

### ANNUAL REPORT 2016-17 HINDALCO INDUSTRIES LIMITED



# **BIG ON MILESTONES**



Mr. Aditya Vikram Birla We live by his values. Integrity, Commitment, Passion, Seamlessness and Speed.

#### THE CHAIRMAN'S LETTER TO SHAREHOLDERS



Dear Shareholders,

#### **Global Economy**

The global economy continued to be subdued in 2016. The slowdown in the advanced economies of the West adversely impacted growth levels, resulting in the slowing of the world economic growth to 3.1% from 3.4% in the earlier year. The growth in emerging markets and developing economies was encouraging. However, China and India experienced a deceleration. Financial markets reflected a broad uptrend, notwithstanding Brexit and the rate hikes by the US Fed.

Recent data reveals that the global economy is gaining momentum. PMIs (Purchasing Managers' Indexes). accelerating trade flows and better business and consumer confidence are the key pointers. The IMF has projected global growth to notch up to 3.5% in 2017 from 3.1% last year. Growth in the advanced economies is estimated at 2%, with US growth at 2.3%, the Euro area at 1.7% and Japan at 1.2%. Growth in the emerging markets is pegged at 4.5%, driven largely by China, India and the ASEAN region. Latin America is expected to grow only 1.1%, affected by the weak trend in Brazil.

#### Indian Economy

India is on a roll. There is a buzz about India, as it blazes forth as the fastest growing economy in the world at 7.1%. The trade deficit in 2016-17 was USD 106 billion, lower by 11% over the previous year. The current account deficit has been significantly pared. India's foreign exchange reserves as at March end 2017 were USD 370 billion. Investors are bullish. Foreign investment flows, which were at over USD 60 billion in FY-17 are scaling new records. Markets India is on a roll. There is a buzz about India..... India's global ranking has jumped up in competitiveness and on the innovation index. are buoyant. Stock index is at a historic peak. India's global ranking has jumped up in competitiveness and on the innovation index.

The various initiatives and reforms of the Modi Government have built the platform for a quantum leap ahead. High impact national projects, coming to grips with structural issues, which were holding back the country's progress, innovative approaches in policy making – have collectively contributed in driving India on a high growth trajectory. Going forward the abiding sense is one of immense optimism and confidence in the future with the nation slated to grow at 7.5% to 8%. India's narrative is unmatchable.

That said, if there is one subject that needs greater attention on the government's radar for the ensuing years, it is the revival of investment activity and creation of quality jobs in large measure. The Government is seized of these issues. The Government has taken many steps, including a sharp focus on improving ease of doing business, speeding of green clearances and stepping up public sector outlays for infrastructure. I believe, it is a matter of time before the private sector investments pick up – as NPAs are resolved and corporate balance sheets are deleveraged.

#### The metals sector: In brief

Global Aluminium demand excluding China grew by 3% in 2016 compared to the earlier year. In China it rose by 7% in 2016 on the back of stimulus provided by the government. The overall global Aluminium consumption touched around 60 MnT, registering a growth of 5.0% in 2016 over 2015. China continues to be the largest consumer of metal, accounting for over 50% of the total global consumption. In FY17, Aluminium LME was on the upward trend compared to FY16. Premium in FY17 remained at low levels. Premiums started to recover from November 2016 due to supportive demand and price outlook and low inventory level in LME warehouses.

Global Refined copper consumption grew by 2.2% in 2016 vs 2015. China is the largest consumer of copper. On the supply side, global mine supply extended by 5% in 2016. This led to an increase in TcRc. However in early 2017 the disruption in mines resulted to reduced TcRc. The Domestic Demand for Aluminium in India is expected to benefit from the Infrastructure projects prioritised by the government. The government's thrust on the power which sector is the dominant consumer of Aluminium in India, augurs well for your Company. The Automobile and food packaging industries are also expected to stoke aluminium growth. Furthermore, rapid urbanisation should augment consumer demand, yet another positive for the sector. Moreover the per capita aluminium consumption is far below the global average. This offers a huge potential, given our demographic and economic outlook. The Domestic Copper demand is led by the electrical and electronic products sector, accounting for 34% of the consumption. The strong growth in end user segments such as winding wires, power cables and other user applications favour the sector.

Initiatives such as housing for all, the creation of 100+ smart cities, the thrust on infrastructure especially rural infra development, along with Make in India and Digital India among others should spur the industrial sector to higher growth levels as well as enhance private investments in FY18.

#### Your Company's performance

In an environment of mixed economic signals, your Company's performance has been commendable in FY17. It registered a record Consolidated EBITDA at ₹ 13,558 crore on a turnover of ₹ 102,631 crore. Both Aluminium and Copper Businesses in India and Novelis registered robust operational performance.

Before I move into the operational aspects, I would like to brief you on some of the important developments at your Company.

#### Deleveraging

In line with our stated objective to deleverage the balance sheet, your Company successfully raised USD 500 million through a Qualified Institutional Placement (QIP), which along with the treasury balance was utilised to prepay the existing borrowing. This has led to a substantial improvement in the Consolidated Net Debt to EBITDA. Your Company has prepaid close to ₹ 5,500 crore till date.

Its subsidiary Novelis refinanced USD 4.3 billion long term debt. The annual cash interest expense stands reduced by USD 79 million.

#### Divestments

Novelis entered into a JV agreement in May 2017 with Kobe Steel to sell 50 percent of its ownership interest in its Ulsan, South Korea facility, for USD 315 million.

Your Company also divested Aditya Birla Minerals Limited, Australia for USD 80 million.

Both these moves are towards enhancing stakeholder value.

#### **Energy Security**

I am also pleased to inform you that with new coal linkages attained in FY2017, coal security is now at over 60% of your Company's annual requirement of the domestic Aluminium Business.

#### Operations

For the FY 2017, the Company achieved record production — Aluminium metal at 1.3 million tonne and Alumina (including Utkal Alumina) at 2.9 million tonne. Alumina production was up 8 per cent and Aluminium metal production extended by 12 per cent as compared to the previous year. Value Added Products (including Wire Rod) production was at 481 kilotonne, higher by 14 per cent as compared to the preceding year. All

Your Company's performance has been commendable in FY17. It registered a record Consolidated EBITDA at ₹ 13,558 crore on a turnover of ₹ 102,631 crore.

For the FY 2017, the Company achieved record production — Aluminium metal at 1.3 million tonne and Alumina (including Utkal Alumina) at 2.9 million tonne. Our Group's HR agenda is even more sharper and defining of our future. Our HR function has collectively developed and clearly articulated the HR 2020 strategy across the organization. of your Company's new plants viz. Aditya Aluminium, Mahan Aluminium and Utkal Alumina are operating at their rated capacities.

In the Copper Business, production was lower as the business took a planned shutdown. The Subdued demand in the wire rod segment also dented CC Rod production. Consequently cathode, CC rod and DAP production fell by 3 per cent, 5 per cent and 7 per cent respectively.

#### A big thank you to all of our employees

Organizational agility, excellence in execution, customer centricity and cost optimization are a given. I believe to drive business growth in a sustainable manner, the criticality of our people – our intellectual capital, is beyond expression. We deeply value our employees' engagement and their commitment to our culture of innovation and performance accountability.

#### Aditya Birla Group: In perspective

At the Group level our performance both in terms of revenue and earnings has been growing. In fact our EBIDTA has been the highest ever. In line with our people focus, we have strengthened the capacity of our leadership bench as well as employees across levels. Our Group's HR agenda is even more sharper and defining of our future. Our HR function has collectively developed and clearly articulated the HR 2020 strategy across the organization. It has clear actionables and review mechanisms, focused on talent, technology, productivity and employer brand.

On the people front it has truly been an exciting year of development, building on the strong foundations of the earlier years.

As I had shared with you earlier, we have 3 accelerated leadership programs.

**First -** The Turning Point, which prepares high potential leaders for P&L roles.

**Second** - Step Up which infuses a ready pipeline for Functional Head roles, and **Third** - Springboard designed especially for high caliber women leaders.

These have enabled us to set up the requisite bench strength of leaders. We have prepared 123 leaders for higher responsibilities, over the last one year. Of this 26 have already taken on new roles. The Business leadership and I have personally reviewed talent across the business, and am happy to see the evolution of our structured succession plans.

The hiring freeze came into effect in January 2016. This, coupled with our leadership development actions, has resulted in extremely encouraging people moves. Over the last year, we witnessed 5500+ career movements across the Group. Of these, 600+ were interbusiness movements, 150% higher than the previous year.

The Aditya Birla Group Leadership Program (ABGLP) is another strong source of building leaders. It has gained greater traction this year with

#### THE CHAIRMAN'S LETTER TO SHAREHOLDERS

67% higher intake. From the earlier batches, 95 participants, have over the last 2 years, been given cross business and function exposures grooming them for a holistic perspective. I am happy to share that we continue to be an employer of choice amongst the top B schools in India. Our Group features among the formidable Top-5 in the A C Nielsen – CRI Campus Recruitment India Index 2016 as well.

Additionally to accelerate opportunities for our talent we have set up Talent Councils led by Business Heads and Directors at the business and Group levels. Up until now more than a 100 Talent Councils meetings have happened across the Group where the development plans of approximately 3000 colleagues have been discussed and actions taken.

Project Vega is yet another initiative launched this year. Its basic objective is to review the agility of decision making in the organization, keeping in view end-customer impact. This has yielded significant changes to internal processes, delegation of authority and speed of decision making, in turn empowering teams and freeing up leadership bandwidth. This, along with our focus on technology enabled processes, I believe, will keep us sharp and nimble.

Furthermore, to hone and enhance our functional expertise, Gyanodaya, the Aditya Birla Global Centre for Leadership & Learning, launched Functional Academies last year. The Sales, Marketing & Customer Centricity Academy and HR Academy enabled 1150 leaders build deeper expertise in their domain areas. Gyanodaya continues to deliver superior learning programs with over 1583 managers enrolled last year. Additionally, the Gyanodaya Virtual Campus hosts more than 500 e-learning modules in multiple languages. During the year, over 31664 employees accessed these e learning programs. I am happy to update you that we are doubling our capacity in Gyanodaya, through upcoming expansion plans.

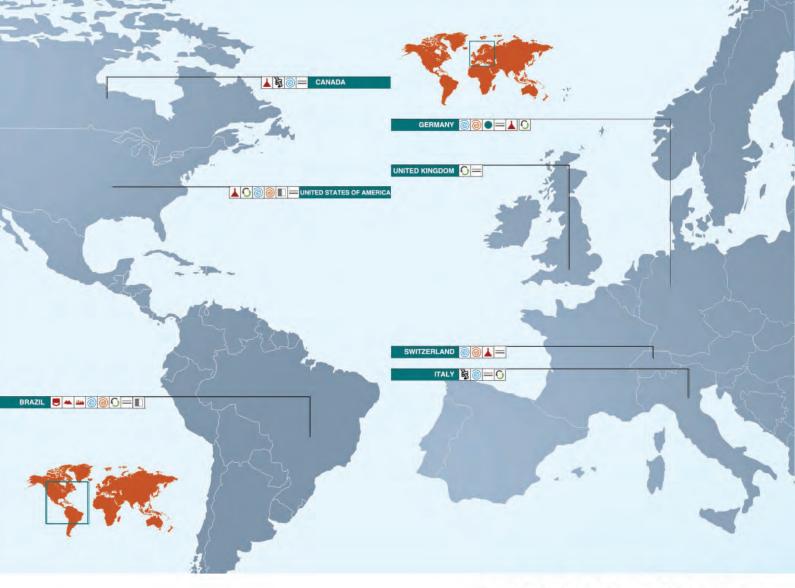
#### In sum

Our Group's solid reputation, robust financials, the quality and commitment of our talent, our leadership positions in our businesses, our operational excellence and our CSR engagement, are our strengths that I believe, will see us ride the wave of success.

Yours sincerely

Kumar Mangalam Birla

Our Group's solid reputation, robust financials, the quality and commitment of our talent, our leadership positions in our businesses, our operational excellence and our CSR engagement, are our strengths that I believe, will see us ride the wave of success.



# ...DIVERSE WORLD

#### SUBSIDIARIES

#### JNIT LOCATED A

#### Novelis Inc

North America

#### Europe

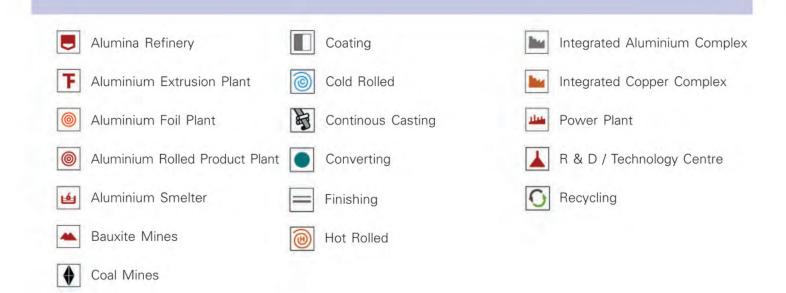
Asia

#### South America

- Rolled Product
- Foil
- Recycled Product
- Rolled Product
- Recycled Product
- Rolled Product
- Recycled Product
- Rolled Product
- Alumina
  - Aluminium
- Recycled Product



# WIDE OPERATIONS





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#### BOARD OF DIRECTORS AND KEY EXECUTIVES

#### **BOARD OF DIRECTORS**

**Non-Executive Directors** 

Mr. Kumar Mangalam Birla, Chairman

Mrs. Rajashree Birla

Mr. Debnarayan Bhattacharya, Vice Chairman

Mr. Madhukar Manilal Bhagat

Mr. Kailash Nath Bhandari

Mr. Askaran Agarwala

Mr. Yazdi Dandiwala

Mr. Ram Charan

Mr. Jagdish Khattar

Mr. Girish Dave (w.e.f. 28<sup>th</sup> May, 2016)

#### EXECUTIVE DIRECTORS Mr. Satish Pai Managing Director

Mr. Praveen Kumar Maheshwari Chief Financial Officer & Whole Time Director

#### COMPANY SECRETARY Mr. Anil Malik

CORPORATE Mr. V. R. Shankar President & Head-Legal

Mr. Samik Basu Chief Human Resource Officer

Mr. Chandan Agrawal Chief Strategy Officer

#### **BUSINESS/UNIT HEADS**

Mr. Jagdish Chandra Laddha Group Executive President & Head-Copper Business

Mr. Devotosh K. Das Chief Marketing Officer (Aluminium)

Mr. Sanjay Sehgal Senior President & Head-Chemicals Business

Mr. Satish Jajoo *Chief Operating Officer & Cluster Head* (Renukoot, Renusagar and Mahan Units)

Mr. B. Arun Kumar President (Downstream Operations-Aluminium)

Mr. Rajesh Gupta Senior President & Cluster Head (Aditya and Hirakud Units)

Mr. Pramod Unde President (Mining and Minerals)

SUBSIDIARIES Utkal Alumina International Limited Mr. Nagesh Narisetty, President & Unit Head

Novelis Inc Mr. Steve Fisher President & CEO

AUDITORS Singhi & Co., Kolkata

COST AUDITORS R. Nanabhoy & Co., Mumbai

Excellence by Design

											(₹ crore)
	2016-17 @	2016-17 @	2015-16@	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08
PROFITABILITY	US\$ in Mn*										
Sales and Operating Revenues	5,873	39,383	36,713	36,869	30,101	28,070	28,297	25,348	20,570	19,718	21,022
Less: Cost of Sales	5,156	34,570	33,367	33,453	27,609	25,866	25,192	22,193	17,620	16,682	17,621
Operating Profit	718	4,814	3,346	3,417	2,492	2,204	3,105	3,155	2,950	3,036	3,401
Other Income	150	1,005	979	882	1,124	983	616	347	260	637	493
Less: Depreciation, Amortization and Impairment	213	1,428	1,282	837	823	704	690	687	667	645	588
Less: Interest and Finance Charges	347	2,323	2,390	1,637	712	436	294	220	278	337	281
Profitbefor e Exceptional Items and Tax	308	2,068	653	1,825	2,081	2,047	2,737	2,595	2,265	2,690	3,026
Exceptional Income/ (Expenses) (Net) Profi t/ (Loss) before Tax from Continuing Operations	13 321	2,153	653	<u>(578)</u> 1,247	<u>(396)</u> 1,685	2,047	2,737	2,595	2,265	2,690	3,026
Less: Tax Expenses	S21 89	2,153	99	322	272	2,047 347	2,737	2,595	2,265	2,690	3,026 165
Profit/(Loss)fr om Continuing Operations	232	1,556	554	925	1,413	1,699	2,237	2,137	1,916	2,230	2,861
Profit / (Loss) from Discontinued Operations (Net of Tax		1,550	(2)	325	1,415	1,035	2,201	2,107	1,910	2,200	2,001
Profit/(Loss)forthePeriod	232	1,557	552	925	1,413	1,699	2,237	2,137	1,916	2,230	2,861
Business Reconstruction Reserve (BRR) #								2,101			
Expenses adjusted against BRR (Net of Tax)	-	-	682	97	86	-	-	-	-	67	-
Profit/(Loss)forthePeriodhadtheexpenses											
not adjusted against BRR	232	1,557	(130)	828	1,327	1,699	2,237	2,137	1,916	2,163	2,861
FINANCIAL POSITION											
Gross Fixed Assets (excluding CWIP)	7,207	46,742	43,316	35,434	26,804	15,073	14,478	14,287	13,793	13,393	12,608
Capital Work-in-Progress (CWIP) **	110	712	3,079	10,744	17,277	23,605	16,257	6,030	3,703	1,390	1,120
Less: Accumulated Depreciation,											
Amortization and Impairment	1,906	12,358	11,063	9,374	8,749	7,975	7,328	6,703	6,059	5,506	4,799
Net Fixed Assets	5,411	35,096	35,332	36,804	35,332	30,703	23,407	13,615	11,438	9,277	8,929
Investments	4,522	29,332	27,311	21,251	21,907	20,482	18,087	18,247	21,481	19,149	14,108
Other Non-Current Assets /(Liabilities) (Net)	(157)	(1,015)	(1,038)	(1,193)	(1,174)	(751)	(207)	2,096	(1,367)	(1,411)	(1,324)
Net Current Assets	1,707	11,070	9,230	9,400	8,339	8,409	5,319	4,782	2,716	5,068	4,051
Capital Employed	11,483	74,483	70,835	66,262	64,404	58,843	46,606	38,740	34,268	32,082	25,765
Less: Loan Funds	4,186	27,150	28,676	29,007	27,672	24,871	14,574	9,040	6,357	8,324	8,329
Net Worth	7,297	47,333	42,159	37,255	36,732	33,972	32,032	29,700	27,911	23,758	17,436
Net Worth represented by :											
Equity Share Capital	34	223	205	207	206	191	191	191	191	170	123
Other Equity:											
Share Warrants	-	-	-	-	-	541	541	-	-	-	140
Reserves and Surplus	6,350	41,188	36,568	37,049	36,526	33,240	31,300	29,509	27,720	23,588	17,174
Other Comprehensive Income	913	5,922	5,386				-		-	-	
	7,297	47,333	42,159	37,255	36,732	33,972	32,032	29,700	27,911	23,758	17,436
RATIOS AND STATISTICS											
	Unit	2016-17@	2015-16@	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08
Operating Margin	%	12.22	9.11	9.27	8.28	7.85	10.97	12.45	14.34	15.40	16.18
Net Margin	%	3.95	1.50	2.51	4.70	6.05	7.91	8.43	9.31	11.31	13.61
Gross Interest Cover	Times	2.50	1.81	1.75	1.50	1.61	3.62	5.74	5.23	5.48	6.08
Net Interest Cover	Times	2.50	1.81	2.63	5.08	7.31	12.67	15.92	11.55	10.90	13.88
ROCE	%	5.89	4.30	5.22	4.34	4.22	6.50	7.27	7.42	9.44	12.83
ROE	%	3.29	1.31	2.48	3.85	5.00	6.98	7.20	6.86	9.39	16.41
Basic EPS	₹	7.56	(0.64)	4.48	7.09	8.88	11.69	11.17	10.82	14.82	22.23
Diluted EPS	₹	7.55	(0.64)	4.48	7.09	8.87	11.68	11.16	10.81	14.82	22.11
Cash EPS	₹	14.49	8.95	8.53	11.22	12.55	15.29	14.76	14.58	19.10	26.80
Dividend per Share #	₹	1.10	1.00	1.00	1.00	1.40	1.55	1.50	1.35	1.35	1.85
Capital Expenditure (Cash outflow)	₹ Crore	1,041	1,399	2,073	3,458	5,531	7,168	5,749	2,642	1,001	909
Foreign Exchange earnings on Export	₹ Crore	15,663	12,490	13,334	8,292	7,572	7,857	7,096	5,268	5,148	6,434
Debt Equity Ratio	Times ₹	0.57	0.68	0.78	0.75	0.73	0.45	0.30	0.23	0.35	0.48
Book value per Share		212.55	205.79	180.41	177.92	177.44	167.31	155.14	145.87	139.73	142.09
Market Capitalisation	₹ Crore	43,436	,	26,638	,	17,538	24,774	40,040	34,682	8,850	20,260
Number of Equity Shareholders	Nos.	319,783	,	,	,	,	'	,	339,281	,	,
Number of Employees	Nos.	23,679	24,118	21,976		20,238	19,975	19,341	19,539	19,867	19,667
Average Cash LME (Aluminium)	US\$ US\$	1,688	1,592 4,852	1,888 6,556	1,773 7,103	1,976	2,317	2,257 8,140	1,868	2,234	2,623
Average Cash LME (Copper)	029	5,152	4,002	0,000	7,103	7,855	8,485	0,140	6,112	5,885	7,521

\*Balance Sheet items are translated at closing exchange rate and Profit and Loss items are translated at average exchange rate.

\*\* Including Intangible assets under development.

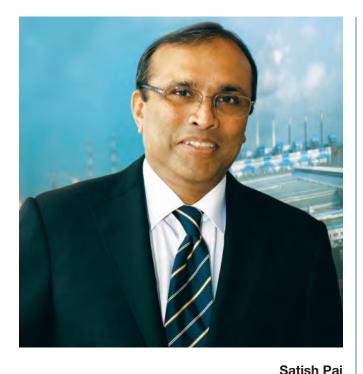
\* Financial restructuring scheme formulated by the Company under the provisions of the Companies Act, approved by the Bombay High Court, to deal with various costs associated with its organic and inorganic growth plan.

## Proposed/Interim Dividend for the Period.

<sup>e</sup> Figures for FY 2016-17 and FY 2015-16 are as per Ind AS compliant financial statements. Previous periods figures are as per Previous GAAP financial statements.

#### **FINANCIAL HIGHLIGHTS - CONSOLIDATED**

											(₹ crore)	л s
	2016-17 @	2016-17 @	2015-16@	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08	FINANCIAL HIGHLIGHTS
PROFITABILITY	US\$ in Mn *											GHL
Sales and Operating Revenues Less: Cost of Sales	15,306	102,631		106,696	90,007	82,243	82,549	73,703		67,469	61,841	뜨로
Operating Profit	13,450 1,856	90,184	92,387 8,815	<u>97,751</u> 8,944	81,721 8,286	74,406	74,365 8,184	65,775	<u>52,017</u> 9,746	<u>64,500</u> 2,970	55,206 6,635	
Other Income	1,856	12,447	1,189	1,105	1,017	1,012	783	7,929 513		2,970	656	NO
Less: Depreciation, Amortization and Impairment	667	4,468	4,507	3,591	3,553		2,864	2,759	2,784	3,038	2,488	DISCUSSION
Less: Interest and Finance Charges	856	5,742	5,134	4,178	2,702		1,758	1,839	1,104	1,228	1,849	GEMENT DISCU
Profit before Share in Equity Accounted												
Investments, Exceptional Items and Tax	499	3,348	362	2,280	3,049	3,909	4,345	3,843	6,181	(605)	2,954	MANAGEMENT AND AN
Share in Profit/ (Loss) in Equity Accounted	(4)	(05)	170	475	07	(10)	50		(0)	(07)	100	AN
Investments (Net of Tax) Profit before Tax and Exceptional Items	(4) 	(25)	<u>172</u> 534	2,455	<u>67</u> 3,116	(16)	4,395	<u>(57)</u> 3,786	<u>(3)</u> 6,178	(37)	100	ANA
Exceptional Income/(Expenses) (Net)	495	3,323 (8)	(577)	2,455 (1,940)	(396)	3,893	4,395	3,700	0,170	(642)	3,054	ž
Profit/ (Loss) before Tax from Continuing	(1)	(0)			(000)							
Operations	494	3,315	(43)	515	2,720	3,893	4,395	3,786	6,178	(642)	3,054	ŝ
Less: Tax Expenses	214	1,433	498	256	525	886	786	964	1,829	(954)	641	RECTORS' REPORT
Profit/ (Loss) from Continuing Operations	280	1,882	(541)	258	2,195	3,007	3,608	2,822	4,349	312	2,413	
Profit/ (Loss) from Discontinued Operations (Net of Tax)	0	0	(161)									E E
Profit/ (Loss) before Non-Controlling Interest	280	1,882	(702)	258	2,195	3,007	3,608	2,822	4,349	312	2,413	
Less: Non-Controlling Interest in Profit/ (Loss)	(3)	(18)	(451)	(596)	20		211	366		(172)	219	1
Net Profit/ (Loss) for the Period	283	1,900	(251)	854	2,175	3,027	3,397	2,456	3,925	484	2,193	ESS
Business Reconstruction Reserve (BRR) # Expenses adjusted against BRR (Net of Tax)			682	97	86		500	(3,439)	304	4,617		BUSINESS Report
Profit/ (Loss) for the Period had the expenses			002	97	00			(3,439)	304	4,017		
not adjusted against BRR	283	1,900	(933)	757	2,089	3,027	2,896	5,896	3,621	(4,133)	2,193	× ×
FINANCIAL POSITION												SUSTAINABILITY & Responsibility
Gross Fixed Assets (excluding CWIP)												INS
	18,684	121,186	123,522	101,940	87,914	60,054	53,961	48,207	45,622	46,220	42,112	SP(
Capital Work-in-Progress (CWIP) **	280	1,814	4,214	14,111	23,059	33,834	22,798	9,253	5,801	2,949	2,457	Si S
Less: Accumulated Depreciation, Amortization												
and Impairment	5,627	36,499	37,849	29,981	26,750		18,661	15,802		14,404	7,405	
Net Fixed Assets	13,337 2,337	86,501	89,887	86,070	84,223	71,763	58,098	41,657	34,801	34,765	37,164	RT :
Investments Other Non-Current Assets /(Liabilities) (Net)	(1,278)	15,157 (8,289)	12,438 (8,859)	12,346 (7,235)	12,961 (6,924)	12,601 (6,573)	10,551 (5,758)	10,855 (3,142)		10,389 (2,811)	14,008 (4,172)	Бщ
Net Current Assets	2,546	16,513	(0,009)	16,571	18,289	,	11,771	11,330		3,011	4,254	PORATE NCE REI
Capital Employed	2,040	10,010	10,074	10,071	10,200	10,001						
	16,942	109,882	108,540	107,752	108,549	94,692	74,662	60,700	47,281	45,355	51,254	COR
Less: Loan Funds	9,839	63,817	67,552	68,467	66,163	57,603	41,042	29,460	23,999	28,310	32,353	N N
Less: Non-Controlling Interest	1	6	381	956	1,781	1,759	1,709	2,217	1,737	1,287	1,615	
Net Worth	7,102	46,059	40,607	38,329	40,605	35,330	31,911	29,023	21,545	15,758	17,286	
Net Worth represented by :		000	005	0.07		101	101	101	101	170	100	l i i i i i i i i i i i i i i i i i i i
Equity Share Capital	34	223	205	207	206	191	191	191	191	170	123	SHAREHOLDER
Other Equity: Share Warrants	_	_	_	_	6	541	541	_	_	_	140	E H
Equity Component of Compound	-	-	-	-	0	541	541	-	-	-	140	HAF NFO
Financial Instruments	1	4	3	-	-	-	-	-	-	-	-	~ =
Reserves and Surplus	6,433	41,723	36,443	38,122	40,393	34,597	31,179	28,832	21,353	15,588	17,023	1
Other Comprehensive Income	634	4,109	3,956									34
	7,102	46,059	40,607	38,329	40,605	35,330	31,911	29,023	21,545	15,758	17,286	SOCIAL Report
RATIOS AND STATISTICS												S E
	Unit	2016-17 @	2015-16@	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08	1
Operating Margin	%	12.13	8.71	8.38	9.21	9.53	9.91	10.76	15.78	4.40	10.73	12 I
Net Margin	%	1.85	(0.25)	0.80	2.42		4.12	3.33		0.72	3.55	STANDALONE FINANCIAL STATEMENTS
Gross Interest Cover	Times	2.36	1.91	1.95	1.85		3.16	3.56		2.35	3.30	STANDALONE
Net Interest Cover	Times	2.36	1.95	2.41	3.44		5.10	4.59		2.98	3.94	STA
ROCE ROE	%	8.27	5.06	5.99	5.30		8.17	9.36		1.37	9.37	AL AL
Basic EPS	% ₹	4.12 9.22	(0.62) (4.55)	2.23 4.14	5.36 10.91	8.57 15.81	10.64 17.74	8.46 12.84		3.07 3.21	12.69 17.04	NC S1
Diluted EPS	₹	9.21	(4.55)		10.91	15.81	17.74	12.83		3.21	16.95	- NI
Cash EPS	₹	30.91	20.78	21.53	28.73		32.70	27.25		23.40	36.38	
Capital Expenditure (Cash outflow)	₹ Crore	2,938	4,245	5,978	9,424		12,512	7,909		2,675	2,786	1
Debt Equity Ratio	Times	1.39	1.66	1.79	1.63		1.29	1.02		1.80	1.87	LIS I
Book value per Share	₹	206.83	198.21	185.61	196.67		166.68	151.61	112.60	92.68	140.86	UEN I
· · · · · · · · · · · · · · · · · · ·												TEN
* Balance Sheet items are translated at closing		e and Profit	and Loss ite	ems are tra	anslated a	at average	exchange	e rate.				CONSOLIDATED
** Including Intangible assets under developmen # Financial restructuring scheme formulated by t		under the pr	ovisions of t	the Comp	anies Act	approved	l by the Re	ombay Hi	ah Court 1	to deal wit	th various	IAL
costs associated with its organic and inorgani				ano oompi	anco Aul,	appioved	by the Dt	πραγτηί	gri Oburt, I		an vanous	CONSOLIDATED FINANCIAL STATEMENTS
<sup>®</sup> Figures for FY 2016-17 and FY 2015-16 are as			ncial statem	ents. Prev	vious perio	ods figures	are as pe	r Previou	s GAAP fir	nancial sta	atements.	INA
-		•				0						



### MANAGEMENT DISCUSSION AND ANALYSIS

FY17 Revenue Mix %

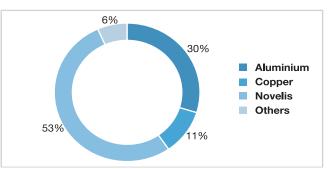
0%

EBITDA (₹ Crore) FY17 13,558 FY16 10,004

20%

Y-o-Y EBITDA up by 36%

#### FY17 EBITDA Mix %



#### **Operational and Financial Highlights:**

- Year of stable operations achieved highest Aluminium production at 1.3 million tonnes and Alumina production at 2.9 million tonnes.
- Consolidated Revenue stood at ₹ 102,631 Crore for the FY17.
- Record Consolidated EBITDA at ₹ 13,558 Crore up 36 percent over the previous year.
  - Record EBITDA for Hindalco standalone stood at ₹ 5,819 Crore.
  - Record Adjusted EBITDA (excluding metal price lag) up 13% to USD 1.1 billion at Novelis.

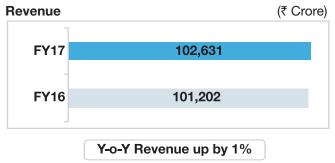
### HINDALCO: Excellence by Design

Hindalco Industries Limited, the metals Flagship Company of Aditya Birla Group (ABG), is amongst the industry leader in aluminium and copper segments. With a consolidated turnover of around USD 15 billion, Hindalcoistheworld'slargest aluminium rolling company and one of Asia's major integrated producers of primary aluminium. Its state-of-the-art copper facility is one of the world's largest custom smelters at a single location.

Managing Director

During the year accelerated deleveraging, supported by strong business performance, helped significantly to improve the consolidated Net Debt to EBITDA of the Company.

#### **Consolidated Financials**



 Automotive shipments at Novelis increased 17%, representing 18% of total FRP shipments. Recycled inputs improved from 53 percent to 55 percent for the full year.

#### **Key Initiatives:**

The Company successfully raised USD 500 million through Qualified Institutional Placement (QIP) in March 2017. This is the largest non-bank QIP in the last two years. There was a strong participation from FIIs and long-only investors, generating demand in excess of USD 1.5 billion (3x subscription). The QIP was priced at zero discount to the previous day's closing share price.

In line with its commitment, the Company used the cash proceeds from QIP towards prepayment of ₹ 4,505 Crore of long term loan in April 2017 – from September 2016 to April 2017, total prepayments stand at ₹ 5,536 Crore.

During the year, Novelis refinanced its USD 2.5 billion Senior Notes and USD 1.8 billion Term Loan. As a result, annual cash interest savings of USD 79 million has been achieved, along with an extended debt maturity profile for Senior Notes.

Further, Novelis entered into a joint venture agreement with Kobe Steel in May 2017 to sell 50 percent of ownership interest in Ulsan, South Korea facility for USD 315 million. This venture, named Ulsan Aluminium Limited, will provide synergies to both the high-quality partners. Cash proceeds from this transaction will further enhance the strategic flexibility in order to capitalize on potential future market opportunities, and in the near term be used to reduce net debt.

During the year, the Hindalco also divested its stake in Aditya Birla Minerals Limited, Australia.

#### **Outlook:**

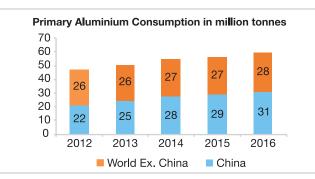
In line with its commitment, the Company will continue to focus on strengthening the balance sheet by accelerating deleveraging and prudent capex spending in high return based projects mostly in downstream. However, there are concerns pertaining to continued low cost imports in Aluminium and Copper segments which is hurting the domestic players in India. Further, there is an increase in domestic Aluminium production in India. Also if China does not implement its supplyside reforms and environmental-led closures, it may end up with higher production, which may lead to moderation in Aluminium prices. The Company continues to keep a close watch on price movement and availability of major inputs like Caustic Soda, Pet Coke, Pitch, Furnace Oil and Coal, which can impact the cost of production.

#### **Business Performance Review:**

#### Aluminium India

#### **Industry Review:**

Global primary aluminium consumption touched around 60 million tonnes, thus witnessing a growth of 5.0 percent in CY16 compared to a growth of 4.0 percent in Calendar Year 2015 (CY15). Demand growth in China witnessed a marginal recovery, growing at 7.0 percent in CY16 from 6.0 percent in CY15, due to stimulus provided by the government. China continued to be the largest consumer of the metal, accounting for more than 50 percent of the total global consumption. Global consumption, excluding China (i.e. ROW) also accelerated from a marginal growth of around 1.0 percent in CY15 to around 3.0 percent in CY16. Regions like Japan (up by 3.0 percent) and Europe (up by 3.0 percent) were major drivers of demand in CY16 whereas, demand growth in North America marginally moderated to around 1.8 percent in CY16 from 2.5 percent in CY15.

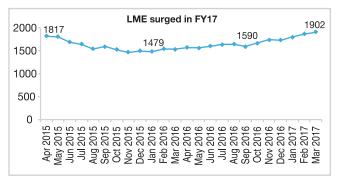


On the other hand, the growth in global primary aluminium production significantly moderated to around 3.5 percent in CY16 from 5.5 percent in CY15. Large-scale production curtailment in the U.S. was the major cause of the production slowdown in CY16. China also faced moderation in the beginning of the year, but recovered as the year progressed, on account of strong government stimulus. On the contrary, production in ROW grew from around 1.8 percent in CY15 to around 2.4 percent in CY16, on the back of production recovery from Central & South America, Russia and Canada.

RECTORS REPORT



In the Indian market, primary aluminium production maintained robust growth momentum for the third consecutive year in a row. In FY17, production registered a growth of 17 percent as compared to 19 percent in FY16 and 18 percent in FY15. However, primary producers' share in domestic market sales reduced to 47 percent in FY17 from 49 percent in FY16. Overall aluminium consumption growth in India moderated to 1.5 percent in FY17 as against a growth of 14 percent in FY16. Disaggregating the demand at sectoral level, only transport sector witnessed a growth of around 15 percent in FY17, whereas, rest of the sectors registered slow demand growth during the same period. On the other hand, imports touched 1.8 million tonnes in FY17 (up by 5.0 percent) including 931 KT of scrap and 247 KT from FTA countries as against 1.7 million tonnes including 867 KT of scrap and 212 KT from FTA countries in FY16. Moreover, in value added and downstream segments, Indian market continued to be under pressure from low cost imports from China.



In FY17, LME was on an upward trend as compared to FY16. The trend was supported by firm global demand, acceleration in cost of production driven by higher coal and alumina prices. Further, Chinese cost escalations accentuated due to logistical bottlenecks, which impacted local availability of raw materials like coal and alumina. Post the U.S elections, LME prices in aluminium witnessed a rally due to expected boost on infrastructure development by the new President. In Q4FY17, further rally in LME was majorly driven by announcement of environment-led closures and supply side reforms by the Chinese government.

Premiums in FY17 remained at low levels, in September 2016 premiums fell to a record low versus the past few years. However, premiums started to recover from November 2016 due to supportive demand, price outlook and low inventory level in LME warehouses.

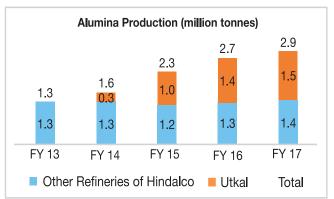
#### **Operational Review:**

The Company's operational performance was indeed commendable. All the three new manufacturing units operated at their designed capacities, yielding planned efficiency and productivity gains, improving the competitive strength of the Company's core operations. The Utkal Alumina continues to be one of the lowest cost refinery in the world. During FY17, the Company produced record aluminium metal at 1.3 million tonnes up 12 percent and alumina at 2.9 million tonnes up 8 percent.

The Company secured around 5 million tonnes coal in the linkage auctions concluded in FY17. The additional quantity secured through such new linkages is about 30 percent of its annual coal requirement. Overall, twothirds of the Company's annual coal requirements are now secured through various long-term linkages and captive coal mines. In FY17, Gare Palma IV/4 Coal Mines and Gare Palma IV/5 Coal Mines reached their peak capacity. The operations at Kathautia Mines also commenced in February 2017.

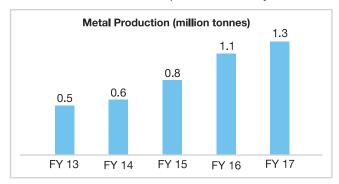
#### Alumina:

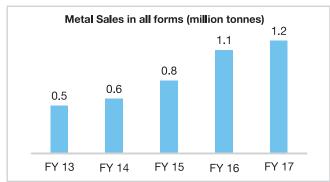
Alumina production at 2.9 million tonnes was 8 percent higher than that in the previous year. Utkal Alumina produced 1.5 million tonnes of alumina during the year and is amongst the lowest cost alumina producers globally.



#### **Primary Metal:**

In FY17, Primary aluminium production increased by 12 percent to 1.3 million tonnes. This increase was primarily on account of higher production from Mahan and Aditya smelters, which together contributed 0.7 million tonnes of metal production this year.





#### Value Added Products (VAP including Wire Rod and excluding foil):

Value added downstream production (including wire rods and excluding foil) grew by 14 percent over last year to 481 KT. This growth was in line with the Company's focussed strategy of value maximization.

#### **Financial Review:**

Description	FY17	FY16	% Change over FY16	
Revenue	19,983	18,363	9%	
EBITDA	3,473	2,009	73%	

Revenue for standalone aluminium business increased by 9 percent to ₹ 19,983 Crore vis-à- vis ₹ 18,363 Crore in the previous year. This achievement was primarily on the back of higher sales volume and favourable macroeconomic factors. Higher proportion of value added products and speciality alumina also contributed to increase in revenue. The standalone Aluminium EBITDA was ₹ 3,473 Crore in FY17, up 73 percent compared to ₹ 2,009 Crore in the FY16. The increase was driven by moderation in input costs (particularly coal, alumina and carbon products), higher volumes, improved and stable plant operations and supportive macro AGEMENT DISCUSSION factors.

#### Outlook:

Global aluminium industry is expecting further recovery in demand as major economies across the world showed signs of revival in CY16. Global demand excluding China (ROW) is likely to grow by around 4.0 percent in CY17, mainly driven by recovery in the U.S and European consumption activities.

Impact on growth due to tightening of credit policy by China was not visible in initial months of CY17 as industrial activities supported aluminium consumption. Construction, housing and auto demand may get impacted by credit tightening in the later part of CY17. However, new infrastructure projects may provide support to demand generation.

On the production side, in spite of environmental led closure and supply side reforms in China, production is likely to register steady growth in CY17, due to capacity ramp-ups and restarts of smelters. Global production excluding China (ROW) is expected to grow by about 2 percent in CY17. Overall global market is likely to be in surplus driven by excess Chinese production in CY17. However, deficit may widen further in the world excluding China (ROW), as demand is likely to surge during the same period.

In India, given the strong base, demand from user industries is expected to improve with increase in economic activities in FY18. Power sector is likely to be the major demand driver among the user industries. Effective implementation of reforms in China will be the major key driver of LME movement in FY18. Other than Chinese reforms, global inventory level, input cost, exports from China and USD exchange rate movement may influence LME price during FY18.

#### Copper

#### **Industry Review:**

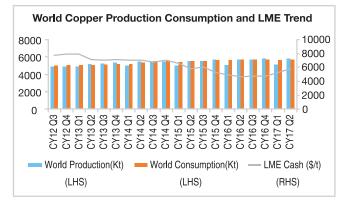
The LME price of copper in first half of CY16 was subdued. However, with the surge in Chinese CONSOLIDATED sentiments, supply disruption in the period from July 2016 to September 2016 and expected boost on infrastructure spending in U.S supported copper LME in Q4 CY16.

AND ANALYSIS

CORPORATE GOVERNANCE REPORT

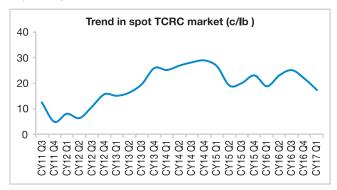
FINANCIAL STATEMENTS

(₹ Crore)



Refined copper consumption growth recovered from a dismal growth of around 1.2 percent in CY15 to around 2.5 percent in CY16, majorly driven by Chinese consumption. In CY16, consumption in China registered a growth of around 4.5 percent as against a growth of 3.8 percent in CY15 on account of demand generated from power sector, air conditioning industry and auto sector. Global growth excluding China (ROW) recovered from a decline of around 0.9 percent in CY15 to a marginal growth of 0.7 percent in CY16. Recovery in demand was witnessed in Asia excluding China, North America and Europe whereas, demand in Brazil and Russia continued to decline in CY16.

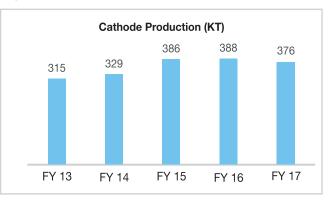
Demand growth in domestic market declined by 3.0 percent in FY17 as compared to a growth of 18 percent in FY16. The decline in overall demand was majorly driven by the sluggish economic activities especially industrial sector in second half of FY17.

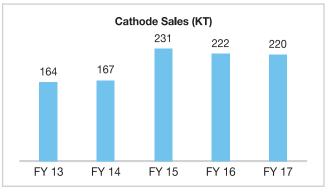


On the supply side, total mines production touched 20 million tonnes in CY16 as compared to around 19 million tonnes in CY15 on account of more than expected ramp-up activities in new mines of Los Bambas and Cerro Verde situated in Peru. However, mines disruption in July 2016 to September 2016 period dented robust growth of production in CY16. As a result, Treatment and Refining Charge (TC/RC) came under pressure in Q4 CY16.

#### **Operational Review:**

The Copper Business continued to deliver robust operational performance; during FY17 cathode production was at 376 KT, as compared to 388 KT in FY16. The dip in Cathodes production was mainly due to planned shutdown in both the smelters.





Copper Rods production was down by 5 percent as compared to last year mainly on account of subdued demand and downtime due to machine up-gradation during the year.

Production of Di-Ammonium Phosphate (DAP) was lower by 7 percent as compared with the previous year, mainly due to a planned shutdown.

#### **Financial Review:**

Revenue for copper segment was up 6 percent vis-à-vis the previous year, at ₹ 19,400 Crore as the overall realization was higher. EBITDA stood at ₹ 1,456 Crore, slightly lower than the previous year, impacted by lower volumes due to planned shutdown, lower by-products realization and marginally lower TC/RC, partly offset by lower input cost.

(₹ Crore)
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Description	FY17	FY16	% Change over FY16
Revenue	19,400	18,350	6%
EBITDA	1,456	1,467	-1%

#### **Outlook:**

Despite revival in major economies, the overall demand of refined copper is expected to grow at 1.8 percent in CY17 due to rolling back of stimulus by Chinese government; Chinese consumption is around 48 percent of global consumption. Refined copper consumption growth in China is expected to be 2.9% in CY17 and deficit is expected to be flat at 2.7 million tonne.

On supply front, mine production in CY17 is expected to remain at CY16 level as there were series of disruption in major mines in Q1CY17 and there may be minor disruptions in the remaining period of CY17.

In the domestic market, demand is likely to gather pace and is expected to grow around 7.0 percent in FY18. The thrust on power and infrastructure sectors will support demand in FY18 and in the medium to long run, emphasis on electric vehicles will provide an additional boost to copper demand.

#### **Novelis**

#### **Industry Review:**

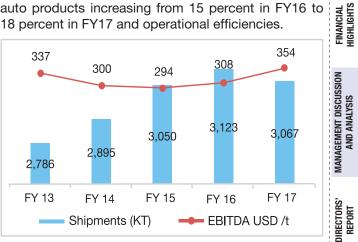
Economic growth and material substitution continue to drive global demand for aluminium and rolled products. However, slower economic growth in Brazil has muted the beverage can demand. Global can-sheet overcapacity, increased competition from Chinese suppliers of flat rolled aluminium products and customer consolidation are also adding downward pricing pressures in the can sheet market.

Meanwhile, demand for aluminium in the automotive industry continues to grow. This is primarily driven by the benefits that result from using lighter weight materials in vehicles, as companies respond to government regulations, which are driving improved emissions and better fuel economy, while also maintaining or improving vehicle safety and performance. We expect the automotive aluminium market to grow significantly through the end of the decade, which has driven the investments made by Novelis in automotive sheet finishing capacity in North America, Europe and Asia.

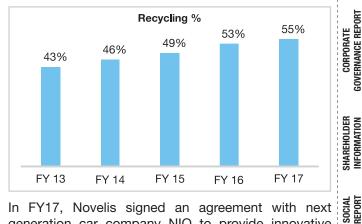
#### **Operational Review:**

FY17 was a remarkable year for Novelis. Operational efficiencies and strategic product shift supported record results and automotive shipments.

During the year, total FRP shipment declined by 2 percent over previous year to 3,067 KT impacted by lower can stock shipment on account of weaker economic conditions and demand in Brazil and the Middle East. However, the overall EBITDA per tonne improved due to change in sales mix with share of auto products increasing from 15 percent in FY16 to 18 percent in FY17 and operational efficiencies.



Novelis' thrust on sustainability and recycled aluminium is unparalleled. Novelis invested significantly in recycling initiatives and developed high tech recycling capabilities, expanded aluminium scrap buying footprints globally, widened scope of recycled scrap that can be used and developed close loop recycling systems with end users to improve efficiencies. Novelis has now increased inputs from recycled material from 53 percent in FY16 to 55 percent in FY17.



In FY17, Novelis signed an agreement with next generation car company NIO to provide innovative Aluminium solutions for its fleet of smart, highperformance, premium aluminium-intensive electric vehicles to be launched over the next five years.

#### **Financial Review:**

performance, premium aluminium-intensive electric vehicles to be launched over the next five years.							
Financial Review:							
			(USD Million)	STA FINANCIA			
Description	FY17	FY16	% Change over FY16	EIN			
Net Sales	9,591	9,872	-3%	ENTS			
Adjusted EBITDA	1,085	963	13%	TEME			
Net Income/(loss)	45	(38)		SOLID.			

Revenues decreased marginally to USD 9.6 billion in FY17 on account of a slight decline in shipments to

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SUSTAINABILITY & Responsibility

3,067 KT. Novelis registered a record Adjusted Annual EBITDA (excluding metal price lag) of USD 1.1 billion in FY 17, up 13 percent over the previous year. This strong performance was driven by focused strategy to improve operational efficiencies and increase shipments of premium products, resulting in FY17 net income of USD 45 million. It also recorded a free cash flow of USD 361 million which is more than double that of the previous year.

#### **Outlook:**

Novelis is prepared and positioned to overcome headwinds arising from can-stock market overcapacity and customer consolidation through continued favourable mix shift as automotive shipments increase further operational efficiencies and metal cost management. Demand for Aluminium Auto Sheet is expected to continue to be robust.

#### Standalone and Consolidated Financial Review and Analysis:

Description	Standa	alone	Consolidated		
·	FY17	FY16	FY17	FY16	
Revenue from Operations	39,383	36,713	1,02,631	1,01,202	
Earning Before Interest, Tax and Depreciation (EBITDA)					
Aluminium	3,473	2,009	4,033	2,654	
Copper	1,456	1,467	1,438	1,588	
Novelis			7,194	5,039	
Others (including other income)	890	849	894	723	
Total EBITDA	5,819	4,325	13,558	10,004	
Depreciation, amortization and impairment	1,428	1,282	4,468	4,507	
Finance Cost	2,323	2,390	5,742	5,134	
Earning before Exceptional Items and Tax	2,068	653	3,348	362	
Exceptional Income/ (Expenses) (Net)	85	-	(8)	(577)	
Profit Before Tax	2,153	653	3,340	(214)	
Tax	596	99	1,433	498	
Profit/ (Loss) After Tax (attributable to the owners of the Company)	1,557	552	1,900	(251)	

#### Standalone financial statement:

#### Revenue

 Hindalco's standalone revenue in FY17 stood at ₹ 39,383 Crore as compared with ₹ 36,713 Crore in FY16 mainly to due increase in Aluminium volume and realization.

#### **EBITDA**

The company achieved a record standalone EBITDA (Earnings before Interest, Tax, Depreciation and Amortisation) of ₹ 5,819 Crore, up 35 percent as compared to the previous year. The robust performance was achieved on the back of higher Aluminium volumes with favourable macros and stable plant operations with lower input cost across businesses. Other Income at ₹ 890 Crore in FY17 was higher as compared to ₹ 849 Crore in FY16, up by 5 percent mainly due to higher treasury corpus and improved yields.

#### **Finance Cost**

• Finance costs reduced from ₹ 2,390 Crore in FY16

to ₹ 2,323 Crore in FY17 (reduction by 3 percent) mainly due to pre- payment of a term-loan.

(= O.....)

#### Depreciation, amortization and impairment

• Depreciation stood at ₹ 1,428 Crore in FY17 as compared to ₹ 1,282 Crore in FY16 up 11 percent, due to progressive capitalization.

#### **Exceptional Income/ (Expense)**

 Exceptional Income of ₹ 85 Crore in FY17 consists of gain of ₹ 145 Crore from sale of ABML investment and a provision of ₹ (60) Crore on account of a retrospective amendment in the regulations relating to the date of applicability of the levy of contribution to District Mineral Foundation on coal purchased by the Company.

#### Taxes

 Provision for tax was at ₹ 596 Crore in FY17 as compared to ₹ 99 Crore in FY16 on account of higher earnings.

AND ANALYSIS

SUSTAINABILITY & BUSINESS Responsibility Report

#### **Net Profit**

Net profit stood at ₹ 1,557 Crore in FY17, up by 182 percent as compared to ₹ 552 Crore in FY16.

#### **Consolidated Financial Statement:**

#### Revenue

Hindalco's consolidated revenue stood at ₹ 102,631 Crore in FY17, up by 1 percent as compared to ₹ 101,202 Crore in FY16.

#### **EBITDA**

The Company achieved a record consolidated EBITDA (Earnings before Interest. Tax. Depreciation and Amortisation) at ₹ 13,558 Crore, up by 36 percent as compared to FY16. The robust performance was achieved on the back of higher volumes supported by favourable macro at Indian Aluminium operations and strong performance by Novelis helped by improved product mix and higher recycling volumes.

#### **Finance Cost**

Finance cost increased from ₹ 5,134 Crore in FY16 to ₹ 5,742 Crore in FY17 due to debt extinguishment cost of around ₹ 900 Crore at

**FINANCIAL HIGHLIGHTS** Novelis arising on refinancing of long term debt. Excluding debt extinguishment cost, interest cost has come down due to prepayment of a term loan at Hindalco standalone business and lower interest rates at Novelis as a result of refinancing AGEMENT DISCUSSION of its long term debts.

#### Depreciation, amortization and impairment

Depreciation amortization and (including impairment) decreased from ₹ 4,507 Crore in FY16 to ₹ 4,469 Crore in FY17.

#### Exceptional Income/ (Expense)

RECTORS' REPORT Exceptional Expense reduced to ₹ (8) Crore in FY17 as compared to ₹ (577) Crore in FY16, mainly due to impairment of fixed assets and inventory at ABML in the previous year.

#### Taxes

Provision for tax was at ₹ 1,433 Crore in FY17 as against ₹ 498 Crore in FY16 mainly due to increase in overall profitability.

#### Net Profit / (Loss)

Consolidated net profit for the year was ₹ 1900 Crore in FY17 as against loss of ₹ (251) Crore in FY16.

		1	(₹ Crore)	CORPORATE		
		Standalone				
	Particulars	Year e				
		31/03/2017	31/03/2016			
۹.	CASH FLOW FROM OPERATING ACTIVITIES					
	Operating Cash flow before working capital changes	5,005	3,295			
	Changes in working capital	785	733	ł		
	Cash generated from operations	5,790	4,028	ł		
	Payment of Direct Taxes	108	(387)	ł		
	Net Cash generated/ (used) -Operating Activities (a)	5,898	3,641			
3.	CASH FLOW FROM INVESTMENT ACTIVITIES					
	Net Capital Expenditure	(999)	(1,225)			
	Proceeds from/Repayment of treasury instrument (Net)	(569)	(912)	(912) (100) 577 609 (1,050)		
	Investment / Loans in subsidiaries/disposal of Investment	(55)	(100)			
	Proceeds/(repayment) of loans and deposits (Net)	(85)	577	l		
	Interest and dividends received	468	609			
	Net Cash generated/ (Used) - Investing Activities (b)	(1,241)	(1,050)			
C.	CASH FLOW FROM FINANCING ACTIVITIES					
	Equity Raised	3,313	0			
	Net Debt Inflows	(1,340)	(333)			
	Interest & Finance Charges	(2,319)	(2,374)			
	Dividend Paid (including Dividend Distribution Tax)	(239)	(223)			
	Net Cash generated/ (Used) - Financing Activities (c)	(584)	(2,931)			
	Net Increase/(decrease) in Cash and Cash Equivalents (a) +(b) + (c)	4,074	(341)			

Excellence by Design

#### Standalone Cash flow

Cash from operations was significantly higher at ₹ 5,898 Crore in FY17 as compared to ₹ 3,641 Crore in FY16 on account of higher EBITDA and tax refund received during FY17. The above cash flow statement also reflects the proceeds of the equity issuance and accelerated repayment of term loans during the year.

The overall consolidated cash flow also improved with Novelis generating cash flow of USD 361 million.

#### **Risk management**

Hindalco's financial performance is significantly impacted by fluctuations in prices of Aluminium, exchange rates and interest rates. The Company takes a very structured approach to the identification and quantification of each such risk and has a comprehensive risk management policy. The company has also put in place an elaborate ERM (Enterprise Risk Management) framework.

#### **Internal Controls**

A strong internal control culture is pervasive throughout the Group. Regular internal audits at all locations are undertaken to ensure that the highest standards of internal control are maintained. The effectiveness of a business' internal control environment is a component of senior management performance appraisals. The principal aim of the system of internal control is the management of business risks, with a view to enhancing shareholder value and safeguarding Group's assets. It provides reasonable assurance on internal control environment and against material misstatement or loss.

#### Sustainability

Both Aluminium and copper are widely used metals with bright consumption prospects. The recent Emphasis on greenhouse emissions have brought in new game-changing concepts such as light weighting in the automobile industry further augmenting the consumption growth. The Company's business portfolio is geared to ride on these changing patterns and today boasts of a de-risked portfolio through a strong accent on conversion businesses.

By virtue of being a strong player in the downstream aluminium industry in India, the company also has a strong commitment towards product development. The Company has developed several pioneering applications in the Indian context and Novelis is the global leader in FRP space. Sustained access and availability of resources is critical to the businesses of the company. The Company follows a holistic approach to address the multi-dimensional facets of resource sustainability throughout the value chain. As it continues to serve the increased demands of the society for sustainable metals, it recognizes the limited availability of resources and impacts of resource extraction. The Company has identified climate, water, raw material and regulatory risks while considering its future sustainability framework. In this regard, the sustainability efforts comprise energy optimization, water conservation, social forestry, recycling of waste generated and safety amongst others. The Company's mining practices, regeneration activities and community engagement are aimed at minimising the environmental impact with a focus on improving socio economic life. Improving operational efficiencies, adoption of technological advances are important for efficient use of raw materials. The Company believes that systems and work practices are critical in conserving resources, energy and environment and ensuring and improving health and safety standards. Aluminium is a 100 percent recyclable metal and does not degrade in quality on recycling. The Company's wholly owned subsidiary Novelis presently uses 55 percent of input in the form of recycled scrap against 51 percent used during the last year. Novelis has invested in major recycling initiatives, including advanced equipment and technology to process diversified scrap. The Copper business also has a focused approach on recycled materials. The Company continues to maintain its thrust on inclusive growth, stemming from the belief in triple bottom line accounting and trusteeship management concept encompassing economic, environmental and social wellbeing. The Company has carried out several projects aimed at development of neighbouring communities and society. The focus areas are health care, education, sustainable livelihood, infrastructure and social reform.

#### Safety

As a responsible corporate citizen, Company is dedicated to human health & safety, conservation of natural resources & the environment. The Company's plants and mines follow the environmental, health and safety management standard that integrates environment and safety responsibilities into everyday business. The focus of these efforts is to make Hindalco the safest company and to go for "zero harm" to its employees, community & environment. Hence Safety is considered as core value all across Hindalco and initiatives to help achieve this ambition and to be the benchmark within the industry are underway. Extensive work is in progress to ensure risk control in important areas like mining activities, road traffic management and contractor management. In order to build a sustainable safe work place environment, a common health and safety management system across the company is being implemented. This includes implementation of world class safety standards, organisational safety competency and capability improvement, safety leadership development, a cross auditing activity to enhance sharing experiences and sharing best practices across Hindalco.

#### Human capital

Aditya Birla Group is one of the preferred employers in the country. It is a name to reckon within the field of human resources. Since last few years, the Group has been able to establish world class HR Practices and has been successful in passing the benefits of these HR practices to the last man standing in the organisation. Due to people oriented HR processes, the Group has been able to attract and retain the best of talents across functions. At Aditya Birla Group, all employees have opportunities to fulfil their professional and personal aspirations. In the last few years, for its people practices, the Group has got several accolades from the global agencies like AON Hewitt, Fortune, SHRM etc. The People Oriented Best HR Practices enables the Group to attract and retain the best of available talent.

People are the most valuable resource of the company and it is ensuring that all the HR systems, the processes and practices are enabling people to grow professionally and personally. As on 31 March 2017, Hindalco is managing a pool of around 23,700 people in India and around 11,000 people outside India. Hindalco has well laid down HR processes like talent management, employee engagement, performance management, rewards and recognition. Line and HR Managers are fully equipped and are duly supported for robust implementation of the people practices.

#### **Training and Development**

The Learning and Development function is well integrated with the overall HR Function and the business objectives. Across locations, the Company has full-fledged learning infrastructure to support its learning objectives. The Company's strategy aims at equipping all our people across Units with business linked knowledge, technical and behavioural improvement based learning events. For the leadership development, the company works closely with 'Gyanodaya-Aditya Birla Group's Learning University' that provides relevant and current knowledge and competency based learning opportunities along with e-learning programs.

#### **Cautionary Statement**

Statements in this "Management's Discussion and Analysis" describing the Company's objectives, projections, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and Indian demand supply conditions, finished goods prices, feedstock availability and prices, cyclical demand and pricing in the Company's principal markets, changes in the Government regulations, tax regimes, economic developments within India and the countries within which the Company conducts business and other factors such as litigation and labour negotiations. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent development, information events or otherwise.

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#### DIRECTORS' REPORT

Dear Shareholder,

Your Directors have pleasure in presenting the 58<sup>th</sup> Annual Report and the audited standalone and consolidated financial statements of your company for the year ended 31<sup>st</sup> March, 2017.

#### FINANCIAL HIGHLIGHTS

	Standa	lone	Consoli	dated
	2016-17	2015-16	2016-17	2015-16
Revenue from Operations	39,383	36,713	1,02,631	1,01,202
Other Income	1,005	979	1,111	1,189
Profit Before Interest, Tax Depreciation and Amortisation	5,819	4,325	13,558	10,004
(PBITDA)				
Depreciation	1,428	1,282	4,469	4,507
Finance Costs	2,323	2,390	5,742	5,134
Profit before Exceptional Items and Tax	2,068	653	3,348	362
Share of Equity Accounted Investments			(25)	172
Profit before Exceptional Items and Tax	2,068	653	3,323	534
Exceptional Items	85	-	(8)	(577)
Profit before Tax	2,153	653	3,315	(43)
Tax Expenses	596	99	1,433	498
Profit/ (Loss) for the period from Continuing Operations	1,557	554	1,882	(541)
Profit/ (Loss) from Discontinuing Operations	0.5	(2.0)	0.5	(161)
Profit/(Loss) for the Year	1,557	552	1,882	(702)
Other Comprehensive Income (Loss)	536	(1,373)	(18)	2,557
Total Comprehensive Income	2,093	(821)	1,864	1,855
Basic EPS – Rupees from Continuing Operations	7.55	(0.63)	9.22	(4.15)

Appropriations to Reserves

		(₹ Crore)
Appropriations	2016-17	2015-16
Opening Balance in Retained Earnings and Other Comprehensive Income	7,143	8,322
Total Comprehensive Income for the Current Year	2,093	(821)
Realised Gain/(Loss) on Equity FVTOCI recyled in Equity	-	15
Dividends paid	(239)	(223)
Transferred to Debenture Redemption Fund	(150)	(150)
Closing Balance in Retained Earnings and Other Comprehensive Income	8,847	7,143

#### Dividend:

For the year ended 31<sup>st</sup> March, 2017, the Board of Directors of your Company has recommended dividend of ₹ 1.10 per equity share (Previous year ₹ 1 per equity share) to equity shareholders.

Equity shares that may be allotted upon exercise of Options granted under the Employee Stock Option Scheme and out of the Share Capital Suspense, and before the Book Closure for payment of dividend will rank pari passu with the existing shares and shall also be entitled to receive the aforesaid dividend.

₹ Crore

In terms of the provisions of Regulation 43A of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations 2015, hereinafter referred to as "Listing Regulations" your Company has formulated a Dividend Distribution Policy. The Policy is given in **Annexure-I** to the Full Annual Report and is also accessible from your Company's website: www.hindalco.com.

# OVERVIEW AND STATE OF THE COMPANY'S AFFAIRS:

#### Standalone Full Year Highlights

Hindalco registered Revenues of ₹ 39,383 crore for the fiscal year 2017. PBITDA (Profit before Interest, Tax, Depreciation and Amortisation) was ₹ 5,819 Crore, up 35 percent compared to the previous year, supported by lower input cost, higher aluminium volumes and

realization. Depreciation was up by 11 percent due to progressive capitalization. Interest expense was lower by 3 percent mainly on account of prepayment of loan. Net Profit for the fiscal year 2017 stood at ₹ 1,557 crore, registering a growth of 182 percent versus previous year.

#### **Consolidated Full Year Highlights**

Hindalco's consolidated Revenue stood at ₹ 102,631 crore for the fiscal year 2017. It attained a record consolidated EBITDA (Earnings before Interest, Tax, Depreciation and Amortisation) at ₹ 13,558 crore, up 36 percent as compared to the earlier year. The robust performance was supported by stable operations across businesses. For the fiscal year 2017, net profit stood at ₹ 1,882 crore.

For detailed analysis, refer Management Discussion and Analysis.

#### **Key Initiatives**

The Company successfully raised USD 500 million through Qualified Institutional Placement (QIP) in March 2017. This is the largest non-bank QIP in the last two years. There was a strong participation from FIIs and long- only investors, generating demand in excess of USD 1.5 billion (3x subscription). The QIP was priced at zero discount to the previous day's closing share price.

In line with the purpose of the issue, the Company used the cash proceeds from QIP towards prepayment of ₹ 4,505 crore of long term loan in April 2017 – till date the total prepayment stands at ₹ 5,536 crore.

During the fiscal year 2017, Novelis refinanced its USD 2.5 billion Senior Notes and USD 1.8 billion Term Loan. As a result, annual cash interest savings of USD 79 million has been achieved along with an extended debt maturity profile for the senior notes.

Further, Novelis entered into a JV agreement with Kobe Steel in May 2017 to sell 50 per cent of ownership interest in Ulsan, South Korea facility for USD 315 million. This venture, named Ulsan Aluminium Limited, will provide synergies to both the high-quality partners.

During the year, Hindalco also divested its stake in Aditya Birla Minerals Limited, Australia.

#### HUMAN RESOURCES:

Several innovative people - focused initiatives have been instituted at the Group level, and these are translated into action at all of the Group Companies. Our basic objective is to ensure that a robust talent pipeline and a high-performance culture, centered around accountability is in place. We feel this is critical to enable us retain our competitive edge.

#### RESEARCH AND DEVELOPMENT

Your Company's Research & Development (R&D) activities are focused on providing innovative, cost-effective and sustainable solutions to support consistent growth of business.

The R&D activities of your Company include process, product and application development, to develop short term as well as long term solutions to the issues faced by nonferrous sector, such as raw material quality, cost effective management of waste generated during processing, recovery of value from by product as well as any waste products, developing better understanding of the science of processes, reducing the specific energy consumption and carbon footprint etc. Specific programs have also been initiated to foster better understanding of the requirement of existing and prospective customers, and to provide a better service through application development, so as to increase your company's market share in the chosen market space. Technical competencies developed by your company will go a long way in terms of quick absorption of technologies, enabling pushing boundaries of our processes, so as to increase the economic performance and improve our new product/ new application pipeline to address the impending market opportunities.

Your Company already operates two Hindalco Innovation Centres (HIC), one HIC-Alumina at Belagavi working on R&D of bauxite, alumina and specialty alumina products, and one HIC-SemiFab located at Taloja, near Mumbai, working in the SOCIAL area of aluminium fabricated products. In addition, your company engages the Aditya Birla Group's corporate research and development centre, Aditya Birla Science and Technology Company Private Limited ("ABSTCPL"), for conducting R&D in select areas of work through chartered R&D projects. These are based on the domain expertise and R&D facilities available in ABSTCPL. The engagement has resulted into some patent applications, which have been and will be assigned to your company on the grant of the patent. ABSTCPL's forte of having multidisciplinary teams of technical experts, scientists and engineers, enables your company to develop building competencies in select areas, as a long term value to business.

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#### **AWARDS & RECOGNITIONS**

Several accolades have been conferred upon your Company, in recognition of its contribution in diverse field. A selective list:

#### **Central Logistics**

Hindalco Central Logistics Cell recognised with the Economic Times Award for Supply Chain Management & Logistics and the Express Logistics & Supply Chain Leadership award for excellence in manufacturing supply chain engineering and logistics.

#### Mahan Aluminium

National Energy Conservation Award presented by the Bureau of Energy Efficiency, Ministry of Power, Government of India.

Rashtra Vibhushan Gold Award presented by the Foundation for Accelerated Mass Development (FAME), for exemplary initiatives in the field of sustainable livelihood for socio-economic development of the community around the unit.

Global CSR Excellence & Leadership Award for initiatives in community development.

India CSR Award towards sustainable livelihood initiatives for the rural community around the unit.

IDA Award presented for exemplary work in the field of "Primary & Adult Education."

#### Aditya Aluminium

India CSR Award for initiatives under livelihood creation.

CII Eastern Region Award for Safety Health & Environment (SHE) with 3 Star Rating.

CII Eastern Region Productivity Award 2016 - First Prize for significant improvement in productivity.

#### Renukoot Aluminium Complex

BT-CSR Award presented by Bureaucracy Today and presented by Mr. Anant Geete, Union Minister, Ministry of Heavy Industries & Public Enterprises.

#### **Hirakud Smelter & Power**

Rashtra Vibhushan Gold Award 2016-17 for Excellence in Environment Protection presented by the Foundation for Accelerated Mass Development (FAME), New Delhi.

Environment Health & Safety (ESH) Award (2<sup>nd</sup> Runners Up) 2016 presented to Hindalco Hirakud Power by the CII,Odisha at the 12<sup>th</sup> State Level Competition on Best Practices in Environment, Safety and Health (ESH).

#### Muri Alumina

Greentech Gold Award for outstanding achievement in environment management in chemicals sector.

CII Eastern Region Award for Safety Health & Environment (SHE) with 3 Star Rating.

#### Taloja FRP

Silver Award presented by National Awards for Manufacturing Competitiveness (NAMC) 2016-17.

Maharashtra State Energy Development Agency (MEDA) Energy Conservation Award for 2015-16.

#### **Dahej Copper Complex**

India CSR Award for continuous effort in covering a large number of beneficiaries year on year under the unit's 'Education for All' initiative.

BT-CSR Excellence 2016 Award for promoting education, under Dahej's 'Education for All' programme covering 69 adopted villages in Bharuch district and reaching out to 85 primary and secondary schools covering over 16,000 students.

FICCI CSR Award 2016 - Recognition for Commendable CSR Work Done by Birla Copper for Rural and Community Development.

Champion of the Champions Trophy in the "Energy Vertical" of GHKC & GreEnv Contest 2016-17.

Annual Excellence Award Certificate of Excellence 2015-16 presented by Container Corporation of India, for having achieved first position as Exporter at ICD Ankleshwer.

#### **Belagavi Alumina**

National Gold Award for Manufacturing Competitiveness (NAMC) 2016 for its world class manufacturing process and efficient working methodologies.

Second prize for "Safe Boilers" in Mega industries category, awarded by Department of Factories, Government of Karnataka.

Second prize for "Best Safe Industry" in Mega industries category, awarded by Department of Factories, Government of Karnataka.

#### Alupuram Extrusions

CII - EXIM award for business excellence 2016 for displaying 'Strong Commitment to Excel' on the journey towards Business Excellence.

#### **Gare Palma Coal Mines**

Awarded various first and second prizes for Overall safety, Safety Management Plan, E&M, Ventilation,

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etc., and on Recovery during Zonal Safety and Rescue competitions, organised by the Director General of Mines Safety.

#### Jharkhand and Chhattisgarh Bauxite Mines

Amtipani Bauxite Mines awarded 4 Star Rating for sustainable development at the National Mining Conclave held at Raipur, presented by Ministry of Mines & Steel, Government of India.

Samri Mines awarded National Safety Award -1<sup>st</sup> Prize (President's award) for longest accident free period and Responsible Business Award -CSR (in organizational category).

Several first and second prizes awarded to various mines for Overall Safety performance, General Working, Engineering (Electrical & Mechanical) and housekeeping, Publicity & Propaganda, Environmental Pollution Control & Plantation, Mine Survey DGMS. First and second prizes were also awarded to various mines on Afforestation, Reclamation & Rehabilitation, Overall Performance etc., by the Indian Bureau of Mines.

#### West Coast Bauxite Mines

Dhangarwadi Mine won three prizes during the Mines Safety Week, including first prize for overall performance, systematic mines working, drilling, blasting & haul road and second prize for Engineering/ Maintenance. Prizes for mineral conservation, publicity & propaganda during Mines, Environment & Mineral Conservation Week programmes.

#### **Quality Circle Awards**

Teams from Hindalco units, Renukoot, Renusagar, Dahej, Hirakud, Taloja among others, earned highest level awards at the Regional and National Quality Circle Conventions, including Gold Awards and Excellence and Par Excellence awards.

#### **CONSOLIDATED FINANCIAL STATEMENTS:**

The Consolidated Financial Statements for the year ended 31<sup>st</sup> March, 2017 have been prepared by your Company in accordance with the provisions of the Companies Act, 2013, read with the Companies (Accounts) Rules, 2014, applicable Accounting Standards and the provisions of Listing Regulations and forms part of the full Annual Report.

#### **EMPLOYEE STOCK OPTION SCHEMES:**

#### **ESOS - 2006**

During the year ended 31<sup>st</sup> March, 2017, the Company has allotted 4,43,476 fully paid-up equity share of ₹ 1/- each of the Company (Previous year 3,185) on exercise of options under ESOS 2006.

#### ESOS - 2013:

During the year ended 31<sup>st</sup> March, 2017, the Company has allotted 9,97,195 fully paid-up equity share of ₹ 1/- each of the Company (Previous year 2,193) on exercise of options under ESOS 2013.

MANAGEMENT DISCUSSION The details of Stock Options and Restricted Stock Units granted under the above mentioned Schemes are available on your Company's website viz. www. hindalco.com.

A certificate from the statutory auditor on the implementation of your Company's Employees Stock Option Schemes will be placed at the ensuing Annual General Meeting for inspection by the members.

There is no material change in the scheme and scheme is in compliance with SEBI (Share Based Employee Benefits) Regulations, 2014.

#### CORPORATE GOVERNANCE

Your Directors reaffirm their continued commitment to good corporate governance practices. Your Company fully adheres to the standards set out by the Securities and Exchange Board of India for Corporate Governance practices.

The entire report on Corporate Governance forms part of full Annual Report.

#### ABRIDGED ANNUAL REPORT

In terms of the provision of Section 136(1) of the Companies Act, 2013, Rule 10 of Companies (Accounts of Companies) Rules, 2014 and Regulation 36 of the Listing Regulations, the Board of Directors has decided to circulate the Abridged Annual Report containing salient features of the balance sheet and statement of profit and loss and other documents to the shareholders for the Financial Year 2016-17, under the relevant laws.

The Abridged Annual Report is being circulated to the members excluding the 'Annual Report on CSR Activities', 'Remuneration Philosophy/ Policy', 'Secretarial Audit Report', 'Extract of Annual Return', 'Dividend Policy' 'Full Report on Corporate Governance and Shareholders' Information'.

Members who desire to obtain the full version of the Annual Report may write to the Company Secretary at the registered office. Full version of the Annual Report is also available on the Company's website www. hindalco.com.

#### DIRECTORS' RESPONSIBILITY STATEMENT

As stipulated in Section 134(3)(c) of the Companies Act, 2013 "the Act", your Directors subscribe to FINANCIAL STATEMENTS

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the "Directors' Responsibility Statement" and confirm that:

- a) in the preparation of the annual accounts, applicable accounting standards have been followed along with proper explanations relating to material departures;
- b) the accounting policies selected have been applied consistently and judgments and estimates have been made that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company as at 31<sup>st</sup> March, 2017 and of the profit of your company for that period;
- c) proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of your company and for preventing and detecting fraud and other irregularities;
- d) the annual accounts of your Company have been prepared on a going concern basis;
- e) your Company had laid down internal financial controls and that such internal financial controls are adequate and were operating effectively;
- f) your Company has devised proper system to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

#### ENERGY, TECHNOLOGY AND FOREIGN EXCHANGE:

The information on conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo stipulated under Section 134(3)(m) of the Companies Act, 2013, read with Companies (Accounts) Rules, 2014 is set out in **Annexure-II** to the full and Abridged Annual Report.

#### PARTICULARS OF EMPLOYEES:

In accordance with the provisions of Section 197(12) of the Companies Act, 2013 "the Act", read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the names and other particulars of employees are to be set out in the Directors' Report, as an addendum thereto. However, in line with the provisions of Section 136(1) of the Act, the Report and Accounts as set out therein, are being sent to all Members of your Company excluding the aforesaid information about the employees. Any Member, who is interested in obtaining these particulars about employees, may write to the

Company Secretary at the Registered Office of your Company. Disclosures pertaining to remuneration and other details as required under section 197(12) read with Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are attached as **Annexure-III** to the full and Abridged Annual Report.

#### DIRECTORS:

#### Board constitution and changes:

Mr. A. K. Agarwala (DIN: 00023684) will retire from office by rotation at the ensuing Annual General Meeting, and being eligible, offers himself for re-appointment.

Mr. A. K. Agarwala has given required declaration under Companies Act, 2013.

The Board recommends the reappointment of Mr. A. K. Agarwala. Item seeking your approval is included in the Notice convening the Annual General Meeting.

Brief resume of the director being re-appointed form part of the notice of the ensuing Annual General Meeting.

#### Independent Directors Statement:

Independent Directors on your Company's Board have submitted declarations of independence to the effect that they meet the criteria of independence as provided in Section 149(6) of the Companies Act, 2013 and Regulations 16(1)(b) of the Listing Regulations.

### Policy on appointment and remuneration of Directors and Key Managerial Personnel:

The Nomination and Remuneration Committee has formulated the remuneration policy of your company which is attached as **Annexure-IV** to the full Annual Report.

#### Meetings of the Board:

The Board of Directors of your Company met 6 times during the year details of which are given in the Corporate Governance Report forming part of the full Annual Report.

#### Annual Evaluation:

Pursuant to the provisions of the Companies Act,2013 and Listing Regulations, the Directors has carried annual performance evaluation of Board, Independent Directors, Non executive Directors, Executive Directors, Committee and Chairman of the Board.

The evaluation framework focused on various aspects of the Board and Committees such as review, timely information from management etc. Also, the

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performance of individual directors was divided into Executive, Non Executive and Independent Directors and based on the parameters such as contribution, attendance, decision making, action oriented, external knowledge etc.

Board members have evaluated Independent Directors. Executive Non executive Directors. Directors. Committee. Board and Chairman. The result of evaluation was satisfactory and meets the requirements of the Company. Board fully agreed and rated 100% on its functioning, skill sets and working atmosphere. Independent Directors scored well on expressing their views and in understanding the Company and its requirements. Non-Executive Directors scored well in understanding the Company and its requirements and keep themselves current on the areas to be discussed. Executive Directors are action oriented and ensures timely implementation of the Board decisions. Board is completely satisfied with the functioning of various Committees. Board has full faith in the Chairman in leading the Board effectively and ensuring contribution from all its members.

#### AUDIT COMMITTEE:

The Audit Committee comprises of Mr. M.M. Bhagat, Mr. K.N. Bhandari, Mr. Y.P. Dandiwala, Independent Directors of your Company. Mr. Satish Pai: Managing Director and Mr. Praveen Kumar Maheshwari: Chief Financial Officer and Whole-Time Director are the permanent invitees. Further details relating to the Audit Committee are provided in the Corporate Governance Report forming part of the full Annual Report.

#### **KEY MANAGERIAL PERSONNEL:**

In terms of provisions of Section 203 of the Companies Act, 2013, Mr. Satish Pai: Managing Director, Mr. Praveen Kumar Maheshwari: Chief Financial Officer and Mr. Anil Malik: Company Secretary are the Key Managerial Personnel of your Company.

#### VIGIL MECHANISM:

Your Company has in place a vigil mechanism for directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of your Company's Code of Conduct. Adequate safeguards are provided against victimisation to those who avail of the mechanism and direct access to the Chairman of the Audit Committee is available.

The vigil mechanism is available on your Company's website viz. www.hindalco.com.

#### AUDITORS

#### Statutory Auditors

M/s. Singhi & Co are the Statutory Auditors of the Company. Pursuant to the provisions of the Companies Act, 2013, M/s Singhi & Co were appointed as the auditors for a period of three years i.e. from the conclusion of the fifty-fifth Annual General Meeting until the conclusion of the fifty eighth Annual General Meeting of the Company to be held in the calendar year 2017. Pursuant to the provisions of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014, the Board of Directors in the meeting held on 30<sup>th</sup> May, 2017, on the recommendation of the Audit Committee, appointed M/s. Price Waterhouse & Co. Chartered Accountants LLP (Registration No. 304026E/E-300009), as the Statutory Auditors of the Company in place of M/s Singhi & Co, the retiring Statutory Auditors, for a period of five years i.e., to hold office from the conclusion of this Annual General Meeting till the conclusion of the Sixty third Annual General Meeting of the Company, to be held in the year 2022, subject to ratification of their appointment by the Members if required at every Annual General Meeting till the Sixty-second Annual General Meeting.

Resolution seeking your approval is included in the Notice convening the Annual General Meeting.

The observation made in the Auditor's Report are self explanatory and thereofore, do not call for any further comments under Section 134(3)(f) of the Act.

#### **Cost Auditors**

In terms of the provisions of Section 148 of the Act read with the Companies (Cost Records and Audit) Amendment Rules, 2014, the Board of Directors of your Company have on the recommendation of the Audit Committee, appointed M/s. Nanabhoy & Co., Cost Accountants, Mumbai as Cost Auditors, to conduct the cost audit of your Company for the financial year ending 31<sup>st</sup> March, 2018, at a remuneration as mentioned in the Notice convening the Annual General Meeting. As required under the Act, the remuneration payable to the cost auditor is required to be placed before the Members in a general meeting for their ratification. Accordingly, a resolution seeking Member's ratification for the remuneration payable to Cost Auditors forms part of the Notice of the ensuing Annual General Meeting.

#### Secretarial Auditors

Pursuant to provisions of Section 204 of the Companies Act, 2013 read with the Companies

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(Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed BNP & Associates, Company Secretaries, Mumbai as Secretarial Auditor for conducting the Secretarial Audit of your Company for the financial year ended 31<sup>st</sup> March, 2017. The Report of the Secretarial Auditors is annexed herewith as **Annexure-V** to the full Annual Report.

The Secretarial Audit Report does not contain any qualification, reservation or adverse remark.

### ENVIRONMENT PROTECTION AND POLLUTION CONTROL

Your Company is committed to sustainable development. A detailed report of the Company's initiatives and commitment to environment conservation is part of Sustainability & Business Responsibility Report forming part of the full and Abridged Annual Report.

### PARTICULARS OF LOANS, GUARANTEES AND INVESTMENTS

Details of Loans, Guarantee and Investments covered under the provisions of Section 186 of the Companies Act, 2013 read with Companies (Meetings of Board and its Powers) Rules, 2014 are given in the notes to Financial Statements of the full Annual Report.

#### CORPORATE SOCIAL RESPONSIBILITY:

In terms of the provisions of Section 135 of the Companies Act, 2013 ("the Act") read with Companies (Corporate Social Responsibility Policy) Rules, 2014, the Board of Directors of your Company has constituted a Corporate Social Responsibility ("CSR") Committee which is chaired by Mrs. Rajashree Birla. The other Members of the Committee are Mr. Jagdish Khattar, Independent Director, Mr. A.K. Agarwala, Non Executive Director, Mr. Satish Pai: Managing Director and Mr. D. Bhattacharya: Non Executive Director. Dr. Pragnya Ram, Group Executive President, Corporate Communication & CSR is a permanent invitee to the Committee. Your Company also has in place a CSR Policy and the same is available on your Company's website viz. www.hindalco.com. The Committee recommends to the Board activities to be undertaken during the year.

Your Company is a caring corporate citizen and lays significant emphasis on development of the communities around which it operates. Your Company has identified several projects relating to Social Empowerment & Welfare, Infrastructure Development, Sustainable Livelihood, Health Care and Education during the year and initiated various activities in neighbouring villages around plant locations. During the financial Year 2016-17 the Company has spent ₹ 28.36 Crores under Section 135 of the Companies Act, 2013 on CSR activities , which represent 2.70 % of average net profits of the Company for last three financial years.

The Annual Report on CSR activities is attached as **Annexure-VI** to the full Annual Report.

#### **RISK MANAGEMENT**

Pursuant to the requirement of Listing Regulations, the Company has constituted Risk Management Committee, which is mandated to review the risk management plan/process of your company.

Risk evaluation and management is an ongoing process within the Organization. Your Company has comprehensive risk management policy which is periodically reviewed by the Risk Management Committee.

### CONTRACTS AND ARRANGEMENTS WITH RELATED PARTIES

During the financial year, your Company entered into related party transactions which were on arm's length basis and in the ordinary course of business. There are no material transactions with any related party as defined under Section 188 of the Act read with Companies (Meetings of Board and its Powers) Rules, 2014 and Listing Regulations. All related party transactions have been approved by the Audit Committee of your Company.

The policy on Related Party Transactions as approved by the Audit Committee and the Board is available on your Company's website viz. www.hindalco.com.

#### EXTRACT OF ANNUAL RETURN:

In terms of the provisions of Section 92 (3) of the Companies Act, 2013 ("the Act") read with the Companies (Management and Administration) Rules, 2014, an extract of the Annual Return of your Company for the financial year ended 31<sup>st</sup> March, 2017 is given in **Annexure-VII** to the full Annual Report.

#### **BUSINESS RESPONSIBILITY REPORT**

As per Listing Regulations, a separate section of Business Responsibility Report forms part of the full and Abridged Annual Report.

# INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY

Your Company has an Internal Control System,

commensurate with the size, scale and complexity of its operations. The scope and authority of the Internal Audit is defined by the Audit Committee.

The Internal Audit Department monitors and evaluates the efficacy and adequacy of internal control system in the Company, its compliance with operating systems, accounting procedures and policies at all locations of the Company.

Based on the report of internal auditors, the process owners undertake corrective action in their respective areas and thereby strengthen the controls. Significant audit observations and corrective actions thereon are presented to the Audit Committee of the Board.

#### INTERNAL FINANCIAL CONTROL

Your directors confirm having laid down internal financial controls and that such internal financial controls are adequate and were operating effectively

#### SUBSIDIARY, JOINT VENTURES OR ASSOCIATE **COMPANIES:**

The financial statements of your Company's subsidiaries and related information have been placed on the website of your Company viz. www.hindalco. com and also available for inspection during business hours at the registered office of your Company. Any Member, who is interested in obtaining a copy of financial statements of your Company's subsidiaries, may write to the Company Secretary at the Registered Office of your Company.

In accordance with the provisions of the Section 129 (3) of the Act, read with the Companies (Accounts) Rules, 2014, a report on the performance and financial position of each of the subsidiaries, associates and Joint Venture is attached as Annexure-VIII to the full and Abridged Annual Report.

The names of Companies which have become or ceased to be subsidiaries. Joint Ventures and associates are also provided in the aforesaid statement.

#### **OTHER DISCLOSURES:**

- There were no material changes and commitments affecting the financial position of your Company between end of financial year and the date of report.
- Your Company has not issued any shares with differential voting.
- There was no revision in the financial statements.
- Your Company has not issued any sweat equity shares.

- Mr. Satish Pai is a director on the Board of Novelis **FINANCIAL HIGHLIGHTS** Inc, wholly owned subsidiary. He is in receipt of annual fee of US\$ 150000 from Novelis Inc in the calendar year 2016. Mr. Praveen Kumar Maheshwari: Whole-Time Director and Chief MANAGEMENT DISCUSSION AND ANALYSIS Financial Officer has not received any commission/ remuneration from your Company's subsidiary Companies.
- There is no change in the nature of business.
- During the year under review, your Company has not accepted any fixed deposits from the public falling under Section 73 of the Act read with the Companies (Acceptance of Deposits) Rules, 2014. Thus, as on March 31, 2017, there were no deposits which were unpaid or unclaimed and due for repayment.
- There were no significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and company's operations in future.
- There were no frauds reported by the Auditors u/s 143(12) of the Companies Act, 2013.

#### APPRECIATION

Your Directors place on record their sincere appreciation for the assistance and guidance provided by the Honorable Ministers, Secretaries and other officials of the Ministry of Mines, Ministry of Coal, the Ministry of Chemicals and Fertilizers and various State Governments. Your Directors thank the Financial Institutions and Banks associated with your Company for their support as well.

Your Company's employees are instrumental in your Company scaling new heights, year after year. Their commitment and contribution is deeplv acknowledged. SOCIAL

Your involvement as Shareholders is greatly valued. Your Directors look forward to your continuing support.

For and on behalf of the Board

Satish Pai Managing Director DIN:06646758

M.M. Bhagat Independent Director DIN: 00006245

Mumbai Dated : 30th May, 2017 DIRECTORS' Report

SUSTAINABILITY & BUSINESS Responsibility report

FINANCIAL STATEMENTS

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STANDALONE FINANCIAL STATEMENTS

Annexure-I

### **DIVIDEND DISTRIBUTION POLICY**

#### 1. Introduction

- 1.1. As per the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Company is required to formulate and disclose its Dividend Distribution Policy. Accordingly the Board of Directors of the Company ('the Board') has approved this Dividend Distribution Policy for the Company at its meeting held on 13<sup>th</sup> February, 2017.
- 1.2. The objective of this policy is to provide clarity to stakeholders on the dividend distribution framework to be adopted by the Company. The Board of Directors shall recommend dividend in compliance with this policy, the provisions of the Companies Act, 2013 and Rules made thereunder and other applicable legal provisions.

#### 2. Target Dividend Payout

- 2.1. Dividend will be declared out of the current year's Profit after Tax of the Company.
- 2.2. Only in exceptional circumstances including but not limited to loss after tax in any particular financial year, the Board may consider utilising retained earnings for declaration of dividends, subject to applicable legal provisions.
- 2.3. 'Other Comprehensive Income' (as per applicable Accounting Standards) which mainly comprises of unrealized gains/losses, will not be considered for the purpose of declaration of dividend.
- 2.4. The Board will endeavor to achieve a dividend payout ratio (gross of dividend distribution tax) in the range of 10 % to 30% of the Standalone Profit after Tax, net of dividend payout to preference shareholders, if any.

#### 3. Factors to be Considered for Dividend Payout

The Board will consider various internal and external factors, including but not limited to the following before making any recommendation for dividends:

- Stability of earnings
- Cash flow position from operations
- Future capital expenditure, inorganic growth plans and reinvestment opportunities
- Industry outlook and stage of business cycle for underlying businesses
- Leverage profile and capital adequacy metrics
- Overall economic / regulatory environment
- Contingent liabilities
- Past dividend trends
- Buyback of shares or any such alternate profit distribution measure
- Any other contingency plans

#### 4. General

Retained earnings will be used for the Company's growth plans, working capital requirements, debt repayments and other contingencies.

#### 5. Review

This policy would be subject to revision / amendment on a periodic basis as may be necessary.

#### 6. Disclosure

This policy (as amended from time to time) will be available on the company's website and in the annual report.

AB	SOR	Annexure-II OSURE OF PARTICULARS WITH RESPECT TO CONSERVATION OF ENERGY, TECHNOLOGY PTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO AS PRESCRIBED UNDER RULE 8(3) OF E COMPANIES (ACCOUNTS) RULES, 2014.	FINANCIAL HIGHLIGHTS
A.		NSERVATION OF ENERGY	NOI
Λ.	а.	STEPS TAKEN ON CONSERVATION OF ENERGY	CUSS
	а.	Periodic Energy audit in all units.	T DIS
		<ul> <li>Reduction in steam consumption in Aluminium Refinery units through process optimization and loss reduction.</li> </ul>	MANAGEMENT DISCUSSION AND ANALYSIS
		• Cathode lining optimization and use of new design collector bar in Aluminium Smelter for loss reduction.	ž
		Reduction in DC Power consumption in pots by optimizing pot voltage in Aluminium Smelter.	ŝ
		Efficiency improvement in Boilers through process optimization.	DIRECTORS' Report
		Auxiliary power reduction through automation.	DIRE
		<ul> <li>Replacement of Metallic Fan blade of Cooling Towers with FRP blades.</li> </ul>	
		Rationalization of motor, pump & fan capacities.	ESS 3T
		<ul> <li>Replacement of inefficient pumps &amp; motors with high efficiency pumps &amp; motors.</li> </ul>	BUSIN
		Reduction in line losses through power factor improvement by capacitor installation.	LITY LITY
		<ul> <li>Installation of translucent roofing sheet/sun pipe light to use more natural light.</li> </ul>	SUSTAINABILITY & BUSINESS Responsibility report
		<ul> <li>Replacement of conventional light withenergy efficient LED Light.</li> </ul>	STAIN
		Installation of VFD in variable load application.	ы Я К
		Combustion efficiency improvement and loss reduction in Furnaces.	· -
		Compressed Air system efficiency improvement.	EPOR
	b.	STEPS TAKEN BY THE COMPANY FOR UTILISING ALTERNATE SOURCES OF ENERGY.	ORAT VCE R
		Use of biomass as a supplementary fuel in our boilers.	CORPORATE Governance report
		• Use of translucent roofing sheet/Sun light pipe for more use of Natural light and use of turboventilators in place of conventional exhaust fans.	GOVE
		• After successful commissioning of 1 MW solar PV power plant at Alupuram, Kerala unit in FY16, progress has been made for setting up a 30 MW Solar PV Power plant at Aditya Smelter unit, Odisha.	SHAREHOLDER Information
	c.	THE CAPITAL INVESTMENTON ENERGYCONSERVATION EQUIPMENT& PROJECTS.	HARE
		The Capital investment on Energy conservation equipment & projects for the year was ₹ 41.1crore.	s =
В.	TE	CHNOLOGY ABSORPTION:	A F
	a)	Efforts made towards technology absorption	SOCIAL REPORT
		• Developed Special grades of alumina for ceramic, display glass and other applications like fire retardant fillers.	NTS
		• Research on value added applications of process waste materials like bauxite residue, fly ash etc.	
		• Successful trials in a group of pots at Hirakud operating at lower specific energy consumption with a new design developed jointly with ABSTC.	STANDALONE FINANCIAL STATEMENTS
		Full commercialization of 8079 grade Aluminum blister laminate foil.	FINAN
		<ul> <li>Development of Can body stock grade rolling ingots and sheets.</li> </ul>	
		Upgraded existing Copper flash smelter-1 by increase in shaft diameter to increase production.	NTS
		<ul> <li>New process developed for recovery of Copper from refinery effluent.</li> </ul>	ATED
		Recovery of unburnt carbon from fly ash using froth flotation method in Dahej.	SOLID
		<ul> <li>Mathematical modelling of pots to study design changes at Mahan and Hirakud smelter jointly with ABSTC.</li> </ul>	CONSOLIDATED FINANCIAL STATEMENTS
		Excellence by Design	23

- b) Benefits derived like product improvement, cost reduction, product development or import substitution
  - Increased exports and revenue by production of high purity aluminum (P0610 and P0406) at Aditya and Mahan.
  - Cost reduction and import substitution by use of low bulk density AIF<sub>3</sub> in high amperage prebake pots at Aditya and Mahan.
  - Trials with use of stepped stub in anodes at Renukoot smelter.
  - Beneficiation studies on bauxite ore to reduce silica by physical methods.
  - Reduced auxiliary power consumption in Aditya power plant by modifying flue gas duct design, based on CFD.
  - Increased use of belt pipe conveyor for coal transfer to Renusagar Power from Krishnashila mines to minimize road movement.
  - Developed in-house design and indigenous supplier of mother blanks for Copper refinery.
- c) In case of imported technology (imported during the last three years reckoned from the beginning of the financial year)

Technology Imported for	Year of Import	Has technology been fully absorbed	If not fully absorbed, areas where this has not taken place, reason thereof and future plan of action
Pressure Filtration of bauxite residue at Muri	2014-15	Yes	NA
Flash smelter upgradation at Dahej	2016-17	Yes	NA
Prayon MK 4 Di-hydrate Process at Dahej	2014-15	Yes	NA
Deep bed filtration technology for casting of high end alloys at Hirakud	2016-17	Yes	NA
Test pot trials for upgrade at Hirakud	2016-17	In process	Under evaluation

#### d) Expenditure incurred on Research and Development (R&D)

The Company spent ₹ 19.38 Crore for Research and Development during the financial year 2016-17.

#### C) FOREIGN EXCHANGE EARNINGS & OUTGO

#### a) Activities related to exports

Exports [FOB] during the year were ₹ 15,663 Crore

#### b) Total Foreign Exchange Used and Earned

Foreign Exchange used ₹ 16,387 Crore (Excluding Dividend paid in Foreign Exchange) Foreign Exchange Earned ₹ 15,664 Crore

For and on behalf of the Board

Satish Pai Managing Director DIN:06646758 M.M. Bhagat Independent Director DIN: 00006245

Mumbai Dated : 30<sup>th</sup> May, 2017

### **FINANCIAL** HIGHLIGHTS Annexure-III

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#### Details pertaining to remuneration as required under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

The percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary i. during the financial year 2016-17, ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2016-17 are as under:

during the financial year 2016-17, ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2016-17 are as under:					
Sr. No.	Name of Director/KMP and Designation	Remuneration* of Director/KMP for financial year 2016-17 (₹ in Lakhs)	% increase in Remuneration in the Financial Year 2016-17	Ratio of remuneration of each Director/to median remuneration of employees	MANAGEMENT DISCU
1	Kumar Mangalam Birla	517.84		103.36	
2	Rajashree Birla	8.47	98.36%	1.69	ŝ
3	A.K. Agarwala	9.04	69.92%	1.80	DIRECTORS' Report
4	M.M. Bhagat	14.39	208.80%	2.87	E E E
5	Y.P. Dandiwala	11.25	395.59%	2.25	
6	K.N. Bhandari	15.25	187.19%	3.04	s
7	Jagdish Khattar	7.73	169.34%	1.54	BUSINES! Report
8	Ram Charan	2.51	35.68%	0.50	BUSI
9	D.Bhattacharya^	1,973.74	٨	^	¦%Σ
10	Girish Dave**	5.10	**	**	
11	Satish Pai	1,751.42	25.43%	349.50	PONS
12	Praveen Kumar Maheshwari*	368.00	13.23%	73.45	SUSTAINABILITY & E RESPONSIBILITY F
13	Anil Malik	114.00	26.97%	NA	เร

\* Remuneration includes commission payable to Non Executive Directors for the year ended 31st March, 2017 which is subject to the approval of the members of the Company. Sitting fees paid to Directors is excluded.

\*\* Was appointed as Independent Director w.e.f 28th May 2016.

<sup>^</sup> Mr. D. Bhattacharya was Managing Director till 31<sup>st</sup> July, 2016 and then was inducted in the Board as a Non Executive Director. On retirement, in addition to the above, he has been paid onetime payout of ₹ 920 Lakhs, Gratuity of ₹ 913.50 Lakhs, Leave encashment of ₹ 762.09 Lakhs. Further the Board has approved pension of ₹ 33.50 Lakhs per month and he has been paid ₹ 268 Lakhs from 1st August, 2016 to 31st March, 2017. As a Non-Executive Director he is paid ₹ 8.43 Lakhs as commission. Due to the aforesaid, his remuneration of FY 2016-17 with FY 2015-16 is not comparable.

- <sup>#</sup> Mr. Praveen Maheshwari was appointed as Whole time Director w.e.f. 28<sup>th</sup> May, 2016.
- The median remuneration of employees of the Company during the financial year was ₹ 5.01 Lacs. ii.
- In the financial year, there was an increase of 15.17% in the median remuneration of employees. iii
- iv There were 23,679 permanent employees on the rolls of Company as on 31<sup>st</sup> March, 2017.
- Average percentage increase made in the salaries of employees other than the managerial personnel in the v last financial year i.e. 2016-17 was 7.4% whereas the increase in the managerial remuneration for the same financial year was 23.13%. (For the purpose of Managerial personnel, Managing Director & Whole Time Director are considered).
- vi. It is hereby affirmed that the remuneration paid is as per the Remuneration Philosophy / Policy of the Company.

For and on behalf of the Board

Satish Pai Managing Director DIN:06646758

M.M. Bhagat Independent Director DIN: 00006245 FINANCIAL STATEMENTS

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#### **Annexure-IV**

Hindalco Industries Limited ("the Company") an Aditya Birla Group Company adopts this Executive Remuneration Philosophy/Policy. This philosophy/ policy is detailed below:

#### **Executive Remuneration Philosophy/Policy**

At the Aditya Birla Group, we expect our executive team to foster a culture of growth and entrepreneurial risktaking. Our Executive Remuneration Philosophy/Policy supports the design of programs that align executive rewards – including incentive programs, retirement benefit programs, promotion and advancement opportunities – with the long-term success of our stakeholders.

#### Our business and organizational model

Our Group is a conglomerate and organized in a manner such that there is sharing of resources and infrastructure. This results in uniformity of business processes and systems thereby promoting synergies and exemplary customer experiences.

#### I. Objectives of the Executive Remuneration Program

Our executive remuneration program is designed to attract, retain, and reward talented executives who will contribute to our long-term success and thereby build value for our shareholders.

Our executive remuneration program is intended to:

- 1. Provide for monetary and non-monetary remuneration elements to our executives on a holistic basis
- 2. Emphasize "Pay for Performance" by aligning incentives with business strategies to reward executives who achieve or exceed Group, business and individual goals.

#### II. Covered Executives

Our Executive Remuneration Philosophy/Policy applies to the following:

- 1. Directors of the Company
- 2. Key Managerial Personnel: Chief Executive Officer and equivalent (eg: Deputy Managing Director), Chief Financial Officer and Company Secretary.
- 3. Senior Management

#### **III. Business and Talent Competitors**

We benchmark our executive pay practices and levels against peer companies in similar industries, geographies and of similar size. In addition, we look at secondary reference (internal and external) benchmarks in order to ensure that pay policies and levels across the Group are broadly equitable and support the Group's global mobility objectives for executive talent. Secondary reference points bring to the table, the executive pay practices and pay levels in other markets and industries, to appreciate the differences in lev'els and medium of pay and build in as appropriate for decision making.

#### **IV. Executive Pay Positioning**

We aim to provide competitive remuneration opportunities to our executives by positioning target total remuneration (including perks and benefits, annual incentive pay-outs, long term incentive pay-outs at target performance) and target total cash compensation (including annual incentive pay-outs) at target performance directionally between median and top quartile of the primary talent market. We recognize the size and scope of the role and the market standing, skills and experience of incumbents while positioning our executives.

We use secondary market data only as a reference point for determining the types and amount of remuneration while principally believing that target total remuneration packages should reflect the typical cost of comparable executive talent available in the sector.

#### V. Executive Pay-Mix

Our executive pay-mix aims to strike the appropriate balance between key components: (i) Fixed Cash compensation (Basic Salary + Allowances) (ii) Annual Incentive Plan (iii) Long-Term Incentives (iv) Perks and Benefits.

#### Annual Incentive Plan:

We tie annual incentive plan pay-outs of our executives to relevant financial and operational metrics achievement and their individual performance. We annually align the financial and operational metrics with priorities/ focus areas for the business.

#### Long-Term Incentive:

Our Long-term incentive plans incentivize stretch performance, link executive remuneration to sustained long term growth and act as a retention and reward tool.

We use stock options as the primary long-term incentive vehicles for our executives as we believe that they best align executive incentives with stockholder interests.

We grant restricted stock units as a secondary long term incentive vehicles, to motivate and retain our executives.

#### VI. Performance Goal Setting

We aim to ensure that for both annual incentive plans and long term incentive plans, the target performance goals shall be achievable and realistic.

Threshold performance (the point at which incentive plans are paid out at their minimum, but non-zero, level) shall reflect a base-line level of performance, reflecting an estimated 90% probability of achievement.

Target performance is the expected level of performance at the beginning of the performance cycle, taking into account all known relevant facts likely to impact measured performance.

Maximum performance (the point at which the maximum plan payout is made) shall be based on an exceptional level of achievement, reflecting no more than an estimated 10% probability of achievement.

#### VII. Executive Benefits and Perquisites

Our executives are eligible to participate in our broad-based retirement, health and welfare, and other employee benefit plans. In addition to these broad-based plans, they are eligible for perquisites and benefits plans commensurate with their roles. These benefits are designed to encourage long-term careers with the Group.

#### Other Remuneration Elements

Each of our executives is subject to an employment agreement. Each such agreement generally provides for a total remuneration package for our executives including continuity of service across the Group Companies.

We limit other remuneration elements, for e.g. Change in Control (CIC) agreements, severance agreements, to instances of compelling business need or competitive rationale and generally do not provide for any tax gross-ups for our executives.

#### **Risk and Compliance**

We aim to ensure that the Group's remuneration programs do not encourage excessive risk taking. We review SOCIAL our remuneration programs for factors such as, remuneration mix overly weighted towards annual incentives, uncapped pay-outs, unreasonable goals or thresholds, steep pay-out cliffs at certain performance levels that may encourage short-term decisions to meet pay-out thresholds. STANDALONE FINANCIAL STATEMENTS

#### **Claw back Clause**

In an incident of restatement of financial statements, due to fraud or non-compliance with any requirement of the Companies Act 2013 and the rules made thereafter, we shall recover from our executives, the remuneration received in excess, of what would be payable to him / her as per restatement of financial statements, pertaining to the relevant performance year.

#### Implementation

The Group and Business Centre of Expertise teams will assist the Nomination & Remuneration Committee in CONSOLIDATED adopting, interpreting and implementing the Executive Remuneration Philosophy/Policy. These services will be established through "arm's length", agreements entered into as needs arise in the normal course of business.

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MANAGEMENT DISCUSSION

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Annexure-V

## Form No. MR-3

## SECRETARIAL AUDIT REPORT

For the Financial Year Ended 31<sup>st</sup> March 2017 [Pursuant to Section 204 (1) of the Companies Act, 2013 and Rule no. 9 of the Companies

(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

То

The Members Hindalco Industries Limited Century Bhavan, 3<sup>rd</sup> Floor, Dr. Annie Besant Road, Worli, Mumbai – 400030

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Hindalco Industries Limited (hereinafter called the 'Company') for the year ended on 31<sup>st</sup> March, 2017 (the 'audit period'). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit; we hereby report that in our opinion, the Company has, during the audit period complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31<sup>st</sup> March, 2017 according to the provisions of:

- (i) The Companies Act, 2013 (the 'Act') and the Rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 and the Rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Overseas Direct Investment and External Commercial Borrowings.
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992:
  - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009;
  - (d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;
  - (e) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
  - (f) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
- (vi) Other laws specifically applicable to the Company are:
  - (a) The Mines Act, 1952; and
  - (b) The Mines and Minerals (Regulation and Development) Act, 1957.

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We have also examined compliance with the applicable clauses of the Secretarial Standards issued by the Institute of Company Secretaries of India related to meetings and minutes.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards etc. mentioned above.

During the period under review, provisions of the following regulations were not applicable to the Company:

- (i) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
- (ii) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009;
- (iii) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; and
- (iv) The Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment.

#### We further report that -

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and where the same were given at shorter notice than seven days, prior consent thereof were obtained and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Decisions at the meetings of the Board of Directors of the Company and at Committees were carried through on the basis of majority. There were no dissenting views by any member of the Board of Directors during the year under review.

#### We further report that -

There are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with the applicable laws, rules, regulations and guidelines.

#### We further report that -

During the audit period, the Company has

a) Issued and allotted 17,68,27,659 (Seventeen Crore Sixty Eight Lakh Twenty Seven Thousand Six Hundred and Fifty Nine Only) equity shares of ₹ 1 each at the issue price of ₹ 189.45 (Rupees One Hundred Eighty Nine and Forty Five Paise Only) per equity share on 09th March, 2017 vide Qualified Institutional Placement.

## For BNP & Associates

Company Secretaries علي [Firm Regn. No. P2014MH037400]

Place : Mumbai Date : 30<sup>th</sup> May, 2017 Partner FCS 1303 / CP No.10440

**B.** Narasimhan

Note: This report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report.

Annexure-A

To, The Members, Hindalco Industries Limited Secretarial Audit Report of even date is

Secretarial Audit Report of even date is to be read along with this letter.

- The compliance of provisions of all laws, rules, regulations, standards applicable to Hindalco Industries Limited (the 'Company') is the responsibility of the management of the Company. Our examination was limited to the verification of records and procedures on test check basis for the purpose of issue of the Secretarial Audit Report.
- 2. Maintenance of secretarial and other records of applicable laws is the responsibility of the management of the Company. Our responsibility is to issue Secretarial Audit Report, based on the audit of the relevant records maintained and furnished to us by the Company, along with explanations where so required.
- 3. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial and other legal records, legal compliance mechanism and corporate conduct. The verification was done on test check basis to ensure that correct facts as reflected in secretarial and other records were produced to us. We believe that the processes and practices we followed, provides a reasonable basis for our opinion for the purpose of issue of the Secretarial Audit Report.
- 4. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- 5. Wherever required, we have obtained the management representation about the compliance of laws, rules and regulations and major events during the audit period.
- 6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

#### For BNP & Associates

Company Secretaries [Firm Regn. No. P2014MH037400]

B. Narasimhan

Partner FCS 1303 / CP No.10440

Place : Mumbai Date : 30th May, 2017

#### **FINANCIAL HIGHLIGHTS** Annexure-VI ANNUAL REPORT ON CSR ACTIVITIES A brief outline of the Company's CSR policy, including overview of projects or : To actively contribute to the social and economic development of the programs proposed to be undertaken and a reference to the web link to the communities and built a better sustainable way of life for weaker sections of MANAGEMENT DISCUSSION CSR policy and projects or programs society. The projects which are identified includes Education. Health Care. Sustainable Livelihood, Infrastructure Development and Social Change. The Company's CSR policy is available on the Company's website AND ANALYSIS viz. www.hindalco.com Composition of the CSR Committee : Mrs. Rajashree Birla, Chairperson 2 Mr. Askaran Agarwala, Member Mr. Satish Pai, Member Mr. Jagdish Khattar, Member Mr. D. Bhattacharya, Member Dr. Pragnya Ram, Group Executive President, Corporate Communication & DIRECTORS' Report CSR, Permanent Invitee Average net profit of the company for last three financial years : ₹ 1,048.33 Crore 3 4 Prescribed CSR Expenditure (two percent of the amount as in Item 3 above) : ₹ 21.00 Crore Details of CSR spent during the financial year 5 Total amount spent for the financial year 2016-17 : ₹ 28.36 Crore SUSTAINABILITY & BUSINESS **RESPONSIBILITY REPORT** Amount unspent(as against amount mentioned at point 4 above) : Nil Manner in which the amount spent during the financial year : Details Given Below (1) (2) (3) (4) (5) (6) (7) (8) Sr. No. **CSR** Projects/Activities Sector in which Projects/Programmes: Amount Outlay Amount Spent Cumulative Amount Spent: Local Area/ Others (Budget) Project/ Expenditure up to Identified the project is (1) on the Project/ Direct or through States/District Programme wise reporting period implementing covered (2) The Programmes . agency where the project (₹ in Lakhs) (₹ in Lakhs) (₹ in Lakhs) undertaken Preschool education Balwadies/ Education 10.00 12.55 12.55 Direct 1 Sonbhadra (UP); play schools/crèches; Strengthening Singrauli (MP); Howrah (WB); Anganwadis CORPORATE Governance Report Lohardaga, Gumla & Latehar, Daltanganj, Hazaribaug (Jharkhand); Balrampur (Chhattisgarh); Belgaum (Karnataka) School Education Program Ranchi, Lohardaga, 1010.00 1228 40 1228 40 Direct 2 Education Enrolment awareness programmes/ Gumla, Latehar, Daltanganj, events. Hazaribaug (Jharkhand); Sonbhadra (UP); Formal schools; Education Material (Study materials, Singrauli (MP); Uniform, Books etc.); Howrah (WB); Balrampur, **INFORMATION** Scholarship Raigarh (Chhattisgarh); SHAREHOLDER (Merit and Need based assistance) Belgaum (Karnataka): Ernakulam (Kerala); School competitions/Best teacher Bharuch (Gujarat) award. Sangareddy (Telangana) Cultural events Quality of Education (support teachers, Improve education methods); Specialised Coaching; SOCIAL Exposure visits/awareness Formal schools inside campus(Company Schools) Support to Midday Meal Project Education support programs 50.00 58.39 58 39 Direct 3 Education Kolhapur, Nagpur Knowledge Centre/Library; (Maharashtra); Ranchi, FINANCIAL STATEMENTS Lohardaga, Gumla, Latehar Adult/Non Formal Education; Daltangani (Jharkhand): Celebration of National days: STANDALONE Computer education; Sonbhadra (UP); Reducing drop out and Singrauli (MP); Howrah(WB); Continuing Education; Balrampur, Raigarh Kastuba Gandhi Balika Vidyalaya; (Chhattisgarh); Career counseling Belgaum (Karnataka) 4 Vocational and Technical Education Education Ranchi, Lohardaga, Gumla & Latehar (Jharkhand): 55.00 67.28 67.28 Direct Strengthening ITI's; Skill Based Individual Sonbhadra (UP); training Programmes Singrauli (MP); FINANCIAL STATEMENTS Belgaum (Karnataka); Bharuch (Gujarat) CONSOLIDATED 5 School Infrastructure Education Belgaum (Karnataka); 60.00 74.83 74.83 Direct New School Building Construction; Balarampur & Rajgarh Renovation and Maintenance of (Chhattisgarh); Howrah(WB); School buildings: Sonbhadra(UP) and School Sanitation & drinking Water: Singrauli (MP) Lohardaga. School Furniture & Fixtures Hazaribagh, Dumri (Jharkhand)

## Excellence by Design

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Sr. No.	CSR Projects/Activities Identified	Sector in which the project is covered	Projects/Programmes: (1) Local Area/ Others (2) The States/District where the project undertaken	Amount Outlay (Budget) Project/ Programme wise (₹ in Lakhs)	Amount Spent on the Project/ Programmes (₹ in Lakhs)	Cumulative Expenditure up to reporting period (₹ in Lakhs)	Amount Spent: Direct or through implementing agency
6	Preventive Health Care Immunization; Pulse Polio Programme; Health Check up camps; Mobile Dispensary; Malaria/Diarrhoea Control Programme; School Health Check ups; Yoga and fitness classes	Health Care	Ranchi, Lohardaga, Gumla, Latehar, Daltanganj, Hazaribaug (Jharkhand); Sonbhadra (UP); Singrauli(MP); Howrah(WB); Balrampur & Raigarh (Chhattisgarh); Belgaum (Karnataka); Ernakulum (Kerala); Bharuch (Gujarat); Nagpur, Kolhapur and Raigad (Maharashtra)	100.00	123.74	123.74	Direct
7	Curative Health Care program Hospitals/ Dispensaries/ Clinics; General Health Check up camps; Specialised Health Camps; Eye Camps; Surgical Camps; Tuberculosis	Health Care	Ranchi, Lohardaga, Gumla & Latehar (Jharkhand); Sonbhadra (UP); Singrauli (MP); Howrah(WB); Balrampur (Chhattisgarh); Belgaum (Karnataka); Ernakulum (Kerala); Bharuch (Gujarat); Nagpur, Kolhapur and Raigad (Maharashtra)	125.00	162.62	162.62	Direct
8	Reproductive and Child Health Mother and Child Care; Adolescent Health Care; Infant and Child Health; Support to Family Planning programmes; Nutritional Programmes for mother and Child	Health Care	Sonbhadra(UP); Howrah(WB); Ranchi, Lohardaga & Daltanganj (Jharkhand); Balrampur (Chhattisgarh); Belgaum (Karnataka); Bharuch (Gujarat)	20.00	26.12	26.12	Direct
9	Quality / Support Program Referral services; Treatment of BPL, Old age and Needy patients; HIV-AIDS Awareness; RTI/STD Awareness; Support to differently abled; Ambulance Services; Blood Donations/Grouping	Health Care	Balarampur (Chhattisgarh); Belgaum (Karnataka); Kolhapur (Maharashtra); Bharuch (Gujarat); Sonbhadra (UP); Singrauli (MP); Sangareddy (Telangana) Ranchi, Lohardaga, Daltanganj (Jharkhand) Howrah (WB)	30.00	34.16	34.16	Direct
10	Health Infrastructure Renovation of Health centres; Village / Community Sanitations; Individual Toilets; Repair and installation of new drinking water sources; Water purifications	Health Care	Singrauli (MP); Sonbhadra (UP); Balarampur, Raigarh (Chhattisgarh); Lohardaga Daltanganj (Jharkhand); Kolhapur (Maharashtra); Belgaum (Karnataka); Ernakulum(Kerala); Bharuch(Gujarat)	160.00	181.39	181.39	Direct
11	Agriculture and Farm Based Agriculture and Horticulture trainings; Transfer of technology; Support to Demonstration Plots; Agricultural implements and inputs; Exposure Visits; Integrated Agriculture / Horticulture programmes; Soil Health and Organic farming	Environment and Sustainable Livelihood	Bharuch (Gujarat); Ranchi, Lohardga (Jharkhand); Balarampur (Chhattisgarh); Sonbhadra (UP); Singrauli (MP)	42.00	50.32	50.32	Direct
12	Animal Husbandry Animal Vaccination and Treatment; Breed improvement; Milk productivity improvement programmes and Trainings	Environment and Sustainable Livelihood	Kolhapur (Maharashtra); Belgaum (Karnataka) Sonbhadra (UP); Singrauli (MP); Lohardaga (Jharkhand); Balarampur (Chhattisgarh)	6.00	7.60	7.60	Direct
13	Non farm & Skills Based Income generation Program Capacity Building Programmes; Rural enterprise Development and Income Generation programme (IGP) support; Support to SHGs for IGP	Environment and Sustainable Livelihood	Ranchi, Lohardaga, Gumla, Daltanganj, Latehar (Jharkhand); Sonbhadra (UP); Singrauli (MP); Howrah (WB); Balrampur, Raigarh (Chhattisgarh); Belgaum (Karnataka); Ernakulum (Kerala); Bharuch (Gujarat); Kolhapur (Maharashtra), Sangareddy (Telangana)	32.00	43.31	43.31	Direct

# Excellence by Design

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
r. No.	CSR Projects/Activities Identified	Sector in which the project is covered	Projects/Programmes: (1) Local Area/ Others (2) The States/District where the project undertaken	Amount Outlay (Budget) Project/ Programme wise (₹ in Lakhs)	Amount Spent on the Project/ Programmes (₹ in Lakhs)	Cumulative Expenditure up to reporting period (₹ in Lakhs)	Amount Spent: Direct or through implementing agency
14	Natural Resource conservation programs & Non-conventional Energy: Bio gas support Programme; Solar Energy Support; Other energy efficient supports; Plantations; Soil Conservation; Land development; Water Conservation and harvesting structures; Development of Common pasture land;	Environment and Sustainable Livelihood	Ranchi, Lohardaga, Hazaribaug (Jharkhand); Sonbhadra(UP); Singrauli (MP); Balrampur, Raigarh (Chhattisgarh); Ernakulum (Kerala); Nagpur, Kolhapur and Raigad (Maharashtra)	66.00	92.53	92.53	Direct
15	Livelihood Infrastructure Construction of Check Dams; Lift Irrigation	Environment & Sustainable Livelihood	Howrah (WB); Lohardaga, Ranchi (Jharkhand); Sonbhadra (UP) and Singrauli (MP)	22.00	37.39	37.39	Direct
16	Rural Infrastructure development Construction and Repair of Community Infrastructures	Rural Development projects	Balarampur, Raigarh (Chhattisgarh); Howrah (WB); Lohardaga, Ranchi, Daltanganj (Jharkhand); Sonbhadra (UP) and Singrauli (MP); Ernakulum (Kerala); Kolhapur (Maharashtra); Belqaum (Karnataka)	210.00	260.49	260.49	Direct
17	Institutional building & strengthening: Strengthening and Formation of Community Based Organisations/ SHGs	Social Empowerment	Balarampur (Chhattisgarh); Howrah (WB); Lohardaga (Jharkhand); Sonbhadra (UP) and Singrauli (MP)	19.00	26.15	26.15	Direct
18	Support to development organizations: Support to Old age Homes; Orphanages etc.	Social Empowerment	Bharuch (Gujarat); Raigad (Maharashtra); Ernakulum (Kerala); Howrah (WB); Lohardaga (Jharkhand); Sonbhadra (UP)	11.00	18.58	18.58	Direct
19	Social Security Support to Old age, Widow, physically Challenged Persons/ poor	Social Empowerment	Ranchi and Lohardaga (Jharkhand); Sonbhadra (UP); Singrauli (MP)	4.00	7.21	7.21	Direct
20	Awareness programmes Community Awareness programmes/ Campaign against social abuse, early marriages, HIV prevention etc.	Social Empowerment	Belgaum (Karnataka); Bharuch (Gujarat)	13.00	29.66	29.66	Direct
21	Social Events to minimise causes of poverty: Support to mass marriages, widow remarriages; National days celebrations; Support with basic amenities	Social Empowerment	Bharuch (Gujarat); Kolhapur (Maharashtra); Ernakulum (Kerala); Balarampur (Chhattisgarh); Ranchi, Lohardaga (Jharkhand) and Singrauli (MP)	8.00	11.86	11.86	Direct
22	Protection and promotion of heritage/culture/Sports: Support to rural cultural programmes, Festivals & Melas	Promotion of heritage/Art and culture/sports	Ernakulum (Kerala); Belgaum (Karnataka); Kolhapur (Maharashtra) and Bharuch (Gujarat)	22.00	60.93	60.93	Direct
23	Overheads			141.00	220.30	220.30	Direct
24	Total (₹/- in Lakhs)	1		2216.00	2835.82	2835.82	

## 6. Reason for not spending two percent of the average net profit of the last three financial years on CSR: Not Applicable

#### **RESPONSIBILITY STATEMENT**

The implementation and monitoring of CSR Policy is in compliance with CSR objectives and policy of the company.

(Satish Pai) Managing Director (DIN:06646758)

(Rajashree Birla) Chairperson, CSR Committee (DIN:00022995)

\*Date: 29th May, 2017

\* This report was approved by the Corporate Social Responsibility Committee in their meeting held on 29th May, 2017.

Excellence by Design

CONSOLIDATED STANDALONE FINANCIAL STATEMENTS FINANCIAL STATEMENTS

Annexure-VII

#### FORM NO. MGT 9

#### EXTRACT OF ANNUAL RETURN AS ON THE FINANCIAL YEAR ENDED ON 31st MARCH,2017

Pursuant to Section 92 (3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management & Administration) Rules, 2014.

#### I. REGISTRATION & OTHER DETAILS:

1	Corporate Identification Number	L27020MH1958PLC011238
2	Registration Date	15 <sup>th</sup> December, 1958
3	Name of the Company	Hindalco Industries Limited
4	Category/Sub-category of the Company	Public Limited-Limited by shares and having share capital
5	Address of the Registered office & contact details	Century Bhavan, 3rd floor, Dr. Annie Besant Road, Worli, Mumbai 400 030 TEL.: 022-66626666, FAX: 2422 7586/ 2436 2516
6	Whether listed company	Yes
7	Name, Address & contact details of the Registrar & Transfer Agent, if any.	In House Share Transfer Agent Ahura Centre, 1st Floor, 'B' Wing, Mahakali Caves Road, Mumbai, 400 093 Contact No.: 022 6691 7001

#### II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

(All the business activities contributing 10 % or more of the total turnover of the company shall be stated)

[	S. No.	Name and Description of main products / services	NIC Code of the Product/service	% to total turnover of the company
	1	Aluminium and Aluminium Products	24202	47%
[	2	Copper and Copper Products	24201	38%

#### III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

Sr. No.	Name and address of the Company	CIN/GLN	Holding/ Subsidiary /Associate	% of shares held	Applicable Section
1	Hindalco Guinea SARL Republic of Guinea, Conakry, Dixinn, Diariou Diallo Building, 5th Floor	NA	Subsidiary	100.00%	2(87)(ii)
2	Minerals & Minerals Limited C/o Hindalco Complex, Court Road, Lohardaga, Jharkhand 835302	U26990JH1970PLC000875	Subsidiary	100.00%	2(87)(ii)
3	Utkal Alumina International Limited J-6 Jayadev Vihar, Bhubaneswar, Odisha 751013	U13203OR1993PLC003416	Subsidiary	100.00%	2(87)(ii)
4*	Utkal Alumina Technical and General Services Limited J-6 Jayadev Vihar, Bhubaneswar, Odisha 751013	U93090OR2013PLC017341	Subsidiary	100.00%	2(87)(ii)
5	Suvas Holdings Limited Chandermukhi Building, Nariman Point, Mumbai 400021	U40300MH2000PLC128785	Subsidiary	51.00%	2(87)(ii)
6	Renukeshwar Investments & Finance Limited C/o Hindalco Industries Ltd, P.O. Renukoot Sonbhadra, Uttar Pradesh 231217	U65910UP1994PLC017080 Subsidiary		100.00%	2(87)(ii)
7	Renuka Investments & Finance Limited C/o Hindalco Industries Ltd, P.O. Renukoot Sonbhadra, Uttar Pradesh 231217	U65910UP1994PLC017081	Subsidiary	100.00%	2(87)(ii)
8	Dahej Harbour and Infrastructure Limited Dist: Bharuch, Gujarat 392130	U45201GJ1998PLC035047	Subsidiary	100.00%	2(87)(ii)
9	Lucknow Finance Company Limited C/o Hindalco Industries Ltd, P.O. Renukoot Sonbhadra, Uttar Pradesh 231217	U65992UP1989PLC010802	Subsidiary	100.00%	2(87)(ii)
10	Hindalco-Almex Aerospace Limited Century Bhavan, 3rd Floor, Dr. A.B. Road, Worli, Mumbai 400030	U27203MH2007PLC166651	Subsidiary	97.18%	2(87)(ii)
11**	Hindalco do Brasil Industria e Comercio de Alumina Ltda Ouro Preto, State of Minas Gerais, at Avenida Américo René Gianetti, s/n, Saramenha, ZIP Code 35400-000	NA	Subsidiary	100.00%	2(87)(ii)
12	Tubed Coal Mines Limited Century Bhavan, 3rd Floor, Dr. A.B. Road, Worli, Mumbai 400030	U10100MH2007PLC174466	Subsidiary	60.00%	2(87)(ii)
13	East Coast Bauxite Mining Company Private Limited J-6 Jayadev Vihar, Bhubaneswar, Odisha 751013	U13203OR2007PTC009597	Subsidiary	74.00%	2(87)(ii)
14	Mauda Energy Limited Century Bhavan, 3rd Floor, Dr. A.B. Road, Worli, Mumbai 400030	U40103MH2009PLC196230	Subsidiary	100.00%	2(87)(ii)
15	A V Minerals (Netherlands) N.V. Amerika Building, Hoogoorddreef 15, 1101 BA Amsterdam (Netherlands)	NA	Subsidiary	100.00%	2(87)(ii)
16**	A V Metals Inc. 79 Wellington Street West, Suite 3000, Toronto, Ontario, Canada M5K 1N2	NA	Subsidiary	100.00%	2(87)(ii)
17*#	Novelis Inc. 231 Church Street, Mississauga, Ontario L5M 1N1, Canada	NA	Subsidiary	100.00%	2(87)(ii)
18##	Novelis (India) Infotech Ltd. Century Bhavan, 3rd Floor, Dr. A.B. Road, Worli, Mumbai 400030	U72502MH2008FLC178655	Subsidiary	100.00%	2(87)(ii)
19##	4260848 Canada Inc. 231 Church Street, Mississauga, Ontario L5M 1N1, Canada	NA	Subsidiary	100.00%	2(87)(ii)
20##	4260856 Canada Inc. 231 Church Street, Mississauga, Ontario L5M 1N1, Canada	NA	Subsidiary	100.00%	2(87)(ii)
21##	8018227 Canada Inc. 231 Church Street, Mississauga, Ontario L5M 1N1, Canada	NA	Subsidiary	100.00%	2(87)(ii)

Sr. No.	Name and address of the Company	CIN/GLN	Holding/ Subsidiary /Associate	% of shares held	Applicable Section	Ī
22##	Novelis Corporation (Texas)	NA	Subsidiary	100.00%	2(87)(ii)	FINANCIAL
23##	211 E. 7th Street, Suite 620, Austin, 78701-3218, USA Logan Aluminium Inc. (Delaware)	NA	Subsidiary	40.00%	2(87)(ii)	
.0##	C/o Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA		Subsidiary	40.00 /0	2(07)(11)	
4##	Novelis Acquisitions LLC c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA	NA	Subsidiary	100.00%	2(87)(ii)	SSION
5##	Novelis Holdings Inc c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA	NA	Subsidiary	100.00%	2(87)(ii)	MANAGEMENT DISCUSSION
6##	Novelis South America Holdings LLC c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808	NA	Subsidiary	100.00%	2(87)(ii)	AGEMEN
7##	Novelis do Brasil Ltda Av.Das Nacoes Unidas, 12.551- 14th and 15th floor, Torre Empresarial World Trade Centre, Brooklin Novo, Cep-04578-000, Brazil	NA	Subsidiary	100.00%	2(87)(ii)	MAN
8##	Novelis Lamines France SAS Rue Blaise Pascal, Technopolis, Batiment E, 28000 Chartres, France	NA	Subsidiary	100.00%	2(87)(ii)	DIRECTORS'
9##	Novelis PAE SAS 725 rue Aristide Berges, Voreppe 38340, France	NA	Subsidiary	100.00%	2(87)(ii)	
D##	Novelis Aluminium Beteiligungsgesellschaft mbH * Hannoversche Strasse 1, Gottingen, 37075, Germany	NA	Subsidiary	100.00%	2(87)(ii)	
##	Novelis Deutschland GmbH Hannoversche Strasse 1, Gottingen 37075, Germany	NA	Subsidiary	100.00%	2(87)(ii)	
2##	Novelis Sheet Ingot GmbH (Germany) Hannoverschestrasse 1, Göttingen 37075, Germany	NA	Subsidiary	100.00%	2(87)(ii)	
3##	Novelis Aluminium Holding Company 25/28 North Wall Quay, Dublin 1, Ireland	NA	Subsidiary	100.00%	2(87)(ii)	È
4##	Novelis Italia SpA Via Vittorio Veneto No. 106, Bresso, Milan, Italy	NA	Subsidiary	100.00%	2(87)(ii)	
5##	Novelis de Mexico SA de CV Integra Servicios Integrales de Negocios, S.C., Calle Lazaro Cardenas No. 206, Colonia Leones, Monterrey, Nuevo Leon, C.P., 64600, Mexico	NA	Subsidiary	100.00%	2(87)(ii)	CIICT
6##	Novelis Korea Limited 250 Jeokseo-Dong, Yeongju-City, Kyungsangbuk-Do, Korea	NA	Subsidiary	100.00%	2(87)(ii)	
'##	Novelis AG (Switzerland) Sternenfeldstr. 19, Kusnacht, CH-8700, Switzerland	NA	Subsidiary	100.00%	2(87)(ii)	
8##	Novelis Switzerland SA Route des Laminoirs 15, Sierre, 3960 Switzerland	NA	Subsidiary	100.00%	2(87)(ii)	
9##	Novelis UK Ltd. Latchford Lock Works, Thelwall Lane, Warrington, Cheshire, WA4 1NN, UK	NA	Subsidiary	59.00%	2(87)(ii)	
)##	Novelis Europe Holdings Limited Latchford Lock Works, Thelwall Lane, Warrington, Cheshire, WA4 1NN, UK	NA	Subsidiary	100.00%	2(87)(ii)	
1##	Novelis Services Limited Latchford Lock Works, Thelwall Lane, Warrington, Cheshire, WA4 1NN, UK	NA	Subsidiary	59.00%	2(87)(ii)	
2##	Novelis (Shanghai) Aluminium Trading Company Room 17T23, Shanghai World Financial Center, 100 Century Avenue, Pudong New Area, Shanghai, China	NA	Subsidiary	100.00%	2(87)(ii)	E
3##	Novelis (China) Aluminium Products Co. Ltd. No.19 Xingtang Road, Xin Bei District, Changzhou City, Jiangsu Province, China	NA	Subsidiary	100.00%	2(87)(ii)	
4##	Novelis MEA Ltd (Dubai) Office No. 902, Level 9, Al Fattan Currency House, Tower, Dubai International Financial Centre, Dubai, UAE	NA	Subsidiary	40.00%	2(87)(ii)	
5##	Novelis Vietnam Company Limited No. 3 VSIP II-A, Street No. 19, Vietnam-Singapore Indusrtial Park II-A, Tan Uyen District, Binh Duong Province, Vietnam	NA	Subsidiary	100.00%	2(87)(ii)	ONE
6##	Brecha Energetica Ltda Fazenda Usina Da Brecha, S/n, Município de Guaraciaba , Estado de Minas Gerais, CEP 35436-000- Brazil	NA	Subsidiary	99.00%	2(87)(ii)	CTANDAL ONE
7##	Novelis Services (North America) Inc c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA	NA	Subsidiary	100.00%	2(87)(ii)	
##	Novelis Global Employment Organization (GEO) - Repurpose of Eurofoil and PAE Delaware c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA	NA	Subsidiary	100.00%	2(87)(ii)	
)##	Aluminium Norf GmbH Koblenzer Strasse 120, Neuss - Stuttgen, D-41468, Germany	NA	Associate	50.00%	2(6)	
)##	Deutsche Aluminium Verpackung Recycling GmbH Postfach 10 06 64, 41490 Grevenbroich/Aluminiumstr, Grevenbroich 41515, Germany	NA	Associate	30.00%	2(6)	
1##	France Aluminium Recyclage SA Rhenane Nord- RD52, Biesheim 68600, France	NA	Associate	20.00%	2(6)	

Sr. No.	Name and address of the Company	CIN/GLN	Holding/ Subsidiary /Associate	% of shares held	Applicable Section
52##	Aditya Birla Science and Technology Company Private Limited		Associate	49.00%	2(6)
	Aditya Birla Centre, C Wing, 1st Floor, S.K. Ahire Marg, Worli, Mumbai 400030				
53##	Idea Cellular Limited Suman Tower, Plot No 18,Sector 11, Gandhinagar, Gujarat 382011	L32100GJ1996PLC030976C	Associate	6.34%	2(6)

\* 100% Subsidiary of Utkal Alumina International Limited. \*\* 100% subsidiary of A V Minerals (Netherlands) N.V. \*# 100% subsidiary of A V Metals Inc.

## Subsidiaries of Novelis Inc.

#### SHARE HOLDING PATTERN IV.

(Equity share capital breakup as percentage of total equity)

#### Category-wise Share Holding (i)

atego	ory c	of Shareholders	No. of S	hares held a [As on 31-M]	t the end of the larch-2016]	year	No. of S		t the end of the /arch-2017]	year	% Change during the
			Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	yea
. Pro	omo	ters									
(1)	Inc	lian									
	a)	Individual/ HUF	2,398,696	-	2,398,696	0.12	2,398,696	-	2,398,696	0.11	
	b)	Central Govt	-		-	-	-	-	-	-	
	c)	State Govt(s)	-	-	-	-			-	-	
	d)	Bodies Corp.	745,082,362	-	745,082,362	36.08	745,082,362	-	745,082,362	33.21	
	e)	Banks / Fl	-	-	-	-	-	-	-	-	
	f)	Any other	16,316,130	-	16,316,130	0.79	16,316,130	-	16,316,130	0.73	
Su	b To	tal (A) (1)	763,797,188	-	763,797,188	36.99	763,797,188	-	763,797,188	34.05	
(2)	Fo	reign								•	
	a)	NRI Individuals	-	-	-	-	-	-	-	-	
	b)	Other Individuals	-	-	-	-	-	-	-	-	
	c)	Bodies Corp.	-	-	-	-	-	-	-	-	
	d)	Any other	-	-	-	-	-	-	-	-	
Su		tal (A) (2)	-	-	-	-	-	-	-	-	
		TOTAL (A)	763,797,188	-	763,797,188	36.99	763,797,188	-	763,797,188	34.05	
. Pu	blic	Shareholding									
1.	Ins	stitutions									
	-	Mutual Funds	50,257,260	22,650	50,279,910	2.43	169,593,854	22,570	169,616,424	7.56	237
	<u>ب</u>	Banks / Fl	5,252,270	60,460	5,312,730	0.26		60,460	1,707,922	0.08	(67
	⊢́	Central Govt/ State Govt	58,040	287,480	345,520	0.20	58,040	287,480	345,520	0.02%	(07
	<u> </u>	Venture Capital Funds	56,040	207,400	343,320	0.02	50,040	207,400	343,320	0.02 /0	
	<u>ب</u>		336,035,248	-	-	10.07	-	-	-	-	(20
	-	Insurance Companies FIIs		6,080	336,041,328	16.27	227,048,668	6,080	227,054,748	10.12	(32
	f)		402,953,132	23,740	402,976,872	19.51	617,018,187	23,740	617,041,927	27.51	53
	-	Foreign Venture Capital Funds	-	-	-	-	-	-	-	-	
		Others (specify)	-	-	-	-	-	-	-	-	
	-	tal (B)(1):-	794,555,950	400,410	794,956,360	38.50	1,015,366,211	400,330	1,015,766,541	45.28	27
2.	-	n-Institutions									
	a)	Bodies Corp.									
		i) Indian	107,800,394	297,829	108,098,223	5.23	105,241,807	263,103	105,504,910	4.70	(2
		ii) Overseas	-	32,554,920	32,554,920	1.58	-	32,554,920	32,554,920	1.45	
	b)	Individuals									
		<ul> <li>i) Individual shareholders holding nominal share capital upto ₹ 1 lakh</li> </ul>	154,745,626	12,214,214	166,959,840	8.09	116,858,185	11,510,462	128,368,647	5.72	(23
		<ul> <li>ii) Individual shareholders holding nominal share capital in excess of ₹ 1 lakh</li> </ul>	18,162,788	770,021	18,932,809	0.92	15,729,491	666,061	16,395,552	0.73	(13.
	c)	Others (specify)									
		Non Resident Indians	10,288,097	1,741,488	12,029,585	0.58	5,767,305	1,703,116	7,470,421	0.33	(37
	1	Overseas Corporate Bodies	_	-		-	_	-		-	
					-	-	-	-	-	-	
		Foreign Nationals								0.66	130
		Foreign Nationals	6 416 267	-	6 416 267	0.31	14 776 383	-	14 776 3831		100
		Clearing Members	- 6,416,267 3 873 717	-	6,416,267 3,873,717	0.31	14,776,383	-	14,776,383 5 672 633		46
		Clearing Members Trusts	6,416,267 3,873,717	-	6,416,267 3,873,717	0.31 0.19		-	14,776,383 5,672,633	0.25	46
Sul	h-to	Clearing Members Trusts Foreign Bodies - D R	3,873,717	- - - 47 578 472	3,873,717 -	0.19	5,672,633		5,672,633	0.25 -	
		Clearing Members Trusts Foreign Bodies - D R tal (B)(2):-	3,873,717 - <b>301,286,889</b>	- - - 47,578,472 47 978 882	3,873,717 - <b>348,865,361</b>	0.19 - <b>16.89</b>	5,672,633 - <b>264,045,804</b>	- - 46,697,662 47,097,992	5,672,633 - <b>310,743,466</b>	0.25 - <b>13.85</b>	(10
Tot	tal P	Clearing Members Trusts Foreign Bodies - D R tal (B)(2):- ublic (B)	3,873,717	- - - 47,578,472 47,978,882	3,873,717 - <b>348,865,361</b>	0.19	5,672,633 - <b>264,045,804</b>	- - 46,697,662 47,097,992	5,672,633	0.25 -	(10
Tot Sha	tal P ares	Clearing Members Trusts Foreign Bodies - D R tal (B)(2):-	3,873,717 - 301,286,889 1,095,842,839	47,978,882	3,873,717 - <b>348,865,361</b> 1,143,821,721	0.19 - <b>16.89</b> <b>55.39</b>	5,672,633 - 264,045,804 1,279,412,015	47,097,992	5,672,633 - <b>310,743,466</b> <b>1,326,510,007</b>	0.25 - 13.85 59.13	(10. 15
Tot Shi Pu	tal P ares blic	Clearing Members Trusts Foreign Bodies - D R tal (B)(2):- rublic (B) theld by Custodian for GDRs	3,873,717 - <b>301,286,889</b> <b>1,095,842,839</b> 142,796,712		3,873,717 - <b>348,865,361</b> <b>1,143,821,721</b> 142,824,542	0.19 - <b>16.89</b> <b>55.39</b> 6.92	5,672,633 - <b>264,045,804</b> <b>1,279,412,015</b> 138,376,756		5,672,633 - <b>310,743,466</b> <b>1,326,510,007</b> 138,404,586	0.25 - 13.85 59.13 6.17	(10. 15
Tot Shi Pu Pro	tal P ares blic omo	Clearing Members Trusts Foreign Bodies - D R tal (B)(2):- ublic (B)	3,873,717 - 301,286,889 1,095,842,839	47,978,882	3,873,717 - <b>348,865,361</b> 1,143,821,721	0.19 - <b>16.89</b> <b>55.39</b>	5,672,633 - <b>264,045,804</b> <b>1,279,412,015</b> 138,376,756 14,542,309	47,097,992	5,672,633 - <b>310,743,466</b> <b>1,326,510,007</b>	0.25 - 13.85 59.13	46 (10. 15 (3.

#### (ii) \* Shareholding of Promoter

r. No.	Shareholder's Name	Sharehol	ding at the beg	inning of the year	Share	holding at the e	end of the year	% change in shareholding during the year
		No. of Shares	% of total Shares of the company	% of Shares Pledged/ encumbered to total shares	No. of Shares	% of total Shares of the company	% of Shares Pledged/ encumbered to total shares	
1	IGH Holdings Private Limited	349,963,487	16.95	-	349,963,487	15.60	-	0.00
2	Turquoise Investments and Finance Private Limited	124,012,468	6.01	-	124,012,468	5.53	-	0.00
3	Trapti Trading & Investments Pvt. Ltd.	93,063,124	4.51	-	93,063,124	4.15	-	0.00
4	Grasim Industries Ltd.	54,542,475	2.64	-	54,542,475	2.43	-	0.00
5	Aditya Birla Nuvo Limited	33,506,337	1.62	-	33,506,337	1.49	-	0.00
6	Pilani Investment & Ind. Corp. Ltd.	29,185,398	1.41	-	29,185,398	1.30	-	0.00
7	Umang Commercial Company Limited	27,330,360	1.32	-	27,330,360	1.22	-	0.00
8	Birla Institute of Technology and Science	21,583,090	1.05	-	21,583,090	0.96	-	0.00
9	Trustee Holding Shares Under the Scheme of Merger of HIL/IGCL/IGFL on Behalf of Hindalco	16,316,130	0.79	-	16,316,130	0.73	-	0.00
10	Birla Group Holdings Private Limited	6,731,467	0.33	-	6,731,467	0.30	-	0.00
11	Kumar Mangalam Birla	865,740	0.04	-	865,740	0.04	-	0.00
12	Manav Investment & Trading Co. Ltd.	672,571	0.03	100	672,571	0.03	100	0.00
13	Aditya Vikram Kumar Mangalam Birla Huf	648,632	0.03	-	648,632	0.03	-	0.00
14	Rajashree Birla	612,470	0.03	-	612,470	0.03	-	0.00
15	TGS Investment And Trade Private Limited	4,485,249	0.22	-	4,485,249	0.20	-	0.00
16	Vasavadatta Bajaj	121,319	0.01	-	121,319	0.01	-	0.00
17	Neerja Birla	114,640	0.01	-	114,640	0.01	-	0.00
18	Kumar Mangalam Birla F & N G of Ananyashree Birla	35,895	0.00	-	35,895	0.00	-	0.00
19	Global Holdings Private Limited	6,336	0.00	-	6,336	0.00	-	0.00
20*	PT Indo Bharat Rayon	9,633,890	0.47	-	9,633,890	0.43	-	-
21*	PT Sunrise Bumi Textile	3,004,167	0.15	-	3,004,167	0.13		
22*	PT Elegant Textile Industry	1,902,752	0.09	-	1,902,752	0.08	-	-
23*	Surya Kiran Investments Pte Ltd.	1,500	0.00	-	1,500	0.00	-	-
	Total	778,339,497	37.69	0.03	778,339,497	34.70	0.03	0.00

r. No.	Particulars	Date	Reason	Shareholding at the	beginning of the year	Cumulative Shareholding during the year		
				No. of shares	% of total shares	No. of shares	% of total shares	
	At the beginning of the year	-	-	-	0.00	-	0.00	
		-	-	-	0.00	-	0.00	
	Changes during the year	-	-	-	0.00	-	0.00	
		-	-	-	0.00	-	0.00	
	At the end of the year	-	-	-	0.00	-	0.00	

#### Shareholding Pattern of top ten Shareholders (iv)

	At the end of the year		-		0.00	-		0.00
s	bital of Company is increased due to QIP issue. Shareholding Pattern of top ten Shareholders Other than Directors, Promoters and Holders of		olding has comedov	vn to 34.70%				
No.	Name	Sharehol	ding	Cumulativ	ve shareholding o	during the yea	ar (01.04.2016	to 31.03.2017)
		No. of shares at the begining (01/04/2016 er of year (31/03/2017)	% of the Total shares of the Company	Date	Increase/ Decrease in shareholding	Reason	No. of shares	% of total shares of the Company
1	LIFE INSURANCE CORPORATION OF INDIA	304921221	13.59%	1-Apr-16			304921221	13.59
				22-Jul-16	-3832059	Sell	301089162	13.42
				29-Jul-16	-6772324	Sell	294316838	13.12
				5-Aug-16	-6794952	Sell	287521886	12.82
				12-Aug-16	-2995810	Sell	284526076	12.68
				19-Aug-16	-1139092	Sell	283386984	12.63
				26-Aug-16	-1896300	Sell	281490684	12.55
				2-Sep-16	-1530000	Sell	279960684	12.48
				7-Sep-16	-1137872	Sell	278822812	12.43
				9-Sep-16	-803379	Sell	278019433	12.39
				23-Sep-16	-2800000	Sell	275219433	12.27
				30-Sep-16	-3808954	Sell	271410479	12.10
				7-Oct-16	-9421791	Sell	261988688	11.68
				14-Oct-16	-2626316	Sell	259362372	11.56
				21-Oct-16	-7396632	Sell	251965740	11.23
				28-Oct-16	-6107793	Sell	245857947	10.96
				4-Nov-16	-3087226	Sell	242770721	10.82
				11-Nov-16	-1143098	Sell	241627623	10.77
				18-Nov-16	-150000	Sell	241477623	10.76
				25-Nov-16	-300000	Sell	241177623	10.75
				2-Dec-16	-1017208	Sell	240160415	10.71
				9-Dec-16	-1389400	Sell	238771015	10.64
				16-Dec-16	-1230000	Sell	237541015	10.59

Sr. NO.	Name	Shareholdin		-	e shareholding du			
		No. of shares at the begining (01/04/2016 end of year (31/03/2017)	% of the Total shares of the Company	Date	Increase/ Decrease in shareholding	Reason	No. of shares	% of total shares of the Company
				23-Dec-16	-700000	Sell	236841015	10.56
				31-Dec-16	-644861	Sell	236196154	10.53
				6-Jan-17	-6892083	Sell	229304071	10.22
				13-Jan-17	-10493177	Sell	218810894	9.75
				20-Jan-17	-6641001	Sell	212169893	9.46
				27-Jan-17	-5051813	Sell	207118080	9.23
				3-Feb-17	-351873	Sell	206766207	9.22
				10-Feb-17	-175000	Sell	206591207	9.21
				17-Feb-17	-20000	Sell	206571207	9.21
				24-Feb-17	-2500	Sell	206568707	9.21
				3-Mar-17	-250000	Sell	206318707	9.20
				10-Mar-17	-175000	Sell	206143707	9.19
				17-Mar-17	-70000	Sell	206073707	9.19
				24-Mar-17	-496357	Sell	205577350	9.16
		205527350	9.16%	31-Mar-17	-50000	Sell	205527350	9.16
2	ICICI PRUDENTIAL MIDCAP FUND	12187562	0.54%	1-Apr-16			12187562	0.54
				8-Apr-16	-3829342	Sell	8358220	0.37
				15-Apr-16	-18404	Sell	8339816	0.37
				22-Apr-16	-3672062	Sell	4667754	0.21
				29-Apr-16	-1244276	Sell	3423478	0.15
				6-May-16	139615	Purchase	3563093	0.16
				13-May-16	-538973	Sell	3024120	0.13
				20-May-16	-1056	Sell	3023064	0.13
				27-May-16	150	Purchase	3023214	0.13
				3-Jun-16	-999824	Sell	2023390	0.09
				10-Jun-16	-1682197	Sell	341193	0.02
				17-Jun-16	2464	Purchase	343657	0.02
				24-Jun-16	528	Purchase	344185	0.02
				30-Jun-16	-12493	Sell	331692	0.01
				1-Jul-16	-704	Sell	330988	0.01
				8-Jul-16	914	Purchase	331902	0.01
				15-Jul-16	-885	Sell	331017	0.01
				22-Jul-16	3363	Purchase	334380	0.01
				29-Jul-16	1416	Purchase	335796	0.01
				5-Aug-16	2833	Purchase	338629	0.02
				12-Aug-16	-13629	Sell	325000	0.01
				19-Aug-16	1062	Purchase	326062	0.01
				26-Aug-16	4956	Purchase	331018	0.01
				2-Sep-16	778	Purchase	331796	0.01
				7-Sep-16	-1232	Sell	330564	0.01
				9-Sep-16	-1408	Sell	329156	0.01
				16-Sep-16	5345	Purchase	334501	0.01
				23-Sep-16	1408	Purchase	335909	0.01
				30-Sep-16	-11934	Sell	323975	0.01
				7-Oct-16	185280	Purchase	509255	0.02
				14-Oct-16	104833	Purchase	614088	0.03
				21-Oct-16	1500640	Purchase	2114728	0.09
				28-Oct-16	658000	Purchase	2772728	0.12
				4-Nov-16	4400	Purchase	2777128	0.12
				11-Nov-16	58481	Purchase	2835609	0.13
				18-Nov-16	175559	Purchase	3011168	0.13
				25-Nov-16	8862	Purchase	3020030	0.13
				2-Dec-16	4279	Purchase	3024309	0.13
				9-Dec-16	6628	Purchase	3030937	0.14
				16-Dec-16	2112	Purchase	3033049	0.14
				23-Dec-16	404466	Purchase	3437515	0.15
				31-Dec-16	13316	Purchase	3450831	0.15
				6-Jan-17	-279	Sell	3450552	0.15
				13-Jan-17	2640	Purchase	3453192	0.15
				20-Jan-17	7547	Purchase	3460739	0.15
				27-Jan-17	4379	Purchase	3465118	0.15
				3-Feb-17	-352	Sell	3464766	0.15
				10-Feb-17	2465	Purchase	3467231	0.15
				17-Feb-17	13225	Purchase	3480456	0.16
				24-Feb-17	8491	Purchase	3488947	0.16
				3-Mar-17	408750	Purchase	3897697	0.17
				10-Mar-17	1697450	Purchase	5595147	0.25
				17-Mar-17	11075355	Purchase	16670502	0.74
				24-Mar-17	16891166	Purchase	33561668	1.50
		44598696	1.99%	31-Mar-17	11037028	Purchase	44598696	1.99

## Excellence by Design

	Name	Shareholdin No. of shares at the begining (01/04/2016 end of year (31/03/2017)	% of the Total	Cumulativ Date	e shareholding du Increase/ Decrease in shareholding	ring the yea Reason	r (01.04.2016 t No. of shares	% of total shares of the Company
3	BIRLA SUN LIFE TRUSTEE COMPANY PRIVATE		0.22%	1-Apr-16	ondronording		5019226	0.22
	LIMITED A/C BIRLA SUN LIFE INDEX FUN			8-Apr-16	-1133473	Sell	3885753	0.17
				15-Apr-16	-22738	Sell	3863015	0.17
				22-Apr-16	-43259	Sell	3819756	0.17
				29-Apr-16	578000	Purchase	4397756	0.20
				6-May-16	942335	Purchase	5340091	0.24
				13-May-16 3-Jun-16	-2209 3374000	Sell Purchase	5337882 8711882	0.24 0.39
				10-Jun-16	23500	Purchase	8735382	0.39
				24-Jun-16	-149478	Sell	8585904	0.38
				1-Jul-16	-5000	Sell	8580904	0.38
				8-Jul-16	-1761000	Sell	6819904	0.30
				22-Jul-16	-8688	Sell	6811216	0.30
				19-Aug-16	450000	Purchase	7261216	0.32
				9-Sep-16 16-Sep-16	-61800 -667000	Sell Sell	7199416 6532416	0.32
				23-Sep-16	-81100	Sell	6451316	0.29
				30-Sep-16	-2624850	Sell	3826466	0.17
				7-Oct-16	629000	Purchase	4455466	0.20
				14-Oct-16	2284000	Purchase	6739466	0.30
				21-Oct-16	-1320100	Sell	5419366	0.24
				28-Oct-16	-441050	Sell	4978316	0.22
				4-Nov-16	3396300 2732000	Purchase Purchase	8374616 11106616	0.37
				18-Nov-16	-2744457	Sell	8362159	0.37
				2-Dec-16	1071	Purchase	8363230	0.37
				31-Dec-16	32500	Purchase	8395730	0.37
				6-Jan-17	2153000	Purchase	10548730	0.47
				13-Jan-17	419000	Purchase	10967730	0.49
				20-Jan-17	1016500	Purchase	11984230	0.53
				27-Jan-17 10-Feb-17	1703000 -1608001	Purchase Sell	13687230 12079229	0.61
				17-Feb-17	-1425000	Sell	12079229	0.54
				3-Mar-17	1200000	Purchase	11854229	0.53
				17-Mar-17	21879125	Purchase	33733354	1.50
				24-Mar-17	931811	Purchase	34665165	1.55
		37476665	1.67%	31-Mar-17	2811500	Purchase	37476665	1.67
	BAJAJ ALLIANZ LIFE INSURANCE COMPANY LTD	25564532	1.14%	1-Apr-16			25564532	1.14
				8-Apr-16 15-Apr-16	26230 11750	Purchase Purchase	25590762 25602512	1.14
				22-Apr-16	700267	Purchase	26302779	1.14
				6-May-16	900000	Purchase	27202779	1.21
				20-May-16	300000	Purchase	27502779	1.23
				27-May-16	-17128	Sell	27485651	1.23
				3-Jun-16	539151	Purchase	28024802	1.25
				10-Jun-16	500000	Purchase	28524802	1.27
				17-Jun-16 24-Jun-16	900000 400000	Purchase Purchase	29424802 29824802	1.31 1.33
				30-Jun-16	386475	Purchase	30211277	1.35
								1.35
				15-Jul-16	-7771	Sell	30203506	1.00
				15-Jul-16 29-Jul-16	-7771 -300000	Sell	29903506	1.33
				15-Jul-16 29-Jul-16 19-Aug-16	-7771 -300000 -12893	Sell Sell	29903506 29890613	1.33 1.33
				15-Jul-16 29-Jul-16 19-Aug-16 26-Aug-16	-7771 -300000 -12893 -126000	Sell Sell Sell	29903506 29890613 29764613	1.33 1.33 1.33
				15-Jul-16 29-Jul-16 19-Aug-16 26-Aug-16 2-Sep-16	-7771 -300000 -12893 -126000 -516000	Sell Sell Sell Sell	29903506 29890613 29764613 29248613	1.33 1.33 1.33 1.30
				15-Jul-16 29-Jul-16 19-Aug-16 26-Aug-16 2-Sep-16 7-Sep-16	-7771 -300000 -12893 -126000 -516000 -543078	Sell Sell Sell Sell Sell	29903506 29890613 29764613 29248613 28705535	1.33 1.33 1.33 1.30 1.28
				15-Jul-16 29-Jul-16 19-Aug-16 26-Aug-16 2-Sep-16	-7771 -300000 -12893 -126000 -516000	Sell Sell Sell Sell	29903506 29890613 29764613 29248613	1.33 1.33 1.33 1.30
				15-Jul-16 29-Jul-16 19-Aug-16 26-Aug-16 2-Sep-16 7-Sep-16 9-Sep-16	-7771 -300000 -12893 -126000 -516000 -543078 -25196	Sell Sell Sell Sell Sell Sell	29903506 29890613 29764613 29248613 28705535 28680339	1.33 1.33 1.33 1.30 1.28 1.28
				15-Jul-16 29-Jul-16 19-Aug-16 26-Aug-16 2-Sep-16 7-Sep-16 9-Sep-16 16-Sep-16 23-Sep-16 30-Sep-16	-7771 -300000 -12893 -126000 -516000 -516000 -543078 -25196 279041 -880000 -59020	Sell Sell Sell Sell Sell Purchase Sell Sell	29903506 29890613 29764613 29248613 28705535 28680339 28959380 28079380 28020360	1.33 1.33 1.33 1.28 1.28 1.28 1.29 1.25 1.25
				15-Jul-16 29-Jul-16 19-Aug-16 26-Aug-16 2-Sep-16 7-Sep-16 9-Sep-16 16-Sep-16 23-Sep-16 30-Sep-16 7-Oct-16	-7771 -300000 -12893 -126000 -516000 -516000 -543078 -25196 279041 -880000 -59020 -59020	Sell Sell Sell Sell Sell Purchase Sell Sell Sell	29903506 29890613 29764613 29248613 28680339 28959380 28079380 28020360 27520360	1.33 1.33 1.33 1.28 1.28 1.29 1.25 1.25 1.25 1.23
				15-Jul-16 29-Jul-16 19-Aug-16 26-Aug-16 2-Sep-16 7-Sep-16 16-Sep-16 23-Sep-16 30-Sep-16 7-Oct-16 14-Oct-16	-7771 -300000 -12893 -126000 -516000 -516000 -543078 -25196 279041 -880000 -59020 -59020 -500000 -10055	Sell Sell Sell Sell Sell Purchase Sell Sell Sell Sell	29903506 29890613 29764613 29248613 28705535 28680339 28959380 28079380 28079380 28079380 28020360 27520360	1.33           1.33           1.33           1.30           1.28           1.28           1.29           1.25           1.25           1.23           1.23
				15-Jul-16 29-Jul-16 19-Aug-16 2-Sep-16 2-Sep-16 9-Sep-16 16-Sep-16 23-Sep-16 30-Sep-16 30-Sep-16 14-Oct-16 14-Oct-16 4-Nov-16	-7771 -300000 -12893 -126000 -516000 -543078 -25196 279041 -880000 -59020 -500000 -10055 -450000	Sell Sell Sell Sell Sell Purchase Sell Sell Sell Sell Sell	29903506 29890613 29764613 29248613 28705535 28680339 28959380 28079380 28020360 27520360 27510305 27060305	1.33           1.33           1.33           1.30           1.28           1.28           1.29           1.25           1.25           1.23           1.23           1.23
				15-Jul-16 29-Jul-16 19-Aug-16 2-Sep-16 2-Sep-16 9-Sep-16 16-Sep-16 23-Sep-16 30-Sep-16 30-Sep-16 7-Oct-16 14-Oct-16 4-Nov-16 11-Nov-16	-7771 -300000 -12893 -126000 -516000 -543078 -25196 279041 -880000 -59020 -500000 -10055 -450000 288370	Sell Sell Sell Sell Purchase Sell Sell Sell Sell Sell Sell Sell Purchase	29903506 29890613 29764613 29248613 28705535 28860339 28959380 28079380 28020360 27520360 27520360 27510305 27060305	1.33           1.33           1.30           1.28           1.29           1.25           1.25           1.23           1.23           1.23
				15-Jul-16 29-Jul-16 19-Aug-16 2-Sep-16 2-Sep-16 9-Sep-16 16-Sep-16 23-Sep-16 30-Sep-16 30-Sep-16 14-Oct-16 14-Oct-16 4-Nov-16	-7771 -300000 -12893 -126000 -516000 -543078 -25196 279041 -880000 -59020 -500000 -10055 -450000	Sell Sell Sell Sell Sell Purchase Sell Sell Sell Sell Sell	29903506 29890613 29764613 29248613 28705535 28680339 28959380 28079380 28020360 27520360 27510305 27060305	1.33           1.33           1.33           1.30           1.28           1.28           1.29           1.25           1.25           1.23           1.23           1.23
				15-Jul-16 29-Jul-16 19-Aug-16 2-Sep-16 2-Sep-16 9-Sep-16 30-Sep-16 30-Sep-16 30-Sep-16 14-Oct-16 14-Oct-16 14-Nov-16 11-Nov-16	-7771 -300000 -12893 -126000 -516000 -543078 -25196 279041 -880000 -59020 -59020 -500000 -10055 -450000 288370 -12294	Sell Sell Sell Sell Sell Purchase Sell Sell Sell Sell Sell Purchase Sell	29903506 29890613 29764613 29764613 28705535 28800339 28959380 28020360 27520360 27510305 27600305 27348675 27336381	1.33           1.33           1.33           1.30           1.28           1.29           1.25           1.25           1.23           1.23           1.23           1.23           1.23           1.21           1.22

Sr. No.	Name	Shareholdin	g	Cumulativ	ve shareholding du	iring the yea	ir (01.04.2016 t	o 31.03.2017)
		No. of shares at the begining (01/04/2016 end of year (31/03/2017)	% of the Total shares of the Company	Date	Increase/ Decrease in shareholding	Reason	No. of shares	% of total shares of the Company
				20-Jan-17	200000	Purchase	27804453	1.24
				27-Jan-17	-300000	Sell	27504453	1.23
				3-Feb-17	-508131	Sell	26996322	1.20
				17-Feb-17	-200000	Sell	26796322	1.19
				3-Mar-17	-563696	Sell	26232626	1.17
				10-Mar-17	-441000	Sell	25791626	1.15
				17-Mar-17	5625000	Purchase	31416626	1.40
		31408436	1.40%	31-Mar-17	-8190	Sell	31408436	1.40
5	GOVERNMENT OF SINGAPORE INVESTMENT CORPORATION A/C GOVERNMENT OF SINGAPORE	38857580	1.73%	1-Apr-16			38857580	1.73
				8-Apr-16	1152770	Purchase	40010350	1.78
				22-Apr-16	-549604	Sell	39460746	1.76
				29-Apr-16	-263550	Sell	39197196	1.75
				6-May-16	-466505	Sell	38730691	1.73
				3-Jun-16	524973	Purchase	39255664	1.75
				10-Jun-16	378907	Purchase	39634571	1.77
				17-Jun-16	-849657	Sell	38784914	1.73
				30-Jun-16	3177888	Purchase	41962802	1.87
				8-Jul-16	-302144	Sell	41660658	1.86
				15-Jul-16	-3617523	Sell	38043135	1.70
				22-Jul-16	-1189755	Sell	36853380	1.64
				29-Jul-16	-433701	Sell	36419679	1.62
				5-Aug-16	-356698	Sell	36062981	1.61
				12-Aug-16	-1006142	Sell	35056839	1.56
				19-Aug-16	-515889	Sell	34540950	1.54
				26-Aug-16	-452670	Sell	34088280	1.52
				2-Sep-16	-2219921	Sell	31868359	1.42
				9-Sep-16	18480	Purchase	31886839	1.42
				16-Sep-16	-1664674	Sell	30222165	1.35
				7-Oct-16	138614	Purchase	30360779	1.35
				4-Nov-16	-39337	Sell	30321442	1.35
				11-Nov-16	-37759	Sell	30283683	1.35
				18-Nov-16	-2777283	Sell	27506400	1.23
				2-Dec-16	-1493236	Sell	26013164	1.16
				9-Dec-16	-1440438	Sell	24572726	1.10
				16-Dec-16	35802	Purchase	24608528	1.10
				31-Dec-16	119594	Purchase	24728122	1.10
				6-Jan-17	111561	Purchase	24839683	1.11
				27-Jan-17	-512330	Sell	24327353	1.08
				3-Feb-17	-665930	Sell	23661423	1.05
				10-Feb-17	-232397	Sell	23429026	1.04
				3-Mar-17	-96878	Sell	23332148	1.04
				10-Mar-17	32928	Purchase	23365076	1.04
				17-Mar-17	1859874	Purchase	25224950	1.12
		00070044	1 1 70/	24-Mar-17	1343514	Purchase	26568464	1.18
0		26276041	1.17%	31-Mar-17	-292423	Sell	26276041	1.17
6	SBI NIFTY INDEX FUND	3774169	0.17%	1-Apr-16	000050	Durreh	3774169	0.17
				8-Apr-16	360659	Purchase	4134828	0.18
				15-Apr-16	3254	Purchase	4138082	0.18
				22-Apr-16	9450	Purchase	4147532	0.18
				29-Apr-16	-12049 -507268	Sell Sell	4135483	0.18
				6-May-16			3628215	
				13-May-16	2785	Purchase Purchase	3631000	0.16
				20-May-16	20609		3651609	0.16
				27-May-16	80052	Purchase	3731661	0.17
				3-Jun-16	26329	Purchase	3757990	0.17
				10-Jun-16	186740	Purchase	3944730 3985216	0.18
				17-Jun-16 24-Jun-16	40486	Purchase		0.18
				30-Jun-16	76001 52685	Purchase Purchase	4061217 4113902	0.18
					-175			0.18
				1-Jul-16		Sell	4113727	
				8-Jul-16	15459	Purchase	4129186	0.18
				15-Jul-16	376	Purchase	4129562	0.18
				22-Jul-16	4066	Purchase	4133628	0.18
				29-Jul-16	25598	Purchase	4159226	0.19
				5-Aug-16	11748	Purchase	4170974	0.19
				12-Aug-16	10884	Purchase	4181858	0.19
				19-Aug-16	10985	Purchase	4192843	0.19
				26-Aug-16	26911	Purchase	4219754	0.19
		I		2-Sep-16	45569	Purchase	4265323	0.19

r. No.	Name	Shareholdin	g	Cumulativ	e shareholding du	ring the yea	ar (01.04.2016	to 31.03.2017)	E E
		No. of shares at the begining (01/04/2016 end	% of the Total shares of the	Date	Increase/ Decrease in	Reason	No. of shares	% of total shares of the	FINANCIAL
		of year (31/03/2017)	Company	7.0 10	shareholding		4040000	Company	
				7-Sep-16 9-Sep-16	47639 49404	Purchase Purchase	4312962 4362366	0.19 0.19	
				16-Sep-16	88512	Purchase	4450878	0.10	-
				23-Sep-16	80005	Purchase	4530883	0.20	MANAGEMENT DISCUSSION
				30-Sep-16	71555	Purchase	4602438	0.21	i ssi a
				7-Oct-16	128326	Purchase	4730764	0.21	GEMENT DISCU
				14-Oct-16	11457	Purchase	4742221	0.21	E
				21-Oct-16	-220524	Sell	4521697	0.20	
				28-Oct-16 4-Nov-16	52769 24971	Purchase Purchase	4574466 4599437	0.20	
				11-Nov-16	54705	Purchase	4654142	0.21	NA
				18-Nov-16	56175	Purchase	4710317	0.21	ž
				25-Nov-16	62086	Purchase	4772403	0.21	1
				2-Dec-16	68275	Purchase	4840678	0.22	2.
				9-Dec-16	85896	Purchase	4926574	0.22	DIRECTORS
				16-Dec-16	166615	Purchase	5093189	0.23	RECTOR
				23-Dec-16	228944	Purchase	5322133	0.24	
				31-Dec-16	248231	Purchase	5570364	0.25	
				6-Jan-17 13-Jan-17	258073 103373	Purchase Purchase	5828437 5931810	0.26	1
				20-Jan-17	1282144	Purchase	7213954	0.32	SS
				27-Jan-17	50875	Purchase	7264829	0.32	SUSTAINABILITY & BUSINESS
				3-Feb-17	115728	Purchase	7380557	0.33	S
				10-Feb-17	142956	Purchase	7523513	0.34	<u>ه</u>
				17-Feb-17	145939	Purchase	7669452	0.34	∶≧
				24-Feb-17	78777	Purchase	7748229	0.35	B
				3-Mar-17 10-Mar-17	61414 1185672	Purchase Purchase	7809643 8995315	0.35	NA
				17-Mar-17	13087841	Purchase	22083156	0.98	: TA
				24-Mar-17	-57422	Sell	22025734	0.98	SUS
		22113626	0.99%	31-Mar-17	87892	Purchase	22113626	0.99	
	DSP BLACKROCK SAVINGS MANAGER FUND - AGGRESSIVE	10588438	0.47%	1-Apr-16			10588438	0.47	
				8-Apr-16	-1820929	Sell	8767509	0.39	CORPORATE
				15-Apr-16	-530519	Sell	8236990	0.37	ATE
				22-Apr-16	3948021	Purchase	12185011	0.54	CORPORATE
				29-Apr-16	-3207890	Sell	8977121	0.40	BR
				6-May-16	-3803678	Sell	5173443	0.23	Ö
				13-May-16	-2781324	Sell Sell	2392119	0.11	
				27-May-16 3-Jun-16	-2054727 542354	Purchase	337392 879746	0.02	
				17-Jun-16	-15169	Sell	864577	0.04	1
				24-Jun-16	45531	Purchase	910108	0.04	SHAREHOLDER
				30-Jun-16	-540376	Sell	369732	0.02	5
				8-Jul-16	-26023	Sell	343709	0.02	SHAREHOLDER
				15-Jul-16	521328	Purchase	865037	0.04	HAF
				22-Jul-16	256925	Purchase	1121962	0.05	S
				12-Aug-16	-298503	Sell	823459	0.04	1
				19-Aug-16	550897	Purchase	1374356	0.06	H
				16-Sep-16 30-Sep-16	794637 481397	Purchase Purchase	2168993 2650390	0.10	SOCIAL
				7-Oct-16	284263	Purchase	2934653	0.12	SO
				14-Oct-16	1313216	Purchase	4247869	0.19	
				21-Oct-16	20804	Purchase	4268673	0.19	
				28-Oct-16	463007	Purchase	4731680	0.21	1
				4-Nov-16	904474	Purchase	5636154	0.25	Ξ
				11-Nov-16	6538941	Purchase	12175095	0.54	STANDALONE
				18-Nov-16	5222217	Purchase	17397312	0.78	STANDALONE
				25-Nov-16	475790	Purchase	17873102	0.80	TAN
				2-Dec-16	2731584	Purchase	20604686	0.92	ŝ
				16-Dec-16 31-Dec-16	614358 35458	Purchase Purchase	21219044 21254502	0.95	i.
				6-Jan-17	405441	Purchase	21254502	0.95	1
	1			13-Jan-17	-2088332	Sell	19571611	0.87	
				3-Feb-17	-3545031	Sell	16026580	0.71	
							14542303	0.65	1
				17-Feb-17	-1484277	Sell	14042000	0.05	
				17-Feb-17 24-Feb-17	-1484277 297500	Purchase	14839803	0.66	TEL
						-			IDATE
				24-Feb-17 3-Mar-17 10-Mar-17	297500 643804 1210492	Purchase Purchase Purchase	14839803 15483607 16694099	0.66 0.69 0.74	SOLIDATE
				24-Feb-17 3-Mar-17	297500 643804	Purchase Purchase	14839803 15483607	0.66 0.69	CONSOLIDATED

Sr. No.	Name	Shareholdin	g	Cumulativ	e shareholding du	ring the yea	r (01.04.2016 t	o 31.03.2017)
		No. of shares at the begining (01/04/2016 end of year (31/03/2017)	% of the Total shares of the Company	Date	Increase/ Decrease in shareholding	Reason	No. of shares	% of total shares of the Company
8	SBI LIFE INSURANCE CO. LTD	8583956	0.38%	1-Apr-16			8583956	0.38
				8-Apr-16	-272408	Sell	8311548	0.37
				15-Apr-16	697363	Purchase	9008911	0.40
				22-Apr-16	199284	Purchase	9208195	0.41
				29-Apr-16	-194047	Sell	9014148	0.40
				6-May-16	-1402251	Sell	7611897	0.34
				13-May-16	-2093339	Sell	5518558	0.25
				20-May-16	-1199131	Sell	4319427	0.19
				27-May-16	-2316	Sell	4317111	0.19
				3-Jun-16	496024	Purchase	4813135	0.21
				10-Jun-16	-52119	Sell	4761016	0.21
				17-Jun-16	495314	Purchase	5256330	0.23
				24-Jun-16	6178	Purchase	5262508	0.23
				30-Jun-16	-11098	Sell	5251410	0.23
				1-Jul-16	3183	Purchase	5254593	0.23
				8-Jul-16	293399	Purchase	5547992	0.25
				15-Jul-16	535392	Purchase	6083384	0.23
				22-Jul-16	-484110	Sell	5599274	0.27
						Sell		
				29-Jul-16	-525932		5073342	0.23
				5-Aug-16	-157985	Sell	4915357	0.22
				12-Aug-16	304	Purchase	4915661	0.22
				19-Aug-16	4359	Purchase	4920020	0.22
				26-Aug-16	408942	Purchase	5328962	0.24
				2-Sep-16	97420	Purchase	5426382	0.24
				7-Sep-16	1739	Purchase	5428121	0.24
				9-Sep-16	-243	Sell	5427878	0.24
				16-Sep-16	436630	Purchase	5864508	0.26
				23-Sep-16	1354813	Purchase	7219321	0.32
				30-Sep-16	-3875	Sell	7215446	0.32
				7-Oct-16	1451785	Purchase	8667231	0.39
				14-Oct-16	800000	Purchase	9467231	0.42
				21-Oct-16	-18325	Sell	9448906	0.42
				28-Oct-16	755537	Purchase	10204443	0.45
				4-Nov-16	130983	Purchase	10335426	0.46
				11-Nov-16	-674720	Sell	9660706	0.43
				18-Nov-16	347161	Purchase	10007867	0.45
				25-Nov-16	-312500	Sell	9695367	0.43
				2-Dec-16	-195568	Sell	9499799	0.42
				9-Dec-16	-297070	Sell	9202729	0.41
				16-Dec-16	-13501	Sell	9189228	0.41
				23-Dec-16	140103	Purchase	9329331	0.42
				31-Dec-16	620886	Purchase	9950217	0.44
				6-Jan-17	347569	Purchase	10297786	0.46
				13-Jan-17	-14812	Sell	10282974	0.46
				20-Jan-17	100259	Purchase	10383233	0.46
				27-Jan-17	-306276	Sell	10006255	0.45
				3-Feb-17	-16253	Sell	10070937	0.45
				10-Feb-17	-2957241	Sell	7103463	0.45
						0 "	0.1000.10	0.00
				17-Feb-17	-680550	Sell	6422913	0.29
				24-Feb-17	-292689	Sell	6130224	0.27
				3-Mar-17	609244	Purchase	6739468	0.30
				10-Mar-17	-612238	Sell	6127230	0.27
				17-Mar-17	10532995	Purchase	16660225	0.74
		4005005-	0.754	24-Mar-17	195913	Purchase	16856138	0.75
~		16856827	0.75%	31-Mar-17	689	Purchase	16856827	0.75
9	ABU DHABI INVESTMENT AUTHORITY - GULAB	22346335	1.00%	1-Apr-16			22346335	1.00
				29-Apr-16	-2323364	Sell	20022971	0.89
				13-May-16	-1903133	Sell	18119838	0.81
				27-May-16	-25898	Sell	18093940	0.81
				3-Jun-16	-488924	Sell	17605016	0.78
				10-Jun-16	-1795930	Sell	15809086	0.70
				2-Sep-16	-570778	Sell	15238308	0.68
				23-Sep-16	2866102	Purchase	18104410	0.81
				7-Oct-16	303551	Purchase	18407961	0.82
				2-Dec-16	-416974	Sell	17990987	0.80
				16-Dec-16	-1665350	Sell	16325637	0.73
				31-Dec-16	125256	Purchase	16450893	0.73
				27-Jan-17	125256	Purchase	17450893	0.73
				3-Feb-17	-421212	Sell	17029681	0.76
				10-Feb-17	-280505	Sell	16749176	0.75
				17-Feb-17	-1133007	Sell	15616169	0.70

## Annual Report 2016-17

Sr. No.	Name	begining (0*	Shareholdin ares at the 1/04/2016 end 31/03/2017)	g % of the Total shares of the Company	Cum Dat 24-Fet	te	hareholding du Increase/ Decrease in shareholding -54244	Reason Sell	ar (01.04.2016 No. of shares 15561925	to 31.03.2017) % of total shares of the Company 0.69	FINANCIAL
					3-Mar 10-Ma 17-Ma	r-17 ar-17	-285000 -1460185 2277871	Sell Sell Purchase	15276925 13816740 16094611	0.68 0.62 0.72	NOI
10	DIMENSIONAL EMERGING MARKETS VALUE FUND		38203 79040	0.75% 0.78%	24-Ma 1-Apr 3-Mar	ar-17 r-16	-205155	Purchase	16838203 17579040 17373885	0.75 0.78 0.77	MANAGEMENT DISCUSSION
		149	45464	0.67%	10-Ma 17-Ma	ar-17	-1817533 -610888	Sell Sell	15556352 14945464	0.69	
(v) S Sr. No.	hareholding of Directors and Key Managerial Pe Shareholding of each Directors and each Key Managerial Personnel	ersonnel: Date	Reason	Shareho	lding at of the	the begi year	inning	Cumulative Shareholding during the year			MANAG
				No. of s	hares	% of	total shares	No. of	f shares %	% of total shares	
1	Name: Mr. Kumar Mangalam Birla At the beginning of the year	4/1/2016		9	65,740		0.04%		865,740	0.04%	DIRECTORS
	Changes during the year	4/1/2010		0	55,740		0.0470		000,740	0.04 /0	RECTOR
	At the end of the year	3/31/2017							865,740	0.04%	BI
2	Name: Mrs. Rajashree Birla										1
	At the beginning of the year	4/1/2016		6	12,470		0.03%		612,470	0.03%	s
	Changes during the year At the end of the year	3/31/2017							612,470	0.03%	SUSTAINABILITY & BUSINESS
3	Name: Mr. A.K. Agarwala	3/31/2017							612,470	0.03%	
	At the beginning of the year	4/1/2016		1	16,148		0.01%		116,148	0.01%	JSTAINABILITY & BUSINE
	Changes during the year				.,						È
	At the end of the year	3/31/2017							116,148	0.01%	
4	Name: Mr. M.M. Bhagat										INA
	At the beginning of the year	4/1/2016			4,050		0.00%		4,050	0.00%	STP
	Changes during the year	0/01/0017							4,050	0.000/	S .
5	At the end of the year Name: Mr. K.N. Bhandari	3/31/2017							4,050	0.00%	
	At the beginning of the year	4/1/2016			5,071		0.00%		5,071	0.00%	1
	Changes during the year				0,011		0.0070		0,011	0.0070	
	At the end of the year	3/31/2017							5,071	0.00%	IN
6	Name: Mr. Y.P. Dandiwala										CORPORATE
	At the beginning of the year	4/1/2016			206		0.00%		206	0.00%	E S
	Changes during the year										
7	At the end of the year Name: Mr. Ram Charan	3/31/2017							206	0.00%	1
· '	At the beginning of the year	4/1/2016			-						i -
	Changes during the year	4/1/2010									6
	At the end of the year	3/31/2017							-		SHAREHOLDER
8	Name: Mr. Jagdish Khattar										E E
	At the beginning of the year	4/1/2016			2,500		0.00%		2,500	0.00%	HAF
	Changes during the year										s :
9	At the end of the year	3/31/2017							2,500	0.00%	1
9	Name: Mr. D. Bhattacharya At the beginning of the year	4/1/2016		1	38,265		0.01%		138,265	0.01%	4
	Changes during the year	4/24/2017	Exercise of		50,205		0.0170		642,525	0.01%	SOCIAL
			Stock Option						. ,		0
		FY 16-17	Market Sale						363,265)	0.01%	
10	At the end of the year	3/31/2017							417,525	0.02%	Ē
10	Name: Mr. Satish Pai	4/1/2016			20.000		0.00%			0.00%	ш
	At the beginning of the year Changes during the year	4/1/2016			30,000		0.0070			0.00%	
	At the end of the year	3/31/2017							30,000	0.00%	IDA
11	Name: Mr. Girish Dave										STANDALONE
	At the beginning of the year	4/1/2016			-						
	Changes during the year										
40	At the end of the year	3/31/2017							-		1
12	Name: Mr. Praveen Kumar Maheshwari	4/1/0010									
	At the beginning of the year Changes during the year	4/1/2016			-						CONSOLIDATED
	At the end of the year	3/31/2017							-		
13	Name: Mr. Anil Malik	5,51/2017	1								CONSOLIDATED
	At the beginning of the year	4/1/2016			-						SOL
	Changes during the year	FY 16-17	Exercise of						8,627	0.00%	NO
			Stock Option								-
1	At the end of the year	3/31/2017							8,627	0.00%	i –

#### V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment.

(₹ in Crore)

Particulars	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year				
i) Principal Amount	24,231.30	4,444.75	-	28,676.04
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	532.13	9.23	-	536.37
Total (i+ii+iii)	24,763.43	4,448.98	-	29,212.41
Change in Indebtedness during the financial year				
* Addition	307.54	8,468.59	-	8,776.13
* Reduction	(1,404.70)	(8,075.14)	-	(9,479.84)
Net Change*	(1,097.16)	393.45	-	(703.71)
Indebtedness at the end of the financial year				
i) Principal Amount	22,987.39	4,162.36	-	27,149.75
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	525.98	8.07	-	534.05
Total (i+ii+iii)	23,513.37	4,170.43	-	27,683.80

\*including Exchange Rate Difference on Foreign Exchange Borrowings

Note :

1. Includes current maturities of long term loan

2. Includes Sales tax defferral

3. Cash Credit - Movement is not available , hence not considered for movement

4. Addition / Reduction excluding Interest payment

5. Includes finance leases as secured loans

6. Addition/Reduction does not include unamortized fees. However, the opening and closing Principal is after adjustment of unamortized expenses.

#### VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

#### Α. Remuneration to Managing Director, Whole-time Directors and/or Manager:

(₹ In Crore)

(₹ In Crore)

Sr. No.	Particulars of Remuneration	l l	ame of MD/WTD/ Ma	anager	Total
	Name	Mr. Satish Pai	Mr. Praveen Kumar Maheshwari	*Mr. D. Bhattacharya	Amount
	Designation	Managing Director	Whole time Director	(Managing Director till 31st July 2016)	
1	Gross salary				
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	15.24	3.36	12.30	30.90
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	0.97	0.22	0.08	1.27
	(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961				-
2	Stock Option-perquisites	-	-	6.77	6.77
3	Sweat Equity	-	-	-	-
4	Commission	-	-	-	-
	- as % of profit	-	-	-	-
	- others, specify	-	-	-	-
5	Others- Employers Contribution to Provident Fund	0.58	0.10	0.22	0.90
	Employers Contribution to Superannuation Fund	0.72	-	0.28	1.00
	Total (A)	17.51	3.68	19.65	40.84
	Ceiling as per the Act				232.73
	(being 10% of the net profit as worked out as per Section 198 of the Companies Act, 2013)				

\* Mr. D. Bhattacharya was Managing Director till 31<sup>st</sup> July, 2016 and then was inducted in the Board as a Non Executive Director. On retirement, in addition to the above, he has been paid one time payout of ₹ 9.20 Crore, Gratuity of ₹ 9.13 Crore, Leave Encashment of ₹ 7.62 Crore. Further the Board has approved pension of ₹ 0.335 Crore per month and he has been paid ₹ 2.68 Crore from 1st August, 2016 to 31<sup>st</sup> March, 2017.

#### в. **Remuneration to other Directors**

Sr. No.	Particulars of Remuneration				I	Name of D	irectors					Total Amount
		Mr. Kumar Mangalam Birla	Smt. Rajashree Birla	Mr. A.K. Agarwala	*Mr. D. Bhattacharya	Mr. M.M. Bhagat		Mr. Y.P. Dandiwala	Mr. Ram. Charan	Mr. Jagdish Khattar	Mr. Girish Dave	
1	Independent Directors											
	Fee for attending board committee meetings					0.06	0.06	0.04	0.01	0.03	0.02	0.22
	Commission					0.14	0.15	0.11	0.03	0.08	0.05	0.56
	Others, please specify											
	Total (1)					0.20	0.21	0.15	0.04	0.11	0.07	0.78
2	Other Non-Executive Directors											
	Fee for attending board committee meetings	0.03	0.03	0.06	0.03							0.15
	Commission	5.18	0.08	0.09	0.08							5.43
	Others, please specify											
	Total (2)	5.21	0.11	0.15	0.11							5.58
	Total (B)=(1+2)											6.36
	Total Managerial Remuneration											47.20
	Overall Ceiling as per the Act (being 11% of the net profit											256.00
	as worked out as per Section 198 of the Companies Act, 2013)											

\* Appointed as a Non-Executive Director w.e.f. 1st August, 2016.

#### c. Remuneration to Key Managerial Personnel other than MD/Manager/WTD

Remune	nuneration to Key Managerial Personnel other than MD/Manager/WTD									
				(₹ in Crore)	FINANCIAL HIGHLIGHTS					
Sr. No.	Particulars of Remuneration	Name of Key Managerial Pe	Total Amount							
	Name	Mr. Praveen Kumar Maheshwari	Mr. Anil Malik		- <b>-</b>					
	Designation	Chief Financial Officer	Company Secretary		N					
1	Gross salary				SSIC					
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	3.36	0.96	4.32	DISCUSSION					
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	0.22	0.004	0.22	ALY					
	(c) Profits in lieu of salary under section 17(3) Income- tax Act, 1961	-	-	-	AN					
2	Stock Option-perquisites	-	0.13	0.13	MANAGEMENT DISCU AND ANALYSIS					
3	Sweat Equity	-	-	-	NAC					
4	Commission	-	-	-	MA					
	- as % of profit	-	-	-						
	- others, specify	-	-	-	ĩo					
5	Others- Employers Contribution to Provident Fund	0.10	0.03	0.13	TOR:					
	Employers Contribution to Superannuation Fund	-	0.01	0.01	DIRECTORS' Report					
	Total	3.68	1.14	4.81	E E					

#### VII. PENALTIES / PUNISHMENT/ COMPOUNDING OF OFFENCES:

#### COMPANY Α.

в.

Penalty				
Punishment	There were no penalties/punishment/compounding of offences for year ended 31st March, 2017			
Compounding				
Penalty Punishment	There were no penalties/punishment/compounding of offences for year ended 31 <sup>st</sup> March, 2017			

#### OTHER OFFICERS IN DEFAULT c.

Penalty	
Punishment	There were no penalties/punishment/compounding of offences for year ended 31st March, 2017
Compounding	

Annexure-VIII

# Form AOC-1

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures **Part "A" - Subsidiaries** Pursuant to first proviso to sub-section (3) of Section 129 read with Rule 5 of Companies (Accounts) Rules, 2014

in Million	2 10
Figures INR in Crore & Foreign Currency in Million	
Foreigr	1
Crore &	2
s INR in	
Figure	

Americand         Americand         Lublindical         Symmetry         Revenues         Defection from the symmetry         Defection from the symmetry <t< th=""><th>່ຈັ</th><th>. Name of the Subsidiary Company</th><th>Country</th><th>Reporting</th><th>Capital</th><th>Reserves</th><th>Total</th><th>Total</th><th>Investments</th><th>Turnover/</th><th>Profit/(Loss)</th><th></th><th>Profit/(Loss)</th><th>Proposed</th><th>% of</th></t<>	່ຈັ	. Name of the Subsidiary Company	Country	Reporting	Capital	Reserves	Total	Total	Investments	Turnover/	Profit/(Loss)		Profit/(Loss)	Proposed	% of
Member funder         Member f				currency			Assets	Liabilities	Shares.	Revenues	before Tax	for Tax	after Tax	Dividend	Share
									Debenture, Bonds &						Holding
									Others						
	-	Minerals and Minerals Limited	India	INR	0.05	1.66	13.25	11.55		30.12		0.27	0.55		100
	~	Renuka Investments and Finance Limited	India	RN	9.25	168.33	179.69	2.11	174.04	9.99	9.70	0.44	9.26		100
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	m	Renukeshwar Investments and Finance Limited	India	INR	4.79	106.62	111.72	0.30	108.13	6.96		0.42	6.54		100
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	4	Suvas Holdings Limited	India	EN I	8.30	(0.01)	27.50	19.21	1	0.06		0.01	0.03		51
$ \  \  \  \  \  \  \  \  \  \  \  \  \ $	ŝ	Utkal Alumina International Limited	India	NR :	3,971.76	(1,167.41)	8,271.98	5,467.63	0.05	2,382.58	11	'	(114.18)		100
	9	Hindalco-Almex Aerospace Limited	India	HNI:	88.56	(11.38)	83.96	6.78	15.73	52.28		0.20	2.18		97.18
$ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		Lucknow Finance Company Limited	India	INR	9.90	7.68	18.69	1.11	8.36	2.90		0.65	1.82		100
$ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	œ	Dahej Harbour and Infrastructure Limited	India	ШN	50.00	22.71	102.63	0.30	46.80	77.78	47.70	0.16	31.29		100
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	<u>ہ</u>	+	India	RN	0.01	(0.03)	0.01	0.02	0.00	1 (	(00.0)		(0.00)		74
$ \begin{array}{l l l l l l l l l l l l l l l l l l l $	위	+	India	INR	45.49	(22.91)	22.82	0.24		2.10	1.66	0.31	1.35		60
$ \  \  \  \  \  \  \  \  \  \  \  \  \ $	÷	1	India	INR	0.18	(0.18)	0.00	0.00	'	I	0.00	'	0.00		100
$ \  \  \  \  \  \  \  \  \  \  \  \  \ $	4		Netherlands	ШN	10,930.45	(228.24)	10,702.21	1	10,701.04	1	(0.53)	0.00	(0.53)		100
$ \  \  \  \  \  \  \  \  \  \  \  \  \ $	9	+		USD	1,685.24	(35.19)	1,650.05	' 0	1,649.87	I	(0.08)	0.00	(0.08)		001
	5		Canada		10,166./8	(24.89)	10,141.91	0.02	10,141.91	1	(00.0)	1	(0.00)		001
	Ŧ	+	Canado		05.100,1	(0.04)	00.000.1	0.00	00.500,1			10010	(0.00)		00
276048         Careada $087$ $17524$ $(101)$ $0000$ $1102$ $1$	<u>+</u>		Callaua		10,200.19	(04.75)	10.16,01	00,000.02	'	00.100,20	-	10.701	01.100	'	
$ \  \mbox relation (model) \  \mbox relati$	U T	+	Concelo		96.000,1	(01.40)	074 04	0,010.41	'	8,044.23		02.121	91.10	'	00
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	2		Valiaua		122.64	(1 56)	124 09	3.01		1 1	(0.4.0)	4./9	(02.0)	1 1	001
	16	1	Canada	RN	1.193.24	(13.24)	1.193.24	6.32	'	'	-	7.15	(7.15)	'	100
	2		5	USD	183.97	(2.04)	183.97	0.98	'	'	'	1.07	(1.07)	'	
	17		NSA	INR	1	1	1	1	'	1	1	1	1	1	100
				USD	'	'	'	'	'	'	'	'	'	'	
	18		India	INR	1.00	1.36	2.43	0.07	-	0.09		0.03	0.06	1	100
	19		USA	INR		(8.82)	18.68	27.49		24.46		0.34	0.01	-	100
				USD	'	(1.36)	2.88	4.24	'	3.65		0.05	0.00	'	
	20		Mexico	INR	0.05	(0.05)	1	1	'	1	1	1	1	1	100
$ \begin{array}{l l l l l l l l l l l l l l l l l l l $				USD	0.01	(0.01)	1	1	'	1	1	'	1	1	
$ \begin{array}{l l l l l l l l l l l l l l l l l l l $	5	Novelis do Brasil Ltda. *	Brazil	RN	1,987.98	2,974.92	9,897.72	4,934.83	'	10,109.05	1,548.66	(396.62)	1,945.28	'	100
		+		Reais	958.53	1,434.39	4,772.30	2,379.38	'	4,960.85	759.98	(194.64)	954.62	'	
	2		Korea	RN	679.20	(675.18)	9.04	5.02	1	10.23	0.45	0.11	0.34	1	100
	0	+		Mon	1,16,905.00	(1,16,212.29)	1,556.56	863.85	'	1,753.20	77.32	18.77	58.55	'	
	53		England	NR -	1,187.45	599.52	2,641.20	854.22	'	3,401.33	117.41	29.41	87.99	'	59
Novelis Services Limited         Wates         INH         1,30,17         1,104,32         2,476,10         1,603         51,50         6,44         4,201         -         262,01         -         -         26,03         51,50         9,44         20,17         -         -         26,03         51,50         9,44         20,17         -         26,03         51,50         9,44         20,17         -         26,01         1,31,71         20,101         1,104,32         26,355         5,41,41         21,23,17         -         26,03         51,93         1,41         20,17         -         26,01         1,31,71         20,101         1,104,32         26,14         4,134,75         -         21,535,16         31,41         21,41         20,101         1,120,131         20,111         1,21,21         21,41         20,101         1,121         21,41         20,101         1,121         21,41         20,101         1,121         21,41         20,101         1,121         21,41         20,101         1,121         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,41         21,	2	+	101-1-	Founds	140.09	13.70	324.94	80.001	'	388.09	13.40	3.30	10.04	1	Ĺ
Novelis Deutschland GmbH*         Germany         Nov         Zor,30         1,2,3,3         1,2,3,4         2,1,3,4,5         1,1,3,0         1,3,1,3         1,2,3,4         1,1,3,0         1,3,1,3         1,2,3,4         1,1,3,0         1,3,1,3         1,2,3,4         1,3,1,3         1,3,3,4         1,3,4,4         1,3,4,4         1,3,4,4         1,2,2,4         1,3,4         1,2,2,4         1,3,4         1,2,2,4         1,3,4         1,2,2,4         1,2,3,4         1,2,4,4         1,2,3,4         1,2,4,4         1,2,3,4         1,2,4,4         1,2,4,4         1,2,4,4         1,2,4,4         1,2,4,4         1,2,4,4	74 		wales		1,303./5	1,104.92	2,420.70	18.04	'	0/0/0	345.35	03.28	282.07	1	AC
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	25	+	Cormony		201.01	05.00	5 600 44	A 72A 76		00.U3	¢	9.44	1210 721		00
	3		COLLINATION	Euro	111.50	13 77	808.82	683.55	1	2 933 77		00.0	(43.46)	1	2
$ \begin{array}{l c c c c c c c c c c c c c c c c c c c$	26	$\vdash$	Germany	INR	20.78	1.260.80	6,137.42	1,472.06	'	1		(19.90)	(531.48)	1	100
$ \mbox{Novelis Switzerland SA*} \mbox{Novelis Laminés France SA*} \mbox{Novelis Laminés France SA*} \mbox{Novelis Laminés France SA*} \mbox{Laminés France SA*} Laminés Franc$		-		Euro	3.00	182.02	886.05	212.52	'	1	(74.94)	(2.70)	(72.24)	'	
$ \begin{array}{l c c c c c c c c c c c c c c c c c c c$	27	Novelis Switzerland SA *	Switzerland	INR	32.40	2,288.65	3,419.14	1,098.10	I	4,986.40	413.44	76.50	336.94	I	100
Novelis Laminés France SAS*         France         NM         2147         2147         2133         -         4.28         0.33         0.11         0.22         -         -         -         -         4.28         0.33         0.11         0.22         -         -         -         -         4.28         0.33         0.11         0.22         0.33         0.11         0.22         0.33         0.11         0.23         0.33         0.13         0.33         0.13         0.33         0.13         0.33         0.13         0.33         0.13         0.33         0.13         0.33         0.13         0.33         0.14         0.23         0.03         0.033         0.01         0.33         0.14         0.33         0.14         0.33         0.13         0.33         0.14         0.33         0.14         0.33         0.14         0.33         0.01         0.33         0.01         0.33         0.01         0.33         0.01         0.33         0.01         0.33         0.01         0.33         0.01         0.33         0.01         0.33         0.01         0.33         0.01         0.33         0.03         0.03         0.03         0.03         0.03         0.03         0.		+		Francs	5.00	353.19	527.66	169.46	'	734.44	60.90	11.27	49.63	'	
Novelis Italia SPA*         Lero         3.10         3.11         6.42         0.19         -         0.06         0.02         0.02         0.03         -         -           Novelis Italia SPA*         Italy         Nn         64.37         (211.08)         6.437         (211.06)         (237)         (289)         (6.39)         (51.38)         -         -         126.63         (9.27)         (289)         (6.39)         -	28			INR	21.47	21.66	44.46	1.33	'	4.28	0.33	0.11	0.22	'	100
Novelis Itala SPA*         Italy         NM         NM         664.97         (211,0)         892.35         892.35         -         1265.63         (9.27)         (5.38)         (6.38)         -         -           Novelis flat SPA*         Euro         960.07         (30.17)         1892.35         582.35         -         17.05         (3.29)         (6.38)         - </td <td></td> <td>+</td> <td></td> <td>Euro</td> <td>3.10</td> <td>3.13</td> <td>6.42</td> <td>0.19</td> <td>1</td> <td>0.58</td> <td>0.04</td> <td>0.02</td> <td>0.03</td> <td>1</td> <td></td>		+		Euro	3.10	3.13	6.42	0.19	1	0.58	0.04	0.02	0.03	1	
Novelis Auminium Holding Company*         Terance         Luro         96.00 (30.45)         (3.13, 43) (3.13, 43)         12.8.83 (3.13, 43)         12.8.83 (3.13, 43)         12.81 (3.13, 43)         12.81 (3.14, 43)         12.81 (3.13, 51)         12.81 (3.13, 51	29		Italy	HNI	664.97	(211.08)	892.35	892.35	'	1,256.63	(9.27)	(2.89)	(6.38)	'	100
Novelis Autimitum Holding Company         Ireland         INH         27.393         643.50         61.31.42         4,580.54         -         (34,42)         (13.50)         (13.51)         (-3.51,43)         -	Ċ	+		Euro	96.00	(30.47)	128.83	128.83	'	170.79	(1.26)	(0.39)	(0.87)	'	001
Novelis PAE SAS*         France         INP         27.310         27.310         27.310         27.310         27.310         27.310         27.311         27.311         27.311         27.311         27.311         27.311         27.311         27.311         27.311         27.311         27.311         27.311         27.311         27.312         27.311         27.312         27.313         27.313         27.313         27.312         27.312	00		Ireland		037.93	043.00	0, 137.42	4,855.84	'	(304.28)	(85.166)	(19.90)	(84.150)	'	001
Novelis Prz. SAS         France         Un         4.04         10.33         40.74         18.91         -         12.97         0.50         17.51         -         -         -         12.97         0.50         17.51         -         -         -         12.97         0.50         17.51         -         -         -         12.97         0.50         17.51         -         -         -         12.97         0.50         17.51         -         -         -         12.91         -         12.91         -         -         12.91         12.91         -	č				92.10	32.32	CD.000	00.101	'	(00.14)	(14.34)	(0/.2)	(12.24)	'	COT
Novelis Europe Holdings Limited *         Wales         NM         3.0.4         1.2.32         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9         -         1.1.9 <th1.1.9< th="">         1.1.9         1.1.9</th1.1.9<>	ς η				10.12	07.001	282.17	130.90	'	148.04		3.07	12.91	'	0
Novels         Control         Sector	30	Novalis Furona Holdings Limited *	1//Jalae		318 11	0 370 11	1 300 00	1 618 54		20.12	112	00.0	1130 511	•	6
Novelis AG (Switzerland)*         Switzerland         INR         6.48         1,241.67         5,625.80         4,377.61         -         4,224.17         (33.12)         0.29         (33.40)         -           Francs         1.00         191.62         868.20         675.57         -         6,22.17         (4.88)         0.04         (4,92)         -	20		1100	USD	49.10	365.73	664.37	249.54		(0.66)	(20.81)	1	(20.81)		3
France 1.00 191.62 868.20 675.57 - 622.17 (4.88) 0.04 (4.92) -	33		Switzerland	INR	6.48	1,241.67	5,625.80	4,377.61	1	4,224.17	(33.12)	0.29	(33.40)	1	100
		-		Francs	1.00	191.62	868.20	675.57	1	622.17	(4.88)	0.04	(4.92)	1	

		Country	Reporting currency	Capital	Reserves	Assets	Total Liabilities	Investments Shares, Debenture, Bonds & Others	Turnover/ Revenues	Profit/(Loss) before Tax	Provision for Tax	Profit/(Loss) after Tax	Proposed Dividend	% of Share Holding
34	Logan Aluminium Inc. (Delaware) * <sup>\$</sup>	NSA	USD USD	0.00	(290.27)	2,268.36 349.73	2,558.63 394.49		2,897.95	3.35	2.61	0.75	1 1	40
35	Novelis Holdings Inc. *	USA	INR	-	1,884.68	16,331.75		1		21.94	(362.24)	384.18	'	100
	1		NSD	1	290.58	2,518.00			1	3.27	(54.02)	57.29	1	
36	8018227 Canada Inc. *	NSA	INR		(354.12)	2,281.46 351.75	2,635.58	1		(115.59)	5.61	(121.20)		100
37	Novelis Acquisitions LLC *	USA	INR		-				1		t '		' '	100
6			OSD	- U 00 1	I	- 001 -		1	- 10 22	- 00 02/	'	- 00 02/	'	Ĩ
ñ	Novelis Sheet Ingot GmbH (Germany)	Germany	E INH	138.53	1 1	1,395.11	181 41	1 1	78.55 78.55	(70.99)	· ·	(9.65)	· ·	001
8	Novelis MEA Ltd (Dubai) *	UAE	INB	5.92	263.71	804.27		'	1,991.23	146.50	'	146.50	'	6
			USD	0.91	40.66	124.00	82.43	-	296.96	21.85	'	21.85	1	
40	Novelis (Shanghai) Aluminum Trading Company *	China	INR	20.88	80.61	147.84		1	300.51	7.74	1.93	5.80	'	100
11	Novalia (China) Aluminum Braducta Co. I tal. *	Chino	CNY	22.14	1120 77/	156.76 1 205 58	49.15	1	301.39	1./6	71.94	5.82 (101 00)		UO F
			CNY	355.11	(148.20)	1.373.72			712.90	(82.39)	21.99	(104.38)		2
42	Novelis Vietnam Company Limited (Vietnam) *	Vietnam	INR	5.94	44.20		13.84	'	258.09	19.01	0.00	19.01	'	100
+			Dong	20,820.00	1,55,032.52		48,5	1	8,64,292.12	63,669.08	4.87	63,664.21	1	
43	Novelis Services (North America) Inc. *	NSA	USI USI		1	40.78 6 20	40.78 6 20	1	•	•				100
44	Brecha Energetica Ltda *	Brazil	INB	00.0		0.00			1			· ·		66
			Reais	00.0	1	00.0	1	1	1	1	1	1	1	
45 (	Global Employment Organization (GEO) - Repurpose of Eurofoil and PAF Delaware *	NSA	INR	1	1.78	13.42	1	1	1	1	I	1	I	100
			USD	-	0.27	2.07	1.80	1	1	(0.04)	0.01	(0.05)	'	
46	Hindalco Guinea SARL *	South Africa	INR 101	0.01	(0.01)	0.01	0.01	1	'	(00.0)	'	(0.00)	'	100
$\top$		-	dsn	0.00	(0.00)	0.00	00.00	'	- LL - LL -	(00.0)	'	(0.00)	1	
47	Hindalco Do Brazil Industria Comercia de Alumina LTDA *	Brasil	INR Reais	524.19 150.25	(123.54)	262.45	169.26	1 1	254.75 80.08	(126.91) (39.89)	· ·	(126.91)	· ·	100
48 (	Utkal Alumina Technical and General Services Ltd @	India	RN	0.05	(0.01)	0.04	0.00			(00.0)	'	(00.0)		100
alanc	Balance sheet items are translated at closing Exchange rate and Profit/(L	Profit/(Loss) ite	ms are tran	slated at avers	oss) items are translated at average exchange rate.	ate.								
# Suk	# Subsidiary of AV Minerals (Netherlands) N.V.													
S # #		AUD Average Rate		50.4663										
© Su	@ Subsidiary of Utkal Alumina International Limited	AUD Closing Rate		49.5984										
iol \$		USD Closing Rate		64.8600										
. [				]	!	-	1		Ľ			:		
Name	Name of Subsidiaries which have been liquidated/amalgameted/sold of	/sold of during FY	17	╞	≒Γ		, EC to			Name of subsidiaries which are yet to	aries which a	are yet to com	commence oper	operations
				Details Avg	Avg for Closing as of the year 31-March-17	as of Details ch-17	s Avg tor the year	Closing as of 31-March-17						
Novel	Novelis Brand LLC (Delaware)**			AUD 50	m	49.5984 BRL	-		-	Mauda Energy Limited	Limited			
Alumi	Aluminum Upstream Holdings LLC (Delaware)** - Amalgamated into SA	into SA				20.7399 CHF	1.012620	0.999051	2	East Coast Bauxite Company Private Limited	xite Compaı	ny Private Lim	ited	
Alcon	Alcom Nikkei Specialty Coatings Sdn Berhad**		_	CAD 51		48.8128 CNY	0.148714	0.145408	с	Utkal Alumina Technical and General Services	echnical and	d General Ser	vices Ltd	
Alumi	Aluminum Company of Malaysia Berhad**				Ű					4 Hindalco Guinea SARI	a SARL			
AI Do	Al Dotcom Sdn. Berhad **		_		9.9710			1.253200	0					
80182	8018243 Canada Limited **			EUR 73		69.2672 JPY	0.009251		7					
- Amé	- Amaigamated Into Novelis Inc			-			+		-					
Deito	NOVEIIS ASIA MOIGIFIGS (SIFIGAPORE) MUE. LLU. Duto Enamantica I tala:*				0 1240.10	01.2020 JEN	+	0.111/33	2 2					
	Drito Ertergetica Lida E			+			0.122032		1 4					
	Euroroli Inc. (USA) (Ivew Tork) Al RBASII IS - Altiminio do Brasil Induistria e Comércio I tda**				6.U3UU	UNV 0746 7		0.000044	0					
Aditve	Aditva Birla Minerals Limited			4	4		+		r					
Birla	Birla Nifty Pty Limited					64.8600			1					
Birla I	Birla Maroochydore Pty Limited		_	KRW 0	0.0584	0.0581								
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Sr. No.	Name of Associates/Joint Ventures		Shares of Asso com	Shares of Associate/Joint Ventures held by the company on the year end	s held by the nd	Networth to Shareholding		Profit/I	Profit/Loss for the year	ar
		Latest Audited Balance Sheet Date	No.	Amount of investment (Carrying Value) in Associates/ Joint Venture (₹ in crore)	Extent of Holding% attributable	as per latest audited balance sheet (∛in crore)	Considered in consolidation (₹ in crore )	Not considered in consolidation	Description of how there is significant influence	Reason why the associate/ joint venture is not considered
Associates										
-	Aditya Birla Science and Technology Company Private Limited	31-Mar-17	9,800,000	9.80	49.00	13.56	0.18		Note A	
2	Idea Cellular Limited	31-Mar-17	228,646,311	228.65	6.34	92,141.64	(25.35)		Note A	
3	Aluminium Norf GmbH	31-Dec-16	1	271	50.00	542.85	NA	9.48		Joint Operation
4	Deutsche Aluminium Verpackung Recycling GmbH	31-Dec-16	1	0.16	30.00	0.54	NA	0.01		Immaterial Financial
5	France Aluminium Recyclage SA#	31-Dec-15	3,000	0.20	20.00	1.01	NA	0.07		Immaterial Financial
<b>Joint Ventures</b>										
-	Mahan Coal Limited ^%	31-Mar-17	195,750,000	195.75	50.00	72 .28	(0.13)		Note A	Joint Operation
2	Hydromine Global Minerals (GMBH)	31-Mar-17	64,650	0 .34	45.00	0.31	(0.02)		Note A	Note A Discontinued Operation
	Limited ^									
3	MNH Shakti Limited ^	31-Mar-17	12,765,000	12.77	15.00	12.69			Note A	Discontinued Operation
* Not considered in consolidation	in consolidation									

# Details are of 2015

^Operations not started yet.

 $^{\rm \%}$  Held for sale as on 31  $^{\rm st}$  March, 2017

Note A : There is significant influence due to percentage holding of share capital As per our report annexed. For SINGHI & CO.

Chartered Accountants Firm Registration No. 302049E

RAJIV SINGHI Partner Membership No. 53518

Place : Mumbai Dated : 30th May, 2017

СГО

Praveen Kumar Maheshwari

Anil Malik Company Secretary

For and on behalf of the Board of Hindalco Industries Limited

Satish Pai – Managing Director DIN-06646758

M.M. Bhagat – Director DIN-00006245

# Building Sustainable Businesses at the Aditya Birla Group:

At the Aditya Birla Group, our endeavour is to be the leading Indian conglomerate for sustainable business practices across our global operations. We define a "Sustainable Business" as one that can contniue to survive and thrive within the growing needs and tightening constraints of a "Sustainable World". We believe that this means that a "Sustainable World" can only contain "Sustainable Businesses".

It is interesting to note that nowhere are sustainable strategies more important than on the land masses of India, China and South East Asia, because over half the population of the planet lives here. Land mass and natural resources are already feeling the strain, with often cited pollution, biodiversity loss, growing levels of water stress and the need to manage the growth of electricity production decoupled from a country's carbon footprint. This makes building sustainable businesses not just a business "nice to do" but a central business imperative because, "Businesses cannot survive on a planet that fails".

To achieve our Group vision, we are innovating from the traditional sustainability models to one consistent with our vision to build sustainable businesses capable of operating in the type of worlds we hope to see emerge in the future, 2025, 2030 and on to 2050 and beyond. It is in our own interests to mitigate our own impact in every way we can as this is a direct assistance to creating a sustainable planet. It also prepares us for further mitigation and the need to adapt to a world that is a further full degree hotter than today.

We began our quest with a question, "If everyone and every business followed the law as written today, is the planet sustainable?" We quickly concluded that around the year 2050, when the Earth's population reaches an estimated 9 billion, climate change, water scarcity, pollution and an overload of waste, if left unchecked, would set the planet on a possibly irreversible unsustainable course. It is therefore intuitive that either leaders find ways to transform industries or current laws must be tightened over time to reduce the damage and it isimperative that the Aditya Birla Group remains ahead of the curve.

The first step of our sustainable business programme is aimed at raising the cabability of our business mangement systems. Under this programme called "Responsible Stewardship" we try to move from merely complying with current legal standards to conforming to the international standards set by the global bodies of the International Finance Corporation (IFC), the Organisation for Economic Cooperation and

**FINANCIAL** HIGHLIGHTS Development (OECD), the International Standards Organisation (ISO), Occupational Health and Safety Advisory Services (OHSAS), the Global Reporting Initiative (GRI), the Forestry Stewardship Council and others. To support our businesses in this endeavour DISCUSSION we have created the Aditya Birla Group's Sustainable MANAGEMENT DISCU AND ANALYSIS Business Framework of Policies, Technical Standards, and Guidance Notes to give our leaders, managers, employees and contract employees the chance to train, learn, understand, and apply improvement techniques to help our businesses reach higher standards of performance. So far, we have had much success with respect to reductions in energy use, water use, and DIRECTORS' Report improvements in safety performance. We are working towards achieving the World Business Council for Sustainable Development's Water and Sanitation and Hygiene pledge (WASH) to ensure that we provide BUSINESS safe drinking water, sanitation and hygiene in all our SUSTAINABILITY & BUSINE RESPONSIBILITY REPORT operations. Each of these achievements helps reduce and mitigate our impact on the planet and are hence imperative to building our platform for the future.

If we are to create sustainable business models and systems for the future then "Responsible Stewardship" by itself today is not enough. We need other components to help us with a greater transformation. We need to understand the global mega-trends and their effect on us geographically, physically, technologically and how the legal system may need to change in order to support a sustainable world. Our performance will need to be improved further to meet these External Factors. By talking to Strategic Stakholders knowlegable in these issues, we can scan the horizon to better understand them and their likely risk to our business. With this information we can make sure our business models and strategy are "Future Proofing" and if not develop them over time so that we and the value chains within which we operate can continue to operate inside the tightening constraints placed on us by the needs of the sustinable world we hope to help create. We are helping our leaders to understand which external changes might heavily influence our value chains and business models in the future and what might be expected of our products and brands. For example, the world will need businesses that are able to mitigate and adapt to climate change, with robust and sustainable supply chains that are also impervious to all external forces that will inevitably begin to affect us in the future. To build sustainable businesses will take time, particularly when we consider some of our very complex supply chains but by pushing to be a leader today, we are giving our businesses the best possible chance of achieving long term sustinability for ourselves, our value chains and our planet.

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## Business Through Sustainability – The Hindalco Way

By 2017, Hindalco endeavours to become a leading metals Company for sustainable business practices across the global operations, balancing its economic growth with environmental and societal interests.

In line with the Sustainability Vision, Hindalco has the adopted best available technology for manufacturing, prevention as well as control of pollution. All Units operate on the principle of sustainable development covering Responsible Stewardship, Stakeholder Engagement and Future Proofing.

We have self-imposed stringent environmental standards to drive continual improvement and sustainable business. Through this commitment and associated actions, we have strived to be the leader in environmental performance by adopting national and international best environmental practices and systems. We are committed to demonstrate good stewardship towards the harnessing of scientific and desired quantity of natural resources, adopting best available manufacturing process and technology, waste minimization, recycle and reuse of waste and waste water, minimization of hazardous waste generation and safe disposal. These initiatives help reduce the environmental footprint, and meet the social responsibility to achieve the sustainable development.

## Enablers

#### **Environment Management System**

Our Environmental Management system focuses on continual improvement of our environmental results through technological interventions, introduction of state of art technologies and equipment, introduction of new on-line continuous environment monitoring systems, adaptation of best practices, and moving towards stringent targets.

In the newly commissioned Greenfield and Brownfield Projects, your company has ensured minimal impact on the environment and best utilization of resources by conservation and maximizing reuse/recycle processes. In all operating units and in new projects, the management has installed techno-economically viable mitigation measures in the areas of water, air, energy and waste.

Most of your company's manufacturing sites have ISO-9001:2008 (QMS), ISO-14001:2004 (EMS) and OHSAS-18001:2007 (OHS) certifications. The plant

level environment management team work in close coordination with our corporate environmental management team and our corporate legal monitoring department to ensure implementation of pollution prevention measures and compliance with all applicable regulatory requirements.

The WASH Pledge implementation is at advanced stage at Hindalco.

#### **Responsible Stewardship**

#### A. Resource Conservation – Water

In our Operating Plants, Water Conservation and achieving ZLD Status continues to be our focus area. Various initiatives have been undertaken across Hindalco Plants towards reduction of water consumption and efficient recycling of treated water.

Commissioning of Sewage Treatment Plant at Belagavi – A 450 KLD Sewage Treatment Plant has been commissioned in 2017 at a cost of Rs.1.2 crores. The plant stabilization trial is in progress. The plant treats the colony effluent including sewage and sullage, and the treated water is used for gardening. This helps in water conservation and provides water for gardening throughout the year.

Utkal Alumina - Six rain water harvesting and ground water recharge pits were developed in the Nuapada Township. Rooftop Rain Water from the Township buildings is captured from the roof catchments. The water so collected is getting filtered through the filtration tank before being allowed for ground water recharge. In addition to the ground water recharging, this initiative also helps in complying with the EC and CTO conditions for Rain Water Harvesting.

This Unit operates on a ZLD philosophy. All the Alkaline Waste water generated from different operational areas of the refinery is being collected in a special designed RCC lined caustic pond and being reused in the same process.

A separate guard pond is in operation to collect the surface runoff and utilization of the collected water in the process. pH meters have been installed at different locations of the input drainage network leading to the Guard pond to monitor and control the quality of the runoff.

To continuously monitor the quality of the water at the outlet of the Guard pond, flow meter, IP Camera and pH meters have been installed and connected to the central DCS. Both the IP camera and the Flow meter have also been connected to OSPCB and CPCB servers through RT-DAS and data is being transmitted on real time basis.

Mahan Aluminium - In Mahan, we are operating the plant on the Zero Discharge Principle. Mahan has well maintained ETPs with double stage Reverse Osmosis Plant. The STPs were successfully commissioned during 2016-17 for domestic effluent from the residential and workplace area.

In 2016-17, we recycled a total 290312 kL of trade effluent from the ETP, in process and cooling and 18509 kL of sewage from domestic sewage treatment facilities in gardening and horticulture after treatment.

Renukoot - Has the state-of-the-art automated industrial and domestic effluent treatment plant to treat the effluent generated by the plants and colony. The treated effluent and treated domestic water is recycled back for use in plant process/ cooling purpose. The Company has initiated number of initiatives for recycling and reuse of treated effluent resulting into reduction of fresh water consumption to the tune of 4000 cubic meters per day.

Belur –As a step towards reduction of water consumption, recycle, reuse and rain water harvesting systems, we have utilized 17,466 m3 of rain water in the Plant.

Taloja - To improve the quality of treated effluent and maintaining the environmental standards. The Taloja Plant upgraded the existing 58 KL Effluent Treatment Facility and installed the online monitoring system to ensure smooth operation of ETP.

Muri - We have installed Rain Water Harvesting Pits (9 Nos.) as well as Injection Well (2 Nos.) in the colony premises to discharge rain water.

Two Pressure Filters commissioned successfully have improved Percentage solids to 75% and reduced plant water consumption.

Aditya Aluminium- An Integrated waste water recycling and management scheme has been implemented for both the Smelter and CPP:

- # A guard pond of 65,000 cum capacity was set-up besides the ETP to store waste water and storm water from the Smelter and waste water from CPP
- # A separate drainage system for rain water and waste water has been instituted
- # Double stage ETP of 300 Cum/h was installed for the treatment of waste water of both CPP and Smelter and the treated water from this ETP is reused in CPP
- # Two Sewage treatment plants have been setup in the plant and township separately of 600 KLD and 300 KLD capacity respectively. The treated water from STPs' is used for greenbelt and gardening purposes

## B. Air Emission

#### Dahej Plant

Smelter-I - To reduce the fugitive emission and SO2 exposure at the work environment, water cooled hoods were installed with two convertors to trap secondary gas, worth Rs. 12 crore. It is observed that SO2 level have been reduced by 50% in the work environment.

Sulphuric Acid Plant-1 -To reduce SO2 emission in the ambient air initiatives taken include: Drying Tower Demister pads replacement, Arresting of Pre-heater tube bundle and Leakage from Gas Heat Exchanger-62 HX 02 arrested by plugging 205 tubes.

Smelter III - Fresh catalyst (V2O5) 163 m3 charged in convertor for effective conversion of SO2 to SO3. Based on performance evaluation, 3240 bags of compartment Bag Filter of concentrator dryer, replaced. PM emission reduced by 30%.

## Aditya Aluminium:

#### Highlights

- # ESPs with two parallel gas paths of 99.9 % efficiency installed in each unit of the CPP to achieve the emission level within 50 mg/Nm3.
- # Tri-Flue Stacks with 275 m height installed for wider dispersion of pollutants
- # State-of-art dry Bottom Ash Collection System installed in each unit
- # 12 nos. of Bag filters installed in Coal Handling Plant & Ash Handling Plant for fugitive dust control

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- # Dust Suppression and Dry Fog System installed in coal handling/conveying circuit, & ash silo areas.
- # Gas Treatment Center (GTC) with dry scrubbing system set-up in the Pot line for recycling of fluoride and venting out cleaning air through a stack having 100 m height.
- # Larger anodes and Hyper dense phase system for dust free alumina transfer installed in pot room.
- # Fume Treatment Centre (FTC) attached to ABF for recovery of fluoride and venting out
- # 63 De-dusting systems installed at the Alumina handling, Coke Handling, Green Anode Plant, Anode Rodding Shop, Bath Recycling Shop, Carbon Recycling Shop, Anode Baking Furnace and other areas of Smelter for control of fugitive emission and recycling of the dust collected in the bag filters.
- # Mechanized road sweeping machine deployed for cleaning of all internal roads to minimize fugitive dust emission from roads.

#### **Hirakud Smelter**

Hirakud Smelter has completed the installation of 'Laser based on-line fugitive fluoride analyser system'.

#### C. Waste Management

#### Utkal Alumina –Red Mud Filtration Unit:

A state-of-the-art technology, Red Mud Filtration (RMF) unit has been successfully instituted and commissioning activities begun. This unit will help in reducing the caustic soda content in the red mud. The mud will be disposed at around 75-80% solids instead of the 55-60% solids which is being disposed currently through the HCSD technology. This semi-dry disposal will improve the life of the Red Mud Pond as well as reduce the risk of ground water contamination and the dyke failure due to earth movement as in the case of wet-ponding. The semi-dry cake of the red mud is easier to handle and is used in Cement kilns as a resource.

Dahej – The Plant continues to supply Fly Ash from the Power Plant for use in the construction sector. In addition, re-use of other wastes like Copper Slag and Phosphogypsum is progressing in line with the plan.

Aditya Aluminium – Used Anode Butt generated is completely recycled and pre-processed. Used

anode butt received from Hirakud smelter is also reused in green anode making.

Muri – A novel second pressure filter technology is being commissioned for Red Mud filtration which lowers the soda content in red mud and improves the life of the Red Mud Pond and also helps to reduce fine mud dust particles.

Gabion wall project work around the Red Mud pond is nearing completion. This will enhance the life of the existing Red Mud Pond and protect soil erosion. It will limit fugitive dust after the completion of tree plantation around the periphery of the Red Mud Pond after tree.

Belgaum - Hindalco Belagavi dispatched 315968 tons of red mud to Cement Industries

#### D. Green Belt Development

Utkal Alumina - We have developed a full-fledged in-house Nursery spreading over five acres having capacity of 2.0 lakh saplings at the Plant site and another nursery at Baphlimali Bauxite Mines of capacity 0.5 lakh saplings. These saplings are being planted for greenbelt development in and around the plant premises and Bauxite mines. In 2016-17, 70000 saplings have been planted at the Plant site and Baphlimali Bauxite Mines.

Aditya Aluminium - 54,500 saplings planted have a survival rate of more than 90%. A Central Nursery has been developed for the nurturing of 1.5 lakhs saplings

Mahan Aluminium – We have planted 230300 saplings spanning area 106.8 Ha. Up until now, we have planted 490434 saplings in 210.85 Ha.

Dahej – Planted 17590 saplings. So far, we have planted 365309 trees with a survival rate of over 95 %.

Muri – The abandoned red mud pond was subsequently converted to green belt through afforestation. It currently houses over 65000 number of trees and supports a large variety of trees like Neem, Sisham, Jatropha, babool along with herbs and shrubs all around the abandoned pond. This area is a good example of biodiversity as different species of plants as well as birds, squirrels, parrots can be spotted.

Renusagar – The Renusagar Plant has covered 70 ha under green belt development viz. 34% of the total land.

#### **Business Responsibility Report:**

Hindalco has been publishing its Sustainability Report since FY 11 using the Global Reporting Initiative (GRI) Framework. The report for 2015-16 has been assured as per the GRI G4 standard by KPMG (External Independent Assessing Agency).

The Company will also publish a Sustainability Report for FY 2016-17 and it will be hosted on . . . ..... . . . . . . .

its website www.hindalco.com. Any shareholder interested in obtaining a physical copy of the same may write to the Company Secretary at the Registered Office of your Company.

	Section A: General Information about the Company	,			ISCUS:
1.	Corporate Identity Number (CIN) of the Company	L2702	20MH1958	PLC011238	MANAGEMENT DISCUSS AND ANALYSIS
2.	Name of the Company	Hinda	lco Indust	ries Limited	
3.	Registered address		oor, Centur Mumbai:	y Bhavan, Dr. Annie Besant Road, 400030	
4.	Website	www.	hindalco.c	om	DIRECTORS' REPORT
5.	E-mail id	anil.m	alik@adity	abirla.com	DIREC
6.	Financial Year reported	1 <sup>st</sup> Ap	ril, 2016 to	o 31 <sup>st</sup> March, 2017	
7.	Sector(s) that the Company is engaged in	ITC C	ode	Product Description	NESS
	(industrial activity code-wise)	7601		Aluminium Ingots	REPC
		7606		Aluminium Rolled Products	SUSTAINABILITY & BUSINESS Responsibility report
		7605		Aluminium Redraw Rods	VINABI
		7403-	1	Copper Cathodes	SUST/ RES
		7407-	0	Continuous Cast Copper Rods	
8.	List three key products/services that the Company manufactures/provides (as in balance sheet):	(i) (ii) (iii)	Copper C	n Ingots / Rolled Products Cathodes Copper Rods	CORPORATE GOVERNANCE REPORT
9.	Total number of locations where business activity undertaken by the Company	is	<ul> <li>US</li> <li>Ge</li> <li>Ur</li> <li>Br</li> </ul>	jor International Locations SA ermany nited Kingdom azil outh Korea	SHAREHOLDER CC INFORMATION GOVERI
			<ul> <li>4/</li> <li>1 (</li> <li>4 (</li> <li>(in Int</li> <li>su</li> <li>4 [</li> <li>5 [</li> <li>2 [</li> </ul>	Der of National Locations: Aluminium; Copper Unit Chemical Units cluding one unit of Utkal Alumina cernational Limited, wholly owned bsidiary of the Company) Power Units Rolled FRP Extrusions	STANDALONE SOCIAL Financial statements report
			• Re Of • Ba Jh	Foil egistered Office and Zonal Marketing fices auxite and Coal Mines in the state of arkhand, Chhattisgarh, Maharashtra d Odisha.	CONSOLIDATED FINANCIAL STATEMENTS

SSION

10.	Markets served by the Company	Local	State	National	International
		$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$

#### Section B: Financial Details of the Company (Standalone)

1.	Paid-up Capital (INR)	₹ 222.72 Crore
2.	Total Turnover (INR)	₹ 39,383.12 Crore
3.	Total Profits after taxes (INR)	₹ 1,556.89 Crore
4.	Total Spending on Corporate Social Responsibility (CSR) as percentage of profit after tax (%)	The Company's total spending on CSR was ₹ 28.36 Crore which is 2.70% of the average net profit for the previous three financial years.
5.	List of activities in which expenditure in 4 above has been incurred	<ul> <li>a. Education</li> <li>b. Health Care</li> <li>c. Women empowerment</li> <li>d. Sustainable Livelihood</li> <li>e. Infrastructure Development</li> </ul>

#### Section C: Other Details

#### 1. Does the Company have any Subsidiary Company/ Companies?

Yes, as on 31st March, 2017, the Company has 48 subsidiaries- 13 domestic and 35 foreign.

2. Do the Subsidiary Company/Companies participate in the BR Initiatives of the parent company? If yes, then indicate the number of such subsidiary company(s):

Hindalco's Sustainability Report covers India Operations. Further, Novelis Inc., also publishes its Sustainability Report based of Global Reporting Initiative (GRI) framework.

3. Do any other entity/entities (e.g. suppliers, distributors etc.) that the Company does business participate in the BR initiatives of the Company? If yes, then indicate the percentage of such entity/entities?

At present, suppliers and distributors with whom the Company does business, do not participate in the Business Responsibility initiatives of the Company directly.

#### Section D: BR Information

#### 1. Details of Director/Directors responsible for BR

#### a. Details of the Director/Director responsible for implementation of the BR policy/policies

DIN Number	00013496
Name	Mr. Jagdish Khattar
Designation	Independent Director

#### b. Details of the BR head

Sr. No.	Particulars	Details
1.	DIN Number (if applicable)	NA
2.	Name	Mr. Anil Malik
3.	Designation	President & Company Secretary
4.	Telephone number	022-66626666
5.	e-mail id	anil.malik@adityabirla.com

**FINANCIAL** HIGHLIGHTS 2. The National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business released by the Ministry of Corporate Affairs has adopted nine areas of Business Responsibility. These briefly are as follows:

P1	Businesses should conduct and govern themselves with Ethics, Transparency and Accountability	-
P2	Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle	ISCUSSIO
P3	Businesses should promote the wellbeing of all employees	ENT D
P4	Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalized.	MANAGEMENT DISCUSSION AND ANALYSIS
P5	Businesses should respect and promote human rights	
P6	Business should respect, protect, and make efforts to restore the environment	SRS'
P7	Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner	DIRECTORS' REPORT
P8	Businesses should support inclusive growth and equitable development	
P9	Businesses should engage with and provide value to their customers and consumers in a responsible manner	BUSINESS REPORT

The mapping of these principles to the disclosures are contained in the Sustainability Report 2016-17 accessible at www.hindalco.com

#### **CORPORATE GOVERNANCE REPORT**

#### **GOVERNANCE PHILOSOPHY**

The Aditya Birla Group is committed to the adoption of best governance practices and its adherence in the true spirit, at all times. Our governance practices are a product of self desire reflecting the culture of the trusteeship i.e., deeply ingrained in our value system and reflected in our strategic thought process. At a macro level, our governance philosophy rests on five basic tenets viz., Board accountability to the Company and the shareholders, strategic guidance and effective monitoring by the Board, protection of minority interests and rights, equitable treatment of all shareholders as well as superior transparency and timely disclosures.

In line with this philosophy, HINDALCO, the flagship company of the Aditya Birla Group, is striving for excellence through adoption of best governance and disclosure practices. The Company, as a continuous process, strengthens the quality of disclosures, on the Board composition and its functioning, remunerations paid and level of compliance.

#### Compliance with Corporate Governance Guidelines

The Company is fully compliant with the requirements under Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations 2015, hereinafter refer to as "Listing Regulations". Your Company's compliance with these requirements is presented in the subsequent sections of this report.

#### **BOARD OF DIRECTORS**

#### **Composition of the Board**

Your Company's Board comprises of 10 Non Executive Directors as on 31<sup>st</sup> March, 2017 with considerable experience in their respective fields. Of these, 6 Directors are Independent Directors.

None of the Directors on the Board is a Member of more than 10 Committees or a Chairman of more than 5 Committee (as specified in Regulation 26 of Listing Regulations), across all the Companies in which they hold Directorships. Further None of the Non Executive Directors serve as Independent Directors in more than seven listed companies and none of the Executive or Whole-time Directors serve as Independent Directors on any listed Indian company. All the Directors have periodically intimated about their Directorship and Membership in the various Boards/ Committees of other companies. The same is within permissible limits as provided by the Companies Act, 2013 and Listing Regulations.

The details of the Directors with regard to outside directorships and committee positions as at 31<sup>st</sup> March, 2017 are as follows:

Director	Category	No. of other Directorships Held <sup>3</sup>	No. of outsid Committee P	e Companies ositions Held⁴
		Public	Member	Chairman
Mr. Kumar Mangalam Birla⁵	Non Executive	8	0	0
Mrs. Rajashree Birla⁵	Non Executive	7	0	0
Mr. A.K. Agarwala <sup>2</sup>	Non Executive	5	0	0
Mr. D.Bhattacharya <sup>8</sup>	Non Executive Director	0	0	0
Mr. M.M.Bhagat <sup>1</sup>	Independent <sup>1</sup>	7	1	2
Mr. K.N.Bhandari <sup>1</sup>	Independent <sup>1</sup>	9	4	2
Mr. Jagdish Khattar <sup>1</sup>	Independent <sup>1</sup>	3	1	0
Mr. Ram Charan <sup>1</sup>	Independent <sup>1</sup>	0	0	0
Mr. Y.P Dandiwala <sup>1</sup>	Independent <sup>1</sup>	4	3	2
Mr. Girish Dave <sup>1</sup>	Independent <sup>1</sup>	5	5	1
Mr. Satish Pai <sup>6</sup>	Managing Director	0	0	0
Mr. Praveen Kumar Maheshwari <sup>7</sup>	Whole time Director	2	1	0

1. Independent Director means a director defined as such under Regulation 16 of the Listing Regulations and Section 149 of the Companies Act, 2013.

2. Mr. A. K. Agarwala was an Executive Director till 10<sup>th</sup> September 2003. Thereafter, he has moved to other responsibilities in the Aditya Birla Group.

3. Excludes Directorship held in Private Limited Companies, Foreign Companies and Companies under Section 8 of the Companies Act, 2013.

4. Represents only membership/chairmanship of Audit Committee and Stakeholders Relationship Committee of Indian Public Limited Companies.

5. No other Director is related to any other Director on the Board except for Mr. Kumar Mangalam Birla and Mrs. Rajashree Birla who are son and mother respectively.

6. Appointed as Managing Director w.e.f 1st August, 2016.

7. Appointed as Whole time Director w.e.f 28th May, 2016.

8. Appointed as Vice Chairman and Non Executive Director w.e.f 1st August, 2016.

#### Board's functioning and Procedure

Hindalco's Board of Directors plays a primary role in ensuring good governance and functioning of the Company. All statutory and other significant and material information including information as mentioned in Regulation 17 read together with Schedule II of Listing Regulations is placed before the Board to enable it to discharge its responsibility of strategic supervision of the Company as trustees of the shareholders.

#### **Board Meetings**

The Company Secretary drafts the agenda for each meeting along with the explanatory notes. The Board meets at least once a quarter to review the quarterly results and other items on the agenda . Various Board Committees meet as per the legal requirement or otherwise to transact the business delegated by Board of Directors.

Since the Companies Act 2013, read with the relevant rules made thereunder, facilitates the participation of

Director in Board/Committee Meetings through video conferencing or other audio visual mode the option to participate in the Meeting through video conferencing was made available for the Directors except in respect of such Meetings/Items which are not permitted to be transacted through video conferencing.

The Members of the Board have complete freedom to express their opinion and decisions are taken after detailed discussion. The details of Board meetings held during FY 2016-2017 are as outlined below:

Date of Board Meeting	City	No. of Directors Present
28 <sup>th</sup> May, 2016	Mumbai	9 out of 10
21 <sup>st</sup> July, 2016	Mumbai	9 out of 12
12 <sup>th</sup> August, 2016	Mumbai	12 out of 12
14 <sup>th</sup> September, 2016	Mumbai	11 out of 12
12 <sup>th</sup> November, 2016	Mumbai	10 out of 12
13 <sup>th</sup> February, 2017	Mumbai	9 out of 12

The details of attendance of each director at the Board Meetings and Last Annual General Meeting (AGM) are as follows :

Name of Director	No of Boa	rd Meetings	Attended Last AGM®
	Held	Attended	
Mr. Kumar Mangalam Birla	6	6	Yes
Mrs. Rajashree Birla	6	5	Yes
Mr. A.K. Agarwala	6	5	Yes
Mr. D. Bhattacharya	6	6	Yes
Mr. M.M Bhagat	6	6	Yes
Mr. K.N Bhandari	6	6	Yes
Mr. Jagdish Khattar	6	6	Yes
Mr. Ram Charan	6	1	No
Mr. Y.P. Dandiwala	6	5	Yes
Mr. Girish Dave	5	4	Yes
Mr. Satish Pai	6	5	Yes
Mr. Praveen Kumar Maheshwari	5	5	Yes

@ AGM held on 14th September, 2016

#### PERFORMANCE EVALUATION OF BOARD

A formal evaluation mechanism is in place for evaluating the performance of the Board, Committees, individual directors and Chairman of the Board.

Pursuant to the provisions of Companies Act, 2013 and Listing Regulations, the Directors have carried annual performance evaluation of Board, Independent Directors, Non Executive directors, Executive Directors, Committee and Chairman of the Board.

DIRECTORS

SHAREHOLDER INFORMATION The evaluation framework focused on various aspects of Board and Committees such as review, timely information from management etc. Also performance of individual directors was divided into Executive, Non Executive and Independent Director and based on the parameters such as contribution, attendance, decision making, action oriented, external knowledge etc.

The details results on evaluation are provided in the Directors Report.

#### INDEPENDENT DIRECTOR'S MEETING

During the year under review, the Independent Directors met without the presence of non independent directors and members of the management interalia :

- Evaluate the performance of Non Independent Directors and the Board of Directors as a whole.
- Evaluate the performance of the Chairman, taking into account the views of Executive and Non Executive Directors.
- Evaluate the quality, content and timelines of flow of information between the Management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

The Independent Directors expressed satisfaction on the overall performance of the Directors and the Board as a whole.

# FAMILIARISATION PROGRAMME FOR INDEPENDENT DIRECTORS

All new Independent Directors inducted on the Board are given an orientation, induction and training. A letter of appointment together with an induction kit is given to Independent Directors at the time of their appointment setting out their roles, functions, duties and responsibilities.

The Directors are familiarised with your Company's Business and its operations. Interactions are held between the Directors and senior management of your Company. Directors are familiarised with organisational set-up, functioning of various department, internal control processes and relevant information pertaining to your Company. They are periodically updated on industry scenario, changes in regulatory framework and the impact thereof on the working of your Company.

The details on the Company's Familiarisation Programme for Independent Directors can be accessed at:http://hindalco.com/about-us/management-team/ board-of-directors.

#### COMMITTEES OF THE BOARD OF DIRECTORS

The Board has constituted following Committees of Directors to deal with matters and monitor the activities falling within the respective terms of reference:-

#### AUDIT COMMITTEE

#### **Constitution of Audit Committee and its functions**

Your Company has an Audit Committee at the Board level which acts as a link between the management, the statutory and the internal auditors and the Board of Directors and oversees the financial reporting process. The Committee is governed by a Charter which is line with the regulatory requirements mandated by the Companies Act, 2013 and Listing Regulations.

The Committee comprises of three Non Executive Directors, all of whom are Independent Directors. The followings are the members of Audit Committee:

Mr. M.M Bhagat	-	Chairman
Mr. K.N Bhandari	-	Member
Mr. Y.P. Dandiwala	-	Member

During the year, the Audit Committee met 5 times i.e on 28<sup>th</sup> May, 2016, 21<sup>st</sup> July, 2016, 12<sup>th</sup> August, 2016, 12<sup>th</sup> November, 2016 and 13<sup>th</sup> February, 2017 to deliberate on various matters. The attendance of each Audit Committee members are as follows:

Name of Audit Committee Members	No of meetings Attended
Mr. M.M Bhagat	5
Mr. K.N Bhandari	5
Mr. Y.P. Dandiwala	4

- The Chairman of the Audit Committee, Mr. M.M. Bhagat was present at the last Annual General Meeting of your Company held on 14<sup>th</sup> September, 2016.
- 2. The Managing Director, CFO, the representative of the Statutory Auditor, Head of the Internal Audit are permanent invitees of the Audit Committee. The representative of the Cost Auditors are invited to the Audit Committee Meetings whenever matters relating to cost audit are considered.
- 3. Mr. Anil Malik, Company Secretary, acted as Secretary to the Committee.

#### Role of Audit Committee:

 Oversight of the listed entity's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;

**FINANCIAL HIGHLIGHTS** 

MANAGEMENT DISCUSSION AND ANALYSIS

IRECTORS' REPORT

SUSTAINABILITY & BUSINESS Responsibility Report

CORPORATE Governance Report

- recommendation for appointment, remuneration and terms of appointment of auditors of the listed entity;
- (3) approval of payment to statutory auditors for any other services rendered by the statutory auditors;
- (4) reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
  - (a) matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
  - (b) changes, if any, in accounting policies and practices and reasons for the same;
  - (c) major accounting entries involving estimates based on the exercise of judgment by management;
  - (d) significant adjustments made in the financial statements arising out of audit findings;
  - (e) compliance with listing and other legal requirements relating to financial statements;
  - (f) disclosure of any related party transactions;
  - (g) modified opinion(s) in the draft audit report;
- (5) reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- (6) reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the board to take up steps in this matter;
- (7) reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
- (8) approval or any subsequent modification of transactions of the listed and effectiveness of audit process;
- (9) scrutiny of inter-corporate loans and investments;
- (10) valuation of undertakings or assets of the listed entity, wherever it is necessary;
- (11) evaluation of internal financial controls and risk management systems;

- (12) reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- (13) reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- (14) discussion with internal auditors of any significant findings and follow up there on;
- (15) reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
- (16) discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- (17) to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- (18) to review the functioning of the whistle blower mechanism;
- (19) approval of appointment of chief financial officer after assessing the qualifications, experience and background, etc. of the candidate;
- (20) Carrying out any other function as is mentioned in the terms of reference of the audit committee.
- B. The Audit committee reviews the following information:
  - management discussion and analysis of financial condition and results of operations;
  - (2) statement of significant related party transactions (as defined by the audit committee), submitted by management;
  - (3) management letters / letters of internal control weaknesses issued by the statutory auditors;
  - (4) internal audit reports relating to internal control weaknesses; and
  - (5) the appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the audit committee.
  - (6) statement of deviations:
    - (a) quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1) of the Listing Regulations.

FINANCIAL STATEMENTS

(b) annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice in terms of Regulation 32(7) of the Listing Regulations.

#### STAKEHOLDER'S RELATIONSHIP COMMITTEE

The Company has a "Stakeholder's Relationship Committee" at the Board level to deal with various matters relating to redressal of shareholders and investor grievances, such as transfer and transmission of shares, issue of duplicate shares, non-receipt of dividend/notices/ Annual Reports, etc. In addition, the Committee looks into other issues including status of dematerialisation / rematerialisation of shares and debentures, systems and procedures followed to track investor complaints and suggest measures for improvement from time to time.

The following are the members of the Committee:

Mr. K.N. Bhandari	-	Chairman
Mr. M.M Bhagat	-	Member
Mr. A.K Agarwala	-	Member

Mr. Anil Malik, Company Secretary, is the Compliance officer and acts as secretary to the Committee.

During the year under review, the Committee met five times i.e on 28<sup>th</sup> May, 2016, 12<sup>th</sup> August, 2016, 14<sup>th</sup> September, 2016, 12<sup>th</sup> November, 2016 and 13<sup>th</sup> February, 2017 to deliberate on various matters referred above. Details of attendance by Directors for the Committee meetings are as follows:

Name of the Director	Held	Attended
Mr. K.N Bhandari	5	5
Mr. M.M Bhagat	5	5
Mr. A.K. Agarwala	5	4

The Company's shares are compulsorily traded and delivered in the dematerialised form in all Stock Exchanges. To expedite the transfer in the physical segment, necessary authority has been delegated to certain officers, who are authorised to transfer up to 10,000 shares under one transfer deed.

#### Number of shareholders complaints received so far/number not solved to the satisfaction of shareholders/number of pending complaints

Details of complaints received, disposed off and pending during the year, number of shares transferred during the year, time taken for affecting these transfers and the number of share transfers pending are furnished in the "Shareholder Information" section of this Annual Report.

#### NOMINATION AND REMUNERATION COMMITEE

The Board has formed a Nomination and Remuneration Committee consisting of the following members:

Mr. M.M Bhagat	-	Chairman
Mr. Kumar Mangalam Birla	_	Member

	Rumai Mangalam Dina	WICHIDCI
۸	K N. Dhanalaui	

Mr. K.N Bhandari – Member

The terms of reference of the Committee interalia include the following:

- Identify persons who are qualified to become directors and who may be appointed in senior management and recommend to the Board their appointment and removal.
- Formulation of criteria for evaluation of Independent Directors and the Board
- Carry out evaluation of every director's performance.
- Formulate the criteria for determining qualifications, positive attributes and independence of a director.
- Recommend to the Board a policy, relating to the remuneration for the directors, key managerial personnel and other employees.
- Devise a policy on Board diversity.

The scope and functions of the Committee is in accordance with the provisions of the Companies Act, 2013 and Listing Regulations.

During the year under review, the Committee met twice i.e on 28<sup>th</sup> May, 2016 and 12<sup>th</sup> November, 2016 to deliberate on various matters referred above.The details of attendance of the members is as below:

Name of the Director	Held	Attended
Mr. M.M Bhagat	2	2
Mr. Kumar Mangalam Birla	2	2
Mr. K.N Bhandari	2	2

# CORPORATE SOCIAL RESPONSIBILITY COMMITTEE (CSR)

The Corporate Social Responsibility Committee comprises of the following members :

Mrs. Rajashree Birla	-	Chairman
Mr. Satish Pai	-	Member*
Mr. A. K. Agarwala	-	Member
Mr. D. Bhattacharya	-	Member
Mr. Jagdish Khattar	-	Member

\*Inducted as a Member w.e.f 12<sup>th</sup> August, 2016.

Dr. Pragnya Ram, Group Executive President-Corporate Communications and CSR is a permanent invitee to the Committee. The terms of reference of Corporate Social Responsibility Committee (CSR) broadly comprises of following:

- (a) Formulate and Recommendation of CSR Policy to the Board indicating the activities to be undertaken by the Company as specified in Schedule VII of Companies Act, 2013
- (b) Recommend the amount of expenditure to be incurred on the activities referred to in clause(a)
- (c) Provide guidance on various CSR activities to be undertaken by the Company and to monitor its progress.

During the year under review, the Committee met once i.e on 27<sup>th</sup> May, 2016 to deliberate on various matters referred above.The details of attendance of the members is as below:

Name of the Director	Held	Attended
Mrs. Rajashree Birla	1	1
Mr. A.K.Agarwala	1	1
Mr. D. Bhattacharya	1	1
Mr. Jagdish Khattar	1	1
Mr. Satish Pai*	-	-

\* Inducted as a member w.e.f. 12th August, 2016.

#### **RISK MANAGEMENT COMMITTEE**

The Company has a robust risk management framework to identify, monitor and minimise risk as also identify business responsibilities.

Your Company has comprehensive risk management policy and it is periodically reviewed by the Board of Directors. The following are the Members of Risk Management Committee:

•	Mr. A.K. Agarwala	-	Chairman
٠	Mr. Satish Pai	-	Member
٠	Mr. D.Bhattacharya	-	Member
٠	Mr. Praveen Kumar Maheshwari	-	Member
•	Mr. R.K. Kasliwal	-	Member
٠	Mr. Anil Mathew	-	Member
•	Mr. Jagdish Chandra Laddha	-	Member

Mr. Anil Malik, Compliance officer & Company Secretary acts as Secretary to the Committee.

During the year under review, the Committee met four times i.e on 29<sup>th</sup> April, 2016, 3<sup>rd</sup> August, 2016, 7<sup>th</sup> October, 2016 and 12<sup>th</sup> January, 2017 to deliberate on various matters. Details of attendance by Directors for the Committee meetings are as follows:

Name of the Director /Member	Held	Attended	FINANCIAL
Mr. A.K. Agarwala	4	4	FINA
Mr. D. Bhattacharya	4	2	2
Mr. R.K. Kasliwal	4	3	CUSSIC
Mr. Satish Pai	4	4	ANALYS
Mr. Anil Mathew	4	4	
Mr. Praveen Kumar Maheshwari®	2	1	MAN
Mr. Jagdish Chandra Laddha®	2	1	s.
@Inducted as a member we.f. 12th August, 2016		·	1 E E

lnducted as a member we.f. 12<sup>m</sup> August, 2016

#### Non Executive Director's Compensation and Disclosure

All fees/compensation including sitting fee paid to the Non-Executive directors of the Company are fixed by Board of Directors within the limits approved by the shareholders. Details of sitting fees/compensation paid including stock Options, if any, to them are given at the respective places in the report.

#### **Remuneration of Directors and Others**

Your Company has two Executive Directors. The Board of Directors decides the remuneration of the Managing Director and Whole Time Director.

The Company has a system where all the directors or senior management of the Company are required to disclose all pecuniary relationship or transactions with the Company. No significant material transactions have been made by the Non Executive Directors with the Company during the year.

Besides sitting fees @ ₹ 50,000/- per meeting of the Board @ ₹ 25,000/- per meeting of the Audit Committee and @ ₹ 20,000/- per meeting for any other Committee thereof, the Company also pays Commission to the Non- Executive Directors.

For FY 2016-17, the Board has approved payment of ₹6.0 Crores (Previous Year ₹2.0 Crores) as Commission to the Non- Executive Directors of the Company pursuant to the authority given by the shareholders at the Annual General Meeting held on 24<sup>th</sup> September, 2014 to pay Commission not exceeding 1% of the net profits of the Company to the Non Executive Directors of the Company. The Amount of Commission payable is determined after assigning weightage to attendance and the type of meeting and other responsibilities.

Executive Director is paid remuneration within the limits envisaged under Schedule V of The Companies Act, 2013. The said remuneration is approved by the Board as well as Shareholders of the Company.

SHAREHOLDER INFORMATION

## The details of Remuneration package, fees paid etc. to Directors for the year ended 31st March, 2017

#### (a) Non- Executive Directors:

Name of Director	Sitting Fees Paid	Commission payable	Total Payments Paid / Payable in 2016-17
	(₹ In Lakhs)	(₹ in Lakhs)	(₹ in Lakhs)
Mr. Kumar Mangalam Birla	3.40	517.84	521.24
Mrs. Rajashree Birla	2.70	8.47	11.17
Mr. A. K. Agarwala	5.50	9.04	14.54
Mr. D. Bhattacharya	2.80	8.43	11.23
Mr. M. M. Bhagat	6.45	14.39	20.84
Mr. K. N. Bhandari	5.65	15.25	20.90
Mr. Ram Charan	0.50	2.51	3.01
Mr. Jagdish Khattar	3.20	7.73	10.93
Mr. Y.P Dandiwala	4.30	11.25	15.55
Mr. Girish Dave	2.00	5.10	7.10

#### Notes:

- 1. No Director is related to any other Director on the Board, except Mr. Kumar Mangalam Birla and Mrs. Rajashree Birla, who are son & mother respectively.
- 2. Your Company has a policy of not advancing any loan to its Directors except to Executive Directors in the course of normal employment.
- 3. The Company has obtained shareholders' approval for payment of commission to its Non-Executive Directors & Independent Directors, not exceeding 1% of Net Profit of the Company.
- 4. Stock Options were not granted to any Non-Executive Directors.

#### (b) Paid to Executive Director

Executive Director	Relationship with other Directors	Remuneration paid during 2016-17			
		All elements of remuneration package i.e., salary, benefits,	Fixed component & performance linked incentives, along with	Service contracts, notice period,	Stock option details, if any
		bonuses, pension etc.	performance criteria	severance fee	
Mr. Satish Pai (Managing	None	₹9,70,45,331	₹7,80,97,000	See note (c)	See Note (d)
Director w.e.f 1 <sup>st</sup> August, 2016)			See note (a)		
Mr. D. Bhattacharya (Managing	None	₹11,53,43,353	₹8,11,88,000	-	See note (e)
Director upto 31 <sup>st</sup> July, 2016)		See note (b)	See note (b)		
Mr. Praveen Kumar Maheshwari	None	₹ 2,65,49,660	₹1,02,43,693	See note (c)	See note (f)
(Whole Time Director w.e.f. 28th May, 2016)			See note (g)		

(a) Mr. Satish Pai was paid a sum of ₹ 7,80,97,000 towards performance bonus linked to achievement of targets.

- (b) Mr. D. Bhattacharya was Managing Director till 31st July, 2016 and then was inducted in the Board as a Non-Executive Director. On retirement, in addition to the above, he has been paid one time payout of ₹ 9,20,00,000, Gratuity of ₹ 9,13,50,000, Leave Encashment of ₹ 7,62,09,583. Further the Board has approved pension of ₹ 33,50,000 per month and he has been paid ₹ 2,68,00,000 from 1st August, 2016 to 31st March, 2017. He is also paid performance linked bonus of ₹ 8,11,88,000 as the Managing Director. Hence his total payout stands at ₹ 48,28,90,936.
- (c) The appointment is subject to termination by three months notice in writing on either side. No severance fee is payable to the Managing Director or Whole Time Director.
- (d) 7,82,609 stock options were granted on 9th October, 2013 to Mr. Satish Pai. These Stock Options are vested 25% each year over a period of 4 years from the date of grant.
- (e) 8,26,930 stock options were granted on 9<sup>th</sup> October, 2013 to Mr. D. Bhattacharya. These Stock Options are vested 25% each year over a period of 4 years from date of grant. Mr. D. Bhattacharya was granted 8,27,482 Restricted Stock Units (RSU) on 9th October, 2013 which vested after expiry of three years from date of grant. During the year 6,42,525 Options/RSU's vested were exercised by Mr. D.Bhattacharya.

- 55,630 stock options were granted on 9<sup>th</sup> October, (f) 2013 to Mr. Praveen Kumar Maheshwari. These Stock Options are vested 25% each year over a period of four years from the date of grant. Mr. Praveen Kumar Maheshwari was also granted 55,667 RSU on 9th October, 2013 which are vested after expiry of three years from the date of grant.
- (g) Mr. Praveen Kumar Maheshwari was a paid of sum of ₹1,02,43,693 towards performance bonus linked to achievement of targets.

All Directors have disclosed their shareholding in the Company. None of the Directors are holding any debentures of the Company. Details of Shareholding of Directors as on March 31, 2017 are as follows:

NAME OF THE DIRECTORS	SHARES (₹ 1 paid up)
Mr. Kumar Mangalam Birla	8,65,740
Mrs. Rajashree Birla	6,12,470
Mr. A. K. Agarwala	1,16,148
Mr. D. Bhattacharya	4,17,525
Mr. M. M. Bhagat	4,050
Mr. K. N. Bhandari	5,071
Mr. Y.P Dandiwala	206
Mr. Ram Charan	NIL
Mr. Jagdish Khattar	2,500
Mr. Girish Dave	NIL
Mr. Satish Pai	30,000
Mr. Praveen Kumar Maheshwari	NIL

## Code of Conduct

Hindalco's Code of Conduct, as adopted by the Board of Directors, is applicable to all Directors, Senior Management and employees of the Company. The Code is available on the Company's website viz: http://www.hindalco.com/investor-centre/code-ofconduct.

For the year under review, all Directors, Senior Management personnel of the Company have confirmed their adherence to the provisions of the said Code.

## Declaration as required under Regulation 26(3) of the Listing Regulations:

We hereby confirm that :

All Directors and Senior Management have affirmed compliance with Code of Conduct for the financial year ended 31<sup>st</sup> March, 2017.

Place : Mumbai

Satish Pai Managing Director

# CODE OF CONDUCT FOR PREVENTION **INSIDER TRADING**

As part of Aditya Birla Group, the Company has a strong legacy of fair, transparent and ethical governance practices. The Company has a Code of MANAGEMENT DISCUSSION AND ANALYSIS Conduct for Prevention of Insider Trading in the Shares and securities of the Company for its Directors, Key Managerial Personnel and Designated employees.

# SUBSIDIARY COMPANIES

The Company has adopted a policy for determining 'material' subsidiaries and the policy can be accessed on your Company's website viz: www.hindalco.com. The Company is in compliance with the requirements of Regulation 24 of the Listing Regulation with respective Corporate Governance for its subsidiary Companies.

# DISCLOSURES

# (A) Related Party Transaction

All the related party transactions are done on arm's length basis. The Company places all the relevant details of a related party transaction, entered in the normal course of business, before the Audit Committee from time to time. There was no material related party transaction, which are not in the normal course of the business and not on arms length basis entered into by the Company during the year. Attention of the Members is drawn to the disclosures of transactions with the related parties set out in Notes on Accounts forming part of the financial statements. The Board of Directors have approved and adopted a policy on Related Party Transactions and the same has been uploaded on the website of the Company at http://www.hindalco.com/upload/pdf/Hindalco-RPT-Policy-2015.pdf.

## (B) Non Compliances/Strictures/penalties Imposed

No Non Compliance/strictures/penalties have been imposed on the Company by stock exchange(s) or SEBI or any statutory authority on any matters related to capital markets during the last three years.

# (C) Disclosure of Accounting Treatment

Your Company has followed all relevant Accounting Standards while preparing the Financial Statements.

## (D) Risk Management

Risk evaluation and management is an ongoing process within the Organisation. Your Company

**FINANCIAL HIGHLIGHTS** 

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has comprehensive risk management policy and it is periodically reviewed by the Risk Management Committee.

# (E) Proceeds from public issues, right issues, preferential issues etc:

The Company has issued and allotted 17,68,27,659 Equity Shares of ₹ 1/- each at an issue price of ₹189.45 per share to raise ₹ 3,350 crore by way of Qualified Institutional Placement ("QIP") under Chapter VIII of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 and Section 42 of the Companies Act, 2013 read with Rule 14 of the Companies (Prospectus and Allotment of Securities Rules, 2014). Expenses related to the issue amounting to ₹ 42.68 crore has been adjusted against Securities Premium.

Use of the net proceeds of the QIP is intended for business purposes such as meeting working capital requirements, repayment or prepayment of debt, exploring acquisition opportunities and general corporate purposes. Pending utilisation, the proceeds (net of issue expenses) have been invested in short term liquid investments and included in Cash and Cash Equivalent as at 31<sup>st</sup> March, 2017. However, the entire amount has since been utilised for prepayment of long term debt and infusion of equity in a subsidiary for the purpose of repayment of its long term debt.

#### (F) Remuneration of Directors

This is included separately in the Report.

## (G) Management

Management Discussion and Analysis Report is prepared in accordance with the requirements laid out under Listing Regulations forms part of the Annual Report.

No material transaction has been entered into by the Company with the Promoters, Directors or the by its related parties that may have a potential conflict with interests of the Company.

#### (H) Shareholders

The Company has provided the details of Directors seeking re-appointment in the Annual General Meeting notice attached with this Annual Report.

Quarterly Presentations on the Company results are available on the website of the Company (www.hindalco.com) and the Aditya Birla Group website (www.adityabirla.com).

#### Whistle Blower Policy

The Company promotes ethical behaviour in all its business activities and has put in place a mechanism for reporting illegal and unethical behaviour. The Company has a Vigil Mechanism and Whistle Blower Policy under which employees are free to report violations of applicable laws and regulations and Code of Conduct. The whistle blower may send the complaint to the independent reporting mechanism - Ethics Hotline or to the respective Values Standards Committee (VSC), depending on: the level at which the violation is perceived to be happening, or the seniority of the individual/s involved. Employees may also report to the Chairman of the Audit Committee. During the year under review, no employee was denied access to the Audit Committee.

#### **Prevention of Sexual Harassment**

Your Company has zero tolerance for sexual harassment at workplace and has adopted a Policy on prevention, prohibition and redressal of sexual harassment at workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal Act, 2013 and the Rules thereunder for prevention and redressal of complaints of sexual harassment at workplace.

The Company is committed to providing equal opportunities without regard to their race, caste, sex, religion, colour, nationality, disability, etc. All women associates (permanent, temporary, contractual and trainees) as well as any women visiting the Company's office premises or women service providers are covered under this policy. All employees are treated with dignity with a view to maintain a work environment free of sexual harassment whether physical, verbal or psychological.

During Fiscal 2017, the Company has not received any complaints on sexual harassments.

To show our gratitude to our women employees, we have organised International Women's Day across our Locations. Further, we have focussed group discussions of our women employees across units. We equally provide opportunities to our women employees.

# **CEO/CFO Certification**

The Managing Director and CFO have certified to the Board that :

A. They have reviewed financial statements and the cash flow statement for the year and that to the best of their knowledge and belief :

**FINANCIAL** HIGHLIGHTS

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DIRECTORS' Report

SUSTAINABILITY & BUSINESS Responsibility Report

- 1. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
- 2. these statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of their knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violative of the company's code of conduct.
- C. They accept responsibility for establishing and maintaining internal controls for financial reporting and that they have evaluated the effectiveness of internal control systems of the company pertaining to financial reporting and they have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which they are aware and the steps they have taken or propose to take to rectify these deficiencies.
- D. They have indicated to the auditors and the Audit committee:
  - significant changes in internal control over 1. financial reporting during the year;
  - 2. significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
  - 3. instances of significant fraud of which they have become aware and the involvement therein, if any, of the management or an employee having a significant role in the company's internal control system over financial reporting.

# **REPORT ON CORPORATE GOVERNANCE**

Your Company has complied with Corporate Governance Requirements specified under Regulations 17 to 27 and clause (b) to (i) of sub regulation (2) of Regulation 46 of the Listing Regulations.

## COMPLIANCE

A certificate from the Statutory Auditors confirming compliance with the conditions of Corporate Governance as stipulated in Listing Regulations forms part of the Annual Report.

#### GENERAL BODY MEETINGS

Details of Annual General Meetings

Location and time, where Annual General Meetings (AGMs) in the last three years were held:-

Year	AGM	Location	Date	Time				
2015-16	AGM	Ravindra Natya	14th September, 2016	3.00 p.m				
		Mandir			1.6			
2014-15	AGM	Birla Matushri	16th September, 2015	3.00 p.m				
		Sabhagar						
2013-14	AGM	Ravindra Natya	24th September, 2014	2.30 p.m				
		Mandir		-				
In tha I	In the last three years special resolution as set out							

in the respective notices for AGM's were passed by shareholders.

Whether any special resolution passed : No last year through postal ballot? Person who conducted the postal: Not exercise : Applicable Whether any special resolution is : No proposed to be conducted through postal ballot:

#### MEANS OF COMMUNICATION

Quarterly Results:

	-		i
	ewspaper	Cities of Publication	RT
Bu	siness Standard (English)	All editions	E PO
Na	vshakti (Marathi)	Mumbai Edition only	ORA1 ICE F
•	Any website, where displa	yed:	CORPORATE Governance report
	www.hindalco.com		OVEF
	www.adityabirla.com		5
•	Whether the Company We	ebsite displays :	- Ez
•	All official news releases	Yes	SHAREHOLDER Information
•	Presentation made to Inst	itutional	AREF
	Investors/Analysts	Yes	HS N
Gei	neral Shareholder Informa	ation	-
The	e same is provided in the 'Sh	nareholders Information'	SOCIAL
	tion.		SE
Sta	tus of compliance of Non n	nandatory requirement	
1.	The Company maintains		ENTS
		airman. All necessary	
	infrastructure and assistance	,	STANDALONE
	him discharge his responsil	oilities effectively.	STAN
2.	During the period under r	eview, there is no audit	STANDALONE FINANCIAL STATEMENTS
	qualification in the financia	al statement.	
3.	The post of the Non-Exe	cutive Chairman of the	LS -
	Board is separate from	that of the Managing	MEN
	Director/CEO.		TATE
4.	The Company has engag	ed internal auditors for	CONSOLIDATED FINANCIAL STATEMENTS
	aluminium and copper b		ANCI
	their report is reviewed by	the Audit Committee.	FIN

# INDEPENDENT AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

#### To the Members of Hindalco Industries Limited

 We have examined the compliance of conditions of Corporate Governance by Hindalco Industries Limited ("the Company"), for the year ended on 31st March, 2017, as stipulated in Regulations 17 to 27 and clauses (b) to (i) of Regulation 46(2) and para C and D of Schedule V to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations").

#### Managements' Responsibility

2. The compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations.

#### Auditor's Responsibility

- 3. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
- 4. We have examined the books of account and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.
- 5. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance issued by the Institute of the Chartered Accountants of India (the "ICAI"), the Standards on Auditing specified under Section 143(10) of the Companies Act 2013, in so far as applicable for the purpose of this certificate and as per the Guidance Note on Reports or Certificates for Special Purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
- 6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

# Opinion

- 7. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27 and clauses (b) to (i) of Regulation 46(2) and para C and D of Schedule V to the Listing Regulations during the year ended 31<sup>st</sup> March, 2017.
- 8. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For Singhi & Co. Chartered Accountants (Firm's Registration No. 302049E)

> (Rajiv Singhi) Partner Membership No. 053518

Place: Mumbai Date: 30<sup>th</sup> May, 2017

# SHAREHOLDER INFORMATION

1.	Annual General Meeting - Date and Time	:	13 <sup>th</sup> September, 2017 at 3.00 P.M.	FINANCIAL HIGHLIGHTS
	- Venue	:	Ravindra Natya Mandir P.L Deshpande Maharashtra Kala Academy, Prabhadevi, Mumbai: 400025	
2.	Financial Year - Financial reporting for the quarter ending June 30, 2017	:	On 11 <sup>th</sup> August, 2017	MANAGEMENT DISCUSSION AND ANALYSIS
	- Financial reporting for the half year ending September 30, 2017	:	On or before 14 <sup>th</sup> November, 2017	
	- Financial reporting for the quarter ending December 31, 2017	:	On or before 14 <sup>th</sup> February, 2018	MA
	- Financial reporting for the year ending March 31, 2018 (Audited	):	On or before 30th May, 2018	ŝ
	- Annual General Meeting for the year ended March 31, 2018	:	On or before 30 <sup>th</sup> September, 2018	DIRECTORS' Report
3.	Dates of Book Closure	:	7 <sup>th</sup> September, 2017 to	DIRE
			13 <sup>th</sup> September, 2017	
4.	Dividend Payment Date	:	On or after 13 <sup>th</sup> September,2017	NESS
5.	Registered Office	:	Century Bhavan, 3rd Floor,	sustainability & Business Responsibility report
			Dr. Annie Besant Road,	ITY &
			Worli, Mumbai - 400 030. Tel: (91-22) 6662 6666	NABIL
			Fax: (91-22) 2422 7586 / 2436 2516	JSTAI
			E-Mail: anil.malik@adityabirla.com	S
			Website: www.hindalco.com	RT
			CIN No. L27020MH1958PLC011238	RPORATE Ance Report
6.	a. Listing Details:			RPOR/

Equity Shares	Global Depository Receipts (GDRs)	Non-Convertible Debentures	CORP GOVERNAN
<b>BSE Limited</b> Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001.	Societe de la Bourse de Luxembourg Societe Anonyme, RC B6222,	National Stock Exchange of India Limited "Exchange Plaza", Bandra Kurla Complex Bandra (East),	SHAREHOLDER Information
National Stock Exchange of India Limited	B.P. 165, L-2011, Luxembourg	Mumbai – 400 051.	SOCIAL S REPORT
"Exchange Plaza", Bandra Kurla Complex Bandra (East), Mumbai – 400 051.			STANDALONE STANDALONE FINANCIAL STATEMENTS
Note: Listing fees has been paid to	⊔ o all the Stock Exchanges as per thei	r Schedule.	ST

- b. Overseas Depository for GDRs
- : J.P. Morgan Chase Bank 60 Wall Street, New York, NY 10260 Tel.: 1-302-552 0253 Fax: 1-302-552 0320

Consolidated Financial statements

c. Domestic Custodian of GDRs:

Citibank N.A. **Custody Services** FIFC , C54 & 55 , G Block Bandra Kurla Complex Bandra (East) Mumbai – 400 051 Tel.: 91-22- 61756895 Fax: 91-22-26532205 Equity share of ₹ 1/- each : ISIN INE038A01020

7. ISIN:

GDR: ISIN US4330641022

CUSIP No. 433064300

Details of Debenture issued: 8.

Interest Payment Date	Interest	Series	Date of allotment	Tenure	Record Date	ISIN No.
25 <sup>th</sup> April	Annually	9.55% Series (2012) –I	25 <sup>th</sup> April, 2012	10 Years	7 days prior to each interest and/ or redemption payment	INE038A07258
27 <sup>th</sup> June	Annually	9.55% Series (2012) –II	27 <sup>th</sup> June, 2012	10 Years	7 days prior to each interest and/ or redemption payment	INE038A07266
2 <sup>nd</sup> August	Annually	9.60% Series (2012)-III	2 <sup>nd</sup> August, 2012	10 Years	7 days prior to each interest and/ or redemption payment	INE038A07274

9. Stock Code:

Stock Code:				
Bombay Stock Exchange				
National Stock Exchange				
Stock Exchange Reuters				
HALC.BO	HNDL IN			

Nat	tional Stock Exchange	HALC.NS	NHNDL IN
Lux	embourg Stock Exchange (GDRs)	(GDRs)	HDCD LI

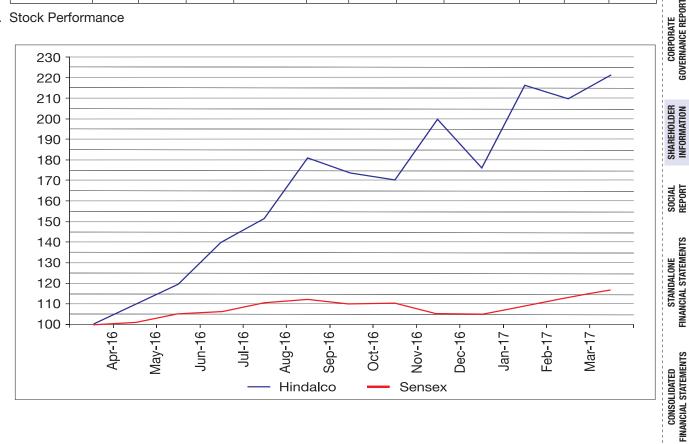
Name and Address of Debenture Trustee : IDBI Trusteeship Services Limited

Asian Building, Ground Floor, 17 R. Kamani Marg Ballard Estate, Mumbai : 400 001

#### 10. Stock Price Data

	Bombay Stock Exchange			National Stock Exchange			change		mbourg \$ Exchange		
	High	Low	Close	Volume	High	Low	Close	Volume	High	Low	Close
		(In ₹)		(In Nos)		(In ₹)		(In Nos)		(In US\$)	
March -17	202.25	185.00	195.10	2,83,00,827	202.30	184.60	195.05	32,72,81,978	3.05	2.81	3.01
February-17	199.90	179.25	184.10	1,84,50,095	200.00	179.10	184.35	22,06,36,838	2.95	2.69	2.76
January-17	195.10	154.20	189.90	2,90,35,099	195.30	154.20	189.95	26,68,61,171	2.84	2.30	2.81
December-16	183.35	148.05	155.05	2,20,25,365	183.45	147.85	155.05	18,41,97,556	2.70	2.25	2.28
November-16	184.75	149.95	175.90	4,18,19,875	184.80	149.70	175.75	33,61,94,611	2.65	2.31	2.57
October-16	162.70	147.30	149.80	2,60,23,180	162.80	147.40	149.75	15,12,24,300	2.42	2.22	2.24
September-16	163.40	138.75	152.85	2,21,15,908	163.45	138.55	152.70	20,09,05,467	2.44	2.10	2.30
August-16	164.70	133.15	159.70	2,98,44,666	164.70	133.60	159.25	23,92,98,941	2.43	2.00	2.39
July-16	141.25	123.00	133.45	2,99,13,678	141.45	123.15	133.55	23,43,76,477	2.10	1.83	2.00
June-16	124.60	102.15	122.75	2,64,73,083	124.65	102.20	122.85	29,44,11,988	1.84	1.53	1.82
May-16	107.55	83.60	105.15	3,41,26,155	107.65	83.50	105.25	31,06,67,732	1.59	1.25	1.57
April-16	104.40	84.25	96.35	2,47,57,810	104.40	84.35	96.35	25,53,89,370	1.55	1.28	1.45

## 11. Stock Performance



- Absolute Returns (in %) 1YR 3YR 5YR Hindalco 121.8% 37.6% 50.7% SENSEX 16.9% 32.3% 70.2% NIFTY 18.5% 36.80% 73.20%
- 12. Stock Performance over the past few years:

Annualised Returns (in %)						
1YR 3YR 5YR						
Hindalco	121.80%	11.2%	8.6%			
SENSEX	16.9%	9.8%	11.2%			
NIFTY	18.5%	11.0%	11.6%			

13. Registrar and Transfer Agents

: The Company has In-House Investors Service Department registered with SEBI as Category II Share Transfer Agent vide Registration no INR 000003910

#### Investors Service Department

Hindalco Industries Limited Ahura Centre, 1<sup>st</sup> floor, B Wing Mahakali Caves Road Andheri (East), Mumbai- 400 093. Tel: (91-22) 6691 7000 Fax: (91-22) 6691 7001 E-mail: hilinvestors@adityabirla.com

14. Share Transfer System:

Share transfer in physical form are registered and returned within a period of 15 days of receipt, provided the documents are clear in all respects. Officers of the Company have been authorized to approve transfers up to 10,000 Shares in physical form under one transfer deed and one Director of the Company has been authorized to approve the transfers exceeding 10,000 shares under one transfer deed.

The total number of shares transferred in the physical form during the year was 477657 .

		2016-17				
Transfer Period (In days)	No. of Transfers	%	No. of Shares			
1-10	797	84.34	4,62,675			
11-15	148	15.66	14,982			
15 and above	0	0	0			
Total	945	100	4,77,657			

## 15. Investor Services

a. Complaints received during the year:

Nature of complaints	2016	6-17	2015-	-2016
	Received	Cleared	Received	Cleared
Relating to Transfers, Transmissions Dividend, Interest, Redemption, Demat – Remat, Rights Issue and Change of Address etc.	18	18	29	29

b. Shares pending for transfer : Nil

No. of Equity Shares		As on 31 <sup>st</sup> Ma	rch, 2017	
held	No. of Shareholders	% of Shareholders	No. of Shares held	% Shareholding
1-1000	2,96,872	92.84	4,67,67,504	2.09
1001-2000	10,106	3.16	1,49,66,635	0.67
2001-5000	7,173	2.24	2,28,82,613	1.02
5001-10000	2,726	0.85	1,94,87,006	0.87
10001-50000	1,977	0.62	3,95,67,239	1.76
50001-100000	220	0.07	1,57,67,106	0.70
100001 and above	709	0.22	2,08,38,15,987	92.89
Total	3,19,783	100.00	2,24,32,54,090	100.00
Dematerialisation of Sha	ares and Liquidity		of outstanding sh Irading in Hindalco S	ares have been shares is permitted

18. Details on use of public funds obtained in 3 yrs

: Around 98% of outstanding shares have been dematerialized. Trading in Hindalco Shares is permitted only in the dematerialized form.

- 1 On 9th March 2017, the Company has issued and allotted 17,68,27,659 Equity Shares of ₹ 1/- each at an issue price of ₹ 189.45 per share to raise ₹ 3,350 Crore by way of Qualified Institutional Placement ("QIP") under Chapter VIII of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 and Section 42 of the Companies Act, 2013 read with Rule 14 of the Companies (Prospectus and Allotment of Securities Rules, 2014). Expenses related to the issue amounting to ₹ 42.68 Crore have been adjusted against Securities Premium. Use of the net proceeds of the Qualified Institutional Placement is intended for business purposes such as meeting working capital requirements, repayment or prepayment of debt, exploring acquisition opportunities and general corporate purposes. Pending utilisation, the proceeds (net of issue expenses) have been invested in short term liquid investments and included in Cash and Cash Equivalents as at 31st March, 2017. However, the entire amount has since been utilised for prepayment of long term debt and infusion of equity in a subsidiary for the purpose of repayment of its long term debt.
- 19. Outstanding GDR/Warrants/Convertible Bonds
- Commodity price risk or foreign exchange risk and hedging activities

: 15,29,46,895 GDRs are outstanding as on 31<sup>st</sup> March, 2017. Each GDR represents one underlying equity share.

: Your Company hedges its foreign currency exposure in respect of its imports and exports as per its policies. Your Company has constituted a Risk Management Committee consisting of Directors/Executives of your Company. Your Company has commodity/foreign exchange hedging from time to time considering various factors as per the policy of the Company.

SHAREHOLDER INFORMATION

SOCIAL REPORT

#### 21. Locations of Plants and Mines:

#### Renukoot Plant\*

P.O. Renukoot -231217 Dist: Sonebhadra, Uttar Pradesh Tel: (05446) 252077-9 Fax: (05446) 252107/426

#### Renusagar Power Division

P. O. Renusagar Dist. Sonebhadra, Uttar Pradesh Tel: (05446)277161-3/278592-5 Fax: (05446) 277164

#### **Hirakud Smelter**

Hirakud 768 016 Dist: Sambalpur, Odisha Tel: (0663) 2481307/1452 Fax: (0663) 2481356

#### **Hirakud Power**

Post Box No.12 Hirakud 768 016 Dist: Sambalpur, Odisha Tel: (0663) 2481307 Fax: (0663) 2481342/365-2541642

#### Mahan Aluminium

Hindalco Industries Ltd. NH-75-E, Singrauli, Sidhi Road, P.O., Bargawan, Pin-486886, Dist: Singaruli, M.P. Telephone No. 07805281014

#### Aditya Aluminium

Hindalco Industries Ltd. Lapanga, Dist Sambalpur - 768212 Odisha Phone: 0663-2114424 Fax: 0663-2590434

#### Gare Palma IV/4 Coal Mine

Gare Palma IV/4 Coal Mine Post-Milupara, Tehsil-Tammar, Disst.- Raigarh-496001 (CG) (Chhattisgarh)-496107

#### Gare Palma IV/5 Coal Mine

Gare Palma IV/5 Underground Coal Mines Village & Post-Milupara Tehsil-Tamnar, Dist: Raigarh (Chhattisgarh)-496107

# Kathautia Coal Mine

**ALUMINIUM & POWER** 

Kathautia Open Cast Coal Mine (Koccm) Village-Kathautia, P.O.-Naudiha PS,-Pandwa, Dist: Palamau Jharkhand-822123

#### Dumri Coal Mine

103, Commerce Tower Near Mahavir Tower, Main Road Ranchi-834001 Tel: (0651) 2330944/48 Fax: (0651) 2330782

#### CHEMICALS

Muri Alumina Post Chotamuri-835 101 Dist: Ranchi Jharkhand Phone: (06522) 244253/334 Fax: (06522) 244342

#### Belagavi

Village Yamanapur Belgaum 590 010 Karnataka Tel: (0831) 2472716 Fax: (0831) 2472728

# MINES

Durgmanwadi Mines At Post Radhanagri Dist: Kolhapur Maharashtra - 416 212 Tel: (02321) 2020133

#### Lohardaga Mines

Dist: Lohardaga 835 302 Jharkhand Tel/ Fax: (06526) 224112

#### Samri Mines

Hindalco Colony Baba Chowk, Jashpur Mode AT/PO - Kusmi Dist. Balrampur - Ramanujganj Chattisgarh - 497224

#### COPPER

#### Birla Copper Division

P. O. Dahej Lakhigam Dist: Bharuch – 392 130, Gujarat Tel: (02641) 256004/06, 251009 Fax: (02641) 251002

#### SHEET, FOIL, PACKAGING & EXTRUSIONS

**Belur Sheet** 39, Grand Trunk Road Belurmath 711 202 Dist: Howrah, West Bengal Tel: (033) 2654 7210/12 Fax: (033) 2654 9982/5740

#### Taloja Sheet

Plot 2, MIDC Industrial Area Taloja A.V. Dist: Raigad Navi Mumbai - 410 208 Maharashtra Tel: (022) 2741 2261, 66292929 Fax: (022) 2741 2430/31

#### Alupuram Extrusions

Alupuram, P.B. No.30 Kalamassery-683 104 Dist: Ernakulam Kerala Tel: (0484) 2532441-48 Fax: (0484) 2532468

#### Mouda Unit

Village Dahali Ramtek Road Mouda Nagpur-441 104 Tel: (07115) 660777/786

#### **Hirakud FRP**

Hindalco Industries Limited Hirakud-768016 Dist- Sambhalpur Odisha Tel: (0663) 6625000 Fax No.(0663) 2481344

#### Kollur Works

Village Kollur Re Puram Mandal Via Mutangi Medak Dist Andhra Pradesh – 502 300 Tel: (08455) 288722 Fax: (08455) 288828

\*Renukoot plant has also manufacturing facilities of Chemicals, Sheets and Extrusions.

# Excellence by Design

**FINANCIAL HIGHLIGHTS** 

- 22. Investor Correspondence
- The Company Secretary : Hindalco Industries Limited Century Bhavan, 3rd floor, Dr. Annie Besant Road, Worli, Mumbai - 400 030. Tel: (91-22) 6662 6666 Fax: (91-22) 2422 7586 / 2436 2516 Email: anil.malik@adityabirla.com
- 23. Categories of Shareholding (as on 31<sup>st</sup> March):

Worli, Mumbai - 400 030. Tel: (91-22) 6662 6666 Fax: (91-22) 2422 7586 / 2436 2516 Email: anil.malik@adityabirla.com								MANAGEMENT DISCUSSION AND ANALYSIS	
Categories of Shareholding (as on 31 <sup>st</sup> March):								GEMENT AND AN	
Category of	2017 2016						MANA		
Shareholders	No. of	% of	No. of	%	No. of	% of	No of	%	
	Share	Share	Shares	Share	Share	Share	Shares	Share	ŝ.
	holders	holders	held	holding	Holders	holders	held	holding	TOR
Promoters*	22	0.00	77,83,39,497	34.70	18	0.00	77,83,39,497	37.69	DIRECTORS'
Mutual Funds & UTI	208	0.07	16,96,16,424	7.56	137	0.03	5,02,79,910	2.43	
Banks/ Financial	93	0.03	22,91,08,190	10.21	107	0.03	33,82,76,455	16.38	6
Institutions/									BUSINESS
Insurance									BUSI
Companies/Govt									SUSTAINABILITY & BUSINES RECEDINCIRII ITY REPORT
Fils	716	0.22	61,70,41,927	27.51	428	0.11	40,29,76,872	19.52	
Corporates	2,755	0.86	10,55,04,910	3.78	3,281	0.84	11,15,21,346	5.40	
Individuals/Shares	3,09,725	96.86	16,52,13,215	7.18	3,80,842	96.93	19,61,82,633	9.51	
In Transit/Trust									
NRIs/ OCBs/Foreign	6,263	1.96	4,00,25,341	2.89	8074	2.06	4,45,84,505	2.16	
Nationals	,		, , ,=				, , , ,		
GDRs	1	0.00	13,84,04,586	6.17	1	0.00	14,28,24,542	6.91	CORPORATE RNANCE REI
Total	3,19,783	100.00		100.00	3,92,888	100.00			ORP(
*Includes GDRs held b	by Promote	er Group	Companies.				· · ·		CORPORATE GOVERNANCE REPORT

24. Per share data:

Particulars	2016-17	2015-16	2014-15	2013-14	2012-13	SHAREHOLDER INFORMATION
Net Earnings (₹ in Crore)	1,557	552	925	1,413	1,699	RIMA
Cash Earnings (₹ in Crore)	2,985	1,834	1,762	2,236	2,403	SHAI
EPS (₹)	7.56	(0.64)	4.48	7.09	8.88	
CEPS (₹)	14.49	8.95	8.53	11.20	12.55	R F
Dividend per share (₹)	1.10 <sup>@</sup>	1.00	1.00	1.00	1.40	SOCIAL Report
Dividend pay out (%)	19.08 <sup>@</sup>	41.23	26.59	14.70	17.60	
Book Value per share (₹)	212.55	205.79	180.41	177.92	177.44	VTS
Price to earning (x)*	25.80	(137.42)	28.83	20.0	10.30	DALONE Statements
Price to cash earning (x)*	13.46	9.83	15.14	12.70	7.30	DALO
Price to Book Value (x)*	0.92	0.43	0.72	0.80	0.50	STANDALONE
*Stock Prices as on 31 <sup>st</sup> March.						STAN

<sup>®</sup> proposed dividend

Figures for FY 2016-17 and FY 2015-16 are as per Ind AS

# 25. OTHER USEFUL INFORMATION FOR SHAREHOLDERS

CONSOLIDATED Shareholders who have not yet encashed their dividend warrants for the years 2009-2010 to 2015-2016 may approach the Company for revalidation / issue of duplicate dividend warrant quoting reference of their Ledger Folio numbers / DP & Client ID.

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FINANCIAL STATEMENTS

The Unclaimed dividend for the financial year 2008-2009 has been transferred by the Company to the Investor Education & Protection Fund constituted by the Central Government under Section 124(5) of the Companies Act, 2013.

Shareholders are advised that dividends for the financial year ended 2009-2010 onwards which remains unpaid/unclaimed over a period of 7 years have to be transferred by the Company to Investor Education & Protection Fund (IEPF) constituted by the Central Government under Section 124(5) of the Companies Act, 2013. Shareholders who have not claimed the dividend for this period are requested to lodge their claim with the Company.

In case of any query contact -

Investor Service Department Hindalco Industries limited Ahura Centre, 1<sup>st</sup> floor, B Wing Mahakali Caves Road Andheri (East), Mumbai- 400 093. Tel: (91-22) 6691 7000 Fax: (91-22) 6691 7001 Email ID: hilinvestors@adityabirla.com

The details of Dividend paid by the Company and the respective due dates of transfer of unclaimed/unencashed dividend to the designated fund of the Central Government:

Date of Declaration	Financial Year of Dividend	Due date of transfer to the Government
3 <sup>rd</sup> September, 2010	2009-10	October, 2017
23 <sup>rd</sup> September, 2011	2010-11	October, 2018
11 <sup>th</sup> September, 2012	2011-12	October, 2019
10 <sup>th</sup> September, 2013	2012-13	October, 2020
24 <sup>th</sup> September, 2014	2013-14	October, 2021
16 <sup>th</sup> September, 2015	2014-15	October, 2022
14 <sup>th</sup> September, 2016	2015-16	October, 2023

#### Green Initiative In Corporate Governance – Service of Documents in Electronic Form

As you are aware, Ministry of Corporate Affairs Government of India (MCA) vide its Circular(s) Nos. 17 and 18 dated 21<sup>st</sup> April, 2011 and 29<sup>th</sup> April, 2011 respectively has now allowed the companies to send Notices of General Meetings/other Notices, Audited Financial Statements, Director's Report, Auditor's Report etc. to their shareholders electronically as a part of its Green Initiative in Corporate Governance.

Keeping in view the aforesaid green initiative of MCA, your Company shall send the Annual Report and other documents to its shareholders in electronic form at the e-mail address provided by them and made available to us by the Depository.

#### **Unclaimed Shares in Physical Form**

Regulation 39(4) of the Securities and Exchange Board of India(Listing Obligations and Disclosure Requirements) Regulations, 2015 provides the manner of dealing with shares issued in physical form pursuant to public issue or any other issue which remains unclaimed with the Company. In compliance with the provisions of Listing Regulations, the Company has sent three remainders to the shareholders whose share certificates are lying unclaimed.

Disclosures pursuant to Regulation 39(4) of Listing Regulation are as below:

Aggregate no of shareholders and outstanding shares lying in Unclaimed Suspense account lying as at 1<sup>st</sup> April, 2016:

4181 shareholders holding 12,96,952 equity shares of the Company.

Number of shareholders who approached the issuer for transfer of shares from Unclaimed Suspense Account during the year.

19 shareholders 14,460 equity shares of the Company.

AND ANALYSIS

SUSTAINABILITY & BUSINESS Responsibility Report

CORPORATE GOVERNANCE REPORT

SHAREHOLDER INFORMATION

SOCIAL REPORT

STANDALONE FINANCIAL STATEMENTS

**FINANCIAL HIGHLIGHTS** Number of shareholders to whom shares were transferred from Unclaimed Suspense Account during the year

19 shareholders 14,460 equity shares of the Company.

Aggregate number of shareholders and outstanding shares lying in Unclaimed Suspense Account as at >31<sup>st</sup> March, 2017.

4162 shareholders holding 12,82,492 equity shares of the Company.

## INVESTOR SERVICES

- **AANAGEMENT DISCUSSION** Equity Shares of the Company are under compulsory demat trading by all investors, with effect from 5th i. April, 1999. Considering the advantages of scrip less trading, shareholders are requested to consider dematerialization of their shareholding so as to avoid inconvenience in future.
- Shareholders/Beneficial Owners are requested to quote their Folio No./DP & Client ID Nos., as the case ii RECTORS' REPORT may be, in all correspondence with the Company. All correspondences regarding shares & debentures of the Company should be addressed to the Investor Service Department of the Company at Ahura Centre, 1st Floor, 'B' Wing, Mahakali Caves Road, Andheri (East), Mumbai - 400 093 and not to any other office(s) of the Company.
- iii. Shareholders holding shares in physical form are requested to notify to the Company, change in their address/ Pin Code number and Bank Account details promptly by written request under the signatures of sole / first joint holder. Beneficial Owners of shares in demat form are requested to send their instructions regarding change of name, change of address, bank details, nomination, power of attorney, etc. directly to their DP.
- iv To prevent fraudulent encashment of dividend warrants, members are requested to provide their Bank Account Details (if not provided earlier) to the Company (if shares are held in physical form) or to DP (if shares are held in demat form), as the case may be, for printing of the same on their dividend warrants.
- Non-resident members are requested to immediately notify:-V.
  - change in their residential status on return to India for permanent settlement;
  - Particulars of their NRE Bank Account with a bank in India, if not furnished earlier. ٠
- vi. In case of loss/misplacement of share certificate, investors should immediately lodge a FIR/Complaint with the police and inform to Company along with original or certified copy of FIR/acknowledged copy of the complaint.
- vii. For expeditious transfer of shares, shareholders should fill in complete and correct particulars in the transfer deed in Form SH4, wherever applicable registration number of Power of Attorney should also be quoted in the transfer deed at the appropriate place.

Further please note that Securities and Exchange Board of India (SEBI), has made it mandatory for the transferors and the transferees to furnish the copy of the PAN Card to the Company for registration of physical transfer of shares.

Investors therefore are requested to furnish the self attested copy of PAN card at the time of sending the physical transfer of shares.

- viii. Shareholders are requested to keep record of their specimen signature before lodgment of shares with the Company to obviate possibility of difference in signature at a later date.
- ix. Shareholders(s) of the Company who have multiple accounts in identical name(s) or holding more than one Share Certificates in the same name under different Ledger Folio(s) are requested to apply for consolidation of such Folio(s) and send the relevant Share Certificates to the Company.
- Shareholders are requested to give us their valuable suggestions for improvement of our investor services. х.
- xi. Shareholders are requested to quote their E-mail Ids, Telephone/Fax numbers for prompt reply to their communication.

# SOCIAL REPORT

"All of our projects are based on the needs of the communities that live close to our plants. Our projects are very inclusive. We treat our social projects, just as our business projects. We have a vision – which in a nutshell epitomises, inclusive growth, and dignifying the lives, of the underprivileged. Our work rests on four pillars.

Firstly, embedding our social vision in the business vision.

Secondly, having a razor sharp strategy, for execution, factoring milestones, targets, performance management, and accountability.

Thirdly, getting our work audited by reputed agencies in the CSR domain, to ascertain the reports of the field workers.

And fourthly, working in tandem with Government agencies, and recoursing to their various development schemes, which foster inclusive growth. This helps us extend our reach.

Above all, the invaluable contribution, of our 250 strong committed CSR colleagues and the leadership team gives us the edge. Their energy, their passion and their commitment, to make a difference to the underprivileged, makes our work count."

# — Mrs. Rajashree Birla

Chairperson, Aditya Birla Centre for Community Initiatives and Rural Development

Hindalco's community engagement spans over 676 villages and 23 urban slums. Our CSR work is in proximity to our 20 manufacturing units across 11 states in India. We reach out to a rural population of 11.88 lakhs at Belur in West Bengal, Hirakud and Lapanga in Odisha, Renukoot and Renusagar in Uttar Pradesh, Muri in Jharkhand, Singrauli in Madhya Pradesh, Dahej in Gujarat, Taloja and Mouda in Maharashtra, Belgavi in Karnataka, Kollur in Telengana, Alupuram in Kerala and our mines at Lohardaga, Kathautia and Dumri in Jharkhand, Samri and Garepalma in Chhattisgarh, Maliparbat in Odisha and Durgamwadi in Maharashtra.

## **Education:**

We run 31 Balwadis at Renukoot, Lohardaga, Samri, Belgavi and Singrauli. Through these, we have mentored 945 students from underprivileged families.

We extend support to 91 Anganwadis at Renukoot, Samri, Belur, Lohardaga, Renusagar, Kathautia, Dumri,Hirakud, Durgamwadi and Belgavi where 4,325 children are enrolled. Among these we are working with 611 malnourished children from Anganwadis and creating awareness besides health check-ups under Integrated Child Development Scheme (ICDS) at Renukoot and Samri.

At our 11 Aditya Birla Public Schools at Renukoot, Renusagar, Dahej, Lapanga and Muri, we have enrolled 6,192 rural students. Additionally 1,761 students have been enlisted in our 11 Aditya Birla Vidya Mandirs at Renukoot, Lohardaga, Kathautia and Samri.

We foster the cause of the girl child through encouraging and supporting 1,638 girls at the 10 Kasturba Gandhi Balika Vidyalayas (KGBV). This project operates in Renukoot, Lohardaga, Muri, Samri, Hirakud and Kathautia.

We have tied up with 32 primary schools under the Sarva Siksha Abhiyan (SSA) initiatives at Renukoot, Singrauli and Lohardaga, over 3,199 students in these schools have received technical support, study materials, school bags and uniforms.

21 teachers support was extended to primary schools in Dumri, Garepalma, Kollur, Bharuch and Lohardaga.

Under the **'Shala Praveshotsav'** programme, 14,015 students from grade 1st to 8th in 85 schools from Vagra tehsil in Bharuch district were given notebooks, practice work books, slates, school bags, Education Materials for "PRAGNYA " classes for standard 1<sup>st</sup> to 5<sup>th</sup>. And 25 Schools of Balrampur district in Chhattisgarh, were given notebooks, practice books, slates, school bags etc. Additionally, school bags, uniforms, sweaters and educational kits have been provided to over 26,312 students at most of our Units. To encourage the spirit of excellence, 1,111 students from the 88 rural schools supported by us, were awarded scholarships and 101 girl students of class XI were given "Mahan Jyoti scholarship" of ₹ 1000 each at Singrauli.

To address the issue of school dropouts, we organised 234 'meet the parent' counselling events at Renukoot, Renusagar, Lohardaga, Singrauli, Samri, Belgavi, Lapanga and Kathautia. Through this process we managed to bring 4,279 students back to school. At the same time, we also began coaching classes for 710 student's weak in Math, Science and English to enable them get through the exams.

In Lapanga, Dahej, Lohardaga, Garepalma, Muri, Durgamwadi Kathautia and Samri mines, where the dropout rate among secondary level girl students is high, we provide bus services to encourage them continue their education. 1331 students are availing those 20 buses to commute.

Furthermore, we organised 2 Science Exhibitions to showcase talent resident at our schools and 3 exposure visits to similar exhibitions as a knowledge gaining platform.

"Kishore-Kishori" clubs are being run through 30 centers at 30 villages in Muri. Up until now, 1002 village youths have received formal training on personality development, leadership, communication etc. We are also running 2 "Sanskar Kendras" at Singrauli and Lohardaga.

We have a roster of 662 students at the 15 Non Formal School at Muri. At our 34 adult literacy programmes at Renusagar, Singrauli, Lohardaga, Muri and Lapanga 1,220 participants evinced keen interest.

At Renukoot, Renusagar, Belur, Muri, Singrauli, Samri, Garepalma, Dahej and Mouda we conducted 6-monthly computer literacy programmes. These benefitted 574 rural students and helped to enhance their skills on various operating systems for self-development.

Our 20 career counselling camps at Durgamwadi, Singrauli, Renukoot, Lohardaga, Dahej, Samri, Belgavi and Mouda saw the active participation of 3,851 aspiring students. Subsequently, many of them joined technical and vocational training programmes.

We organised Sports and cultural programmes in more than 132 schools where 39,668 students participated.

We have constructed one additional room each in 2 schools Aditya aluminium Lapanga, and repaired 14 school buildings each Renusagar, Lohardaga, Samri, Garepalma, Hirakud and Belgavi. We have also provided furnitures to 16 Schools at Lohardaga, Kathautia, Dumri, Garepalma, Lapanga and Belgavi.

**FINANCIAL HIGHLIGHTS** We have constructed 10 New School Toilets at Lohardaga ,Samri, Lapanga, Belgavi and Dumri and repaired 9 school toilets at Singrauli, Lohardaga, Samri, Kathautia and Belgavi to make them functional.

#### **Health Care**

MANAGEMENT DISCUSSION AND ANALYSIS This year we conducted 1,434 rural medical and awareness camps servicing 1,25,403 villagers. Among these feature family welfare camps, health check-ups for ailments such as malaria, filarial, diarrhoea, diabetes, hepatitis, arthritis, skin diseases, gynaecological disorders and cardiac related issues. Thousands of villagers in the remotest areas also RECTORS' REPORT availed of the facilities offered by us through our rural mobile medical van services. Those afflicted with serious ailments were referred to our hospitals.

At our company's 10 hospitals, 14 dispensaries/clinics housed at Renukoot, Renusagar, Taloja, Lapanga, Belgavi, Dahej, Muri, Lohardaga, Samri, Kathautia, Alupuram and Durgamwadi over 2,54,113 patients were given the necessary medical attention.

Furthermore, our support extended to 8 Government/ Charity run primary health centres where 10,162 patients were cared for at Hirakud, Singrauli, Dumri, Renusagar and Taloja.

Over 724 patients afflicted with chronic ailments were examined and medical advise/treatment given at Renukoot, Renusagar, Kathautia, Dumri, Lapanga and Singrauli. In surgical camps 57 patients underwent surgeries at Renukut and Renusagar.

At the Eye camps conducted by us 3,825 persons were treated. Of these 673 patients at Lohardaga, Renukoot, Belgavi, Dahej, Hirakud, Muri, Lapanga and Belur were operated for cataract, and intra-ocular lens fitted for their vision.

At 54 dental check-up camps in Renukoot, Renusagar, Muri, Dahej and Kollur 8,556 persons received treatment.

In Renukoot, Renusagar and Lohardaga, over 308 patients were diagnosed with Tuberculosis and registered under the directly observed treatment programme (DOT). They were treated at the 10 designated microscopic centres (DMC). Among these were the Hindalco family welfare centre, the Hindalco run Arogyam Hospital and The Rajendra Hospital at the Lohardaga mines and the Aditya Birla Rural Technology Park, Muirpur.

At 97 camps in Singrauli, Belgavi, Lohardaga, Lapanga, Dahej, Kathautia, Renusagar Hirakud, Belur, Samri and Renukoot on STD/RTI and AIDS awareness, 21,167 persons underwent tests and many were given treatment in line with the diagnosis.

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At Muri, we launched the 'Jeevan Mitra Sewa Yojana'. Under this project, we have allocated 14 ambulances. Over 3,900 people have availed of this service. We also provided free ambulance services to 1043 emergency cases at Lohardaga and Kathautia.

We held 81 health check-up and blood grouping camps at schools in Lohardaga, Renukoot, Lapanga, Dahej, Kathautia, Durgamwadi, Taloja and Belgavi. More than 6,626 school students were examined and taken care of.

We have organised 29 seasonal disease camps like Malaria and Diarrhoea in the villages as a preventive care initiatives. Further, we have distributed mosquito nets to 2,060 people at Renusagar, Singrauli and Lohardaga.

#### Mother and Child Health Care:

In collaboration with the District Health Department, over 1,56,427 children were immunised against polio. Further, more than 39,013 children were administered with BCG, DPT and anti-hepatitis B vaccines across your company's units.

More than 70,921 expectant mothers and their children leveraged our 23 family welfare centres at Renukoot, Renusagar, Samri, Mouda and Lohardaga to avail the services offered under our Safe Motherhood and Child Survival Programme.

Nearly 13,665 women participated in 106 camps on ante-natal, post-natal care, mass immunisation, nutrition and escort services for institutional delivery. These camps organised at Renukoot, Singrauli, Belgavi, Kathautia, Samri, Dahej and Lohardaga form part of our reproductive and child health care programmes.

Our focused programme on adolescent health care covered 10,705 girls at Kanyashrams, Govt. Girls High Schools and Kasturba Gandhi Balika Vidyalayas.

As a result of our intensive motivational drive towards responsible family raising, 1,239 villagers opted for planned families at Renukoot, Lohardaga, Muri, Kathautia, Belgavi, Dahej and Hirakud. Out of these 112 male got vasectomy done at Renukoot.

## Safe Drinking Water and Sanitation:

This year we installed 39 hand pumps, repaired 341 hand pumps and dug wells. Consequently, more than 39,208 villagers can get safe drinking water.

We have installed 3 Reverse Osmosis (RO) plants one each at Samri, Garepalma and Renusagar, more than 6,000 people benefitted.

We supply drinking water to 77,750 habitants of 74 villages through water tankers and pipelines at Belgaum.

As part of our drive towards open defecation free villages, we have constructed 267 toilets at Garepalma, Lohardaga and Lapanga. Besides these, we availed of Government schemes and contributed from our own funds as well to build 3,577 toilets. We were able to act as catalysts and motivate 5,159 households to have sanitation facilities, leveraging Government schemes. Thus, we facilitated the construction of 9,003 individual toilets at Dahej, Lohardaga, Singrauli, Belgavi, Renukoot, Renusagar, Muri, Samri, Kathautia, Lapanga and Durgamwadi.

#### Sustainable Livelihood:

On the agricultural front, we reached out to 15,411 farmers, to enable increase their productive. Training in crop diversification, advance cropping techniques and other processes to improve yield, floriculture, integrated pest management and post-harvest technology has been a value addition to their skills. These agri based programmes were at Muri, Dahej, Singrauli, Renukoot, Renusagar, Belgavi and Lohardaga. At the "Kishan Mela" at Muri and Lohardaga 6,075 farmers were actively involved.

More than 6,064 farmers were given agricultural tools, seeds, fertilisers and insecticides during the agriculture support programmes organised at Renukoot, Renusagar, Singrauli, Samri, Hirakud and Lohardaga.

To comprehend contemporary cropping pattern and techniques, 40 farmers from Lohardaga were taken for an exposure visit to Vikas Bharti, Gumla Agricultural Demonstration farm, Gumla. Similarly, 102 farmers from 3 villages of Lapanga went on a trip to Gopal Bio Tech, Attabira, Odisha to learn more about Mushroom and Chilli production projects.

To ensure cost optimization through economics of scale in the procurement of inputs, to realise better margin through collective marketing of agricultural produces, to avail all the facilities and services under different schemes and to enrich knowledge by exchanging ideas and information, we promoted 62 farmers club at Renukoot and Renusagar benefitting 1,572 farmers.

Our agricultural farmland levelling and trench digging at Renukoot, Samri, Belgavi, Lapanga and Lohardaga benefitted 2,569 farmers. 4,625 farmers were supported with lift and drip irrigation facilities at 43 locations of Renukoot, Singrauli, Muri and Durgamwadi. We have also constructed 26 check dams/ irrigation wells at Renukoot, Singrauli, Lohardaga and Muri to provide assured irrigation facility to enhance cash crop production in more than 1500 acres of land.

Towards rainwater/roof water harvesting, 12 camps were held at Renusagar, Lohardaga, Samri and Belgavi.

Over 3,975 villagers were trained in groundwater recharge and retention through technology.

This year also a training programme on scientific Lac cultivation method was organised in collaboration with Indian Lac Research Institute, Namkum, Ranchi, where 278 farmers from the nearby villages of Muri were trained to increase Lac productivity with. Today all of them are self-employed.

In our Pakhar, Sringdag and Bagru Mines of Lohardaga we conducted training programme for 55 farmers on Mulbery plantation in partnership with Central Silk Board office at Ranchi. Post training follow up and hand holding is being provided to those farmers.

In Dumarpath village of Pakhar mines, we have helped poor farmers to form a Seed Bank, where 2,650 farmers from 16 villages are benefited from these seed bank during their need.

At Renukoot and Lohardaga, we have developed 129 Vermi compost tank to encourage the use of waste in making manure for their land and improve crop output.

To support the movement of Green Energy, we have installed 10 biogas units at Singrauli and Hirakud. Distributed 760 Solar lamps at Singrauli, Dumri and Belgavi. We have also installed 2 solar operated 24×7 drinking water supply at Samri and 40 solar street lights at Gare Palma Mines.

Under the social forestry programme, we have distributed saplings to 1,37,640 farmers at Renukoot, Renusagar, Lohardaga, Samri, Muri, Dumri, Belgavi, Dahej and Mouda.

Through our farmer support initiatives, 26,575 animals were immunised in veterinary camps held at our units at Renukoot, Renusagar, Singrauli, Lohardaga, Samri, Mouda and Belgavi.

## Vocational Training:

We provided vocational skills training to 5,270 people at Renukoot, Renusagar, Lohardaga, Muri, Hirakud, Lapanga, Singrauli, Belgavi, Kollur, Dahej, Belur, Samri, Kathautia, Garepalma and Mouda.

We sponsored and facilitated 722 students from Muri, Belur, Belgavi, Lohardaga and Renukoot to the ITI's/ Pan ITIs, Rudiseti, Silli, Ramkrishna mission Belur and our Aditya Birla Technology Park at Muirpur, for semiskilled job oriented training.

At the Aditya Birla Rural Technology Park, more than 27 training batches were organised. The thrust continued on computer literacy, beautician, repair of electric and electronic goods, handicrafts, bag making, soft toys, tailoring and knitting, ways to enhance agricultural output, veterinary science. 279 aspirants were trained this year. 11 Programmes of capacity building training was also conducted for 912 participants. Veterinary services offered to 431 people.

#### Self Help Group (SHG):

Across Hindalco over 1,470 self-help groups empower 20,302 households economically and socially. Most Management discus And Analysis of the SHGs have been linked with economic various centres. Women are engaged in a series of activities like tailoring, weaving, knitting, handicrafts, beauty parlour, bamboo basket making, making pickles, spices papad, vegetable vending, cultivation, small business etc. This year, we have added 1235 members DIRECTORS' Report by forming 102 new SHGs.

At Muri, we have provided Seed money to 105 SHG groups to start business and earn.

#### Infrastructure Development:

Our activities here continue. As in the past, we have helped the locals through building of village approach road, culvert, panchayat bhawan, pond excavation, bathing ghats, bathrooms, protection wall, channel pitching, rural houses, check dams, bus stops etc. Alongside we have constructed additional classrooms, repaired school buildings, maintained playgrounds and health centres, as also built community halls.

CORPORATE GOVERNANCE REPORT At Lohardaga and Hirakud we have facilitated the electrification of 13 villages benefitting 11,035 inhabitants. In addition, we have provided 57 solar streetlights at Gare Palma, Samri and Kathautia.

## **Espousing Social Causes:**

To bring in social reform through attitudinal changes, we work with communities. These include advocacy against child labour, illiteracy, child marriages, the marginalisation and abuse of the girl child and women, drunken behaviour, maintaining poor hygiene and so on. We also promote rural sports, cultural programmes and celebration of national events/days in the locale.

In partnership with Govt. district authorities, villages panchayats, other likeminded NGOs and the community, we organised dowry less mass marriage programme at Renukoot, Lohardaga, Dumri, Belgavi and Dahej. Over 374 marriages solemnised in 15 events.

We have distributed 4,628 blankets at Renukoot, Singrauli, Lohardaga and Muri, 2000 cookers at Belgavi and 575 umbrellas at Muri to the needy.

We support residents of orphanages and old age homes at Taloja, Dahej, Belgavi and Lohardaga.

#### Accolades/Awards received:

Excellence by Design

In recognition of the work done among communities across geographies, we received:

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- Odisha CSR Forum award on CSR excellence was announced in favour of Aditya Aluminium, for their outstanding work on women empowerment on 24<sup>th</sup> September, 2016.
- India CSR Award for outstanding work on Livelihood Creation won by Aditya Aluminium at a function in Bengaluru on 27<sup>th</sup> August, 2016.
- Aditya Aluminium for its outstanding contribution in the category "Innovation in CSR" received the "India CSR Award" on 21<sup>st</sup> May, 2016 from Institute of Quality and Environment Management (IQEMS), Bhubaneswar in collaboration with Institute of Public Enterprises, Hyderabad.
- Global CSR Excellence & Leadership Award by World CSR Day presented to Hindalco Mahan Aluminium, on 18<sup>th</sup> Feb, 2017 by Mr. Jordan Reeves; his Excellency Consul General for Canada in Mumbai and Mrs. Michelle L Reina, Co-founder of Reina Trust Building Institute.
- The 4<sup>th</sup> Annual India Didactics Association (IDA) Award won by Hindalco Mahan Aluminum for its exemplary work in Primary and Adult Education. The award was presented on 29<sup>th</sup> September, 2016 by Mr. Karma Tshering, Director General, Ministry Of Education, Govt. of Bhutan & Prof. Dr. Wassilios E. Fthenakis, President, Didacta, Germany.
- India CSR Award for Sustainable Livelihood won by Hindalco Mahan Aluminum on 27<sup>th</sup> August, 2016. It was presented by Shri T. B. Jayachandra, Hon'ble Minister for Law, Parliamentary Affairs & Higher Education, Govt. of Karnataka & Dr. Bhaskar Chatterjee, DG & CEO, India Institute of Corporate Affairs (IICA) at a function in Bengaluru.
- Rashtra Vibhushan Award, Gold Award by Foundation for Accelerated Mass Development (FAME) earned by Hindalco Mahan for its prominent



initiative in the field of livelihood creation on 12<sup>th</sup> February, 2017.

- The Indian Bureau of Mines announced the first prize to Lohardaga Mines for their outstanding CSR activities in Jharkhand, the award was presented by Mr. A.B. Panigrahi, Controller of Mines, Central Zone IBM Nagpur Region.
- The FICCI Jury Chairperson Mr. M Damodaran, former Chairman Mr. Pranjal Sharma, Economic analyst, Advisor and Writer, Mr. Sunit Tandon, Former-Director IIMC and Mr. Arumugam Kalimuthu, Director, Water, Sanitation and Hygiene (WASH) Institute acknowledged Birla Copper with an appreciation plaque for commendable work in CSR held at FICCI, New Delhi.
- India CSR Award for Education won by Birla copper and on 27<sup>th</sup> August, 2016. It was presented by Shri T. B. Jayachandra, Hon'ble Minister for Law, Parliamentary Affairs & Higher Education, Govt. of Karnataka & Dr. Bhaskar Chatterjee, DG & CEO, India Institute of Corporate Affairs (IICA) at a function in Bengaluru
- Business Today's CSR award "BT CSR Excellence Award- 2016" was received by Birla Copper for "Promoting Education" and Hindalco Renukoot unit for "Sustainable Livelihood" project.

## **Our Investment:**

For the year 2016-17, our CSR spend was ₹ 28.36 crore, which is 2.7% of our net profit. In addition, we have spent ₹ 36.91 crores on CSR activities in Odisha under Enterprise Social commitment (ESC). Further, we have mobilised ₹ 85.48 crores through the various schemes of the Government, acting as catalysts for the community. This has enabled us to expand our reach.

Our Board of Directors, our Management and our colleagues across Hindalco are committed to inclusive growth.



# INDEPENDENT AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS

## TO THE MEMBERS OF HINDALCO INDUSTRIES LIMITED

Report on the Standalone Indian Accounting Standards (Ind AS) Financial Statements.

We have audited the Standalone Ind AS financial statements of **HINDALCO INDUSTRIES LIMITED** ("the Company"), which comprise the Balance Sheet as at March 31, 2017, the Statement of Profit and Loss (including Other Comprehensive Income), the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and a summary of the significant accounting policies and other explanatory information.

#### Management's Responsibility for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance (including other comprehensive income), cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified in the Companies (Indian accounting Standard) Rules, 2015 (as amended) under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these Standalone Ind AS financial statements based on our audit. We have taken into account the provisions of the Act and the Rules made thereunder including the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder the provisions of the Act and the Rules made thereunder.

We conducted our audit of the Standalone Ind AS financial Statements in accordance with the Standards on Auditing specified under Section 143(10) of the Act and other applicable authoritative pronouncements issued by the Institute of Chartered Accountants of India. Those Standards and pronouncements require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the Standalone Ind AS financial statements is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the Standalone Ind AS financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Standalone Ind AS financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the Standalone Ind AS financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the Standalone Ind AS financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Ind AS financial statements.

#### Opinion

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Ind AS financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2017, and its profit (including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

#### **Other Matter**

The corresponding financial information of the Company as at and for the year ended March 31, 2016 and the transition date opening balance sheet as at April 1, 2015 included in these Standalone Ind AS financial statements, are based on the previously issued financial statements for the years ended March 31, 2016 and March 31, 2015, prepared in accordance with the Companies (Accounting Standards) Rules, 2006 (as amended) which were audited

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by us, on which we expressed an unmodified opinion read with our observation on which attention drawn under emphasis of matter paragraph of our audit report dated May 28, 2016 and May 28, 2015 respectively which is also explained in Note no. 43 to the attached financial statements. These financial statements have been adjusted for differences in accounting principles to comply with Ind AS and such adjustments on transition to Ind AS which has been approved by the Company's Board of Directors have been audited by us.

Our opinion is not modified in respect of this matter.

#### **Report on Other Legal and Regulatory Requirements**

- 1. As required by the Companies (Auditor's Report) Order, 2016; issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act ("the Order"), and on the basis of examination of the books and records of the Company as we considered appropriate and according to the information and explanations given to us, we give in the Annexure 'A' statement on the matters specified in the paragraph 3 and 4 of the Order.
- 2. As required by Section 143(3) of the Act, we report that:
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
  - c) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), the cash flow statement and the Statement of Changes in Equity dealt with by this report are in agreement with the books of account;
  - d) In our opinion, the aforesaid Standalone Ind AS financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act.
  - e) On the basis of the written representations received from the directors as on 31<sup>st</sup> March, 2017 taken on record by the Board of Directors, none of the directors is disqualified as on 31<sup>st</sup> March, 2017 from being appointed as a director in terms of Section 164 (2) of the Act.
  - f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in Annexure 'B',
  - g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, (as amended), in our opinion and to the best of our information and according to the explanations given to us:
    - i. the Company has disclosed the impact of pending litigation as at March 31, 2017 on its financial position in its Standalone Ind AS financial statements Refer Note 47 (a) and 47(b)(iv) to (vi).
    - ii. the Company has long-term contracts including derivative contracts as at 31st March, 2017 for which there were no material foreseeable losses.
    - iii. there has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company, except ₹ 0.02 crore which are held in abeyance due to pending legal cases.
    - iv. The Company has provided requisite disclosures in the Standalone Ind AS financial statements as to holdings as well as dealings in Specified Bank Notes during the period from November 8, 2016 to December 30, 2016. Based on the audit procedures and relying on the management representation, we report that the disclosures are in accordance with books of account maintained by the Company and produced to us by the Management. Refer Note No 55(C).

For SINGHI & CO. Chartered Accountants Firm Registration No. 302049E

> (RAJIV SINGHI) Partner Membership No. 53518

Place : Mumbai Date : 30<sup>th</sup> May, 2017

# INDEPENDENT AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS

Annexure A referred to in paragraph 1 of the Independent Auditors Report of the even date to the members of Hindalco Industries Limited in the Standalone Ind AS financial statements as of and for the year ended March 31, 2017 under the heading "Report on other legal and regulatory requirements"

Re: Hindalco Industries Limited (the Company)

- I. (a) The Company has maintained proper records showing full particulars including quantitative details and situation of fixed assets.
  - (b) Physical verification of fixed assets have been carried out in terms of the phased program designed to cover all items over a period of 3 years, which in our opinion is reasonable having regard to size of the Company and nature of its assets. Pursuant to the program, a portion of fixed assets have been physically verified by the management during the year and no material discrepancies between books record and physical inventory has been noticed.
  - (c) According to the information and explanations given to us and on the basis of the examination of the records of the company, the title deeds of the immovable properties included in fixed assets are held in the name of the company, except in the following cases.

Particulars	Total number of cases	Nature of Assets	Gross block (as at March 31, 2017) Amount
Unit:- Birla Copper 6.13 acre, Unit:- Muri 1.22 acre, Unit:- Mahan 37.79 acre	9	Freehold Land	₹ 4.09 crore
Unit:- Delhi Branch Residential Property of Area 1808 sq Built up, Area 2,690 sq ft Built up and Area 3644 sq ft Built up	3	Residential Property	₹ 0.35 crore

- II. As per the information and explanations given to us, the inventories (excluding inventories in transit) have been physically verified at reasonable intervals during the year by the management except materials lying with third parties, where confirmations are obtained. The discrepancies noticed on the physical verification of inventory as compared to book stock were not material.
- III. The Company has not granted any loans, secured or unsecured to Companies, Firms, Limited Liability Partnership or other parties listed in the register maintained under Section 189 of the Companies Act, 2013. Accordingly the provisions of paragraph 3(III), 3(III)(a) to 3(III)(c) of the said order are not applicable to the Company.
- IV. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Section 185 and 186 of the Companies Act 2013, with respect to Loans and Advances made, guarantee given and investments made.
- V. The Company has not accepted any deposit from the public within the meaning of section 73, 74, 75 and 76 of the Act and Rules framed thereunder to the extent notified.
- VI. We have broadly reviewed the books of accounts maintained by Company in respect of product, where pursuant to the rule made by the Central Government of India the maintenance of cost records has been prescribed under section 148 (1) of the Companies Act 2013 and are of the opinion that, prima facie ,the prescribed records have been maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.
- VII. (a) According to the information and explanations given to us and on the basis of our examination of the books of account, the Company is generally regular in depositing undisputed statutory dues including Provident Fund, Employee's State Insurance, Income Tax, Sales Tax, Service Tax, duty of customs, duty of excise, Value Added Tax, Cess and other statutory dues with the appropriate authorities. According to the information and explanations given to us and the records of the Company examined by us, no undisputed amounts payable in respect of Provident Fund, Employee's State Insurance, Income Tax, Sales Tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess and other material statutory dues were in arrears as at March 31, 2017 for a period of more than six months from the date they became payable.

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(b) According to the information and explanations given to us, the dues of Sales Tax, Income Tax, Duty of Customs, Duty of Excise, Service Tax and Cess which have not been deposited on account of any dispute and the forum where the dispute is pending as on 31st March, 2017 are as under :-

Name of the Statue	Nature of Dues	Amount ( ₹ in Crore)	Period to which the amount relates	Forum where the disputes are pending
Central Sales Tax Act and Local Sales Tax Act	Sales Tax	/	2003-2004, 2012-2013 to 2015-2016	The Supreme Court
		8.97	1986-1987, 1989-1990,1991-1992 , 1992-1993, 1999-2000 to 2003-2004, 2005-2006, 2006-2007	The High Court
		1.33	2002-2003, 2005-2006	Tribunal
		43.42	1991-1992, 1996-1997 to 2002-2003, 2005-2006 to 2012-2013	Asst Commissioner/ Commissioner/ Revisionary Authorities Level
The Central Excise Act ,1944				
	Excise Duty			
		1.14	1989-1990 to 1995-1996, 2000-2001, 2009-2010, 2011-2012	The High Court
		236.64	1998-1999 to 2014-2015	Customs, Excise and Service Tax Appellate Tribunal (CESTAT)
		186.82	2001-2002 to 2013-2014	Asst Commissioner/ Commissioner/ Revisionary Authorities Level
The Service Tax under the Finance Act ,1994	Service Tax	0.35	2009-2010	The High Court
		148.90	2002- 2003 to 2015-2016	Customs, Excise and Service Tax Appellate Tribunal (CESTAT)
		93.09	2004-2005 to 2015-2016	Asst Commissioner/ Commissioner/ Revisionary Authorities Level
The Customs Act , 1962	Customs Act			
		22.78	2009-10 and 2010-11	Customs, Excise and Service Tax Appellate Tribunal (CESTAT)
		5.34	2006-07	Asst Commissioner/ Commissioner/ Revisionary Authorities Level
The Income Tax Act , 1961	Income Tax	912.30	2008-2009 to 2011-2012	CIT (Appeals)
Adhosanrachna Vikas Evam Parayavaran Upkar Adhiniyam, 2005	Chhattisgarh Development and Environment Cess	0.38	2005- 2006 to 2011-2012	The Supreme Court
Shakti Nagar Special Area Development Authority	Cess on Coal	3.98	1997- 1998 to 2011-2012	The Supreme Court
The Building and Other Construction Workers (Regulation of Employment and Conditions of Service) Act & Rules ("BOCW Act")	Cess	123.60	2011-12	The Supreme Court
Green Cess	Cess	7.56	2012-2013 to 2015-2016	The Supreme Court

- VIII. According to the records of the Company examined by us and the information and explanations provided to us, the Company has not defaulted in repayment of loans or borrowings to any Financial Institutions or Banks or dues to debenture holders as at the Balance Sheet date. The Company does not have any loans or borrowing from the Government as at the balance sheet date.
- IX. In our opinion, and according to the information and explanations given to us, the money raised by way of term loans have been applied for the purpose for which they were obtained. The company has not raised any money by way of initial public offer or further public offer including debt instruments during the year.
- X. During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practice in India, and according to the information and explanations given to us, we have neither come across any instances of material fraud by the Company or on the Company by its officers or employees, noticed or reported during year nor have been informed of any such case by the Management.

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- XI. According to the information and explanations given to us and based on our examination of the records of the Company, the Company has paid/provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act.
- XII. The company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it, accordingly, the provisions of clause 3(XII) of the Order are not applicable.
- XIII. The Company has entered into transactions with related parties in compliance with sections 177 and 188 of the Act. The details of such related party transactions have been disclosed in the Standalone Ind AS financial statements as required under Ind AS 24, Related Party Disclosures specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- XIV. The Company has not made any preferential allotment of shares or fully or partly converted debentures during the year. However, the Company has raised ₹ 3,350 crore through Qualified Institutions Placement ("QIP") by allotting 17,68,27,659 Equity Shares at a price of ₹ 189.45 per share. The QIP placement is in compliance with section 42 of the Companies Act, 2013. Further the Company has disclosed the end use of money received from QIP in Note No. 16(d) of notes to the Standalone Ind AS financial statements and the same has been verified by us.
- XV. According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with them. Accordingly, paragraph 3(xv) of the Order is not applicable.
- XVI. The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, paragraph 3(xvi) of the Order is not applicable to the Company.

For SINGHI & CO. **Chartered Accountants** Firm Registration No. 302049E

# CORPORATE (RAJIV SINGHI)

Partner Membership No. 53518

Place : Mumbai Date : 30th May, 2017

# ANNEXURE - B TO THE INDEPENDENT AUDITOR'S REPORT

## Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of HINDALCO INDUSTRIES LIMITED ("the Company") as of March 31, 2017 in conjunction with our audit of the Standalone Ind AS financial statements of the Company for the year ended on that date.

## MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

## AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Standalone Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

#### MEANING OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Ind AS financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that:

- pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Ind AS financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the Standalone Ind AS financial statements.

# INDEPENDENT AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS

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## INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### OPINION

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2017, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

# For SINGHI & CO.

Chartered Accountants Firm Registration No. 302049E

# (RAJIV SINGHI)

Partner Membership No. 53518

Place : Mumbai Date : 30<sup>th</sup> May, 2017

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# Balance Sheet as at 31<sup>st</sup> March, 2017

	Note No.	As At <u>31/03/2017</u>	As At <u>31/03/2016</u>	(₹ in Crore) As At _01/04/2015
ASSETS				
Non-Current Assets Property, Plant and Equipment Capital Work in Progress Investment Property	2 3	34,017.71 711.54 9.26	32,096.38 3,078.41 9.48	25,500.87 10,738.75 9.74
Intangible Assets Intangible Assets Under Development Financial Assets	4	357.31 0.01	146.98 0.33	65.39 0.02
Investment in Subsidiaries Investments in Joint Ventures and Associates Other Investments Loans Other Financial Assets Other Non-current Assets	5 6 7A 8A 9A 10A	14,122.49 1,971.30 4,385.38 50.53 382.84 <u>724.02</u> <b>56,732.39</b>	14,079.17 2,524.31 3,117.36 36.89 266.16 <u>728.16</u> <b>56,083.63</b>	13,948.55 4,240.74 2,855.73 44.80 200.48 <u>701.11</u> <b>58,306.18</b>
Current Assets Inventories Financial Assets	11	9,268.03	8,405.49	8,806.78
Other Investments Trade Receivables Cash and Cash Equivalents Bank Balances other than Cash and Cash Equivalents Loans Other Financial Assets Other Current Assets	7B 12 13 14 8B 9B 10B	8,852.78 1,872.83 4,307.42 27.76 179.82 1,114.44 <u>3,885.17</u> 29,508.25	7,590.42 2,014.76 222.63 103.84 32.27 1,405.72 <u>4,485.17</u> 24,260.30	6,371.50 1,829.05 564.43 680.61 26.51 891.49 <u>4,421.49</u> 23,591.86
Non-current Assets or Disposal Groups Classified as Held For Sale or as Held For Distribution to Owners EQUITY AND LIABILITIES	15A	<u>81.51</u> 29,589.76 <b>86,322.15</b>	97.59 24,357.89 <b>80,441.52</b>	<u>120.21</u> 23,712.07 <b>82,018.25</b>
Equity Equity Share Capital Other Equity Liabilities	16 17	222.72 <u>47,109.84</u> <u>47,332.56</u>	204.89 <u>41,954.59</u> <u>42,159.48</u>	204.89 <u>43,656.17</u> 43,861.06
Non-Current Liabilities Financial Liabilities Borrowings Trade Payables Other Financial Liabilities Provision Deferred Tax Liabilities (Net)	18A 19A 20A 21A 22	18,391.95 0.44 476.88 453.32 1,231.67	23,904.29 2.10 506.68 409.35 1,149.06	22,974.65 1.67 109.18 331.01 1,329.81
Other Non-current Liabilities Current liabilities Financial Liabilities	23A	<u>    10.66</u> 20,564.92	<u> </u>	<u>3.69</u> 24,750.01
Borrowings Trade Payables Other Current Financial Liabilities Provisions Other Current Liabilities Income Tax Liabilities (Net)	18B 19B 20B 21B 23B 24	4,229.98 5,285.11 7,146.87 276.95 697.12 <u>788.59</u> 18,424.62	4,540.49 3,944.52 2,008.51 221.66 634.66 959.09 12,308.93	5,675.53 3,651.98 2,179.22 208.08 904.63 786.96 13,406.40
Liabilities Associated with Non-current Assets or Disposal Group Classified as Held For Sale or as Held For Distribution to Owners	15B	0.05 18,424.67 38,989.59 86,322.15	0.16 12,309.09 38,282.04 <b>80,441,52</b>	0.78 13.407.18 38,157.19 82,018.25
Basis of Preparation and Significant Accounting Policies	1			

**Basis of Preparation and Significant Accounting Policies** The accompanying notes are integral part of the financial statements

As per our report annexed. For SINGHI & CO. Chartered Accountants Firm Registration No. 302049E

# **RAJIV SINGHI**

Partner Membership No. 53518

Place : Mumbai Dated : 30<sup>th</sup> May, 2017 Praveen Kumar Maheshwari CFO

> Anil Malik Company Secretary

For and on behalf of the Board of Hindalco Industries Limited

Satish Pai – Managing Director DIN-06646758

M.M. Bhagat – Director DIN-00006245

# Statement of Profit and Loss for the year ended 31<sup>st</sup> March, 2017

Statement of Profit and Loss for the year er	nded 31 <sup>s</sup>	<sup>t</sup> March, 2017	
	Note No.	Year Ended 31/03/2017	(₹ in Crore) <b>Year Ended</b> 31/03/2016
Income			
Revenue from Operations	25	39,383.12	36,713.05
Other Income	26	1,005.17	978.92
Total Income		40,388.29	37,691.97
Expenses			1
Cost of Materials Consumed	27	21,018.22	19,208.79
Purchases of Stock-in-Trade	28	89.11	1.48
Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade	29	(1,100.16)	191.70
Excise Duty on Sales		2,446.51	2,442.24
Employee Benefits Expense	30	1,752.12	1,687.92
Power and Fuel	31	5,898.67	6,508.06
Finance Cost	32	2,322.87	2,390.14
Depreciation and Amortization	33	1,427.97	1,282.02
Impairment Charge (Reversal)	34	-	
Other Expense	35	4,465.13	3,326.79
Total Expenses		38,320.44	37,039.14
Profit/(Loss) Before Exceptional Items and Tax from Continuing Operations		2,067.85	652.83
Exceptional Income	36	84.89	
Profit/(Loss) Before Tax from Continuing Operations	~-	2,152.74	652.83
Tax Expenses	37		
Current tax		414.58	119.63
Deferred tax		596.35	98.92
MAT Credit Entitlement		(414.58)	(119.63)
		596.35	98.92
Profit/(Loss) for the period from continuing operations		1,556.39	553.91
Profit/(Loss) from discontinued operations		0.50	(2.01)
Profit/(Loss) for the period		1,556.89	551.90
Other Comprehensive Income Items that will not be reclassified to statement of profit and loss Income tax effect relating to items that will not be reclassified to statement of profit	38	795.45 (26.93)	(1,446.63) 3.22
and loss			
Items that will be reclassified to statement of profit and loss	39	(358.68)	108.29
Income tax effect relating to items that will be reclassified to statement of profit and loss		126.09	(37.57)
, , , , , , , , , , , , , , , , , , ,		535.93	(1,372.69)
Total comprehensive income for the year		2,092.82	(820.79)
Earnings Per Share	40		
Earnings per equity share (for continuing operation)			1
Basic (₹)		7.55	(0.63)
Diluted (₹)		7.55	(0.63)
Earnings per equity share (for discontinued operation)			1
Basic (₹)		0.01	(0.01)
Diluted (₹)		0.00	(0.01)
Earnings per equity share(for discontinued & continuing operations)			
Basic (₹)		7.56	(0.64)
Diluted (₹)		7.55	(0.64)
Basis of Preparation and Significant Accounting Policies	1		
The accompanying notes are integral part of the financial statements			
As par our report approved			
As per our report annexed.		For and an babalf -f	the Deerst of
For SINGHI & CO.		For and on behalf of t	
Chartered Accountants		Hindalco Industries L	imited
Firm Registration No. 302049E			1
RAJIV SINGHI Praveen Kumar Maheshwari		Satish Pai – Managin	a Director
Partner CFO		DIN-06646758	g Director
		DIN-00040730	
Mambarahin No. 52519			1
Membership No. 53518			
		M.M. Bhadat - Direct	or
Membership No. 53518Place : MumbaiAnil MalikDated : 30th May, 2017Company Secretary		M.M. Bhagat – Direct DIN-00006245	or

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A Equity Share Capital

h

₹ in Crore

Particulars	Note	Amount													
Balance as at 1 April 2015		204.89													
Changes in Equity share capital	16														
during 2015-16		I													
Equity Share capital as at															
31 March 2016		204.89													
Changes in Equity share capital	16														
during 2016-17		17.83													
Equity Share capital as at															
31 March 2017		222.72													
B Other Equity											Other Con	Other Comprehensive Income	come		In Crore
	Note	Capital	Capital		Business Securities	Debenture	Emplovee	General		Actuarial	Gain (loss)	Gain (loss)	Effective	Total OCI	Total
		ш.	Rede	Recon	Premium Account	Redemption Reserve	Stock Options	Reserve	Retained ( Earnings o				Portion of Cash Flow		
							Outstanding				FVTOCI	FVTOCI	Hedge		
Balance as at 1 April 2015	17	144.54	101.57	8,397.04	4,861.17	450.00	28.42	21,351.31	1,563.03		6,485.53	(1.07)	274.63	6,759.09 4	43,656.17
Profit for the year Other comprehensive income									06.166	(8.30)	(1,435.11)	0.02	70.70	(1.372.69)	09.166 (1.372.69)
Total Comprehensive Income for		1												<u> </u>	
the year Doulised Gain // and an Equity			'			1	1	1	551.90	(8.30)	(1,435.11)	0.02	70.70	(1,372.69)	(820.79)
FVTOCI recycled in Equity									15.30						15.30
Dividends Paid									(223.49)						(223.49)
Iranster to Depenture Hedemption Reserve			'			150.00			(150.00)						
Adjustments in Business									(00:001)						
Reconstruction Reserve				(682.27)											(682.27)
Equity Share Issued Under ESOS					0.08		01	2.49							2.57
Total changes		'	ľ	(682.27)	0.08	150.00		2.49	193.71	(8.30)	(1.435.11)	0.02	70.70	(1.372.69)	(1.701.58)
Balance as at 31 March 2016	17	144.54	101.57	7,714.77	4,861.25	600.00	e	21,353.80	1,756.74	(8.30)	5,050.42	(1.05)	345.33	-	41,954.59
Profit for the year Other comprehensive income									1,556.89	55.28	713.24	4.06	(236.65)	- 535.93	1,556.89 535.93
Total Comprehensive Income for		1													
the year			•	1	'	1	I	1	1,556.89	55.28	713.24	4.06	(236.65)	535.93	2,092.82
Transfer to Debenture Redemption									(01.002)						(01.002)
Reserve						150.00			(150.00)						'
Adjustments in Business															
reconstruction Reserve			I	1				000							
Equity Share Issued Under ESUS Issuance of equity shares through					19.04			U.30							19.40
Qualified Institutional Placement					3,332.31										3,332.31
Adjustment of expenses for issuance															
of equity shares through Qualified															
Institutional Placement Emplovee Share Options Outstanding					(42.68)		(7.82)								(42.68) (7.82)
Total changes		1		'	3,308.67	150.00				55.28	713.24	4.06	(236.65)	535.93	5,155.25
Balance as at 31 March 2017	17	144.54	101.57	7,714.77	8,169.92	750.00	27.70	21,354.16	2,924.85	46.98	5,763.66	3.01	108.68	5,922.33 4	47,109.84
Basis of Preparation and Significant	-														
Accounting Policies															

The accompanying notes are integral part of the financial statements As per our report annexed. For SINGH & CO. Chartened Accountants Firm Registration No. 302049E

RAJIV SINGHI Partner Membership No. 53518

Place : Mumbai Dated : 30th May, 2017

Praveen Kumar Maheshwari CFO

Anil Malik Company Secretary

M.M. Bhagat – Director DIN-00006245

For and on behalf of the Board of Hindalco Industries Limited

Satish Pai – Managing Director DIN-06646758

# Statement of Cash Flow for the year ended 31<sup>st</sup> March, 2017

Statement of Ca	sh Flow for the year ende	ed 31 <sup>st</sup> N	larch, 2017		CIAL
			Year Ended 31/03/2017	(₹ in Crore) <b>Year Ended</b> 31/03/2016	FINANCIAL
CASH FLOW FROM OPERATING ACTIVITIES Profit before tax Adjustment for :			2,153.24	650.82	NOISSI
Finance costs Depreciation and Amortization			2,322.87 1,427.97	2,390.14 1,282.02	GEMENT DISCUSSION AND ANALYSIS
Employee stock option scheme Provision for expected credit loss Provisions/ Provisions written-back (Net)			5.54 1.31 28.26	9.45 0.63 (9.40)	MANAGEME AND
Unrealised foreign exchange (gain)/loss (Net) Unrealised loss/(gain) on derivative transaction (Gain)/ Loss on Assets held for sale	s (Net)		(40.77) 209.64 (2.04)	(1.81) (93.10) (2.25)	MP
Profit/(loss) on PPE and Intangibles sold/discan Interest Income	ded (Net)		23.19 (348.74)	0.84 (459.59)	DIRECTORS' Report
Dividend Income Other Non-operating Income/ Expenses (Net) Investing activities (Net)			(81.30) (1.42) (692.77)	(167.97) (305.18)	DIRE
Operating profit before working capital change Changes in working capital: Inventories	es		<b>5,004.98</b> (889.29)	<b>3,294.60</b> 453.51	BUSINESS Report
Trade and other receivables Trade and other payables Hedging reserve (Realised)			(97.50) 1,491.85 279.70	230.68 48.23 0.56	,∞≥
Cash generation from operation Payment of direct taxes (Net of refund)			<b>5,789.74</b> 107.86	<b>4,027.58</b> (386.92)	SUSTAINABILITY & Responsibility
Net cash generated from/(used in) Operating / CASH FLOW FROM INVESTING ACTIVITIES Purchase of fixed assets	ACTIVITIES		<b>5,897.60</b> (1,040.95)	<u>3,640.66</u> (1,399.31)	SUST RE
Sale of fixed assets Sale/(purchase) of shares in subsidiaries (Net) Return of Capital from Subsidiary (Net)			41.63 (57.77) 3.21	174.44 (100.50) -	e Eport
Investment in equity accounted investee Purchase/ sale of investments - Others (Net) Proceeds/(repayment) of loans and deposits (Net	)		- (569.04) (85.47)	0.13 (911.98) 577.32	CORPORATE Governance report
Interest received Dividend received Net cash generated from/(used in) Investing A	ctivities		383.02 <u>84.84</u> (1,240.53)	445.01 <u>164.42</u> (1,050.47)	GOVER
CASH FLOW FROM FINANCING ACTIVITIES Proceeds from issue of equity shares (Net of experimentation of experimentation) Proceeds from non-current borrowings			3,313.48 252.75	0.06	DER
Pre-payment of non-current borrowings Repayment of non-current borrowings			(1,290.57) (169.76)	(2,542.58) (234.11)	SHAREHOLDER
Proceeds/(repayments) of finance lease liability Proceeds/(repayment) of current borrowings (Net Dividend Paid (including Dividend Distribution Tax			(2.79) (129.32) (238.78)	(2.44) (1,096.50) (223.49)	ыe
Finance cost paid <b>Net cash generated from/(used in) Financing </b> <i>A</i> Net increase/(decrease) in cash and cash equival	ents		(2, <u>318.55)</u> (583.54) 4,073.53	(2,374.49) (2,930.97) (340.78)	SOCIA REPOR
Add: Opening cash and cash equivalents before fa Cash and cash equivalents before fair value gain/ Add: Fair value gain/(loss) on liquid investments			<u>222.43</u> 4,295.96 <u>11.46</u>	<u>563.20</u> 222.42 0.21	IENTS
Cash and cash equivalents as reported in Balanc Basis of Preparation and Significant Accountin The accompanying notes are integral part of the f	ng Policies	1	4,307.42	222.63	STANDALONE Icial Statem
As per our report annexed. For SINGHI & CO. Chartered Accountants			For and on behalf of t Hindalco Industries Li		STANDALONE FINANCIAL STATEMENTS
Firm Registration No. 302049E RAJIV SINGHI	Praveen Kumar Maheshwari		Satish Pai – Managing	g Director	VTED Tements
Partner Membership No. 53518	CFO		DIN-06646758		CONSOLIDATED CONSOLIDATED FINANCIAL STATEMENTS
Place : Mumbai Dated : 30 <sup>th</sup> May, 2017	Anil Malik Company Secretary		M.M. Bhagat – Directo DIN-00006245	or	CC FINAN(

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# Notes forming part of the Financial Statements

#### **Company overview**

Hindalco Industries Limited ("the Company") was incorporated in India in the year 1958 having its registered office at Century Bhavan, 3<sup>rd</sup> Flr., Dr. Annie Besant Road, Worli, Mumbai 400 030.

The Company has two main stream of business Aluminium and Copper. In Aluminium, the Company caters to the entire value chain starting from mining of bauxite and coal through production of value added products for various application. The Company also has one of the largest single location Copper smelting facility in India.

The equity shares of the Company are listed on the Indian Stock Exchanges (National Stock Exchange & Bombay Stock Exchange) and GDRs are listed on the Luxemburg Stock Exchange.

## **'1'** Basis of Preparation and Significant Accounting Policies

## I. Basis of Preparation

The standalone financial statements of Hindalco Industries Limited ("the Company") comply in all material aspects with Indian Accounting Standards ("Ind-AS") as prescribed under section 133 of the Companies Act, 2013 ("the Act"), as notified under the Companies (Indian Accounting Standards) Rules, 2015, Companies (Indian Accounting Standard) Amendment Rules 2016 and other accounting principles generally accepted in India.

These financial statements are the first financial statement of the Company prepared under Ind-AS.

The financial statements for all periods up to and including the year ended March 31, 2016, were prepared in accordance with the accounting standards notified under Section 133 of the Companies Act, 2013, read with Rule 7 of The Companies (Accounts) Rules, 2014, the Companies Act, 2013 and in accordance with the Generally Accepted Accounting Principal in India.

The Company followed the provisions of Ind-AS 101 in preparing its Opening Ind-AS Balance Sheet (OBS) as of the date of transition i.e. 1<sup>st</sup> April 2015. Certain of the Company's Ind-AS accounting policies used in the opening Balance Sheet differed from its Indian GAAP policies applied as at 31<sup>st</sup> March, 2015 and accordingly the adjustments were made to restate the opening balances as per Ind-AS. The resulting adjustment arose from events and transactions before the date of transition to Ind-AS were recognized directly through retained earnings as at 1<sup>st</sup> April, 2015 as required by Ind-AS 101.

The financial statements for the year ended 31<sup>st</sup> March, 2017 have been approved by the Board of Directors of the Company in their meeting held on 30<sup>th</sup> May, 2017.

The financial statements have been prepared on historical cost convention on accrual basis except for following assets and liabilities which have been measured at fair value or revalued amount:

- Financial instruments Measured at fair value;
- Assets held for sale Measured at fair value less cost of sale;
- Plan assets under defined benefit plans Measured at fair value; and
- Employee share-based payments Measured at fair value

In addition, the carrying values of recognised assets and liabilities designated as hedged items in fair value hedges that would otherwise be carried at amortised cost are adjusted to record changes in the fair values attributable to the risks that are being hedged in effective hedge relationship.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company take into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for employee share-based payment, leasing transactions, and measurements that

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have some similarities to fair value but are not fair value, such as net realisable value in Inventories or value in use in Impairment of Assets. The basis of fair valuation of these items are given as part of their respective accounting policies.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The Financial Statements have been presented in Indian Rupees (INR), which is the Company's functional currency. All financial information presented in INR has been rounded off to the nearest two decimals of Crore unless otherwise stated.

## Use of Estimates and Management Judgement

In preparing the financial statements in conformity with accounting principles generally accepted in India, management is required to make estimates and assumptions that affect reported amounts of assets and liabilities and the disclosure of contingent liabilities as at the date of the financial statements and the amounts of revenue and expenses during the reported period. Actual results could differ from those estimates. Any revision to such estimates is recognised in the period in which the same is determined.

#### II. Significant Accounting Policies

A summary of the significant accounting policies applied in the preparation of the financial statements are as given below. These accounting policies have been applied consistently to all the periods presented in the financial statements.

## A. Investment in Subsidiaries and Joint Ventures

CORPORATE GOVERNANCE REPORT The investments in subsidiaries and joint ventures are carried in these financial statements at historical cost except when the investment, or a portion thereof, is classified as held for sale, in which case it is accounted for as Non-current assets held for sale and discontinued operations. When the Company is committed to a sale plan involving disposal of an investment, or a portion of an investment, in an associate or joint venture, the investment or the portion of the investment that will be disposed of is classified as held for sale when the criteria described above are met. Any retained portion of an investment in an associate or a joint venture that has not been classified as held for sale continues to be accounted for at historical cost.

## B. Investment in Associates

The investments in associates are carried in these financial statements at fair Value through Other Comprehensive Income (OCI) except when the investment, or a portion thereof, is classified as held for sale, in which case it is accounted for as Non-current assets held for sale and discontinued operations. When the Company is committed to a sale plan involving disposal of an investment, or a portion of an investment in an associate the investment or the portion of the investment that will be disposed of is classified as held for sale when the criteria described above are met. Any retained portion of an investment in an associate that has not been classified as held for sale continues to be accounted for at fair value through OCI.

Upon loss of significant influence over the associate the Company measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate and the fair value of retained investment and proceeds from disposal is recognised in profit or loss.

## C. Investment in Joint Operation

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control

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is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When the Company undertakes its activities under joint operations, the Company as a joint operator recognises in relation to its interest in a joint operation:

- its assets, including its share of any assets held jointly;
- its liabilities, including its share of any liabilities incurred jointly;
- its revenue from the sale of its share of the output arising from the joint operation;
- its share of the revenue from the sale of the output by the joint operation; and
- its expenses, including its share of any expenses incurred jointly.

The Company accounts for the assets, liabilities, revenues and expenses relating to its interest in a joint operation in accordance with the standards applicable to the particular assets, liabilities, revenues and expenses.

When the Company transacts with a joint operation in which the Company is a joint operator (such as a sale or contribution of assets), the Company is considered to be conducting the transaction with the other parties to the joint operation, and gains and losses resulting from the transactions are recognised in the financial statements only to the extent of other parties' interests in the joint operation.

When the Company transacts with a joint operation in which the Company is a joint operator (such as a purchase of assets), the Company does not recognise its share of the gains and losses until it resells those assets to a third party.

#### D. Property, Plant and Equipment

Property, plant and equipment held for use in the production or/and supply of goods or services, or for administrative purposes, are stated in the balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The initial cost at cash price equivalence of property, plant and equipment acquired comprises its purchase price, including import duties and non-refundable purchase taxes, any directly attributable costs of bringing the assets to its working condition and location and present value of any obligatory decommissioning costs for its intended use. Cost may also include effective portion on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment recycled from hedge reserve as basis adjustment.

In case of self-constructed assets, cost includes the costs of all materials used in construction, direct labour, allocation of overheads, directly attributable borrowing costs and effective portion of cash flow hedges of foreign currency recycled from the hedge reserve as basis adjustment.

Subsequent expenditure on major maintenance or repairs includes the cost of the replacement of parts of assets and overhaul costs. Where an asset or part of an asset is replaced and it is probable that future economic benefits associated with the item will be available to the Company, the expenditure is capitalised and the carrying amount of the item replaced is derecognised. Similarly, overhaul costs associated with major maintenance are capitalised and depreciated over their useful lives where it is probable that future economic benefits will be available and any remaining carrying amounts of the cost of previous overhauls are derecognised. All other costs are expensed as incurred.

#### **Capital work-in-progress**

Capital work-in-progress assets in the course of construction for production or/and supply of goods or services or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. At the point when an asset is operatin

g at management's intended use, the cost of construction is transferred to the appropriate category of property, plant and equipment. Costs associated with the commissioning of an asset are capitalised where the asset is available for use but incapable of operating at normal levels until a period of commissioning has been completed.

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#### Depreciation

Depreciation is charged so as to write off the cost or value of assets, over their estimated useful lives or, in the case of leased assets (including leasehold improvements), over the lease term if shorter. The lease period is considered by excluding any lease renewals options, unless the renewals are reasonably certain. Depreciation is recorded using the straight line basis. The estimated useful lives and residual values are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis. Each component of an item of property, plant and equipment with a cost that is significant in relation to the total cost of that item is depreciated separately if its useful life differs from the others components of the asset.

Depreciation commences when the assets are ready for their intended use. Depreciated assets in property and accumulated depreciation accounts are retained fully until they are removed from service.

The useful life of the items of PPE estimated by the management for the current and comparative period are in line with the useful life as per Schedule II of the Companies Act, 2013.

#### **Disposal of assets**

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between net disposal proceeds and the carrying amount of the asset and is recognised in the statement of profit and loss.

#### Mining Reserves, Resources and Rights (Mining Rights)

Mineral reserves, resources and rights (together mining rights) which can be reasonably valued, are recognised in the assessment of fair values on acquisition. Exploitable mineral rights are amortised using the unit of production basis over the commercially recoverable reserves. Mineral resources are included in amortisation calculations where there is a high degree of confidence that they will be extracted in an economic manner. Commercially recoverable reserves are proved and probable reserves. Changes in the commercial recoverable reserves affecting unit of production calculations are dealt with prospectively over the revised remaining reserves.

#### E. Stripping Cost

Stripping costs incurred during the mining production phase are allocated between cost of inventory produced and the existing mine asset.

Stripping costs are allocated and included as a component of the mine asset when they represent significantly improved access to ore provided all the following conditions are met:

- it is probable that the future economic benefit associated with the stripping activity will be ٠ realised;
- the component of the ore body for which access has been improved can be identified; and
- the costs relating to the stripping activity associated with the improved access can be reliably measured.

The stripping activity asset is subsequently amortised on a unit of production basis over the life of the identified component of the ore body. The expenditure which cannot be specifically identified to have been incurred to access ore is charged to revenue, based on stripping ratio as per the mining plan.

#### **Investment Property** E.

Investment properties held to earn rentals or for capital appreciation or both are stated in the balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Any gain or loss on disposal of investment property is determined as the difference between net disposal proceeds and the carrying amount of the property and is recognised in the statement of profit and loss. Transfer to, or from, investment property is done at the carrying amount of the property.

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## G. Intangible Assets (Other than goodwill)

#### Intangible assets acquired separately

Intangible assets acquired are reported at cost less accumulated amortization and accumulated impairment losses. Amortization is charged over their estimated useful lives. The estimated useful life and amortization method are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

#### Internally-generated intangible assets - research and development expenditure

Expenditure on research activities is recognized as an expense in the period in which it is incurred. An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognized if, and only if all of the following can be demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- the ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognized for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset is recognised. Where no internally-generated intangible asset can be recognized, development expenditure is charged to the statement of profit and loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortization and accumulated impairment losses, on the same basis as intangible assets acquired separately.

#### **Derecognition of intangible assets**

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset are recognised in the statement of profit and loss when the asset is derecognised.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

#### H. Non-current assets (or disposal groups) held for sale

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the asset (or disposal Company) is available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset (or disposal Company) and its sale is highly probable. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

#### I. Impairment

#### Impairment of tangible and intangible assets excluding Goodwill

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an

impairment loss. If any such indication exists, the recoverable amount of the asset/cash generating unit is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is the higher of fair value less cost to sell and Value in use. Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis **MANAGEMENT DISCUSSION** of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest Company of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the statement of profit and loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the statement of profit and loss.

#### J. Foreign currency Transactions

In preparing the financial statements transactions in currencies other than the Company's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are translated at the rates prevailing at that date. Non-monetary items are measured at historical cost. Exchange differences on monetary items are recognised in the statement of profit and loss in the

period in which they arise except for:

- eligible exchange differences on foreign currency borrowings relating to qualifying assets under construction are included in the cost of those assets when they are regarded as an adjustment to interest:
- exchange differences on transactions entered into in order to hedge certain foreign currency . risks (see below for hedge accounting policies); and
- exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to the statement of profit and loss on repayment of the monetary items.

Changes in the fair value of financial asset denominated in foreign currency classified as Fair Value through Other Comprehensive Income are analysed between differences resulting from exchange differences related to changes in the amortised cost of the security and other changes in the carrying amount of the security. Exchange differences related to changes in amortised cost are recognised in the statement of profit and loss, and other changes in carrying amount are recognised in other comprehensive income.

Changes in the fair value of non-monetary equity instruments irrevocably classified as fair value through other comprehensive income includes gain or loss on account of exchange differences.

The fair value of financial liabilities denominated in a foreign currency is translated at the spot rate at the end of the reporting period. The foreign exchange component forms part of its fair value gain or loss.

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#### K. Provisions and Contingencies

Provisions are recognized when there is a present obligation (legal or constructive) as a result of a past event and it is probable ("more likely than not") that it is required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the estimated cash flows to settle the present obligation, its carrying amount is the present value of those cash flows. The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money in that jurisdiction and the risks specific to the liability.

#### **Onerous contracts**

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist when a contract under which the unavoidable costs of meeting the obligations exceed the economic benefits expected to be received from it.

#### Restructurings

A restructuring provision is recognised when there is a detailed formal plan for the restructuring which has raised a valid expectation in those affected. The measurement of a restructuring provision includes only the direct expenditures arising from the restructuring.

#### Restoration (including Mine closure), rehabilitation and decommissioning

Close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, based on the net present value of the estimated future costs of restoration to be incurred during the life of the mining operation and post closure. Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance.

The initial close-down and restoration provision is capitalised. Subsequent movements in the close-down and restoration provisions for ongoing operations, including those resulting from new disturbance related to expansions or other activities qualifying for capitalisation, updated cost estimates, changes to the estimated lives of operations, changes to the timing of closure activities and revisions to discount rates are also capitalised within "Property, plant and equipment".

#### **Environmental Liabilities**

Environment liabilities are recognised when the Company becomes obliged, legally or constructively to rectify environmental damage or perform remediation work.

#### Litigation

Provision is recognised once it has been established that the Company has a present obligation based on consideration of the information which becomes available up to the date on which the Company's financial statements are finalised and may in some cases entail seeking expert advice in making the determination on whether there is a present obligation.

#### L. Leases

Leases are classified as finance leases whenever the terms of the lease transfers substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### The Company as lessor

Amounts due from lessees' under finance leases are recorded as receivables at the amount of net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Company's net investment outstanding in respect of the leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

## The Company as lessee

Assets held under finance leases are initially recognised at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation.

Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the statement of profit and loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Company's general policy on borrowing costs. Contingent rentals are recognised as expenses in the periods in which they are incurred.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Variable increases in lease payments which are linked to an inflation price index are considered as contingent rentals and are recognised on a straight-line basis. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

### M. Inventories

Inventories are stated at the lower of cost and net realizable value. The cost of finished goods and work in progress includes raw materials, direct labour, other direct costs and related production overheads. Costs of inventories include the transfer from equity any gains/losses on qualifying cash flow hedges for purchases of raw materials.

The Inventories are measured at Fair Value only in those cases where the Inventories are designated into a fair value hedge relationship.

Cost is determined using the weighted average cost basis. However, the same cost basis is applied to all inventories of a particular class. Inventories of stores and spare parts are valued at weighted average cost basis after providing for cost of obsolescence and other anticipated losses, wherever considered necessary.

However, materials and other supplies held for use in the production of inventories (finished goods, work-in-progress) are not written down below the cost if the finished products in which they will be used are expected to sell at or below the cost.

Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

### N. Trade receivable

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. If the receivable is expected to be collected within a period of 12 months or less from the reporting date (or in the normal operating cycle of the business, if longer), they are classified as current assets otherwise as non-current assets.

Trade receivables are measured at their transaction price unless it contains a significant financing component or pricing adjustments embedded in the contract.

Trade receivables which arise from contracts where the sale price is provisional and revenue model have the character of a commodity derivative are measured at fair value. The fair value is measured at forward rate and recognised as an adjustment to revenue.

Loss allowance for expected life time credit loss is recognised on initial recognition.

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## O. Financial Instruments

All financial assets are recognised on trade date when the purchase of a financial asset is under a contract whose term requires delivery of the financial asset within the timeframe established by the market concerned. Financial assets are initially measured at fair value, plus transaction costs, except for those financial assets which are classified as at fair value through profit or loss (FVTPL) at inception. All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value.

## **Classification of financial assets**

Financial assets are classified as 'equity instrument' if it is a non-derivative and meets the definition of 'equity' for the issuer. All other non-derivative financial assets are 'debt instruments'.

## Financial assets at amortised cost and the effective interest method

Debt instruments are measured at amortised cost if both of the following conditions are met:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments meeting these criteria are measured initially at fair value plus transaction costs. They are subsequently measured at amortised cost using the effective interest method less any impairment, with interest recognised on an effective yield basis in investment income.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest over the relevant period. The effective interest rate is the rate that exactly discounts the estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

The Company may irrevocably elect at initial recognition to classify a debt instrument that meets the amortised cost criteria above as at FVTPL if that designation eliminates or significantly reduces an accounting mismatch had the financial asset been measured at amortised cost.

## Financial assets at fair value through other comprehensive income (FVTOCI)

Debt instruments are measured at FVTOCI if both of the following conditions are met:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and selling assets; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments meeting these criteria are measured initially at fair value plus transaction costs. They are subsequently measured at fair value with any gains or losses arising on Remeasurement recognised in other comprehensive income, except for impairment gains or losses and foreign exchange gains or losses. Interest calculated using the effective interest method is recognised in the statement of profit and loss in investment income. When the debt instrument is derecognised the cumulative gain or loss previously recognised in other comprehensive income is reclassified to the statement of profit and loss account as a reclassification adjustment.

At initial recognition, an irrevocable election is made (on an instrument-by-instrument basis) to designate investments in equity instruments other than held for trading purpose at FVTOCI.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has evidence of a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument or a financial guarantee.

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Investments in equity instruments at FVTOCI are initially measured at fair value plus transaction **FINANCIAL** HIGHLIGHTS costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income. Where the asset is disposed of, the cumulative gain or loss previously accumulated in the other comprehensive income is directly reclassified to retained earnings. MANAGEMENT DISCUSSION

For equity instruments measured at fair value through other comprehensive income no impairments are recognised in the statement of profit and loss.

Dividends on these investments in equity instruments are recognised in the statement of profit and loss in investment income when the Company's right to receive the dividends is established, it is probable that the economic benefits associated with the dividend will flow to the entity; and the amount of the dividend can be measured reliably.

## Financial assets at Fair Value through Profit and Loss (FVTPL)

Financial assets that do not meet the criteria of classifying as amortised cost or fair value through other comprehensive income described above, or that meet the criteria but the entity has chosen to designate as at FVTPL at initial recognition, are measured at FVTPL.

Investments in equity instruments are classified as at FVTPL, unless the Company designates an investment that is not held for trading at FVTOCI at initial recognition.

Financial assets classified at FVTPL are initially measured at fair value excluding transaction costs.

Financial assets at FVTPL are subsequently measured at fair value, with any gains or losses arising on remeasurement recognised in the statement of profit and loss.

Dividend income on investments in equity instruments at FVTPL is recognised in the statement of profit and loss in investment income when the Company's right to receive the dividends is established, it is probable that the economic benefits associated with the dividend will flow to the entity; and the amount of the dividend can be measured reliably.

## Impairment of financial assets

On initial recognition of the financial assets, a loss allowance for expected credit loss is recognised for debt instruments at amortised cost and FVTOCI. For debt instruments that are measured at FVTOCI, the loss allowance is recognised in other comprehensive income in the statement of profit and loss and does not reduce the carrying amount of the financial asset in the balance sheet.

Expected credit losses of a financial instrument is measured in a way that reflects:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- . the time value of money: and
- reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

At each reporting date, the Company assesses whether the credit risk on a financial instrument has increased significantly since initial recognition.

When making the assessment, the Company compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and consider reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

If, at the reporting date, the credit risk on a financial instrument has not increased significantly since CONSOLIDATED initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses. If, the credit risk on that financial instrument has increased significantly since initial recognition, the Company measures the loss allowance for a financial instrument at an amount equal to the lifetime expected credit losses.

The amount of expected credit losses (or reversal) that is required to adjust the loss allowance at the reporting date is recognised as an impairment gain or loss in the statement of profit and loss.

## **Derecognition of financial assets**

The Company derecognises a financial asset on trade date only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset other than in its entirety (e.g. when the Company retains an option to repurchase part of a transferred asset), the Company allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in other comprehensive income is recognised in the statement of profit and loss. Cumulative gain or loss that had been recognised in other comprehensive income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

## Financial liabilities and equity instruments issued by the Company

## Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

## **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

## **Compound instruments**

The component parts of compound instruments (convertible instruments) issued by the Company are classified separately as financial liabilities and equity in accordance with the substance of the contractual arrangement. At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for a similar non-convertible instrument. This amount is recorded as a liability on an amortised cost basis using the effective interest method until extinguished upon conversion or at the instrument's maturity date. The equity component is determined by deducting the amount of the liability component from the fair value of the compound instrument as a whole. This is recognised and included in equity, net of income tax effects, and is not subsequently remeasured.

## Financial guarantee contract liabilities

Financial guarantee contract liabilities are initially measured at their fair values and, if not designated as at FVTPL, are subsequently measured at the higher of:

- the amount of the obligation under the contract, as determined in accordance with Ind-AS 37 Provisions, Contingent Liabilities and Contingent Assets; and
- the amount initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the revenue recognition policies.

## **Financial liabilities**

Financial liabilities are classified as either financial liabilities 'at FVTPL' or 'other financial liabilities'.

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## Financial liabilities at FVTPL

FINANCIAL HIGHLIGHTS Financial liabilities are classified as at FVTPL when the financial liability is either held for trading or it is designated as at FVTPL.

A financial liability is classified as held for trading if:

- it has been acquired or incurred principally for the purpose of repurchasing it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Company • manages together and for which there is evidence of a recent actual pattern of short-term profittaking; or
- it is a derivative that is not designated and effective as a hedging instrument.

A financial liability other than a financial liability held for trading may also be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial liability forms part of a Company of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Company's documented risk management or investment strategy, and information about the Companying is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and Ind-AS 109 Financial Instruments permits the entire combined contract to be designated as at FVTPL.

Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in the statement of profit and loss, except for the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability which is recognised in other comprehensive income.

The net gain or loss recognised in the statement of profit and loss incorporates any interest paid on the financial liability.

## Other financial liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs.

Other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

## Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

## P. Derivatives and hedge accounting

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged.

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The Company designates certain derivatives as either:

- (a) hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge);
- (b) hedges of a particular risk associated with a recognised asset or liability or a highly probable forecast transaction (cash flow hedge); or
- (c) hedges of a net investment in a foreign operation (net investment hedge).

The Company documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. The Company also documents the nature of the risk being hedged and how the Company will assess whether the hedging relationship meets the hedge effectiveness requirements (including its analysis of the sources of hedge ineffectiveness and how it determines the hedge ratio).

The full fair value of a hedging derivative is classified as a non-current asset or liability when the residual maturity of the derivative is more than 12 months and as a current asset or liability when the residual maturity of the derivative is less than 12 months.

### Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the statement of profit and loss, together with any changes in the fair value of the hedged item that are attributable to the hedged risk.

Hedge accounting is discontinued when the Company revokes the hedging relationship, when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. The fair value adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to the statement of profit and loss from that date.

### Cash flow hedges

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated under the heading cash flow hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the statement of profit and loss, and is included in the 'other gains and losses' line item.

Amounts previously recognised in other comprehensive income and accumulated in equity are reclassified to the statement of profit and loss in the periods when the hedged item affects the statement of profit and loss, in the same line as the recognised hedged item. However, when the hedged forecast transaction results in the recognition of a non-financial asset or a non-financial liability, the gains and losses previously recognised in other comprehensive income and accumulated in equity are transferred from equity and included in the initial measurement of the cost of the non-financial asset or non-financial liability.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the statement of profit and loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognised immediately in the statement of profit and loss.

## Hedges of net investments in foreign operations

Hedges of net investments in foreign operations are accounted for similarly to cash flow hedges. Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognised in other comprehensive income and accumulated under the heading of foreign currency translation reserve. The gain or loss relating to the ineffective portion is recognised immediately in the statement of profit and loss.

Gains and losses on the hedging instrument relating to the effective portion of the hedge accumulated in the foreign currency translation reserve are reclassified to the statement of profit and loss on the disposal of the foreign operation.

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## Q. Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the Cash Flow Statement, cash and cash equivalents is as defined above, net of outstanding bank overdrafts. In the balance sheet, bank overdrafts are shown within borrowings in current liabilities.

## R. Borrowing cost

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. The Company considers a period of twelve months or more as a substantial period of time.

Transaction costs in respect of long-term borrowings are amortised over the tenor of respective loans using effective interest method. All other borrowing costs are expensed in the period in which they are incurred.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

## S. Accounting for government grants

Government grants are recognized when there is reasonable assurance that we will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in the statement of profit and loss on a systematic basis over the periods in which the Company recognises as expenses the related costs for which the grants are intended to compensate. Government grants whose primary condition is that the Company should purchase, construct or otherwise acquire non-current assets are recognized in the balance sheet by setting up the grant as deferred income.

Other government grants (grants related to income) are recognized as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis. Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of providing immediate financial support with no future related costs are recognized in the statement of profit and loss in the period in which they become receivable.

Grants related to income are presented under other income in the statement of profit and loss except for grants received in the form of rebate or exemption which are deducted in reporting the related expense.

The benefit of a government loan at a below-market rate of interest is treated as a government grant, measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates.

## T. Employee Benefits

## **Retirement benefit and termination benefits**

A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

For defined benefit retirement and medical plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of government bonds.

CONSOLIDATED FINANCIAL STATEMENTS Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected in the balance sheet with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to the statement of profit and loss. Past service cost is recognised in the statement of profit and loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest expense or income; and
- remeasurement

The Company presents the first two components of defined benefit costs in the statement of profit and loss in the line item employee benefits expense. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the balance sheet represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

### Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date. The expected costs of these benefits are accrued over the period of employment using the same accounting methodology as used for defined benefit retirement plans. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to the statement of profit and loss in the period in which they arise. These obligations are valued annually by independent qualified actuaries.

## U. Employee Share-based Payments

Equity-settled share-based payments to employees are measured at the fair value of the options at the grant date.

The fair value of option at the grant date is expensed over the vesting period with a corresponding increase in equity as "Employee Stock Options Account". In case of forfeiture of unvested option, portion of amount already expensed is reversed. In a situation where the vested option forfeited or expires unexercised, the related balance standing to the credit of the "Employee Stock Options Account" are transferred to the "General Reserve".

When the options are exercised, the Company issues new equity shares of the Company of ₹ 1/each fully paid-up. The proceeds received and the related balance standing to credit of the Employee Stock Options Account, are credited to share capital (nominal value) and Securities Premium Account.

## V. Income Taxes

Income tax expense represents the sum of the tax currently payable and deferred tax.

## **Current tax**

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities using a weighted average probability.

### **Deferred tax**

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the balance sheet and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences.

Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

Minimum Alternative Tax (MAT) is recognized as an asset only when and to the extent there is convincing evidence that the Company will pay normal income tax during the specified period. In the year in which the MAT credit becomes eligible to be recognized as an asset, the said asset is created by way of credit to the statement of profit and loss and included in deferred tax assets. The Company reviews the same at each balance sheet date and writes down the carrying amount of MAT entitlement to the extent there is no longer convincing evidence to the effect that the Company will pay normal income tax during the specified period.

Current and deferred tax are recognised in the statement of profit and loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

## W. Contingent Liabilities and Contingent Assets

A contingent liability is a possible obligation that arises from a past event, with the resolution of the contingency dependent on uncertain future events, or a present obligation where no outflow is probable. Major contingent liabilities are disclosed in the financial statements unless the possibility

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of an outflow of economic resources is remote. Contingent assets are not recognized in the financial statements.

## X. Revenue recognition

The Company derives revenue principally from sale of speciality alumina, aluminium, aluminium value added products, copper, precious metals, di-ammonium phosphate and other materials. The Company recognises revenue from sale of goods when the goods are delivered and titles have been passed at which time all the following conditions are satisfied:

- the Company has transferred to the buyer the significant risks and rewards of ownership of the goods;
- ii) the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- iii) the amount of revenue can be measured reliably;
- iv) it is probable that the economic benefits associated with the transaction will flow to the Company; and
- v) the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue represents net value of goods and services provided to customers after deducting for certain incentives including, but not limited to discounts, volume rebates, incentive programs and contract signing bonus.

Shipping and handling amounts invoiced to customers are included in revenue and the related shipping and handling costs incurred are included in freight expenses when the Company is acting as principal in the shipping and handling arrangement.

Sales include excise duty and are net of Sales Tax and other applicable taxes.

For sales incentives to its customers, the Company makes estimates related to customer performance and sales volume to determine the total amounts earned and to be recorded as deductions from revenue. In making these estimates, the Company considers historical results that have a predictive value of the amount that the Company expects for the transferred goods and services. The actual amounts may differ from these estimates and are accounted for prospectively.

Certain of the Company's sales contracts provide for provisional pricing based on the price on the London Metal Exchange Limited (LME) or London Bullion Markets Association (LBMA), as specified in the contract, when shipped. Final settlement of the prices is based on the applicable price for a specified future period. The Company's provisionally priced sales are marked to market using the relevant forward prices for the future period specified in the contract with a corresponding adjustment to revenue.

Revenue from irrevocable bill and hold / holding certificate contracts is recognised when it is probable that delivery will be made, goods have been identified and kept separately, are ready for delivery in the present condition and usual payment terms for such contracts applies. Under these arrangements, revenue is recognised once legal title has passed and all significant risks and rewards of ownership of the asset sold are transferred to the customer.

Export incentives and subsidies are recognized when there is reasonable assurance that the Company will comply with the conditions and the incentive will be received.

Claim on insurance companies, railway authorities and others, where quantum of accrual cannot be ascertained with reasonable certainty, are accounted for on acceptance basis.

## Y. Dividend and Interest Income

Dividend income from investments purchased is recognised when the shareholder's right to receive payment has been established.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued

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on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, **FINANCIAL** HIGHLIGHTS which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

## III. Measurement of fair value

## A. Financial instruments

The estimated fair value of the Company's financial instruments is based on market prices and valuation techniques. Valuations are made with the objective to include relevant factors that market participants would consider in setting a price, and to apply accepted economic and financial methodologies for the pricing of financial instruments. References for less active markets are carefully reviewed to establish relevant and comparable data.

## B. Marketable and non-marketable equity securities

Fair value for listed shares is based on quoted market prices as of the reporting date. Fair value for unlisted shares is calculated based on commonly accepted valuation techniques utilizing significant unobservable data, primarily cash flow based models. If fair value cannot be measured reliably unlisted shares are recognized at cost.

## C. Derivatives

Fair value of financial derivatives is estimated as the present value of future cash flows, calculated by reference to quoted price curves and exchange rates as of the balance sheet date. Options are valued using appropriate option pricing models and credit spreads are applied where deemed to be significant.

## D. Embedded derivatives

Embedded derivatives that are separated from the host contract are valued by comparing the forward curve at contract inception to the forward curve as of the balance sheet date. Changes in the present value of the cash flows related to the embedded derivative are recognized in the Balance Sheet and in the Statement of Profit and Loss.

## IV. Critical accounting judgment and key sources of estimation uncertainty

The application of accounting policies requires management to make estimates and judgments in determining certain revenues, expenses, assets, and liabilities. The following paragraphs explains areas that are considered more critical, involving a higher degree of judgment and complexity.

## A. Impairment of Non-current Assets

SHAREHOLDER INFORMATION Ind AS 36 requires that the Company assesses conditions that could cause an asset or a Cash Generating Unit (CGU) to become impaired and to test recoverability of potentially impaired assets. These conditions include internal and external factors such as the Company's market capitalization, SOCIAL significant changes in the Company's planned use of the assets or a significant adverse change in the expected prices, sales volumes or raw material cost. The identification of CGUs involves judgment, including assessment of where active markets exist, and the level of interdependency of cash inflows. CGU is usually the individual plant, unless the asset or asset Company is an integral part of a value chain where no independent prices for the intermediate products exist, a Company of plants is combined and managed to serve a common market, or where circumstances otherwise indicate significant interdependencies.

In accordance with Ind-AS 36, goodwill and certain intangible assets are reviewed at least annually for impairment. If a loss in value is indicated, the recoverable amount is estimated as the higher of the CGU's fair value less cost to sell, or its value in use. Directly observable market prices rarely exist for the Company's assets, however, fair value may be estimated based on recent transactions on CONSOLIDATED comparable assets, internal models used by the Company for transactions involving the same type of assets or other relevant information. Calculation of value in use is a discounted cash flow calculation based on continued use of the assets in its present condition, excluding potential exploitation of improvement or expansion potential.

Determination of the recoverable amount involves management estimates on highly uncertain matters, such as commodity prices and their impact on markets and prices for upgraded products, development in demand, inflation, operating expenses and tax and legal systems. The Company uses internal business plans, quoted market prices and the Company's best estimate of commodity prices, currency rates, discount rates and other relevant information. A detailed forecast is developed for a period of three to five years with projections thereafter. The Company does not include a general growth factor to volumes or cash flows for the purpose of impairment tests, however, cash flows are generally increased by expected inflation and market recovery towards previously observed volumes is considered.

## B. Employee retirement plans

The Company provides both defined benefit employee retirement plans and defined contribution plans. Measurement of pension and other superannuation costs and obligations under such plans require numerous assumptions and estimates that can have a significant impact on the recognized costs and obligation, such as future salary level, discount rate, attrition rate and mortality.

## C. Environmental liabilities and Asset Retirement Obligation (ARO)

Estimation of environmental liabilities and ARO require interpretation of scientific and legal data, in addition to assumptions about probability and future costs.

## D. Taxes

The Company calculates income tax expense based on reported income.. Deferred income tax expense is calculated based on the differences between the carrying value of assets and liabilities for financial reporting purposes and their respective tax basis that are considered temporary in nature. Valuation of deferred tax assets is dependent on management's assessment of future recoverability of the deferred benefit. Expected recoverability may result from expected taxable income in the future, planned transactions or planned tax optimizing measures. Economic conditions may change and lead to a different conclusion regarding recoverability.

## E. Classification of leases

The Company enters into leasing arrangements for various assets. The classification of the leasing arrangement as a finance lease or operating lease is based on an assessment of several factors, including, but not limited to, transfer of ownership of leased asset at end of lease term, lessee's option to purchase and estimated certainty of exercise of such option, proportion of lease term to the asset's economic life, proportion of present value of minimum lease payments to fair value of leased asset and extent of specialized nature of the leased asset.

## F. Useful lives of depreciable/ amortisable assets (tangible and intangible)

Management reviews its estimate of the useful lives of depreciable/ amortisable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of certain software, customer relationships, IT equipment and other plant and equipment.

## G. Recoverability of advances/ receivables

At each balance sheet date, based on discussions with the respective counter-parties and internal assessment of their credit worthiness, the management assesses the recoverability of outstanding receivables and advances. Such assessment requires significant management judgement based on financial position of the counter-parties, market information and other relevant factor.

## H. Fair value measurements

The Company applies valuation techniques to determine the fair value of financial instruments (where active market quotes are not available) and non-financial assets. This involves developing estimates and assumptions consistent with the market participants to price the instrument. The Company's assumptions are based on observable data as far as possible, otherwise on the best information

available. Estimated fair values may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.

#### Ι. Contingent assets and liabilities, uncertain assets and liabilities

Liabilities that are uncertain in timing or amount are recognized when a liability arises from a past event and an outflow of cash or other resources is probable and can be reasonably estimated. Contingent liabilities are possible obligations where a future event will determine whether Company will be required to make a payment to settle the liability, or where the size of the payment cannot be determined reliably. Material contingent liabilities are disclosed unless a future payment is considered remote. Evaluation of uncertain liabilities and contingent liabilities and assets requires judgment and assumptions regarding the probability of realization and the timing and amount, or range of amounts, that may ultimately be incurred. Such estimates may vary from the ultimate outcome as a result of differing interpretations of laws and facts.

#### **Recent Accounting Pronouncements:** V.

## Amendments to Standards issued but not yet effective

In March 2017, the Ministry of Corporate Affairs issued the Companies (Indian Accounting Standards) (Amendments) Rules, 2017, notifying amendments to Ind AS 7, 'Statement of cash flows' and Ind AS 102, 'Share-based payment.' These amendments are in accordance with the recent amendments made by International Accounting Standards Board (IASB) to IAS 7, 'Statement of cash flows' and IFRS 2, 'Share-based payment,' respectively. The amendments are applicable to the Company from April 1, 2017.

## Amendment to Ind AS 7, Statement of Cash Flows:

The amendment to Ind AS 7 requires the entities to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes, suggesting inclusion of a reconciliation between the opening and closing balances in the balance sheet for liabilities arising from financing activities, to meet the disclosure requirement.

The Company is evaluating the requirements of the amendment and the effect on the financial statements is being evaluated.

## Amendment to Ind AS 102, Share-Based Payment:

The amendment to Ind AS 102 provides specific guidance to measurement of cash-settled awards, modification of cash-settled awards and awards that include a net settlement feature in respect of Withholding taxes.

It clarifies that the fair value of cash-settled awards is determined on a basis consistent with that used for SOCIAL equity-settled awards. Market-based performance conditions and non-vesting conditions are reflected in the 'fair values', but non-market performance conditions and service vesting conditions are reflected in the estimate of the number of awards expected to vest. Also, the amendment clarifies that if the terms and conditions of a cash-settled share-based payment transaction are modified with the result that it becomes an equity-settled share-based payment transaction, the transaction is accounted for as such from the date of the modification. Further, the amendment requires the award that includes a net settlement feature in respect of withholding taxes to be treated as equity-settled in its entirety. The cash payment to the tax authority is treated as if it was part of an equity settlement.

The Company is evaluating the requirements of the amendment and the impact on the financial statements is being evaluated.

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## 2. Property, Plant and Equipment

Particulars		ORIGIN	IAL COST		DEPRECIATION				IMPAIRMENT				CARRYING VALUE	
	As at 01/04/2015	Addition	Disposal/ Adjustments	As at 31/03/2016	As at 01/04/2015	Addition	Disposal/ Adjustments	As at 31/03/2016	As at 01/04/2015	Recognised/ (Reversed)	Deduction/ Adjustments	As at 31/03/2016	As at 31/03/2016	As at 01/04/2015
Freehold Land	496.72	1.65	0.00	498.37	0.28	-	-	0.28	-	-	-	-	498.09	496.44
Buildings	5,138.54	1,748.15	8.66	6,878.03	585.23	216.76	1.96	800.03	11.52	47.74	-	59.26	6,018.74	4,541.79
Plant & Machinery	28,037.94	6,623.47	113.67	34,547.74	7,978.24	999.08	58.31	8,919.01	170.68	498.58	-	669.26	24,959.47	19,889.02
Office Equipment	141.47	17.11	7.05	151.53	108.76	9.30	6.87	111.19	-	0.52	-	0.52	39.82	32.71
Vehicles & Aircraft	370.38	15.18	4.83	380.73	134.56	19.07	2.30	151.33	-	0.23	-	0.23	229.17	235.82
Railway Sidings	308.97	75.84	-	384.81	49.92	17.98	-	67.90	2.66	13.99	-	16.65	300.26	256.39
Furniture & Fittings	104.78	10.84	1.29	114.33	78.40	5.47	1.17	82.70	-	0.64	-	0.64	30.99	26.38
Leased Plant & Machinery	49.98	-	-	49.98	27.67	2.47	-	30.14	-	-	-	-	19.84	22.31
Total	34,648.78	8.492.24	135.50	43.005.52	8.963.06	1.270.13	70.61	10,162.58	184.86	561.70	-	746.56	32.096.38	25.500.87

Particulars		ORIGIN	IAL COST			DEPRE	CIATION		IMPAIRMENT				CARRYING VALUE	
	As at 31/03/2016	Addition	Disposal/ Adjustments	As at 31/03/2017	As at 31/03/2016	Addition	Disposal/ Adjustments	As at 31/03/2017	As at 31/03/2016	Recognised/ (Reversed)	Deduction/ Adjustments	As at 31/03/2017	As at 31/03/2017	As at 31/03/2016
Freehold Land	498.37	16.13	-	514.50	0.28	-	-	0.28	-	-	-	-	514.22	498.09
Buildings	6,878.03	709.41	3.43	7,584.01	800.03	259.45	1.50	1,057.98	59.26	-	-	59.26	6,466.77	6,018.74
Plant & Machinery	34,547.74	2,500.28	156.70	36,891.32	8,919.01	1,083.15	118.50	9,883.66	669.26	-	1.88	667.38	26,340.28	24,959.47
Office Equipment	151.53	18.95	6.09	164.39	111.19	13.26	5.79	118.67	0.52	-	-	0.52	45.20	39.82
Vehicles & Aircraft	380.73	18.47	7.59	391.61	151.33	19.71	3.47	167.57	0.23	-	-	0.23	223.81	229.17
Railway Sidings	384.81	103.98	-	488.79	67.90	25.47	-	93.37	16.65	-	-	16.65	378.77	300.26
Furniture & Fittings	114.33	6.44	1.77	119.00	82.70	5.76	1.39	87.07	0.64	-	-	0.64	31.29	30.99
Leased Plant & Machinery	49.98	-	-	49.98	30.14	2.47	-	32.61	-	-	-	-	17.37	19.84
Total	43,005.52	3,373.66	175.58	46,203.60	10,162.58	1,409.27	130.65	11,441.21	746.56	-	1.88	744.68	34,017.71	32,096.38
Previous Year	34.648.78	8.492.24	135.50	43.005.52	8.963.06	1.270.13	70.61	10.162.58	184.86	561.70		746.56	32.096.38	25.500.87

(a) ₹ 0.35 crore (as at 31/03/2016 ₹ 0.35 crore and as at 01/04/2015 ₹ 0.35 crore) being cost of a flat for which registration is pending. Net Book Value ₹ 0.20 crore (as at 31/03/2016 ₹ 0.21 crore and as at 01/04/2015 ₹ 0.21 crore).

(b) The Company's share in Jointly owned assets has been grouped together with the relevant class of Property, Plant and Equipment. The proportion of the cost and net carrying amounts included in relevant class of assets are given below:

Freehold Land- ₹ 52.48 crore (as at 31/03/2016 ₹ 52.48 crore and as at 01/04/2015 ₹ 52.48 crore). Net Book Value ₹ 52.38 crore (as at 31/03/2016 ₹ 52.38 crore and as at 01/04/2015 ₹ 52.35 crore).

Buildings - ₹ 51.83 crore ( as at 31/03/2016 ₹ 51.83 crore and as at 01/04/2015 ₹ 51.83 crore). Net Book Value ₹ 38.82 crore (as at 31/03/2016 ₹ 39.66 crore and as at 01/04/2015 ₹ 40.60 crore )

Plant and Equipment- ₹ 104.26 crore (as at 31/03/2016 ₹ 104.26 crore and as at 01/04/2015 ₹ 110.40 crore). Net Book Value ₹ 31.90 crore (as at 31/03/2016 ₹ 39.46 crore and as at 01/04/2015 ₹ 74.73 crore)

Furniture and Fixtures - ₹ 10.60 crore (as at 31/03/2016 ₹ 10.59 crore and as at 01/04/2015 ₹ 10.58 crore). Net Book Value ₹ 0.87 crore ( as at 31/03/2016 ₹ 1.04 crore and 01/04/2015 ₹ 1.66 crore)

Vehicles and Aircraft - ₹ 25.02 crore ( as at 31/03/2016 ₹ 25.02 crore and as at 01/04/2015 ₹ 24.95 crore). Net Book Value ₹ 10.28 crore ( at 31/03/2016 ₹ 11.33 crore and 01/04/2015 ₹ 12.26 crore)

Office Equipment - ₹ 11.30 crore (as at 31/03/2016 ₹ 11.02 crore and as at 01/04/2015 ₹ 10.82 crore). Net Book Value ₹ 1.36 crore (as at 31/03/2016 ₹ 1.29 crore and as at 01/04/2015 ₹ 1.37 crore)

- (c) Assets pledged and Hypothecated against borrowings:
  - i All the moveable and immoveable property, plant and equipments of Mahan Aluminium, both present and future, carrying amount ₹ 12,922.30 Crore (as at 31<sup>st</sup> March 2016 ₹ 13,194.31 Crore and as at 1<sup>st</sup> April, 2015 ₹ 13,322.14 Crore.) are hypothecated against the term loans from banks of ₹ 6,362.16 crore (gross).
  - ii All the moveable and immovable property, plant and equipments of Aditya Aluminium both present and future, carrying amount of ₹ 13,306.10 Crore (as at 31<sup>st</sup> March, 2016 ₹ 13,529.35 Crore and as at 1<sup>st</sup> April, 2015 ₹ 13,641.87 Crore.) are hypothecated against the term loan of ₹ 9,055.17 crore (gross).
  - iii All moveable items of property, plant and equipments (except moveable items of Mahan Aluminium, Aditya Aluminium, Kalwa Plant, Silvassa Plant and current assets) and certain immoveable properties of the Company are pledged to secure Nonconvertible debentures of ₹ 6,000 Crore.
  - (d) For capital expenditures contracted but not incurred, refer to Note-47, Contingent liabilities and contingent assets and Commitments, (part B Capital Commitments).
  - (e) During the year, impairment reversal of ₹ 1.88 crore has been adjusted with Profit (Loss) on PPE and intangibles sold/discarded (net), Refer to Note-26, Other Income.
  - (f) In respect of Property, Plant and Equipment taken under finance lease, refer to Note 18A (e) for disclosure of future minimum lease payments and their present value.

The carrying value of Capital Work in Progress (CWIP) as on 31 March 2017 was ₹ 711.54 crore. This comprise of various routine projects and expansion spread over all units. Out of which major ones are in Mahan for ₹ 133.15 crore and Aditya of ₹ 163.44 crore. All these routine projects will be capitalized by 2018-19. The carrying value of Capital Work in Progress (CWIP) as on 31 March 2016 was ₹ 3,078.41 crore. This comprise of ₹ 1,337.12 crore pertaining to Mahan Aluminium Project (359 KTPA of Smelter and 900 MW of Capitve Power Plant (6 units of 150 MW each) situated in Origon and ₹ 4,044.07 (a) pertaining to Aditya Aluminium Project (359 KTPA of Smelter and 900 MW of Captive Power Plant (6 units of 150 MW each) situated in Uttar Pradesh. The carrying value of Capital Work in Progress (CWIP) as on 31 March 2015 was ₹ 10,738.75 crore. This comprise of ₹ 3306.41 crore. pertaining to Mahan Aluminium Project (359 KTPA of Smelter and 900 MW of Captive Power Plant (6 units of 150 MW each) situated in Orissa and ₹ 6,648.93 crore. pertaining to Aditya Aluminium Project (359 KTPA of Smelter and 900 MW of Captive Power Plant (6 units of 150 MW each) situated in Uttar Pradesh.

#### 3. **Investment Property**

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Particualrs		ORIGINAL COST				DEPR	ECIATION			IMPAII		CARRYING VALUE		
	As at 01/04/2015		Deduction/ Adjustment	As at 31/03/2016		Addition	Disposal/ Adjustments	As at 31/03/2016		Recognised/ (Reversed)	Deduction/ Adjustments	As at 31/03/2016	As at 31/03/2016	As at 01/04/2015
Freehold Land	0.57	-	-	0.57	-	-	-	-	-	-	-	-	0.57	0.57
Buildings	12.37	-	-	12.37	3.20	0.26	-	3.46	-	-	-	-	8.91	9.17
Total	12.94	-	-	12.94	3.20	0.26	-	3.46	-	-	-	-	9.48	9.74

														₹ in Crore
Particualrs		ORIGIN	IAL COST			DEPR	ECIATION			IMPAIF	CARRYING VALUE			
	As at 31/03/2016		Deduction/ Adjustment	As at 31/03/2017	As at 31/03/2016	Addition	Disposal/ Adjustments		As at 31/03/2016	Recognised/ (Reversed)	Deduction/ Adjustments	As at 31/03/2017	As at 31/03/2017	As at 31/03/2016
Freehold Land	0.57	-	-	0.57	-	-	-	-	-	-	-	-	0.57	0.57
Buildings	12.37	-	-	12.37	3.46	0.23	-	3.69	-	-	-	-	8.69	8.91
Total	12.94	-	-	12.94	3.46	0.23	-	3.69	-	-	-	-	9.26	9.48
Previous Year	12.94	-	-	12.94	3.20	0.26	-	3.46	-	-	-	-	9.48	9.74

(a) Income and expenditure of Investment property:

	₹ in Cro		
	Year Ended		
	31/03/2017	31/03/2016	
Rental income from investment property:	2.02	2.03	
Direct operating expenses (including repairs and maintenance) on properties generating rental income	0.51	0.73	

Direct operating expenses (including repairs and maintenance) on properties not generating rental income

(b) All of the Company's Investment Properties are held under freehold interest. Investment properties have restriction on title as they are pledged to secure long term borrowings of the Company (refer to Note 2(c)).

(c) Company has no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

The fair value of the Company's Investments properties as at March 31, 2017, March 31, 2016 and April 1, 2015 have been arrived (d) at on the basis of valuation carried out as at the respective dates by an external, independent valuer registered with the authority which governs the valuer in India. The fair value measurement for all the investments properties has been categorised as level 1/ Level 2 fair value on the inputs to the valuation technique used.

			₹ in Crore					
		Fair Value						
Fair Value of Investment Properties:	31/03/2017	31/03/2016	1/04/2015					
Freehold Land	35.67	31.91	28.78					
Buildings	50.08	47.17	43.68					
	85.75	79.08	72.46					

Details of Company's investment properties and information about the fair value hierarchy are given below: (e)

						₹ in Crore	ENTS
	31/03/2	2017	31/03/2	2016	1/04/2	2015	
Fair Value of Investment Properties:	Level 1	Level 2	Level 1	Level 2	Level 1	Level 2	DLIDA
Freehold land	0.63	35.04	31.15	0.76	0.54	28.24	ONSC
Buildings		50.08		47.17		43.68	CI

## 4. Intangible Assets

														₹ in Crore	
Particulars	0	RIGIN	IALCOS	т	Α	MORT	ISATIO	N	IMPAIRMENT				CARRYINGVALUE		
	As at 01/04/2015	Addition	Deduction/ Adjustment	As at 31/03/2016		Addition	Disposal/ Adjustments			Recognised/ (Reversed)	Deduction/ Adjustments	As at 31/03/2016	As at 31/03/2016	As at 01/04/2015	
Mining rights	31.25	91.70	0.09	122.86	20.92	1.97	0.09	22.80	-	-	-	-	100.06	10.33	
Computer Software	47.89	7.19	0.10	54.98	39.52	6.69	0.11	46.10	-	-	-	-	8.88	8.37	
Technological Licences	38.55	0.26	-	38.81	33.22	1.62	-	34.84	-	-	-	-	3.97	5.33	
Rights to use	87.11	-	6.14	80.97	45.75	2.45	1.30	46.90	-	-	-	-	34.07	41.36	
TOTAL	204.80	99.15	6.33	297.62	139.41	12.73	1.50	150.64	-	-	-	-	146.98	65.39	
														₹ in Crore	

Particulars	0	ORIGINAL COST				AMORTISATION				IMPAI	CARRYINGVALUE			
	As at 31/03/2016	Addition	Deduction/ Adjustment	As at 31/03/2017		Addition	Disposal/ Adjustments			Recognised/ (Reversed)	Deduction/ Adjustments		As at 31/03/2017	As at 31/03/2016
Mining rights	122.86	218.87	-	341.73	22.80	7.58	-	30.38	-	-	-	-	311.35	100.06
Computer Software	54.98	9.94	0.88	64.04	46.10	6.55	0.87	51.78	-	-	-	-	12.26	8.88
Technological Licences	38.81	-	-	38.81	34.84	1.61	-	36.45	-	-	-	-	2.36	3.97
Rights to use	80.97	-	-	80.97	46.90	2.73	-	49.63	-	-	-	-	31.34	34.07
TOTAL	297.62	228.81	0.88	525.55	150.64	18.47	0.87	168.24	-	-	-	-	357.31	146.98
Previous Year	204.80	99.15	6.33	297.62	139.41	12.73	1.50	150.64	-	-	-	-	146.98	65.39

Useful life of intangible assets: Items of Intangible Assets Life (Years)

Mining rights	20-30
Computer Software	2-3
Technological Licences	4-6
Rights to use	5-35

#### Investment in Subsidiaries 5.

							₹ in Crore
	Face Value		Numbers-As at			Value As at	
	Per Unit	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015
Investment in Equity Shares- (a)							
Unquoted							
A V Minerals (Netherlands) N.V.	€ 567.83	2,291,993	2,228,728	2,216,689	9,801.00	9,534.16	9,485.21
Aditya Birla Chemicals (India) Limited	₹10	-	-	12,004,987	-	-	12.45
Aditya Birla Minerals Ltd (b)	-	-	159,820,001	159,820,001	-	222.35	222.35
Birla Resources Pty Limited - (c)	-	-	650,000	650,000	-	1.79	1.79
Dahej Harbour & Infrastructure Limited	₹10	50,000,000	50,000,000	50,000,000	50.00	50.00	50.00
East Coast Bauxite Mining Company Pvt Limited	₹10	7,400	7,400	7,400	0.01	0.01	0.01
Hindalco Almex Aerospace Limited	₹10	172,115,744	172,115,744	172,115,744	83.24	83.24	83.24
Hindalco Guinea SARL	GNF 100000	100	100	100	0.01	0.01	0.01
Lucknow Finance Company							
Limited	₹10	9,902,500	9,902,500	9,902,500	9.90	9.90	9.90
Mauda Energy Limited	₹10	175,000	175,000	175,000	0.18	0.18	0.18
Minerals & Minerals Limited	₹10	50,000	50,000	50,000	0.17	0.17	0.17
Renuka Investments & Finance Limited	₹10	9,250,000	9,250,000	9,250,000	9.25	9.25	9.25
Renukeshwar Investments & Finance Limited	₹10	4,795,000	4,795,000	4,795,000	4.80	4.80	4.80
Suvas Holdings Limited	₹10	4,231,903	3,612,600	3,612,600	4.23	3.61	3.61
Utkal Alumina International Limited	₹10	3,971,764,068	3,971,764,068	3,911,764,068	4,082.03	4,082.03	4,022.03
					14,044.82	14,001.50	13,905.00

							₹ in Crore	HTS H
	Face Value	1	Numbers-As at			Value As at		FINANCI/ HIGHLIGH
	Per Unit	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	HG H
Other Equity Investment -								
(Fair Value of Financial								NO
Guarantee given for)								ISSI
Utkal Alumina International Limited	NA	NA	NA	NA	74.41	74.41	40.29	DISCUSSION
Suvas Holdings Limited	NA	NA	NA	NA	0.02	0.02	0.02	L N
A V Minerals (Netherlands) N.V.	NA	NA	NA	NA	3.24	3.24	3.24	
					77.67	77.67	43.55	AG
					14,122.49	14,079.17	13,948.55	MA

Investments in subsidiaries have been carried at cost. None of the subsidiaries are listed on any stock exchange in India or outside (a) India.

During the financial year, the Company has sold its entire holding in its subsidiary, Aditya Birla Minerals Limited, Australia (ABML) by (b) accepting an off-market take-over offer from Metal X Limited. As per the offer, a part of the proceeds were realised in cash and the balance in the equity shares of Metal X Limited. The equity shares of Metal X Limited received as part of this transaction have also been liquidated. The resultant gain arising out of these transactions is ₹ 144.93 Crore and has been accounted for as exceptional income in Statement of Profit and Loss.

Birla Resources Pty Limited, a Company incorporated in Australia has been closed during the year and has refunded the capital (c) invested in it.

#### 6. Investments in Joint Ventures and Associates

		Face Value	ſ	Numbers-As a	t		Value As at		SUSTAIN/ RESPOI
		Per Unit	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	З, Е
Joint Ven	tures								
Investme	nts in Equity Shares - (a)								ORT
Unquoted	ł								REP 4
Hydromine	e Global Minerals GMBH Limited	USD100	-	-	64,650	-	-	31.58	CORPORATE GOVERNANCE REPORT
						-	-	31.58	COR
	es at Fair Value Other Comprehensive Income)								GOVE
Investme	nt Equity Shares - (b)					-	-	-	
Unquoted	k								ATIO
,	la Science & Technology Private Limited	₹10	9,800,000	9,800,000	9,800,000	11.00	8.00	7.70	SHAREHOLDER INFORMATION
Quoted									
IDEA Cellu	ular Limited	₹10	228,340,226	228,340,226	228,340,226	1,960.30	2,516.31	4,201.46	
						1,971.30	2,524.31	4,209.16	SOCIAL
						1,971.30	2,524.31	4,240.74	S H

(a) During the financial year 2015-16, Company made a provision of ₹ 31.50 Crore towards impairment in the value of the investment in Hydromine Global Mineral (GMBH) Limited (a joint venture). As a result of Company's decision to dispose of its stake in this joint venture, investment in Hydromine Global Minerals (GMBH) Limited has been classified as 'Held for Sale'.

The Company has elected to account for its Investments in Associates as per Ind AS 109. Investments in Associates have been Fair (b) Valued through Other Comprehensive Income (FVTOCI).

Aggregate amount of investments and market value are given below: (c)

		< in Crore	. –
	As at		
31/03/2017	31/03/2016	01/04/2015	D AENTS
228.34	228.34	228.34	ATEL
1,960.30	2,516.31	4,201.46	
9.80	9.80	41.38	CIAI
-	-	-	
	228.34 1,960.30	31/03/201731/03/2016228.34228.341,960.302,516.31	As at31/03/201731/03/201601/04/2015228.34228.34228.341,960.302,516.314,201.46

STANDALONE FINANCIAL STATEMENTS

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DIRECTORS' Report

ABILITY & BUSINESS INSIBILITY REPORT

₹ in Crore

## Excellence by Design

## 7A. Other Investments

							₹ in Crore
	Face Value		Numbers-As a			Value As at	
	Per Unit	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015
Equity instruments at fair value (through							
Other Comprehensive Income) - (a)							
Quoted	* <b>-</b>	00 00 4 000	00 00 4 000	00 007 404	01715	110.10	100 70
National Aluminium Company Limited	₹5	28,384,938	28,384,938	28,667,404	217.15	112.12	133.73
Aditya Birla Nuvo Limited	₹10	8,650,412	8,650,412	8,650,412	1,313.52	711.58	1,439.35
Grasim Industries Limited	₹2	15,246,850	3,049,371	2,299,059	1,599.39	1,172.23	832.80
UltraTech Cement Limited	₹10	1,258,515	1,258,515	1,313,748	501.49	406.34	378.09
Aditya Birla Fashion & Retail Limited	₹10	44,982,142	44,982,142	-	692.05	657.42	
					4,323.60	3,059.69	2,783.97
Unquoted - (a)	<b>T</b> 40	0 000 050			0.00		
Sai Wardha Power Generation Limited	₹10	2,830,352	-	-	2.83	-	-
Aditya Birla Ports Limited	₹10	100,000	100,000	100,000	0.13	0.13	0.13
Birla International Limited	CHF 100	2,500	2,500	2,500	3.10	3.10	4.65
Bharuch Dahej Railway Company Limited	₹10	13,530,000	13,530,000	13,530,000	17.53	17.53	29.61
					23.59	20.76	34.39
Debt instruments at fair value (through							
Other Comprehensive Income) - (a)							
Government and Trust Securities		0 000 000	0 000 000	0 000 000	10.05	47 57	10.00
6.83% Government of India Bond, 2039		2,000,000	2,000,000	2,000,000	18.85	17.57	18.03
Debt instruments at fair value (through							
Profit and Loss Account) - (a)							
Preference Shares							
3.5% Redeemable Cumulative Preference							
Shares of Aditya Birla Health Services	₹100	2,500,000	2,500,000	2,500,000			
					19.34	19.34	19.34
					4,385.38	3,117.36	2,855.73
(a) Aggregate amount of investments and							
market value are given below:							
Aggregate cost of quoted investments					298.54	298.54	287.35
Aggregate market value of quoted					4,323.60	3,059.69	2,783.97
investments							
Aggregate cost of unquoted					62.12	59.26	59.26
investments							
Aggregate amount of impairment in							
value of investments					-	-	-
Investments in debt and equity	instrumon	te Curron	•				

## 7B. Investments in debt and equity instruments, Current

## Preference Shares at fair value (through Profit and Loss)

			-				
							₹ in Crore
	Face Value		Numbers-As a	at		Value As at	
	Per Unit	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015
Unquoted							
8.75% L & T Finance Holdings Ltd	₹100	-	-	1,217,507	-	-	12.14
-					-	-	12.14
Investments in Government or Trus	t						
Securities at fair value (through Profi	t						
and Loss)							
8.12% GOI GS CG	₹100	-	2,500,000	9,000,000	-	25.58	91.26
1.44% GOI Inflation Indexed Bond	₹100	-	-	260,700	-	-	2.22
8.83% GOI GS CG	₹100	7,500,000	6,500,000	-	82.24	68.97	-
9.20% GOI GS CG	₹100	-	2,500,000	-	-	27.65	-
8.24% GOI GS CG	₹100	2,000,000	2,000,000	-	21.49	20.54	-
9.23% GOI GS CG	₹100	500,000	1,000,000	1,000,000	5.96	11.36	11.54
8.08% GOI GS CG	₹100	1,500,000	-	-	15.83	-	-
8.97% GOI GS CG	₹100	3,000,000	-	-	34.06	-	-
8.30% GOI GS CG	₹100	4,500,000	1,000,000	1,000,000	49.19	10.38	10.51
8.28% GOI GS CG	₹100	-	5,000,000	7,500,000		51.78	77.82
					208.77	216.26	193.35

## STANDALONE FINANCIAL STATEMENTS

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							₹ in Crore	FINANCIAL HIGHLIGHTS
	Face Value Per Unit	31/03/2017	Numbers-As a 31/03/2016	01/04/2015	31/03/2017	Value As at 31/03/2016	01/04/2015	HLIG
Investments in Government or trust		01/00/2011	01/00/2010	01/04/2013	01/00/2017	01/00/2010	01/04/2013	HIG
securities at fair value (through Other								
Comprehensive Income)								NOI
7.95% GOI FCI Special Bonds, 2026	₹100	513,000	513,000	513,000	5.27	5.11	5.14	S
6.65% GOI FCI Special Bonds, 2023	₹100	2,096,600	2,096,600	2,096,600	20.15	19.60	19.39	
7.00% GOI FCI Special Bonds, 2022	₹100	3,039,500	3,039,500	3,039,500	29.80	29.00	28.74	ANA
6.20% GOI FCI Special Bonds, 2022	₹100	1,432,100	1,432,100	1,432,100	13.51	13.07	12.88	ND /
					68.73	66.78	66.15	MANAGEMENT DISCUSSION AND ANALYSIS
Investments in Debentures and Bonds at								MAI
fair value (through Profit and Loss)								
Investment in Associate	7 4 9 9	4 000 000	1 000 000	4 000 000	10.00	10.05	40.00	ĩo
9.45% NCD of IDEA Cellular Limited	₹100	1,000,000	1,000,000	1,000,000	10.36	10.25	10.20	DIRECTORS' Report
Investment in Other Entities	₹ 1 000 000			000			00.00	ED ED
7.90% Corporation Bank Bonds	₹ 1,000,000	-	-	300	-	- 0.10	29.90	
7.18% NCD of IRFC	₹1,000 ₹1,000	1,192	1,192	1,192	0.12	0.12	0.12	
8.00% NCD of IRFC 8.10% NCD of IRFC	₹ 1,000 ₹ 1,000	- 30,453	- 30,453	56,282 30,453	- 3.45	- 3.30	5.90 3.24	ŝ
7.19% NCD NHB	₹1,000,000	50,455	30,453 50	30,453 50	5.22	5.05	5.02	BUSINESS Report
8.64% NCD of BIHAR SDL	₹ 100	183,500	183,500	1,183,500	1.93	1.88	12.16	BUS
0% NCD of LIC Housing Finance Limited	₹ 1,000,000	-	1,000	-	-	109.88	-	ISTAINABILITY & BUSINES Responsibility report
8.50% NCD of LIC Housing Finance Limited		-	50	-	-	5.02	_	
8.60% NCD of LIC Housing Finance Limited		100	100	500	10.23	10.03	50.04	SUSTAINABIL Responsib
8.76% NCD of LIC Housing Finance Limited		-	-	50	-	-	5.00	ESP
8.97% NCD of LIC Housing Finance Limited		250	250	-	25.73	25.27	-	Sils #
9.02% NCD of LIC Housing Finance Limited				500			50.02	1
9.24% NCD of LIC Housing Finance Limited		500	500	-	51.71	50.97	-	Е
9.44% NCD of LIC Housing Finance Limited		250	250	250	25.94	25.60	25.82	CORPORATE Governance report
9.50% NCD of LIC Housing Finance Limited		-	250	-	-	25.12	-	ERE
9.56% NCD of LIC Housing Finance Limited		-	250	-	-	25.16	-	ANCI
9.57% NCD of LIC Housing Finance Limited	₹ 1,000,000	250	250	-	25.22	25.30	-	COR
9.69% NCD of LIC Housing Finance Limited	₹ 1,000,000	-	500	-	-	50.52	-	OVE
9.70% NCD of LIC Housing Finance Limited	₹ 1,000,000	-	250	-	-	25.14	-	5
9.74% NCD of LIC Housing Finance Limited	₹ 1,000,000	-	-	220	-	-	22.22	
9.84% NCD of LIC Housing Finance Limited	₹ 1,000,000	-	-	250	-	-	25.42	SHAREHOLDER INFORMATION
10.18% NCD of LIC Housing Finance Limited	₹ 1,000,000	-	-	250	-	-	25.48	HOL
10.60% NCD of LIC Housing Finance Limited		-	250	500	-	25.17	51.21	ARE
8.70% NCD of Bajaj Auto Finance Limited		-	-	10	-	-	9.99	IN N
8.12% NCD of REC Limited	₹ 1,000	43,523	43,523	43,523	4.94	4.72	4.63	
7.93% NCD of REC Limited	₹ 1,000	56,615	56,615	56,615	6.06	5.92	5.91	72
7.22% NCD of REC Limited	₹1,000	5,130	5,130	5,130	0.54	0.52	0.52	SOCIAL
7.38% NCD of REC Limited	₹1,000	10,321	10,321	10,321	1.12	1.06	1.04	s E
8.05% NCD of REC Limited	₹1,000,000	-	250	-	-	25.01	-	
8.11% NCD of REC Limited 8.71% NCD of REC Limited	₹ 1,000,000	250	250	-	25.64	24.74	-	STANDALONE FINANCIAL STATEMENTS
8.23% NCD of REC Limited	₹ 1,000 ₹ 1,000,000	-	3,352 250	3,352 250	-	0.38	0.37 24.95	
8.27% NCD of REC Limited			250 250	250 250	- 25.89	24.96	24.95 25.05	TATE
8.37% NCD of REC Limited	₹ 1,000,000 ₹ 1,000,000	250	250 250	250	25.69	25.02 25.18	25.05	ND/
8.80% NCD of REC Limited	₹ 1,000,000		100	-		10.23	_	STP NCI/
8.46% NCD of REC Limited	₹ 1,000,000	_	-	200	-		21.95	INAI
9.04% NCD of REC Limited	₹ 1,000,000	-	_	100	-	-	10.27	<b>–</b>
9.63% NCD of REC Limited	₹ 1,000,000	-	-	250	-	-	26.09	s
8.84% NCD - PFC	₹ 100	-	-	1,000,000	-	-	10.28	ENT
7.18% NCD - PFC	₹ 1,000,000	500	-	-	48.83	-		TEL
7.19% NCD - PFC	₹ 1,000	9,565	9,565	9,565	1.00	1.00	0.96	LID/
7.36% NCD - PFC	₹ 1,000	25,187	25,187	25,187	2.73	2.59	2.53	NS0
8.20% NCD - PFC	₹ 1,000	36,862	36,862	36,862	3.97	3.89	3.90	CONSOLIDATED FINANCIAL STATEMENTS
8.27% NCD - PFC	₹ 1,000,000	-	350	-	-	35.01	-	FIN

							₹ in Crore
	Face Value		Numbers-As a			Value As at	
	Per Unit	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015
8.30% NCD - PFC	₹ 1,000	10,163	10,163	10,163	1.16	1.11	1.10
8.36% NCD - PFC	₹ 1,000,000	700	950	-	72.03	95.58	-
8.38% NCD - PFC	₹ 1,000,000	-	250	-	-	25.18	-
8.40% NCD - PFC	₹ 1,000,000	-	-	500	-	-	50.12
8.45% NCD - PFC	₹1,000,000	500	500	-	51.56	50.43	-
8.96% NCD - PFC	₹ 1,000,000	-	-	250	-	-	25.53
9.16% NCD - PFC	₹ 1,000,000	-	750	-	-	75.15	-
9.69% NCD - PFC	₹ 1,000,000	-	-	250	-	-	26.03
8.15% Power Grid Corporation	₹ 1,000,000	100	300	300	10.33	29.88	29.88
8.20% Power Grid Corporation	₹ 1,000,000	-	300	250	-	30.03	24.89
8.93% Power Grid Corporation	₹ 1,000,000	100	100	-	10.57	10.34	-
9.30% Power Grid Corporation	₹ 1,000,000	-	250	500	-	26.63	52.65
9.553% NCD of HDB Financial Services Ltd		-	-	200	-	-	20.07
10.17% NCD of HDB Financial Services Ltd		-	100	100	-	10.08	10.18
9.68% NCD Tata Sons Limited	₹ 1,000,000	-	200	-	-	20.13	
9.78% NCD Tata Sons Limited	₹ 1,000,000	-	-	650	-	-	65.16
9.98% NCD Tata Sons Limited	₹ 1,000,000	-	-	100	-	-	10.00
9.50% Tata Capital Financial Services Ltd	₹ 1,000,000	-	-	250	-	-	25.02
10.27% Tata Capital Financial Services Ltd		-	-	400	-	-	40.10
8.99% Tata Capital Financial Services Ltd	₹ 1,000,000	250	250	-	25.10	25.04	-
7.07% HUDCO Bonds	₹ 1,000,000	50	50	-	5.26	5.03	-
7.34% HUDCO Bonds	₹1,000	100,000	100,000	100,000	10.52	10.19	10.08
7.51% HUDCO Bonds	₹ 1,000	50,000	50,000	50,000	5.48	5.20	5.05
0% NCD HDFC Limited	₹ 1,000,000	-	900	-	-	142.05	-
8.24% NCD HDFC Limited	₹ 10,000,000	-	50	-	-	49.85	-
8.25% NCD HDFC Limited	₹10,000,000	50	-	-	50.53	-	-
8.35% NCD HDFC Limited	₹ 1,000,000	-	-	100	-	-	9.98
8.75% NCD HDFC Limited	₹ 500,000	-	1,000	-	-	50.57	-
9.20% HDFC Limited Bond	₹ 1,000,000	-	349	349	-	34.94	35.23
9.25% NCD HDFC Limited	₹ 1,000,000	-	100	-	-	10.02	-
9.30% NCD HDFC Limited	₹ 1,000,000	-	750	-	-	75.10	-
9.45% NCD HDFC Limited	₹1,000,000	250	250	-	25.96	25.60	-
9.50% NCD HDFC Limited	₹ 1,000,000	-	150	-	-	15.07	-
9.55% NCD HDFC Limited	₹ 1,000,000	-	-	100	-	-	10.02
9.58% NCD HDFC Limited	₹1,000,000	-	-	100	-	-	10.02
9.60% NCD HDFC Limited	₹1,000,000	-	-	100	-	-	10.02
9.65% NCD HDFC Limited	₹1,000,000	1,050	550	-	108.46	56.45	-
9.70% NCD HDFC Limited	₹ 1,000,000	-	750	250	-	75.75	25.42
9.75% NCD HDFC Limited	₹ 1,000,000	-	1,000	-	-	100.41	05 11
9.27% L&T Finance Ltd	₹ 2,500,000	-	-	100	-	-	25.11
9.345% L&T Finance Ltd 8.70% Sundaram Finance Ltd.	₹ 2,500,000	-	100	-	-	25.02	-
9.75% Sundaram Finance Ltd.	₹ 1,000,000	250	250	-	25.19	24.92	-
8.77% NCD Kotak Mahindra Prime Ltd	₹ 1,000,000	-	250	-	-	25.04	-
9.30% NCD Kotak Mahindra Prime Ltd	₹ 1,000,000	250	250	-	25.11	25.04	-
	₹ 1,000,000	-	250	-	-	25.03	-
9.75% Aditya Birla Finance Ltd	₹ 1,000,000	250 500	-	-	25.09	-	-
8.25% Bajaj Finance Ltd 8.77% Uttar Pradesh SDL	₹1,000,000 ₹100	500	-	-	50.52	-	-
	₹100 ₹1,000	500,000	-	-	5.44	-	-
9.25% Dewan Housing Finance Corpn Ltd 7.28% NHAI	₹1,000 ₹1,000,000	200,000 50	- 50	-	20.07	- 5.13	-
7.28% NHAI 8.30% NHAI	₹ 1,000,000	50	50	-	5.46	5.13	- 2.67
	₹1,000 ₹1,000,000	-	-	24,724	-	-	2.07
8.63% IDFC Bank Ltd	₹1,000,000	250	250	-	25.61	25.13	- 004 50
					840.08	1,825.13	994.52

# Excellence by Design

## STANDALONE FINANCIAL STATEMENTS

Annual Report 2016-17

	Face Value		Numbers-As	at		Value As at	₹ in Crore	FINANCIAL
	Per Unit	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	INAL
Investments in Commercial Papers at fair value (through Profit and Loss)								
Kotak Mahindra Investments Limited	₹ 500,000	-	3,000	2,000	-	139.66	96.01	MANAGEMENT DISCUSSION AND ANALYSIS
Kotak Mahindra Prime Limited	₹ 500,000	-	1,500	1,500	-	69.02	72.14	SUISS
Volkswagon Finance Pvt Ltd	₹ 500,000	-	-	500	-	-	23.30	DISC
Daimler Financial Services India Pvt Ltd	₹ 500,000	-	1,500	1,000	-	69.05	47.92	ANA
Axis Finance Ltd	₹ 500,000	-	1,000	-	-	48.84	-	GEMENT DISCU
L & T Infrastructure Finance Co Ltd	₹ 500,000	-	500	-	-	24.42	-	A
SIDBI	₹ 500,000	-	-	4,000	-		196.40	MA
PFC	₹ 500,000	-	-	-	-	-	-	1
REC Ltd	₹ 500,000	-	-	-	-	-	-	ŵ
Exim Bank	₹ 500,000	-	1,500	-	-	74.16	-	DIRECTORS
PNB Housing Finance Ltd	₹ 500,000	2,000	-	-	92.92			REC
Housing Development Finance	( 000,000	2,000			02.02			ā
Corporation Limited	₹ 500,000	1,500	5,000	3,000	70.23	233.17	142.56	
		.,	0,000	0,000	163.15	658.32	578.33	SS _
Investments in Certificate of Deposits a	t							SUSTAINABILITY & BUSINESS Responsibility report
fair value (through Profit and Loss)								BU
Bank of India	₹ 100,000	-	-	10,000	-	-	97.19	Ľ2
Bank of Baroda	₹ 100,000	-	5,000	-	-	49.39	-	SIBI
Andhra Bank	₹ 100,000	-	2,500	-	-	24.97	-	PON
ICICI Bank Ltd	₹ 100,000	-	5,000	2,500	-	49.36	24.03	IST/
IDBI Bank Ltd	₹ 100,000	-	5,000	-	-	46.87		S .
Axis Bank Ltd	₹ 100,000	-	20,000	5,000	-	198.41	47.92	1
Union Bank of India	₹ 100,000	-	10,000	-	-	98.78	-	C SRT
United Commercial Bank	₹ 100,000	-	-	-	-	-	-	CORPORATE Governance report
Corporation Bank	₹ 100,000	-	-	10,000	-	-	96.51	CORPORATE RNANCE REI
Kotak Mahindra Bank	₹ 100,000	-	-	-	-	-	-	ORP
Oriental Bank of Commerce	₹ 100,000	-	-	-	-	-	-	C C
Punjab & Sind Bank	₹ 100,000	-	17,000	15,000	-	167.59	147.48	60
IndusInd Bank Ltd	₹ 100,000	-	2,500	-	-	24.57	_	
Vijaya Bank	₹ 100,000	-	5,000	-	-	46.53	-	S B
United Bank of India	₹ 100,000	-	-	-	-	-	-	ATIC
Canara Bank	₹ 100,000	-	12,500	5,000	-	123.04	46.39	SHAREHOLDER
			,	-,		829.51	459.52	SHA
Investments in Mutual Funds at fair value (through Profit and Loss)	e					020101	100.02	
Quoted								SOCIAL
Investments in Debt Schemes of Mutua	d							S E
Funds - (b)					7,572.05	3,994.42	4,067.49	
					7,572.05	3,994.42	4,067.49	TS
					8,852.78	7,590.42	6,371.50	MEN
(a) Investments in Debt Schemes of M			f ₹ Nil (as at 3	31/03/2016 ₹ 4				STANDALONE IANCIAL STATEMENTS
<ul><li>crore) being deposit as margin for d</li><li>(b) Aggregate amount of Quoted and</li></ul>			narket value	of Quoted Inv	vestments an	d aggregate	provision for	STAN

diminution in value of Investments are given below:

Aggregate amount of Quoted and Unquoted Investments, market value of Quoted Investments and aggregate provision for diminution in value of Investments are given below:						
			₹ in Crore			
		As at		- IN		
	31/03/2017	31/03/2016	01/04/2015	TED		
Aggregate cost of quoted investments	7,090.71	3,980.82	3,985.01	STA'		
Aggregate market value of quoted investments	7,572.05	3,994.42	4,067.49	CIAL		
Aggregate cost of unquoted investments	1,264.15	3,581.65	2,281.82	NAN		
Aggregate amount of impairment in value of investments	-	-	-	E		

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## 8A. Loans, Non-current

(Unsecured, Considered Good unless otherwise stated)

				₹ in Crore
			As at	
		31/03/2017	31/03/2016	01/04/2015
	Loans to Related Parties - (a)			
	Inter-Corporate Deposits	44.86	30.73	37.84
	Loans to others			
	Unsecured, Considered Good	-	-	-
	Doubtful	-	-	-
	Allowance for doubtful loans	-	-	-
	Loans to employees	5.67	6.16	6.96
		50.53	36.89	44.80
	(a) Far datails of leans to related partice refer Nate 46 Deleted De			
	(a) For details of loans to related parties, refer Note - 46, Related Pa	arty transactio	ns.	
8B.	Loans, Current			
	(Unsecured, Considered Good unless otherwise stated)			
	Loans to Related Parties - (a)	10.00	07.04	00.40
	Inter - Corporate Deposits	10.63	27.21	20.10
	Loans to employees	4.10	4.69	5.22
	Loans to others	165.09	0.37	1.19
		179.82	32.27	26.51
	(a) For details of loans to related parties, refer Note - 46, Related Pa	arty Transactio	ns.	
٥٨	Other Financial Assets, Non-current			
3A.	•			
	(Unsecured, Considered Good unless otherwise stated)			
	Derivative assets	187.54	78.21	30.14
	Security and judicial deposits			
	Unsecured, considered good	136.15	131.07	115.50
	Considered doubtful	0.10	-	-
	Allowance for doubtful deposits	(0.10)	_	_
	Deposit with Others	54.56	54.99	53.40
	Others	54.50	54.99	55.40
		4.50	1 00	- 44
	Unsecured, considered good	4.59	1.89	1.44
	Unsecured, considered doubtful	-	-	19.35
	Allowance for doubtful amount		-	(19.35)
		382.84	266.16	200.48
9B.	Other financial assets, Current			
•=-	(Unsecured, considered good unless otherwise stated)			
	Derivative assets	781.89	1,113.80	502.94
	Other financial assets at amortised cost			
	Amounts recoverable from Related Parties	0.64	0.64	0.29
	Security deposits			
	Unsecured, considered good	111.52	70.20	81.12
	Considered doubtful	0.25	0.25	0.25
	Allowance for doubtful amount	(0.25)	(0.25)	(0.25)
	Deposits with NBFCs with initial maturity more than 3 months	60.00	0.00	0.00
	Accrued interests	67.80	106.48	96.85
		61.06	71.09	
	Project expenses recoverable from Government			159.89
	Others	31.53	43.51	50.40
		1,114.44	1,405.72	891.49

FINANCIAL HIGHLIGHTS

## **10A. Other Non-current Assets**

(Unsecured, Considered Good unless otherwise stated)

(Onsecured, Obhaldered Good unless otherwise stated)			₹ in Crore	FINAN
		As at		_
	31/03/2017	31/03/2016	01/04/2015	MANAGEMENT DISCUSSION AND ANALYSIS
Capital advances	96.24	124.09	151.07	SCUS
Unsecured, considered good				GEMENT DISCU
Advance other than capital advances				
Advance to supplier for goods and services	8.37	9.26	5.82	NAGE
Prepaid expenses	3.66	2.13	1.72	MA
Prepaid lease rent for leasehold lands	594.85	583.64	523.34	
Others				ERS'
Unsecured considered good	20.90	9.04	19.16	DIRECTORS' Report
Unsecured, considered doubtful	15.09	12.79	12.94	BIR B
Allowance for doubtful advances	(15.09)	(12.79)	(12.94)	
	724.02	728.16	701.11	ESS
10B. Other current assets				SUSTAINABILITY & BUSINESS Responsibility report
(Unsecured, Considered Good unless otherwise stated)				\&B TYR
Balances other than capital advance				
Deposits with Government and other authorities - (a)	1,390.79	812.41	1,833.24	PONS
Advances to employees	14.23	10.49	10.08	<b>JSTA</b> RESI
Other advances and balances				S
Advance to supplier for goods and services	724.97	596.15	629.60	Ē
Prepaid expenses	30.10	34.02	22.33	POR
Prepaid rent - leasehold land	17.41	8.28	8.36	RATI SE RE
Others				CORPORATE Governance report
Unsecured considered good - (b)	1,707.67	3,023.82	1,917.88	CC
Unsecured considered doubtful	94.62	67.59	43.15	99
Allowance for doubtful advances	(94.62)	(67.59)	(43.15)	~ _
	3,885.17	4,485.17	4,421.49	REHOLDER
(a) Includes deposits against disputed legal cases.				REHO

SHAR (b) Mainly includes CENVAT credit receivable, VAT credit receivable, Service Tax credit receivable etc and claims with direct and indirect tax authorities.

## 11. Inventories

										1
	As at 31/03/2017			As at 31/03/2016			As at 01/04/2015			
	In Hand	In Transit	Total	In Hand	In Transit	Total	In Hand	In Transit	Total	NE EMEN
Raw materials	928.20	2,235.54	3,163.74	1,838.40	1,531.58	3,369.98	1,010.94	2,170.43	3,181.37	TANDALON
Finished goods	485.62	3.73	489.35	843.59	6.21	849.80	542.52	14.43	556.95	TANE
Work-in-progress	4,789.48	34.01	4,823.49	3,322.87	32.87	3,355.74	3,814.20	28.78	3,842.98	STAN
Stores and spares	464.87	19.89	484.76	419.17	13.41	432.58	357.75	10.53	368.28	Ξ.
Coal and fuel	263.01	43.68	306.69	380.47	16.92	397.39	490.14	367.06	857.20	TS
	6,931.18	2,336.85	9,268.03	6,804.50	1,600.99	8,405.49	6,215.55	2,591.23	8,806.78	LIDATED
(a) Fair value he	dges are i	mainly used	d to hedge	the expos	sure to char	nge in fair v	value of co	mmodity p	rice risks.	LIDATED
The fair value adjustment remains part of the carrying value of inventory and taken to profit and loss when $ert ec{B}$ $ec{B}$										
the inventor	y is sold.									CONSOI
(b) Inventories are hypothecated to secure short-term borrowings. Refer to Note 18B(a).										

(b) Inventories are hypothecated to secure short-term borrowings. Refer to Note 18B(a).

SOCIAL Report ₹ in Crore

(c) Write downs of inventories (net of reversal) to net realizable value related to raw materials, work-in-progress and finished goods amounted to ₹ 7.87 crore (previous year ₹ 76.37 crore). These were recognized as expense during the year and included in 'cost of raw material consumed' and 'change in value of inventories of work-in-progress and finished goods' in statement of profit and loss.

## 12. Trade Receivables

			₹ in Crore
		As at	
	31/03/2017	31/03/2016	01/04/2015
Trade receivables:			
Secured, considered good	3.06	3.12	3.29
Unsecured, considered good	1,874.84	2,015.40	1,828.89
Unsecured, considered doubtful	35.05	34.66	34.84
Allowance for doubtful amount	(35.05)	(34.66)	(34.84)
	1,877.90	2,018.52	1,832.18
Expected Credit Loss on trade receivables	(5.07)	(3.76)	(3.13)
	1,872.83	2,014.76	1,829.05

(a) Trade receivables hypothecated against borrowings. Refer to Note 18B(a)

(b) No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person. Further no trade or other receivable are due from firms or private companies respectively in which any director is a partner, or director or member.

## 13. Cash and Cash Equivalents

			₹ in Crore
Cash on hand	0.48	0.48	0.40
Cheques and drafts on hand - (a)	17.11	52.51	14.81
Balances with bank			
Current accounts	127.56	60.95	88.37
Deposit with Banks with less than 3 months initial maturity	0.05	0.05	200.00
Short term liquid investments - (b)	4,162.22	108.64	260.85
	4,307.42	222.63	564.43

(a) Includes ₹ 7.79 crore (as at 31/03/2016 ₹ 41.68 crore and as at 01/04/2015 ₹ 7.73 crore) remittance in transit.

(b) Proceeds from issuance of common equity shares of the Company through Qualified Institutional Placement has been temporarily invested in liquid mutual funds.

(c) There are no repatriation restriction with regard to cash and cash equivalents as the end of reporting period and prior periods.

## 14. Bank balances other than cash and cash equivalents

			₹ in Crore
Balances with banks			
Earmarked balances - (a)	17.78	12.40	6.85
Deposits with initial maturity more than 3 months	9.98	91.44	673.76
	27.76	103.84	680.61
(a) Includes unclaimed dividend of ₹ 8,75 crore (as at 31/03/2016 ₹ 5,6	5/1 crore and as at	01/04/2015	₹ 5 77 crore)

(a) Includes unclaimed dividend of ₹ 8.75 crore (as at 31/03/2016 ₹ 5.54 crore and as at 01/04/2015 ₹ 5.77 crore)

## 15A Non-current Assets or Disposal Groups Classified as held for sale or as held for distribution to owners

	<u> </u>	97.59	120.21
Assets of disposal group held for sale	68.04	84.12	107.44
Non-current assets classified as held for sale	13.47	13.47	12.77

## 15B. Liabilities associated with disposal groups classified as held for sale or as held for distribution to owners

Liabilities associated with disposal group held for sale	0.05	0.16	0.78
	0.05	0.16	0.78

12 F

## 16. Share Capital

			₹ in Crore	FINANCIAL
	04/00/0047	As at	04/04/0045	드로
	31/03/2017	31/03/2016	01/04/2015	Z
				USSIC
2,500,000,000 (as at 31/03/2016: 2,500,000,000 and as at 01/04/2015: 2,500,000,000) Equity Shares of ₹ 1/- each	250.00	250.00	250.00	GEMENT DISCU AND ANALYSIS
25,000,000 (as at 31/03/2016: 25,000,000 and as at 01/04/2015:	200.00	200.00	200.00	
25,000,000) Redeemable Cumulative Preference Shares of ₹ 2/- each				MANAGEMENT DISCUSSION AND ANALYSIS
	5.00	5.00	5.00	MAN
	255.00	255.00	255.00	Ì
Issued				ORS'
224,38,07,736 (as at 31/03/2016: 206,55,39,406 and as at				DIRECTORS' Report
01/04/2015: 206,55,34,028) Equity Shares of ₹ 1/- each - (a), (d)				
	224.38	206.55	206.55	s
	224.38	206.55	206.55	BUSINES
Subscribed and Paid-up				BUS
224,38,00,339 (as at 31/03/2016: 206,55,32,009 and as at 01/04/2015: 206,55,26,631) Equity Shares of ₹ 1/- each - (d)				ISTAINABILITY & BUSINE Responsibility report
	224.38	206.55	206.55	SUSTAINABIL
Less: Face Value of 5,46,249 (as at 31/03/2016: 5,46,249 and as at 01/04/2015: 5,46,249) Equity Shares forfeited				SUST
	(0.05)	(0.05)	(0.05)	. E
Add: Forfeited Shares (Amount originally Paid up)	0.02	0.02	0.02	EPOR
	224.35	206.52	206.52	CORPORATE Governance report
Treasury Shares				CORF
Less: 1,63,16,130 (as at 31/03/2016: 1,63,16,130 and as at				GOVE
01/04/2015: 1,63,16,130) Equity Shares (b)	(1.63)	(1.63)	(1.63)	
	222.72	204.89	204.89	S EB
(a) Issued Share Capital as at 31/03/2017 includes 7,397 Equity	Shares (as at	31/03/2016	7,397 Equity	HOLDER

- Shares and as at 01/04/2015 7,397 Equity Shares) of ₹ 1/- each issued on Rights basis kept in abeyance due to legal case pending.
- (b) Treasury shares are held by Trident Trust which represents 16,316,130 equity shares of ₹ 1/- each fully paid-up of the Company issued, pursuant to a Scheme of Arrangement approved by the Hon'ble High Courts of Mumbai and of Allahabad, vide their Orders dated 31st October, 2002, and 18th November, 2002, respectively, to the Trident Trust, created wholly for the benefit of the Company and is being managed by trustees appointed by it. The tenure of the Trust is up to January 23, 2024.
- (c) Reconciliation of shares outstanding at the beginning and at the end of the reporting period:

	2016-	17	2015-1	16	DALONE Statements
	Numbers	₹ in Crore	Numbers	₹ in Crore	STAN NANCIAL
Equity shares outstanding at the beginning of the period	2,048,669,630	204.89	2,048,664,252	204.89	FINAN
Equity shares allotted pursuant to exercise of ESOS	1,440,671	0.14	5,378	-	DATED
Equity shares allotted in Qualified Institutional Placement	176,827,659	17.68			
Equity shares outstanding at the end of the period	2,226,937,960	222.72	2,048,669,630	204.89	CONS

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SOCIAL REPORT

- (d) On 9<sup>th</sup> March, 2017, the Company has issued and allotted 17,68,27,659 Equity Shares of ₹ 1/each at an issue price of ₹ 189.45 per share to raise ₹ 3,350 Crore by way of Qualified Institutional Placement ("QIP") under Chapter VIII of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 and Section 42 of the Companies Act, 2013 read with Rule 14 of the Companies (Prospectus and Allotment of Securities Rules, 2014). Expenses related to the issue amounting to ₹ 42.67 Crore have been adjusted against Securities Premium. Use of the net proceeds of the Qualified Institutional Placement is intended for business purposes such as meeting working capital requirements, repayment or prepayment of debt, exploring acquisition opportunities and general corporate purposes. Pending utilisation, the proceeds (net of issue expenses) have been invested in short term liquid investments and included in Cash and Cash Equivalents as at 31/03/2017. However, the entire amount has since been utilised for prepayment of long term debt.
- (e) Rights, preferences and restrictions attached to Equity Shares:

The Company has one class of equity shares having a par value of ₹ 1/- per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

(f) Details of shareholders holding more than 5% Equity Shares in the Company on reporting date:

	As at 31/03/2017		As at 3 <sup>°</sup>	1/03/2016	As at 01/04/2015		
	Number of Shares Held	Percentage of Holding *	Number of Shares Held	Percentage of Holding	Number of Shares Held	Percentage of Holding	
IGH Holdings Private Limited Turquoise Investment and	349,963,487	15.60	349,963,487	16.95	349,963,487	16.95	
Finance Private Limited Morgan Guaranty Trust	124,012,468	5.53	124,012,468	6.00	124,012,468	6.01	
Company of New York Life Insurance Corporation of	152,946,895	6.82	157,366,851	7.62	159,430,288	7.72	
India and Its Associates	205,527,350	9.16	304,921,221	14.76	228,087,441	11.05	

\* Percentage have been calculated on the basis of total number of shares outstanding (before adjusting shares held by Trident Trust. Refer footnote (b) above).

(g) Shares reserved for issue under options:

The Company has reserved equity shares for issue under the Employee Stock Option Schemes. (refer Note No. 44 - Employee Share-based Payments for details of employee Stock Option Schemes).

- (h) The Company during the preceding 5 years:
  - i. Has not allotted shares pursuant to contracts without payment received in cash.
  - ii. Has not issued shares by way of bonus shares.
  - iii. Has not bought back any shares.
- The Board of Directors of the Company has recommended dividend of ₹ 1.10 per share for the year ended 31<sup>st</sup> March, 2017.

## 17. Other Equity

		₹ in Crore	
	As at		
	31/03/2017	31/03/2016	
Capital Reserve			
Balance at the beginning of the year	144.54	144.54	
Add: Capital Subsidy received during the year			
Balance at the end of the year	144.54	144.54	

	۵s	₹ in Crore at	FINANCIAL HIGHLIGHTS
		31/03/2016	FINA
Capital Redemption Reserve	01/00/2011	01/00/2010	-
	101.57	101.57	NO
Balance at the beginning of the year Add: created during the year	101.57	101.57	MANAGEMENT DISCUSSION AND ANALYSIS
Balance at the end of the year	101.57	101.57	DISC
Business Reconstruction Reserve	101.07	101.07	
Balance at the beginning of the year	7,714.77	8,397.04	
Less: Adjusted during the year	-	(682.27)	NAG 4
Balance at the end of the year	7,714.77	7,714.77	MA
Securities Premium Account	,	,	
Balance at the beginning of the year	4,861.25	4,861.17	T S'
Add: Premium on issue of shares under ESOS/Qualified Institutional Placement	19.04	0.08	DIRECTORS' Report
Add: Premium on issue of shares under Qualified Institutional Placement - (Refer			
Note 16 (d))	3,332.31	-	-
Less: Qualified Institutional Placement expenses adjusted - (Refer Note 16 (d))	(42.68)		s
Balance at the end of the year	8,169.92	4,861.25	SUSTAINABILITY & BUSINESS Responsibility report
Debenture Redemption Reserve			BUSI REP(
Balance at the beginning of the year	600.00	450.00	γ & I
Add: created during the year	150.00	150.00	
Balance at the end of the year	750.00	600.00	ONS
Employee Stock Options Outstanding			STA
Balance at the beginning of the year	35.52	28.42	<u></u>
Add: Compensation for the Year - (a)	5.57	9.63	
Less: Transferred to Securities Premium Account on exercise of Options	(13.03)	(0.04)	BT
Less: Transferred to General Reserve on unexercised Options lapsed/cancelled	(0.36)	(2.49)	CORPORATE Governance report
Balance at the end of the year	27.70	35.52	ORA
General Reserve	21,353.80	21,351.31	SORP
Balance at the beginning of the year Add: Transferred from Employee Stock Options Outstanding	0.36	21,351.31	OVEI
Balance at the end of the year	21,354.16	21,353.80	5
Retained Earning	21,004.10	21,000.00	
Balance at the beginning of the year	1,756.74	1,563.03	SHAREHOLDER INFORMATION
Profit and Loss for the Period	1,556.89	551.90	
Add: Realised gain (loss) from equity instruments fair valued through OCI	-	15.30	FOF
Less: Transferred to Debenture Redemption Reserve	150.00	150.00	- N
Less: Dividend on Equity Shares and Dividend Tax - (b)	238.78	223.49	
Balance at the end of the year	2,924.86	1,756.74	SOCIAL Report
Other Comprehensive Income			S H
Items that will not be reclassified to Profit and Loss (Net of Income Tax Effect)			1
Balance at the beginning of the year	5,042.12	6,485.53	TS
Add: Other Comprehensive Income for the Period	768.52	(1,443.41)	STANDALONE FINANCIAL STATEMENTS
	5,810.64	5,042.12	STANDALONE Icial Statem
Items that will be reclassified to Profit and Loss (Net of Income Tax Effect)			S TR
Balance at the beginning of the year	344.28	273.56	ST/
Add: Other Comprehensive Income for the Period	(232.59)	70.72	FINA
	111.69	344.28	
Balance at the end of the year	5,922.33	5,386.40	TS
	47,109.84	41,954.59	MEN
<ul> <li>(a) Include ₹ 0.03 crore (Previous year ₹ 0.17 crore) relating to options granted to of the Company which has been realised from that Company.</li> <li>(b) Dividend Distribution Tax is net of ₹ 8.14 crore (Previous year ₹ 20.97 crore) being the company of the company.</li> </ul>	employees of	r a subsidiary	SOLIDAT L STATE
(b) Dividend Distribution Tax is net of ₹ 8.14 crore (Previous year ₹ 20.97 crore) bei	ng dividend di	stribution tax	CONS

(b) Dividend Distribution Tax is net of ₹ 8.14 crore (Previous year ₹ 20.97 crore) being dividend distribution tax paid by subsidiaries.

Excellence by Design

### 18A. Borrowings, Non-current

Particulars	Non-	current Po	ortion	Curr	ent Maturi	ties*		Total	
		As at			As at			As at	
	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015
Secured									
Debentures									
Secured Non Convertible									
Debentures - (a)	5,987.33	5,985.54	5,982.93	-	-	-	5,987.33	5,985.54	5,982.93
Term Loans									
From Banks									
Rupee Term Loans - (b)	11,905.58	17,371.55	16,506.75	4,502.92	165.96	296.99	16,408.50	17,537.51	16,803.74
Foreign Currency Term Loans - (c)	252.76	-	-	-	-	-	252.76	-	-
From Financial Institutions									
Rupee Term Loans - (d)	90.10	98.25	-	-	0.86	-	90.10	99.11	-
Foreign Currency Term Loans - (c)	125.80	415.45	448.67	21.86	61.61	57.82	147.66	477.06	506.49
Finance Lease Obligation - (e)	29.51	32.59	35.30	3.04	2.75	2.48	32.55	35.34	37.78
	18,391.08	23,903.38	22,973.65	4,527.82	231.18	357.29	22,918.90	24,134.56	23,330.94
Other Borrowings									
Deferred Payment Liabilities	0.87	0.91	1.00	-	0.08	0.34	0.87	0.99	1.34
	18,391.95	23,904.29	22,974.65	4,527.82	231.26	357.63	22,919.77	24,135.55	23,332.28

\* Current maturities of non-current borrowings have been disclosed under "Other Financial Liabilities, Current".

### (a) Debentures comprise of following:

/	Bebendares comprise of following.	A3 at							
		31/03/2017		31/03/2016		01/04/2015		Dedemation	_
		Gross	Carrying Value	Gross	Carrying Value	Gross	Carrying Value	Redemption Date	
	15,000 9.60% Redeemable Non Convertible Debentures of ₹ 10 lac each	1.500.00	1.496.32	1.500.00	1.495.75	1.500.00	1 /05 11	2 August, 2022	
	15,000 9.55% Redeemable Non Convertible Debentures	1,000.00	1,430.02	1,500.00	1,430.75	1,500.00	1,435.11	2 Augusi, 2022	
	of ₹ 10 lac each 30.000 9.55% Redeemable Non Convertible Debentures	1,500.00	1,494.41	1,500.00	1,493.60	1,500.00	1,492.65	27 June, 2022	
	of ₹ 10 lac each	3,000.00	2,996.60	3,000.00	2,996.19	3,000.00	2,995.17	25 April, 2022	
		6,000.00	5,987.33	6,000.00	5,985.54	6,000.00	5,982.93		

As at

₹ in Crore

₹ in Crore

All the above Debentures are secured by the moveable assets both present and future (except moveable assets of Mahan Aluminium, Aditya Aluminium, Kalwa plant, Silvassa Plant and Current Assets) and certain immoveable properties of the Company.

(b)	Rupee term loan from ban								
				/2017	31/03	/2016	01/04	/2015	Find of
		Rate of Interest	Gross	Carrying Value	Gross	Carrying Value	Gross	Carrying Value	End of tenure
	Axis Bank	MCLR 1 year + 0.35%	1,392.29	1,391.35	1,537.79	1,535.63	4,153.50	4,147.30	31/03/2030
	State Bank of India	MCLR 1 year + 0.50%	4,969.87	4,966.50	5,216.31	5,213.73	2,769.00	2,766.23	31/03/2030
	State Bank of India	MCLR 1 year + 0.30%	6,716.00	6,716.00	7,263.50	7,263.50	9,900.00	9,890.21	01/09/2030
	Axis Bank and PNB Bank	MCLR 1 year + 0.30%	2,339.17	2,335.86	2,529.87	2,526.21	-	-	01/09/2030
	Consortium of Banks	MCLR 1 year + 0.05% - 0.50% / Base Rate	1,000.00	998.79	1,000.00	998.44	-	-	31/12/2020
			16,417.33	16,408.50	17,547.47	17,537.51	16,822.50	16,803.74	

i. The term loans from banks of ₹ 6,362.16 crore (gross) are secured by a first ranking charge/ mortgage/ security interest in respect of all the moveable fixed assets and all the immoveable properties of Mahan Aluminium Project, both present and future. These term loans are to be repaid in 60 quarterly instalments commencing from 30 June,2015 with 40% repayment falling due in first 9 years and balance 60% in last 6 years of the tenor. During the year, the Company has prepaid ₹ 333.88 crore of loan comprising of both the banks covering period from March 2017 to March 2020. The Company has sent prepayment notice to Banks to prepay ₹ 3,504.51 crore in April 2017 which has been defined as current.

ii The term loan of 9,055.17 crore (gross) is secured by a first ranking charge/ mortgage/security interest in respect of all the moveable and immovable fixed assets of Aditya Aluminium Project both present and future. This loan is to be repaid in 60 quarterly instalments commencing from December,2015 with 45% repayment falling due in first 9 years and balance 55% in last 6 years of the tenor. During the year, the Company has prepaid ₹ 688.98 crore of loan from banks and covering period from November, 2016 to February, 2020.

**FINANCIAL** HIGHLIGHTS

MANAGEMENT DISCUSSION

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₹ in Crore

AND ANALYSIS

iii The Company has a sanctioned term loan with a group of Indian bankers up to ₹ 2,000 crore out of which ₹ 1,000 crore (Axis Bank ₹ 150 crore., Central Bank of India ₹ 200 crore, IDFC Bank ₹ 250 crore, State Bank of Mysore ₹ 100 crore, State Bank of Hyderabad ₹ 100 crore, State Bank of Patiala ₹ 50 crore and HDFC Bank ₹ 150 crore) has been drawn on 31st March, 2016. This loan is secured by a second ranking charge/ mortgage/security interest in favour of Axis Trustee Services Ltd., in respect of all the moveable and immovable fixed assets of Mahan Aluminium and Aditya Aluminium both present and future. However, the Company has not yet created security on immovable fixed assets of Mahan Aluminium and Aditya Aluminium due to no-receipt of permission from Odisha Industrial Infrastructure Development Corporation. During the year the Company has surrendered the undrawn facility of ₹ 1,000 crore. This loan is repayable in 8 equal quarterly instalments commencing from 31 March, 2019, however, the Company has served notice to prepay ₹ 1000 crore in April 2017. This amount has been defined which has been defined as current maturities of long term debt and presented under current financial liabilities.

## (c) Foreign Currency term from bank and Financial Institutions comprise of following:

						As a	t		
	Currency	Rate of Interest	31/0	31/03/2017 31/03/2016 01/04/2015		31/03/2016		4/2015	End of
			Gross	Carrying Value	Gross	Carrying Value	Gross	Carrying Value	tenure
Export Development Canada (EDC)	USD	LIBOR + 3.50%	147.82	147.66	477.65	477.06	507.22	506.49	31/12/2023
Bank of Tokyo Mitsubishi (BTMU)	USD	LIBOR + 1.35%	259.44	252.76	-	-	-	-	31/03/2022
			407.26	400.42	477.65	477.06	507.22	506.49	

Foreign currency term loan includes term loan from Export Development Canada of USD 22.79 Millions (previous year USD 72.10 million). EDC loan is secured by a pari-passu first charge on all movable fixed assets of Mahan Aluminium and a second charge on current assets of the Company, both present and future. The EDC loan is to be repaid in 27 equal instalment of 3.70% since part prepayment, 30 March, 2017. During the year part of EDC loan, USD 40 million was refinanced through BTMU which is repayable directly at the end of tenor. BTMU loan is secured by a pari-passu first charge on all moveable fixed assets of Mahan Aluminium.

## (d) Rupee term loan from financial institution comprise of following:

								₹ in Crore
		31/03/2017		31/03/2016 (		01/04	/2015	End of
	Rate of Interest	Gross	Carrying Value	Gross	Carrying Value	Gross	Carrying Value	End of tenure
Aditya Birla Finance Limited (ABFL)	Base Rate + 0.35%	90.23	90.10	99.25	99.11	-		31/03/2030
		90.23	90.10	99.25	99.11	-		1

The above loan is secured by a first ranking charge/ mortgage/ security interest in respect of all the moveable fixed assets of Mahan Aluminium and all the immovable properties of Mahan Aluminium, both present and future. During the year the Company has prepaid ₹ 8.27 crore covering period March 2017 to March 2020.

## (e) Finance lease obligation

In respect of finance lease obligations, future minimum lease payments and their present value are following:

Particulars			As at 1/03/2016		As at 01/04/2015				
	Gross Obligation	Present Value	Interest	Gross Obligation	Present Value	Interest	Gross Obligation	Present Value	Interest
Not later than one year	6.63	3.04	3.59	6.68	2.75	3.93	6.72	2.48	4.24 13.62
Later than one year and not later than five years	23.99	13.30	10.69	24.95	12.71	12.24	25.77	12.15	13.62
Later than five years.	19.69	16.21	3.48	25.45	19.88	5.57	31.22	23.15	8.07
	50.31	32.55	17.76	57.08	35.34	21.74	63.71	37.78	25.93

The Company has entered into various finance lease arrangements mainly for plant and equipment for a term ranging from 3 to 25 years. The legal title to these items vests with their lessors. Some of the arrangements carries an option to the Company to purchase the underlying equipment at a certain point of time at a nominal price and in other arrangements, ownership of the asset is transferred to the Company without any additional payment at end of the lease term. There are no restrictions imposed by lease arrangements except for in the arrangement of taking Ammonia storage facility on lease, wherein there was a lock-in period of initial 6 years. There are no sub-lease arrangements entered in to by the Company.

CONSOLIDATED FINANCIAL STATEMENTS

## 18B. Borrowings, Current

		As at	
	31/03/2017	31/03/2016	01/04/2015
Secured			
From Banks			
Secured Loans from Banks - (a)	68.50	96.66	42.22
Unsecured			
From Banks			
Unsecured Loans from Banks	-	-	14.98
Unsecured FC Loans from Banks	4,161.48	4,443.83	5,618.33
Other Borrowings, Unsecured			
	4,161.48	4,443.83	5,633.31
	4,229.98	4,540.49	5,675.53

(a) Working Capital Loan for Aluminium Business, granted under the Consortium Lending Arrangement, are secured by a first pari passu charge on entire stocks of raw materials, work-in-process, finished goods, consumable stores and spares and also book debts pertaining to the Company's Aluminium business, both present and future. Working Capital Loan of State Bank of India for the Copper business is secured by a first pari passu charge by way of hypothecation of stocks of raw materials, work-in-process, finished goods and consumable stores and spares and also book debts and other moveable assets of Copper business, both present and future.

## 19A. Trade Payables, Non-current

Trade Payable	0.44	2.10	1.67
	0.44	2.10	1.67
19B.Trade Payable, Current			
Micro and Small Enterprises (a)	4.13	4.28	2.40
Other than Micro and Small Enterprises	5,280.98	3,940.24	3,649.58
	5,285.11	3,944.52	3,651.98

(a). Information related to Micro and Small Enterprises, as per the Micro, Small and Medium Enterprises Development Act, 2006 (MSME Development Act), are given below. The information given below have been determined to the extent such enterprises have been identified on the basis of information available with the Company:

(i)	Principal amount outstanding	4.13	4.28	2.40
(ii)	Interest on Principal amount due	NIL	NIL	NIL
(iii)	Interest and Principal amount paid beyond appointment day	NIL	NIL	NIL
(iv)	The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed date during the year) but without adding the amount of interest specified under MSME Development Act.	NIL	NIL	NIL
(v)	The amount of interest accrued and remaining unpaid at the end of the year.	NIL	NIL	NIL
(vi)	The amount of further interest remaining due and payable even in the succeeding years, until such date when the	NIL	NIL	NIL

(vi) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the Small enterprise, for the purpose of disallowance as a deductible expenditure under Section 23 of MSME Development Act. ₹ in Crore

₹ in Crore ຊີ

## 20A. Other Financial Liabilities, Non-current

		As at		FINANCIA
	31/03/2017	31/03/2016	01/04/2015	HIGH
Derivative liabilities	403.13	401.62	0.05	
Financial Guarantee Contract liability	62.79	67.59	31.88	NO
Liability for Capital Expenditure	9.71	33.79	74.78	ISSI
Security and Other deposits	1.25	3.67	2.47	UISCI VSI
	476.88	506.68	109.18	
20B.Other Financial Liabilities, Current				MANAGEMENT DISCUSSION AND ANALYSIS
Derivative liabilities	945.15	158.89	71.64	MAN
Application/Call money due for refund	0.31	0.31	0.31	-
Current maturities of finance lease obligations	3.04	2.75	2.48	ŝ
Current maturities of long-term borrowings - (a)	4,524.78	228.51	355.15	IRECTORS' REPORT
Derivatives matured but not yet settled	41.66	28.43	9.09	REC
Financial Guarantee Contract liabilities	4.80	4.16	11.67	
Accrued Interest				
Accrued and due	-	-	0.02	<b>JESS</b>
Accrued but not due	534.05	536.37	562.63	BUSINES
Liability for Capital Expenditure	985.20	980.18	1,097.46	8 8 T 7 8
Retention Amount Payable	73.82	41.31	40.34	
Security and Other deposits	24.57	21.97	22.57	TAINABILIT
Unclaimed Dividends - (b)	8.75	5.54	5.77	STAINABILITY & BUSINE Responsibility report
Unclaimed matured debentures	0.02	0.02	0.02	SUS
Unclaimed redeemable preference shares	-	0.07	0.07	) 
Deferred operating lease obligations	0.72	-		RT
	7,146.87	2,008.51	2,179.22	REPOR1
				2 ш

(a) Current maturities of long term borrowing as at 31/03/2017 Includes ₹ 4504.51 crore falling due after one year for which prepayment notice has been served to lenders.
 (b) These figures do not include any amount, due and outstanding, to be credited to Investor Education and

Protection Fund except ₹ 0.02 crore (as at 31/03/2016 ₹ 0.09 crore and as at 01/04/2015 ₹ 0.09 crore) which is held in abeyance due to legal cases pending.

## 21A Provisions, Non-current

which is held in abeyance due to legal cases pending.				OLDER
21A Provisions, Non-current			₹ in Crore	SHAREHOLDER INFORMATION
		As at		
	31/03/2017	31/03/2016	01/04/2015	R F
Provision for employee benefits	262.32	349.66	317.98	SOCIAL
Provision for asset retirement obligations - (a)	45.45	43.07	13.03	
Provision for environmental liability - (a)	18.29	16.62	-	Ś
Provision for enterprise social committment - (a)	127.26	_		
	453.32	409.35	331.01	ATEN
(a) Refer Note 48 - Provisions				STANDALON
21B. Provisions, Current				STANDALONE FINANCIAL STATEMENTS
Provision for employee benefits	190.47	191.72	160.64	H
Provision for asset retirement obligations - (a)	36.69	-	-	<u>s</u>
Provision for environmental liabilities - (a)	-	-	15.80	LIDATED
Provision for enterprise social commitment - (a)	15.23	-	-	IDATED TATEME
Other provisions - (a)	34.56	29.94	31.64	
	276.95	221.66	208.08	CONSC
(a) Defer Nete 10 Drevisions				: 2

(a) Refer Note 48 - Provisions

## 22. Deferred Tax Liabilities (Net)

			< in Crore
		As at	
	31/03/2017	31/03/2016	01/04/2015
Deferred tax liabilities	5,469.99	4,765.02	3,744.18
Deferred tax assets	(4,238.32)	(3,615.96)	(2,414.37)
Deferred tax liability (net of deferred tax assets) - (a)	1,231.67	1,149.06	1,329.81
(a) Refer Note 37 - Income Tax			
23A. Other Non-current Liabilities			
Other miscellaneous liabilities	10.66	1.47	3.69
	10.66	1.47	3.69
23B.Other Current Liabilities			
Advance from customer	162.87	180.26	157.20
Statutory dues payable	406.06	304.81	232.84
Earmarked liabilities	-	0.59	0.59
Other miscellaneous liabilities	128.19	149.00	514.00
	697.12	634.66	904.63
24. Income Tax Liabilities (net)			
Provision for income tax	788.59	959.09	786.96
	788.59	959.09	786.96
25. Revenue from Operations			
			₹ in Crore
		Year e	nded
		31/03/2017	31/03/2016
Sale of products (a)			
Domestic sales		23,024.03	23,635.74
Export sales		15,921.62	12,681.69

₹ in Crore

38.945.65

36.317.43

Other operating revenues	437.47	395.62
Gross revenue from operations	39,383.12	36,713.05

<sup>(</sup>a) Sales of Copper Products and Precious Metals are accounted for provisionally, pending finalization of price and quantity. Variations are accounted for in the year of settlement. Final price receivable on sale of above products for which quotational price was not finalized in previous year, were realigned at end of current year forward LME/LBMA rate and addition of sales of ₹ 5.24 crore (previous year addition of ₹ 12.14 crore) was accounted for. During the Year, final price was settled at ₹ 14.73 crore (previous year ₹ 16.24 crore) and further addition of sales of ₹ 9.49 crore (previous year ₹ 4.10 crore) was taken into account. As on March 31, 2017, sale of copper products and precious metals, pending for price finalization were realigned at year-end forward LME/LBMA and reversal of sales of ₹ 5.30 crore (previous year addition of guotational sales of ₹. 5.24 crore) was accounted for. Actual cash flow is expected on finalization of quotational price and quantity in the subsequent financial year.

(b) Includes sale of DAP including nutrient based subsidy of P&K ₹ 295.10 crore (Previous year ₹ 403.91 crore).

₹ in Crore

## 26. Other Income

26.	Other Income		₹ in Crore	AL HTS
		Year e	ended	FINANCIAL HIGHLIGHTS
		31/03/2017	31/03/2016	HIGH
	Interest Income			
	On Non-current Investments	2.53	8.27	SION
	On Current Investments	173.22	170.46	CUSS
	On Others - (a)	172.99	280.86	DIS
	Dividend Income			AENT
	On Non-current Investments - (b)	81.25	153.15	MANAGEMENT DISCUSSION AND ANALYSIS
	On Current Investments	0.05	14.82	UAN/
	Rent Income	10.33	4.90	2
	Profit/ (Loss) on PPE and Intangibles sold/ discarded (Net)	(23.19)	(0.84)	5.
	Liabilities no longer required written back	<b>39.03</b>	39.38	DIRECTORS' Report
	(Gains) losses on financial instruments			RECI
	Gains (losses) on Financial Assets Measured			<u> </u>
	at fair value through Profit and Loss (Net)	547.84	305.18	1
	Other Non-Operating Income (Net)	1.12	2.74	ESS
	• ····· • • • • • • • • • • • • • • • •	1,005.17	978.92	EPOI
	<ul> <li>(a) Interest Income on others includes ₹ 50.58 crore(Previous year ₹ 155.39 crore Income Tax Department.</li> </ul>			SUSTAINABILITY & BUSINESS Responsibility Report
	(b) Dividend Income on long-term investments includes ₹ 45.00 crore (Previou dividend received from subsidiary companies.	us year ₹ 117	.00 crore) of	SUSTAIN
27.	Cost of Material Consumed			-
	Cost of material consumed			ORT
	Copper Concentrate - (a)	15,195.79	13,230.54	CORPORATE Governance Report
	Alumina	2,100.41		ANCE
	Bauxite	255.39		COF ERN/
	Caustic Soda	593.94		GOV
	Calcined Petroleum Coke	1,020.04		E Z
	Rock Phosphate	409.12		ATIC
	Anode	357.44		SHAREHOLDER Information
	Others	1,086.09		R S
		21,018.22	,	
	Less: Transfer to Capital Work in Progress	-	11.10	ORT
		21,018.22	19,208.79	SOCIAL Report
	(a) Purchase of copper concentrate is accounted for provisionally pending fina	lization of co	ntents in the	1

(a) Purchase of copper concentrate is accounted for provisionally pending finalization of contents in the concentrate and price. Variations are accounted for in the year of settlement. Final price payable on purchase of copper concentrate for which quotational price and quantity were not finalized in previous year, were realigned based on forward LME and LBMA rate at the year end of copper and precious metals respectively and accordingly payable of ₹ 95.20 crore (previous year receivable of ₹ 26.29 crore) was accounted for. During the current year final price was settled at ₹ 43.98 crore (previous year ₹ 5.94 crore) and accordingly balance amount of ₹ 51.22 crore (previous year ₹ 20.35 crore) has been accounted for. As on March 31, 2017, payable of ₹ 75.53 crore (previous year ₹ 95.20 crore) was accounted for on realignment of unpriced copper concentrate. Actual cash flow is expected on finalization of quotational price and quantity in the subsequent financial year.

## 28. Purchase of Stock in Trade

Other materials

LIDATED	STATEMENTS
89.11 1.48 89.11 <b>1.48</b>	NCIAL S
89.11 1.48	FINA

STANDALONE FINANCIAL STATEMENTS

## 29. Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade

		₹ in Crore
	Year ended	
	31/03/2017	31/03/2016
Opening Inventories		
Work-in-Progress	3,355.74	3,842.99
Finished Goods	849.80	556.94
	4,205.54	4,399.93
Less: Closing Inventories		
Work-in-Progress	4,823.49	3,355.74
Finished Goods	489.35	849.80
	5,312.84	4,205.54
Net Change	(1,107.30)	194.39
(Increase) decrease of excise duty on inventories	7.14	(2.69)
	(1,100.16)	191.70

Details of inventories under broad heads are given below:

	Finished	Goods	Work-in-l	Progress	Το	tal
	As	at	As at		As at	
	31/03/2017	31/03/2016	31/03/2017	31/03/2016	31/03/2017	31/03/2016
Aluminium Business						
Alumina	34.88	28.13	251.41	210.60	286.29	238.73
Aluminium and Aluminium						
Products	216.98	217.03	685.86	590.13	902.84	807.16
Others	56.77	28.70	850.01	573.81	906.78	602.51
	308.63	273.86	1,787.28	1,374.54	2,095.91	1,648.40
Copper Business						
Copper and Copper Products	156.05	114.62	1,805.40	583.74	1,961.45	698.36
Precious Metals	2.53	447.40	1,223.55	983.15	1,226.08	1,430.55
Others	22.14	13.92	7.26	414.31	29.40	428.23
	180.72	575.94	3,036.21	1,981.20	3,216.93	2,557.14
	489.35	849.80	4,823.49	3,355.74	5,312.84	4,205.54

## 30. Employee Benefits Expenses

		₹ in Crore
	Year ended	
	31/03/2017	31/03/2016
Salaries and wages	1,437.07	1,365.87
Post employment benefits		
Contribution to Provident fund and other defined contribution funds	83.10	103.43
Gratuity, pension and other defined benefit plans	72.65	71.93
Employee share based payments		
Equity-settled share-based payment transactions	5.54	9.45
Employee welfare	154.78	145.20
	1,753.14	1,695.88
Less: Transferred to Capital Work-in-Progress	1.02	7.96
	1,752.12	1,687.92

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## 31. Power and Fuel

31.	Power and Fuel		₹ in Crore	FINANCIAL
		Year e		HLIG
			31/03/2016	HIG
	Power and fuel	5,906.46	6,549.29	_
	Less: Transferred to Capital Work-in-Progress	7.79	41.23	SION
		5,898.67	6,508.06	SIS
32.	Finance Cost			MANAGEMENT DISCUSSION AND ANALYSIS
	Interest expenses - (a)	2,309.50	2,331.98	
	Other finance cost	13.37	29.02	A
	Loss on foreign currency transactions and translation (Net)	-	29.14	MA
	to the extent considered as adjustment to Interest cost.			
		2,322.87	2,390.14	T S'
	(a) Interest expenses include ₹ 0.18 crore (previous year ₹ 0.08 crore) on interest paid	to Income Tax	Department.	DIRECTORS' Report
33.	Depreciation and Amortisation			HO H
	Depreciation on Property, Plant and Equipment	1,409.27	1,270.13	s
	Amortisation of Intangible Assets	0.23	0.26	INES
	Depreciation on Investment Properties	18.47	12.73	BUS
		1,427.97	1,283.12	TV &
	Less: Transferred to Capital Work-in-Progress		1.10	<b>VBILI</b>
		1,427.97	1,282.02	SUSTAINABILITY & BUSINESS Responsibility report
24	Impairment expense (reversal)			SUST
34.				
	Impairment expenses / (reversal)	-	561.70	RT .
	Impairment reversal/(expense) transferred to BRR		(561.70)	EPO
				CORPORATE Governance report
35.	Other Expenses			SORP
	Consumption of stores and spares	808.22	677.34	OVE
	Repairs to buildings	64.31	58.42	5
	Repairs to machinery	478.90	471.68	Ξ.
	Equipment and material handling expenses	400.15	350.28	SHAREHOLDER INFORMATION
	Rates and taxes	40.66	23.13	REH
	Rent	74.35	64.42	SHA
		102.17	121.84	
	Payment to Auditors - (a)	5.34	5.06	BL
	Research and development Freight and forwarding expenses (Net) - (b)	19.38 720.09	19.44 607.24	SOC REP(
	Provision for expected credit loss	1.31	0.63	
	Provision for doubtful loans, advances and debts (Net)	31.02	(7.70)	TS
	Bad loans, advances and receivables written off/(written back) (Net)	0.43	23.77	MEN
	Donation - (c)	22.48	6.16	ALON
	Directors' fees and commission	6.37	2.25	STANDALONE FINANCIAL STATEMENTS
	Loss on value of assets held for disposal	(2.04)	(2.25)	ST
	(Gain) / loss on exchange fluctuation	(12.32)	55.46	FIN
	(Gain) / loss in fair value of derivatives	(29.91)	13.26	-
	Cost of own manufactured products capitalized/used	(20.84)	(22.60)	CONSOLIDATED FINANCIAL STATEMENTS
	Premium on coal extraction	661.47	20.63	ATEC
	Miscellaneous expenses - (d)	1,093.85	846.99	OLID . STA
	Loss: Transfor to capital work in progress	4,465.39	3,335.45	CIAL
	Less: Transfer to capital work-in-progress	0.26 4,465.13	8.66	INAN
		4,400.13	3,326.79	· •

(a) Details to payment to Auditors are given below:

		₹ in Crore	
	Year ended		
	31/03/2017	31/03/2016	
Statutory Auditors:			
Statutory Audit Fees*	2.96	2.91	
Taxation Matters	0.37	0.35	
Other Services	1.72	1.37	
Reimbursement of out of pocket expenses	0.14	0.12	
Cost Auditors:			
Cost Audit Fee and Expenses	0.15	0.31	
	5.34	5.06	

\* Includes fee for issuing report under section 143(3) of the Companies Act 2013 on Internal Control over Financial Reporting and excludes fee of ₹ 1.00 crore for services rendered with respect to Qualified Institutional Placement of equity shares of the Company which has been adjusted against Securities Premium.

- (b) Freight and forwarding expenses is net of freight subsidy of ₹ 45.88 crore (previous year ₹ 34.95 crore) on sale of DAP.
- (c) Donation includes ₹ 4.00 crore (previous year refund of ₹ 0.10 crore) paid to General Electoral Trust as political donation.
- (d) Miscellaneous Expenses include ₹ 0.07 crore (previous year ₹ 0.01 crore) paid to a firm of solicitors in which one of the Director of the Company is a partner.

## 36. Exceptional Income (Expenses)

Exceptional Income - (a)	144.93	-
Exceptional Expenses - (b)	60.04	-
	84.89	-

- (a) During the financial year, the Company has sold its entire holding in a subsidiary, Aditya Birla Minerals Limited, Australia (ABML) by accepting an off-market take-over offer from Metals X Limited. As per the offer, a part of the proceeds were realised in cash and the balance in the equity shares of Metals X Limited. The equity shares of Metals X Limited received as part of this transaction have also been liquidated. The resultant gain over the carrying value of this investment arising out of these transactions is ₹ 144.93 crore and same has been accounted for as exceptional income in Statement of Profit and Loss.
- (b) Through a Gazette Notification (G.S.R 837(E) dated 31 August 2016), Ministry of Coal, Government of India has amended the applicability of the Mines and Minerals (Contribution to District Minerals Foundation) Rules, 2015 retrospectively from January 12, 2015 as against earlier applicability being later date on which District Mineral Foundation is established on October 20, 2015. Accordingly, an amount of ₹ 60.04 crore has been provided during the year for additional obligation that may arise as result of this amendment in respect to coal purchased by the Company through e-auction and linkage.

## 37. Income Tax

		₹ in Crore
	Year ended	
	31/03/2017	31/03/2016
(a) Income tax expenses recognised in Statement of Profit and Loss		
Current income tax expense for the year	414.58	119.63
Deferred Tax		
Deferred income tax (benefit)/expense for the year	596.35	98.92
MAT credit entitlement	(414.58)	(119.63)
Total income tax expense recognised in statement of profit and loss for the year	596.35	98.92

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				Year e	₹ in Crore	FINANCIAL HIGHLIGHTS
					31/03/2016	FINA
	(b)	Reconciliation of estimated income tax expense at Indian statuto rate to income tax expense reported in statement of comprehensive	-			
		Income from continued operations before income taxes		2,152.74	652.83	SUCS
		Indian Statutory Income Tax Rate *		34.61%	34.61%	GEMENT DISCU AND ANALYSIS
		Estimated income tax expenses		745.02	225.93	AN
		Tax effect of adjustments to reconcile expected income tax or reported income tax expense:	expense to			MANAGEMENT DISCUSSION AND ANALYSIS
		Income exempt from tax (dividends)		(28.13)	(58.13)	-
		Long Term Capital Gains		(46.49)	(0.72)	ŝ
		Expenses not deductible in determining taxable profit		13.43	40.53	IRECTORS' Report
		Deferred Tax not recognised on assets (refer foot note (ii) below)		(67.16)	(48.16)	REP
		Investment allowance u/s 32AC		(20.32)	(60.53)	
				(148.67)	(127.01)	s
		Income Tax expense recognised in Profit and Loss		596.35	98.92	ORT
		*Applicable Indian Statutory Income Tax rate for Fiscal 2017 & 2 required to pay tax u/s 115JB of Income Tax Act 1961	2016 is 34.608	3%. However,	Company is	SUSTAINABILITY & BUSINES Responsibility report
	(c)	Income Tax expense recognised in Other Comprehensive In	come			SIBILIT
		Remeasurement of Defined Benefit Obligation		29.26	(4.39)	PON
		Change in fair value of debt and equity instruments designated	at FVTOCI	(3.17)	1.32	RES
		Cash flow hedges and others		(125.25)	37.43	
				(99.16)	34.36	- -
(d)	Def	ferred tax balances presented in the Balance Sheet are as foll	ows:	As at	₹ in Crore	CORPORATE Governance report
			31/03/2017	31/03/2016	01/04/2015	DRPO
	Def	erred tax assets	01/00/2011		01/01/2010	
		Deferred tax assets	3,101.14	2,893.36	1,811.41	- <u>-</u>
		MAT credit entitlement	1,137.18	722.60	602.96	
			4,238.32	3,615.96	2,414.37	LDER
	Def	erred tax liabilities				RMA
		Deferred tax liabilities	(5,469.99)	(4,765.02)	(3,744.18)	SHAREHOLDER INFORMATION
			(5,469.99)	(4,765.02)	(3,744.18)	
	Net	: Deferred tax assets/(liabilities)	(1,231.67)	(1,149.06)	(1,329.81)	불문
						SOCIAL Report
(e)		ferred tax assets/(liabilities) arise from:				
		ferred income tax assets				S
		Provisions deductible for tax purposes in future periods	259.28	216.67	243.10	MEN.
		Tax losses/benefit carry forwards, net	2,751.21	2,551.38	1,457.26	IATE
		Retirement benefits and compensated absences	90.65	125.31	111.04	AND/
		MAT credit entitlement	1,137.18	722.60	602.97	STANDALONE FINANCIAL STATEMENTS
	D	formeral in a surrent daven line billation	4,238.32	3,615.96	2,414.37	FIN
		ferred income tax liabilities	F 006 00	1 555 00	2 5 10 70	
		&E depreciation and Intangible amortization	5,226.28 57.54	4,555.90 182.79	3,548.79 145.34	ENTS
		sh flow hedges r value measurements of financial instruments	57.54 176.30	182.79	38.26	TEM
		iers	9.87	12.69	30.20 11.79	OLID.
	Ju		<u> </u>	4,765.02	3,744.18	CONSOLIDATED FINANCIAL STATEMENTS
			(1,231.67)	(1,149.06)	(1,329.81)	C
			(1,201.07)	(1,143.00)	(1,029.01)	

# (f) Movement in deferred tax assets and liabilities during the year ended March 31, 2016 and March 31, 2017

		0,00	-		
	As at 01/04/2015	Recognised in Statement of Profit and Loss	Recognised in Other Comprehensive Income	Recognised in other equity	₹ in Crore As at 31/03/2016
Deferred income tax assets					
Provisions deductible for tax purposes in future period	243.11	(26.43)	-	-	216.68
Tax losses/benefit carryforwards, net	1,457.26	1,094.12	-	-	2,551.38
Retirement benefits and compensated absences	111.04	9.88	4.39	-	125.31
MAT credit entitlement	602.96	119.63	-	-	722.59
	2,414.37	1,197.20	4.39	-	3,615.96
Deferred income tax liabilities					
PP&E depreciation and Intangible amortization	3,548.79	1,201.50	-	(194.39)	4,555.90
Cash flow hedges	145.34	-	37.45	-	182.79
Fair value measurements of financial instruments	38.26	(26.66)	1.29	-	12.89
Others	11.79	1.65	-	-	13.44
	3,744.18	1,176.49	38.74	(194.39)	4,765.02
Net Deferred Tax assets/(liabilities)	(1,329.81)	20.71	(34.35)	194.39	(1,149.06)
	As at 01/04/2016	Recognised in Statement of Profit and Loss	Recognised in Other Comprehensive Income	Recognised in other equity	As at 31/03/2017
Deferred income tax assets					
Provisions deductible for tax purposes in future period	216.68	42.61	-	-	259.29
Tax losses/benefit carryforwards, net	2,551.38	199.83	-	-	2,751.21
Retirement benefits and compensated absences	125.31	(5.40)	(29.26)	-	90.65
MAT credit entitlement	722.59	414.58	-	-	1,137.17
	3,615.96	651.62	(29.26)	-	4,238.32
Deferred income tax liabilities					
PP&E depreciation and Intangible amortization	4,555.90	670.38	-		5,226.28
Cash flow hedges	182.79	-	(125.25)	-	57.54
Fair value measurements of financial instruments	12.89	166.58	(3.17)	-	176.30
Others	13.44	(3.57)	-	-	9.87
	4,765.02	833.39	(128.42)	-	5,469.99
Net Deferred Tax assets/(liabilities)	(1,149.06)	(181.77)	99.16	-	(1,231.67

- Deferred tax assets and deferred tax liabilities have been offset wherever the Company has a legally enforceable right to set-off current tax assets against current tax liabilities and where the deferred tax assets and deferred tax liabilities relate to income tax levied by the same taxation Deferred tax assets and deferred tax liabilities have been offset wherever the Company has a (i) authority.
- (ii) The Company has not recognised deferred tax on temporary differences relating to depreciation which originate and reverse during the tax holiday period.
- MANAGEMENT DISCUSSION AND ANALYSIS (iii) The Company has not recognised deferred tax assets of ₹ 238.94 crore on long term capital loss as there is no reasonable certainty to recover.

#### 38. Other Comprehensive Income - Items that will not be reclassified to profit and loss

			₹ in Crore	Σ
		Year e	ended	ĩo
		31/03/2017	31/03/2016	ORT
	Actuarial Gain (Loss)	84.54	(12.68)	DIRECTORS' Report
	Change in fair value of investment in Associates as FVTOCI	(553.01)	(1,684.85)	1
	Change in fair value of equity instruments as FVTOCI	1,263.92	250.90	ESS
	Income tax effect on above	(26.93)	3.22	SUSIN
		768.52	(1,443.41)	IV & F
39.	Other Comprehensive Income - Items that will be reclassified to profit and los	S		SUSTAINABILITY & BUSINESS Responsibility report
	Change in fair value of debt instruments designated as FVTOCI	3.23	0.17	<b>JSTAI</b> RESP
	Cash flow hedges	(361.91)	108.12	S
	Income tax effect on above	126.09	(37.57)	ST -
		(232.59)	70.72	REPO
40.	Earnings per Share (EPS)			CORPORATE GOVERNANCE REPORT
	Basic EPS from continuing operations (₹)	7.55	(0.63)	CO
	Diluted EPS from continuing operations (₹)	7.55	(0.63)	99
	Basic EPS from discontinuing operations (₹)	0.01	(0.01)	fi z
	Diluted EPS from discontinuing operations (₹)	0.00	(0.01)	10LDI
	Total Basic EPS from continuing and discontinuing operations (₹)	7.56	(0.64)	SHAREHOLDER Information
	Total Diluted EPS from continuing and discontinuing operations ( $\mathfrak{F}$ )	7.55	(0.64)	¦ 5 ≤
	Reconciliation of earnings used in calculating earning per share			35
	Profit for the period from continued operations	1,556.39	553.91	SOCIAL
	Less: Impairment (reversal of impairment) transferred to Business			
	Reconstruction Reserve	-	682.27	NTS
	Profit/(loss) from continuing operations attributable to equity shareholders	1,556.39	(128.36)	STANDALONE FINANCIAL STATEMENTS
	Profit from discontinuing operations attributable to equity shareholders	0.50	(2.01)	STANDALONE
	Total Profit/(loss) attributable to equity shareholders	1,556.89	(130.37)	STA
	Weighted average numbers of equity shares used in the calculation of EPS:		/	FINA
	Weighted average numbers of equity shares used in the calculation of Basic EPS		2,048,669,137	(0)
	Dilutive impact of Employee Stock Option Scheme	1,463,706	1,469,527	D VENTS
	Weighted average numbers of equity shares and potential equity shares used in the calculation of Diluted EPS	2,061,812,638	2,050,138,664	CONSOLIDATED NCIAL STATEMI
	Face Value per equity share (₹)	1.00	1.00	CONSOLIDATED NANCIAL STATEMENTS
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#### 41. Discontinued Operations

Mahan Coal Limited and Tubed Coal Mines Limited, joint operations of the Company, have been classified as discontinued operations since going concern of these joint operations vitiated following de-allocation of coal blocks earlier allotted to them. Assets and liabilities of these joint operations have been classified as held for sale.

A. Profit/(Loss) from Discontinued Operations

Combined results of the discontinued operations included in the profit and loss for the year are given below:

		₹ in Crore
	Year e	ended
	31/03/2017	31/03/2016
INCOME		
Other income	1.55	0.06
	1.55	0.06
EXPENSES		
Employee benefit expenses	0.37	0.83
Power and fuel	-	-
Other expenses	0.68	1.24
	1.05	2.07
Profit /(Loss) from discontinued operations (net of tax)	0.50	(2.01)
. Cash flows from Discontinued Operations		
Net cash inflow/(outflow) from operating activities	(0.81)	(0.13)
Net cash inflow/(outflow) from investing activities	108.61	(0.18)
Net cash inflow/(outflow) from financing activities	(100.45)	0.80
Net cash flows for the year	7.35	0.49

(C) Details of assets and liabilities of disposal group classified as held for sale:

		As at	
Assets	31/03/2017	31/03/2016	01/04/2015
Recoverable Project Expense	5.51	12.73	25.07
Cash and Cash Equivalents	8.61	1.01	0.27
Current Financial Assets	10.18	0.42	2.42
Other Current Assets	43.74	69.96	79.68
	68.04	84.12	107.44
Liabilities			
Trade Payable	0.03	0.05	0.19
Short Term Provision	0.01	0.02	0.21
Other Current Liability	0.01	0.09	0.38
	0.05	0.16	0.78

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#### 42. Segment Reporting

account the business activities it engages in. No operating segments have been aggregated to form these reportable segments. Description of each of the reporting segments is as under:

- i. Aluminium Segment: This part of business manufactures and sells Hydrate and Alumina, Aluminium and Aluminium Products.
- ii. Copper Segment: This part of business manufactures and sells Copper Cathode, Continuous Cast Copper Rods, Sulphuric Acid, DAP & Complexes, Gold, Silver and other precious metals.

The chief operating decision maker (CODM) primarily uses earnings before interest, tax, depreciation and amortisation (EBITDA) as performance measure to assess the performance of the operating segments. However, the CODM also receives information about the segment's revenues, segment assets and segment liabilities on regular basis.

#### A. Segment Profit or Loss:

(i) Segment's performance are measured based on Segment EBITDA. Segment EBITDA is defined as "Earnings from Continuing Operations before Finance Costs, Exceptional Items, Tax Expenses, Depreciation and Amortization, Impairment of non-current Assets, Investment income and Fair value gains or losses on financial assets but after allocation of Corporate Expenses". Segment EBITDA are as follows:

	Depreciation and Amortization, Impairment of non-current Assets, In value gains or losses on financial assets but after allocation of Corpo EBITDA are as follows:			BUSINE
	Segment Profit or Loss:		₹ in Crore	USTAINABILITY & Responsibility
		Year e	ended	ONS
		31/03/2017	31/03/2016	JSTA RESF
	Aluminium	3,472.63	2,009.18	S .
	Copper	1,456.46	1,466.58	_
	Total Segment EBITDA	4,929.09	3,475.76	CORPORATE Governance Report
	Segment EBITDA reconciles to Profit/ (Loss) before Tax from			ERE
	Continuing Operations as follows:			VANC
	Total Segment EBIDTA	4,929.09	3,475.76	
	Unrealized profit of Inter-segment Sales	0.36	(0.15)	60
	Finance Costs	(2,322.87)	(2,390.14)	1 1 1
	Depreciation and Amortization	(1,427.97)	(1,282.02)	DER LION
	Exceptional Items (Net)	84.89	-	EHOI
	Investment and treasury Income (including Interest and Dividend)	257.04	346.70	SHAREHOLDER Information
	Fair value gain/ (loss) on financial assets	547.84	305.18	0.0
	Other Unallocated Income/(Expense) (Net)	84.36	197.50	35
	Profit/ (Loss) before Tax from Continuing Operations	2,152.74	652.83	SOCIAL
i)	Following amount are either included in the measure of segment	nrofit or loss	reviewed hv	55 E

(ii) Following amount are either included in the measure of segment profit or loss reviewed by the CODM or are regularly provided to the CODM:

	the CODM or are regularly provided to	the CODM:			₹ in Crore	E MENTS
			Year	ended		ALON
		31/03/	2017	31/03/	2016	IAND,
		Aluminium	Copper	Aluminium	Copper	STAI
	Interest Income - (a)	53.01	44.03	40.44	48.56	E
	Depreciation and Amortization - (b) Impairment loss/ (Reversal) of Non-current Assets (Net) - (b)	1,270.61	139.87	1,139.93	125.56	ATED Atements
a)	Represents interest income from custom measure of segment profit or loss.	ners/ security o	deposits etc	which are inc	luded in the	CONSOLID
b)	Does not include in the measure of segme	ent profit or los	s but provide	ed to the CODI	М.	FINA

#### B. Segment Revenue:

(i) The segment revenue is measured in the same way as in the Statement of Profit and Loss. However, sales between operating segments are on arm's length basis in a manner similar to transactions with third parties and are eliminated on consolidation. Segment Revenue and reconciliation of the same with total revenue as follows:

₹ in Crore Year ended 31/03/2017 31/03/2016 Revenue Total Total Revenue Inter-Inter-Segment segment from external Segment segment from external Revenue Revenue Revenue customers Revenue customers Aluminium 19,985.66 2.90 19,982.76 18,366.46 3.76 18,362.70 Copper 8.03 11.84 18.350.35 19,408.39 19.400.36 18,362.19 Total 39,394.05 10.93 39,383.12 36,728.65 15.60 36,713.05

(ii) Revenue of approximately ₹ 4,359.88 crore (31/03/2016: ₹ 1,195.36 crore) included in revenue from Copper Segment are arose from a single external customer which is more than 10% of the Company's total revenue during the reported period.

(iii) The Company's operations is located outside India. The amount of its revenue from external customers analysed by the country in which customers are located, are given below:

		₹ in Crore
	Year e	nded
	31/03/2017	31/03/2016
India	23,207.86	23,750.95
Outside India	16,175.26	12,962.10
	39,383.12	36,713.05

#### C. Segment Assets:

Segment assets are measured in the same way as in the financial statements. These assets are allocated based on the operations of the segment and the physical location of the asset. However, certain assets like investments, loans, assets classified as held for sale, current and deferred tax assets etc. are not considered to be segment assets as they are managed at corporate level. Further, corporate administrative assets are not allocated to individual segments as they are also managed at corporate level and these are not linked to any specific segment.

#### (i) Segment assets and reconciliation of the same with total assets are as under:

			₹ in Crore
		As at	
	31/03/2017	31/03/2016	01/04/2015
Aluminium	41,645.94	41,618.20	42,977.29
Copper	8,984.77	8,567.17	8,095.87
Total Segment Assets	50,630.71	50,185.37	51,073.16
Investments (Non-current and Current)	33,494.16	27,419.90	27,677.36
Investment Property	9.26	9.48	9.74
Loans	230.35	69.16	71.30
Assets classified as held for sale	81.51	97.59	120.21
Other Corporate Assets	1,876.16	2,630.02	3,066.48
Total Assets	86,322.15	80,411.52	82,018.25
During the year ended 31/03/2017, capital expenditure relation	ting to Alumini	um and Conn	or soamonts

During the year ended 31/03/2017, capital expenditure relating to Aluminium and Copper segments are ₹ 746.77 crore and ₹ 227.43 crore respectively (previous year ₹ 813.88 crore and ₹ 117.03 crore respectively).

The total of non-current assets excluding financial assets and deferred tax assets analysed by the **FINANCIAL** HIGHLIGHTS country in which assets are located are given below:

₹ in Crore

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		As at	
	31/03/2017	31/03/2016	01/04/2015
India	35,819.84	36,059.75	37,015.88
Outside India		-	-
	35,819.84	36,059.75	37,015.88
ment Liabilities:			

#### D. Segment Liabilities:

Segment liabilities are measured in the same way as in the financial statements. These liabilities are allocated based on the operations of the segment. In measurement of Aluminium and Copper segment's liabilities, items like borrowings, current and deferred tax liabilities, liabilities associated with assets classified as held for sale etc. are no considered to be segment liabilities as they are managed at corporate level. Further, corporate administrative liabilities are not allocated to individual segments as they also managed at corporate levels and does not linked to any specific segment.

#### Segment liabilities and reconciliation of the same with total liabilities are as under:

Segment liabilities and reconciliation of the same with total liabilities are as under:						
			₹ in Crore	/ & BUSINESS ITY REPORT		
		As at				
	31/03/2017	31/03/2016	01/04/2015	PONS		
Aluminium	5,606.36	4,302.90	3,718.44	SUSTAINABILITY &		
Copper	3,626.36	2,623.57	2,563.30			
Total Segment Liabilities	9,232.72	6,926.47	6,281.74	RT		
Borrowings (Non-current and Current, including current Maturity)	27,149.75	28,676.04	29,007.82	VTE Report		
Deferred Tax Liabilities (Net)	1,231.67	1,149.06	1,329.81	CORPORA GOVERNANCE		
Current Tax Liabilities (Net)	788.59	959.09	786.96	COR		
Liabilities classified as held for sale	0.05	0.16	0.78	GOV		
Other Corporate Liabilities	586.81	571.22	750.08	1		
Total Liabilities	38,989.59	38,282.04	38,157.19	SHAREHOLDER INFORMATION		
usiness Reconstruction Reserve						
e Company had formulated a scheme of financial restructuring unde	er sections 39	1 to 394 of the	e Companies	SHA		

#### 43. Business Reconstruction Reserve

The Company had formulated a scheme of financial restructuring under sections 391 to 394 of the Companies Act 1956 ("the Scheme") between the Company and its equity shareholders approved by the High Court of judicature of Bombay to deal with various costs associated with its organic and inorganic growth plan. Pursuant to this, a separate reserve account titled as Business Reconstruction Reserve ("BRR") was created during the year 2008-09 by transferring balance standing to the credit of Securities Premium Account of the Company for adjustment of certain expenses as prescribed in the Scheme. Accordingly, the Company had transferred ₹ 8.647.37 crore from Securities Premium Account to BRR. Till 31st March, 2015, sum of ₹ 250.33 crore have been adjusted with BRR. During the year NIL (previous year ₹ 682.27 crore (net of tax)) have been adjusted with BRR.

"Had the scheme not prescribed the aforesaid treatment, the reported profit for the previous year would have been lower by ₹ 682.27 crore. For the purpose of calculating earning per share, amounts transferred to Business Reconstruction Reserve have been appropriately considered in earnings attributable to equity shareholders."

#### 44. Employee Share-based Payments

CONSOLIDATED The Company has formulated employee share-based payment schemes with objective to attract and retain talent and align the interest of employees with the Company as well as to motivate them to contribute to its growth and profitability. The Company views employee stock options as instruments that would enable the

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employees to share the value they create for the Company in the years to come. At present two employee share-based payment schemes are in operation which details are given below:

#### Employee Stock Option Scheme 2006 ("ESOS 2006"):

The shareholders of the Company has approved on 23/01/2007 an Employee Stock Option Scheme 2006 ("ESOS 2006"), formulated by the Company, under which the Company may issue 3,475,000 stock options to its permanent employees in the management cadre, in one or more tranches, whether working in India or out of India, including the Managing and Whole Time Directors of the Company. The shareholders have also approved giving discount up to 30% of current market price of shares calculated as per the ESOS 2006. The ESOS 2006 is administrated by the Compensation Committee of the Board of Directors of the Company ("the Committee"). Each stock option when exercised would be converted into one fully paid-up equity share of ₹ 1/- each of the Company. The stock options will vest in 4 equal annual instalments after one year from the date of grant. The maximum period of exercise is 5 years from the date of vesting and these stock options do not carry rights to dividends or voting rights till the date of exercise. Further, forfeited/ expired stock options are also available for grant. Further, on 23/09/2011 the ESOS 2006 has been partially modified and by which the Company may issue 6,475,000 stock options to its eligible employees.

Under the ESOS 2006, till 31/03/2017 the Committee has granted 4,328,159 stock options (31/03/2016: 4,328,159 stock options) to its eligible employees out of which 1,819,941 stock options (31/03/2016: 1,774,296 stock options) has been forfeited/ expired and are available for grant as per term of the Scheme. A summary of movement of the stock options and weighted average exercise price (WAEP) is given below:

	Year ended 31/03/2017		Year ended 31/03/20	
	Number	WAEP	Number	WAEP
Outstanding at beginning of the year	1,491,260	120.87	1,882,528	122.40
Granted during the year	-	-	-	-
Forfeited during the year	(22,510)	98.30	-	-
Exercised during the year	(443,476)	125.51	(3,185)	98.30
Expired during the year	(23,135)	150.10	(388,083)	128.50
Outstanding at year end	1,002,139	118.65	1,491,260	120.87
Exercisable at year end	806,487	118.63	1,099,956	121.63

Under ESOS 2006, as at 31/03/2017 the range of exercise prices for stock options outstanding was ₹ 118.35 to ₹ 118.73 (31/03/2016: ₹ 98.30 to ₹ 0.10) whereas the weighted average remaining contractual life for the stock options outstanding was 3.50 years (31/03/2016: 3.27 years).

#### Employee Stock Option Scheme 2013 ("ESOS 2013"):

On 10/09/2013, the shareholders of the Company has approved another Employee Stock Option Scheme 2013 ("ESOS 2013"), under which the Company may grant up to 5,462,000 Options (comprising of Stock Options and/ or Restricted Stock Units (RSU)) to the permanent employees in the management cadre and Managing and Whole time Directors of the Company and its subsidiary companies in India and abroad, in one or more tranches. The ESOS 2013 is administered by the Compensation Committee of the Board of Directors of the Company ("the Committee"). The stock options exercise price would be determined by the Committee whereas the RSUs exercise price shall be the face value of the equity shares of the Company As at the date of grant of RSUs. Each stock option and each RSU entitles the holders to apply for and be allotted one fully paid-up equity share of ₹ 1/- each of the Company upon payment of exercise price during exercise period. The stock options will vest in 4 equal annual instalments after one year of the date of grant whereas RSU will vest at the end of three years from the date of grant. The maximum period of exercise is 5 years from the date of vesting and these stock option/ RSU do not carry rights to dividends or voting rights till the date of exercise

Further, forfeited/ expired stock options and RSUs are also available for grant.

In terms of ESOS 2013, till 31/03/2017 the Committee has granted 2,250,754 stock options and 2,252,254 RSUs (31/03/2016: 2,173,824 stock options and 2,175,272 RSUs) to the eligible employees of the Company and some of its subsidiary companies. Further, 235,611 stock options and 248,954 RSUs (31/03/2016: 204,161 stock options and 215,772 RSUs) has been forfeited/ expired and are available for grant as per term

	Ye	ar ended	31/03/2017	,	Y	ear ended	31/03/2016		FINANCIAL
	Stock O	ptions	RSL	Js	Stock O	ptions	RSU	s	z
	Number	WAEP	Number	WAEP	Number	WAEP	Number	WAEP	ISSIO
Outstanding at beginning									ENT DISCU
of the year	1,948,622	118.31	1,959,500	1.00	1,943,295	121.62	1,951,978	1.00	
Granted during the year	76,930	167.15	76,982	1.00	111,260	73.60	111,334	1.00	
Forfeited during the year	(31,450)	137.21	(33,182)	1.00	(103,740)	132.30	(103,812)	1.00	MAN
Exercised during the year	(40,840)	119.45	(956,355)	1.00	(2,193)	119.45	-	-	-
Expired during the year	-	-	-	-	-	-	-	-	T S'
Outstanding at year end	1,953,262	119.91	1,046,945	1.00	1,948,622	118.31	1,959,500	1.00	RECTORS' REPORT
Exercisable at year end	1,349,625	119.37	785,409	1.00	923,737	120.23	-	_	BIB
•									1

Under ESOS 2013, the range of exercise prices for stock options outstanding as at 31/03/2017 was ₹ 73.60 to ₹ 167.15 (31/03/2016: ₹ 73.60 to ₹ 151.30) whereas exercise price in case of RSUs was ₹ 1 (31/03/2016: ₹ 1). The weighted average remaining contractual life for the stock options and RSUs outstanding as at 31/03/2017 was 4.29 years and 5.06 years respectively (31/03/2016: 5.16 years and 5.68 years respectively).

The fair value at grant date of stock option and RSU granted during the year ended 31/03/2017 was ₹ 96.94 and ₹ 163.40 respectively (previous year ₹ 41.96 and ₹ 68.20 respectively). The fair value has been carried out by an independent valuer by applying Black Scholes Model. The inputs to the model include the exercise price, the term of option, the share price at grant date and the expected volatility, expected dividends and the risk free rate of interest. The assumptions used for fair valuation of awards are given below:

risk free rate of interest. The assumptions	s used for fair valuati		0		ATE Report
		Year	ended		ATE
	31/03/2	2017	31/03/2	2016	ANCE
	Tranch	e IV	Tranch	CORPORATE Governance Rep	
	Stock Option	RSU	Stock Option	RSU	60
Grant date	21/12/2016	21/12/2016	26/11/2015	26/11/2015	- - -
Exercise price (₹)	167.15	1.00	73.60	1.00	OLDE
Life of options granted (years)	7.5 years	8 years	7.5 years	8 years	SHAREHO
Share price on grant date (₹)	167.15	167.15	73.60	73.60	SH
Expected volatility (%)	41.27%	43.14%	46.36%	47.59%	
Expected dividend (%)	100%	100%	100%	100%	SOCIAL
Risk free interest rate (%)	8.00%	8.00%	8.00%	8.00%	S E

The expected dividend is based on last year data and is not necessarily indicative. The expected volatility was determined based on the historical share price volatility over the past period depending on life of the options granted which is indicative of future periods and which may not necessarily be the actual outcome.

### Effect of employee share-based payment transactions on profit or loss for the period and on financial position:

For the year ended 31/03/2017, the Company recognised total expenses of ₹ 5.54 crore (previous year: ₹ 9.45 crore) related to equity-settled share based transactions. During the year ended 31/03/2017, the Company has allotted 1,440,671 fully paid-up equity share of ₹ 1/- each of the Company (previous year 5,378) on exercise of equity settled options for which the Company has realised ₹ 6.15 crore (previous year ₹ 0.06 crore) as exercise prices. The weighted average share price at the date of exercise of options was ₹ 165.93 per share (previous year ₹ 126.38 per share).

SUSTAINABILITY & BUSINESS RESPONSIBILITY REPORT

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#### 45. Disclosure as required by Indian Accounting Standard (Ind AS) 19 on Employee Benefits

#### A. Defined Benefit Plans

Defined benefit plans expose the Company to actuarial risks such as: Interest Rate Risk, Salary Risk and Demographic Risk.

- i. Interest rate risk: The defined benefit obligation calculated uses a discount rate based on government bonds. If the bond yield falls, the defined benefit obligation will tend to increase.
- ii. Salary risk: Higher than expected increases in salary will increase the defined benefit obligation.
- iii. Demographic risk: This is the risk of variability of results due to unsystematic nature of decrements that include mortality, withdrawal, disability and retirement. The effect of these decrements on the defined benefit obligations is not straight forward and depends on the combination of salary increase, discount rate and vesting criteria. It is important not to overstate withdrawals because in the financial analysis the retirement benefit of a short career employee typically costs less per year as compared to a long service employee.

#### (I) Gratuity Plans

The Company has various schemes (funded/unfunded) for payment of gratuity to all eligible employees calculated at specified number of days (ranging from 15 days to 1 month) of last drawn salary depending upon the tenure of service for each year of completed service subject to minimum service of five years payable at the time of separation upon superannuation or on exit otherwise. These defined benefit gratuity plans are governed by Payment of Gratuity Act, 1972.

			₹ in Crore
		Year e	ended
		31/03/2017	31/03/2016
(a)	Change in Defined Benefit Obligations (DBO) over the year ended 31 March 2017		
	Defined Benefit Obligation at the beginning of the year	846.05	747.83
	Current service cost	56.14	50.18
	Past service cost	-	
	Interest Cost on the DBO	62.42	55.49
	Curtailment cost/(credit)	-	-
	Settlement cost/(credit)	-	-
	Plan amendments	-	1.01
	Acquisitions cost	-	3.21
	Actuarial (gain)/ loss experience	(33.28)	(26.92)
	Actuarial (gain)/ loss financial assumption	(39.89)	37.56
	Benefits paid directly by Company	(5.60)	-
	Benefits paid from plan assets	(21.91)	(22.31)
	Defined Benefit Obligation at the end of the year	863.93	846.05
(b)	Change in fair value assets		
	Fair value of assets at the beginning of the year	527.83	462.49
	Acquisition adjustment	-	-
	Interest Income on plan assets	40.73	35.81
	Employer's contributions	52.42	52.35
	Return on plan assets greater/(lesser) than discount rate	11.38	(0.51)
	Benefits Paid	(21.91)	(22.31)
	Fair value of assets at the end of the year	610.45	527.83

# STANDALONE FINANCIAL STATEMENTS

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			₹ in Crore	FINANCIAL HIGHLIGHTS
(-)	Development of Net Delever Object Devition	31/03/2017	31/03/2016	ĒĬ
(c)	Development of Net Balance Sheet Position Defined Benefit Obligation	(062.02)	(946.05)	z
	Fair Value of Plan Assets	(863.93) 610.45	(846.05) 527.83	MANAGEMENT DISCUSSION AND ANALYSIS
	Funded Status{surplus/(Deficit)}	(253.48)	(318.22)	SCUS
	Effect of Assets Ceiling	(200.40)	(310.22)	NALY
	Amount recognised in Balance Sheet	-	-	
	Net defined benefit asset/(liability)	(253.48)	(318.22)	AN
		(200110)		MAN
(d)	Reconciliation of Net Balance Sheet Position			1
	Net Defined benefit asset/(Liability)at beginning of the year	(318.22)	(288.55)	š.
	Service cost	(56.14)	(51.19)	POR
	Net Interest on net defined benefit liability/(asset)	(21.69)	```	DIRECTORS' Report
	Amount recognised in OCI	84.55	(11.15)	-
	Employer's contributions	52.42	52.35	s
	Benefit paid directly by Company	5.60	-	BUSINESS Report
	Acquisition credit/(cost) Divestitures	-	-	BUS
	Cost of terminal benefits	-	-	17 8 117
	Net Defined benefit asset/(Liability)at the end of the year	(253.48)	(318.22)	ABILI ISIBI
(e)	Expense recognised during the year 2016-17	(255.40)	(310.22)	SUSTAINABILITY & BUSINES Responsibility report
(0)	Current Service cost	56.14	50.18	
	Past Service Cost Plan Amendment		1.01	
	Curtailment cost/(credit)	-	-	E
	Settlement cost/(credit)	-	-	CORPORATE Governance report
	Service Cost	-	-	CORPORATE RNANCE REI
	Net Interest on net defined benefit liability/(asset)	21.69	19.68	NAN
	Immediate recognition of (gains)/ losses-other long term employee benefit plan	-	-	VERI
	Net Gratuity Cost	77.83	70.87	60
(5)	Other Comprehensive Income (OCI)			
(f)	Other Comprehensive Income(OCI) Actuarial (gain)/loss due to DBO experience	(33.28)	(26.92)	SHAREHOLDER INFORMATION
	Actuarial (gain)/loss due to DBO experience Actuarial (gain)/loss due to DBO financial assumption changes	(39.89)	37.56	EHOI BIMA
	Actuarial (gain)/loss arising during the period	(73.17)	10.64	NFOI
	Return on Plan Assets(greater)/less than discount rate	(11.38)	0.51	5
	Actuarial (gain)/loss recognised in OCI	(84.55)	11.15	AL
	Adjustment for limit on Net assets	(0 1.00)	-	SOCIA
				S H
(g)	Defined Benefit Cost			10
	Service Cost	56.14	51.19	ENTS
	Net Interest on net defined benefit liability/(asset)	21.69	19.68	ONE
	Actuarial (gain)/loss recognised in OCI	(84.55)	11.15	IDAL STP
	Immediate recognition of (gain)/loss-other long term employee benefit plan	(6.72)		STAN
		(0.72)	82.02	STANDALONE FINANCIAL STATEMENTS
(h)	Principal Actuarial Assumptions			L.
	Discount rate (based on the market yields available on Government bonds at the	7%	7.50%	2
	accounting date with a term that matches that of the liabilities)			
	Salary escalation rate	7%	8%	DATE ATEI
	Weighted average duration of the defined benefit obligation	12 years	10 Years	CONSOLIDATED
	Mortality Rate	Indian Ass		CONSOLIDATED FINANCIAL STATEMENTS
		Mortality	2006-08	FINA
				1

			₹ in Crore
		As	at
		31/03/2017	31/03/2016
(i)	Current portion of DBO	2.83	2.32
	Non-current portion of DBO	250.65	315.90
		253.48	318.22
(1)			

- .

#### (j) Sensitivity analysis

Sensitivity analysis are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the defined benefit liability recognised in the balance sheet.

			₹ in Crore
		Year e	
		31/03/2017	31/03/2016
	Discount Rate		
	Discount rate as at end of the year	(====)	
	Effect on Defined Benefit Obligation due to 1% Increase in Discount Rate	(72.31)	(72.50)
	Effect on Defined Benefit Obligation due to 1% Decrease in Discount Rate	83.59	84.05
	Salary Escalation Rate Salary Escalation Rate as at end of the year		
	Effect on Defined Benefit Obligation due to 1% Increase in Salary Escalation Rate	82.78	82.82
	Effect on Defined Benefit Obligation due to 1% Increase in Salary Escalation Rate		(72.36)
		(12.30)	(12.00)
(k)	Methodology for defined benefit obligation:		
	The Projected Unit Credit (PUC) actuarial method has been used to assess the	plan's liabiliti	es, including
	those related to death-in-service and incapacity benefits.		
(I)	Expected benefit payments		
	Within 1 year	34.61	36.84
	From 1 year to 2 Year	57.86	56.55
	From 2 year to 3 Year	67.10	62.63
	From 3 year to 4 Year	71.00	66.16
	From 4 year to 5 Year	74.68	71.58
	From 5 year to 10 Year	430.75	443.60
		736.00	737.36
(m)	Plan assets information		
	Major categories of Plan Assets are as under:		
	Cash	2.59%	3.56%
	Scheme of insurance - Conventional product	78.39%	0.00%
	Scheme of insurance - ULIP product	19.02%	0.00%
	Others	-	96.44%
		100%	100%

#### II Other Defined Benefit Plans

#### (a) Pension

The Company contributes a certain percentage of salary for all eligible employees in the managerial cadre towards Superannuation Funds with option to put certain portion in NPS and/or in funds managed by approved trusts of by Life Insurance Corporation of India. The amount charged to the Profit and Loss during the year is ₹ 15.15 crore (previous year ₹ 14.80 crore).

MANAGEMENT DISCUSSION

₹ in Crore

AND ANALYSIS

### B. In respect of Defined Contribution Plans

FINANCIAL HIGHLIGHTS The Company contributes 12% of salary for all eligible employees towards Provident Fund managed either by approved trusts or by the Central Government and debited to statement of Profit and Loss. In view of typical nature of such Provident fund scheme involving defined benefit underpin in respect of interest payable to members as declared by the Employees Provident Fund Organisation, the defined benefit obligation relating to interest shortfall is considered to be Other Long Term Employee Benefits. The amount debited to Statement of Profit and Loss during the year was ₹ 67.95 crore (previous year ₹ 88.63 crore).

The Company also contributes to Coal Mines Provident Fund (CMPF) in respect of employees working in coal mines.

#### 46. Related Party Transactions

# DIRECTORS' Report The following transactions were carried out with the Related Parties in the ordinary course of business:

#### Subsidiaries, Associates and Joint Ventures (I)

					Year	ended			s
				31/03/201	7		31/03/201	6	SUSTAINABILITY & BUSINESS Responsibility report
			Subsidiaries	Associates	Joint Ventures	Subsidiaries	Associates	Joint Ventures	BUS
1.	Sal	es and Conversion	43.40	-	-	34.93	-	-	17 8
	(a)	Hindalco - Almex Aerospace Limited	20.63	-	-	10.49	-	-	
	(b)	Novelis Inc.	22.02	-	-	24.44	-	-	AIN/
	(C)	Utkal Alumina International Limited - (i)	0.75	-	-	-	-	-	SUST
2.	Ser	rvices rendered	0.03	0.03	0.00	0.04	-	-	
	(a)	Dahej Harbour and Infrastructure Limited	0.03	-	-	0.03	-	-	i L
	(b)	Utkal Alumina International Limited	-	-	-	0.01	-	-	CORPORATE Governance report
	(C)	Idea Cellular Limited	-	0.03	-	-	-	-	RATI
3.	Inte	erest and dividend received	55.51	19.21	-	117.05	19.79	-	RPO
	(a)	Idea Cellular Limited	-	14.65	-	-	14.65	-	CO /
	(b)	Aditya Birla Science & Technology Company Pvt Limited	-	4.56	-	-	5.14	-	109
	(c)	Dahej Harbour and Infrastructure Limited	45.00	-	-	72.00	-	-	SHAREHOLDER INFORMATION
	(d)	Hindalco - Almex Aerospace Limited	0.09	-	-	0.05	-	-	SEHO
	(e)	Renuka Investments and Finance Limited	-	-	-	30.00	-	-	SHAI
	(f)	Renukeswar Investments and Finance Limited	-	-	-	15.00	-	-	SOCIAL Report
	(g)	Utkal Alumina International Limited	10.42	-	-	-	-	-	SO BEI
4.		rchase of materials, Capital uipments & Others	2,211.07	-	-	3,135.21	-	-	TS
	(a)	Birla (Nifty) Pty Limited	218.15	-	-	968.57	-	-	E
	(b)	Hindalco - Almex Aerospace Limited	1.14	-	-	2.59	-	-	STANDALONE CIAL STATEM
	(C)	Minerals & Minerals Limited	30.12	-	-	19.87	-	-	AND/
	(d)	Novelis Inc.	1.45	-	-	2.59	-	-	STANDALONE FINANCIAL STATEMENTS
	(e)	Utkal Alumina International Limited - (ii)	1,960.21	-	-	2,141.59	-	-	EIN/
5.	Ser	rvices Received	36.74	15.26	-	44.49	14.66	-	
	(a)	Idea Cellular Limited	-	3.16	-	-	3.27	-	SIN
	(b)	Aditya Birla Science & Technology Company Pvt Limited	-	12.10	-	-	11.39	-	CONSOLIDATED FINANCIAI STATEMENTS
	(C)	Dahej Harbour and Infrastructure Limited	34.17	-	-	40.85	-	-	ISOL
	(d)	Novelis Inc.	1.75	-	-	2.94	-	-	CON
	(e)	Others	0.82	-	-	0.70	-	-	

					Year	ended		
				31/03/201	7		31/03/201	6
		S	Subsidiaries	Associates	Joint Ventures	Subsidiaries	Associates	Joint Ventures
6.		estments, Deposits, Loans and vances made during the year	1,007.45	-	-	108.96	-	0.50
	(i)	Deposits, Loans & Advance given during the year	740.00	-	-	-	-	0.50
		(a) Hydromine Global Minerals GMBH Limited	-	-	-	-	-	0.50
		(b) Utkal Alumina International Limited	740.00	-				
	(ii)	Investments Made During The Year	267.45	-	-	108.96	-	-
		(a) A V Minerals (Netherlands) N.V.	266.83	-	-	48.96	-	-
		(b) Suvas Holdings Limited	0.62	-	-	-	-	-
		(c) Utkal Alumina International Limited				60.00		
7.		estments, Deposits, Loans and Advances eived back during the year	743.22	2.45	-	-	-	-
	(i)	during the year	743.22	2.45	-	-	-	-
		(a) Aditya Birla Science & Technology Company Pvt Limited	-	2.45	-	-	-	-
		(b) Utkal Alumina International Limited	740.00	-	-	-	-	-
		(c) Birla Resources Pty Limited - (vii)	3.22					
8.	Gu	arantees and Collateral securities given	-	-	-	4,863.33	-	-
	(a)	Utkal Alumina International Limited	-	-	-	4,852.50	-	-
	(b)	Hindalco do Brasil Indústria e Comércio de Alumina Ltda.	-	-	-	10.83	-	-
9.		arantees and Collateral securities taken ck during the year	30.72	-	-	5,000.00	-	23.85
	(a)	Utkal Alumina International Limited	26.88	-	-	5,000.00	-	-
	(b)	Hindalco do Brasil Indústria e Comércio de Alumina Ltda.	3.84	-	-	-	-	-
	(c)	MNH Shakti Limited	-	-	-	-	-	23.85
10.	<u> </u>	ence and Lease arrangements	0.01	-	-	0.01	-	-
	(a)	Dahej Harbour and Infrastructure Limited	0.01	-	-	0.01	-	-

į	₹	in	Crore

								As at			As at			
				3 <sup>.</sup>	1/03/2017		31/03/2016			01/04/2015				
				Subsidiaries	Associates	Joint Ventures	Subsidiaries	Associates	Joint Ventures	Subsidiaries	Associates	Joint Ventures		
11.	Out	tstar	nding Balances											
	(i)	Deb	oit Balances	11.87	0.40	0.03	3.70	0.39	0.03	19.26	0.44	0.03		
		(a)	Idea Cellular Limited	-	0.40	-	-	0.39	-	-	0.40	-		
			Aditya Birla Science & Technology Company Pvt Limited	-	-	-	-	-	-	-	-	-		
		· · /	Lucknow Finance Company Limited	-	-	-	0.00	-	-	12.00	-	-		
			Hydromine Global Minerals GMBH Limited	-	-	0.03	-	-	0.03	-	-	0.03		
			Aditya Birla Chemicals India Limited	-	-	-	-	-	-	4.21	-	-		

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# STANDALONE FINANCIAL STATEMENTS

							As at			As at	
			3	1/03/2017		3 <sup>.</sup>	1/03/2016		0.	1/04/2015	
			Subsidiaries	Associates	Joint Ventures	Subsidiaries	Associates	Joint Ventures	Subsidiaries	Associates	Joint Ventures
	(f)	Aditya Birla Mineral Limited			-				0.10		
	(g)	East Coast Bauxite Mining Company Private Limited	0.02	-	-	0.02	-	-	0.02	-	-
	(h)	Hindalco - Almex Aerospace Limited	1.64	-	-	0.00	-	-	-	-	-
	(i)	Minerals and Minerals Limited	9.49	-	-	3.04			2.65		
	(j)	Renukeswar Investments and Finance Limited	-	-	-	0.05	-	-	-	-	-
	(k)	Others	0.72	-	-	0.59	-	-	0.28	0.04	-
i)	Cre	edit Balances	210.18	0.10	-	348.73	0.10	-	52.20	0.11	-
- H	• •	Idea Cellular Limited	-	0.10		-	0.10	-	-	0.11	-
		Aditya Birla Chemicals India Limited	-	-	-	-	-	-	8.23	-	-
		Birla (Nifty) Pty Limited	-	-	-	149.21	-	-	1.90	-	-
	. ,	Dahej Harbour and Infrastructure Limited	2.20	-	-	1.80	-	-	5.54	-	-
	(e)	Novelis Inc.	0.83	-	-	1.24	-	-	0.33	-	-
	(f)	Utkal Alumina International Limited	207.15	-	-	196.46	-	-	36.20	-	-
	(g)	Others	0.00	-	-	0.01	-	-	-	-	-
1		estments	14,044.82	1,971.30	-	14,001.49	2,524.31	0.07	13,904.99	4,209.16	31.70
		Idea Cellular Limited - (iii)	-	1,960.30	-	-	2,516.31	-	-	4,201.46	-
	(b)	Aditya Birla Science & Technology Company Pvt Limited - (iii)	-	11.00	-	-	8.00	-	-	7.70	-
	(c)	Hydromine Global Minerals GMBH Limited (iv)	-	-	-	-	-	0.07	-	-	31.70
	(d)	A V Minerals (Netherlands) N.V.	9,801.01	-	-	9,534.16	-	-	9,485.21	-	-
	(e)	Aditya Birla Chemicals India Limited	-	-	-	-	-	-	12.45	-	-
	(f)	Aditya Birla Minerals Limited - (v)	-	-	-	222.35	-	-	222.35	-	-
		Birla Resources Pty Limited	-	-	-	1.79	-	-	1.79	-	-
	(h)	Dahej Harbour and Infrastructure Limited	50.00	-	-	50.00	-	-	50.00	-	-
	(i)	Hindalco - Almex Aerospace Limited	83.24	-	-	83.24	-	-	83.24	-	-
	•	Lucknow Finance Company Limited	9.90	-	-	9.90		-	9.90	-	-
	(k)	Renuka Investments and Finance Limited	9.25	-	-	9.25	-	-	9.25	-	-

							As at		As at					
			3.	1/03/2017		3.	1/03/2016		0	1/04/2015				
			Subsidiaries	Associates	Joint Ventures	Subsidiaries	Associates	Joint Ventures	Subsidiaries	Associates	Joint Ventures			
	(I)	Renukeswar Investments and Finance Limited	4.80	-	-	4.80	-	-	4.80	-	-			
	(m)	Suvas Holdings Limited	4.23	-	-	3.61	-	-	3.61	-	-			
	(n)	Utkal Alumina International Limited	4,082.03	-	-	4,082.03	-	-	4,022.03	-	-			
	(o)	Others	0.36	-	-	0.36	-	-	0.36	-	-			
(iv)		oosits, Loans and vances	0.19	55.49	-	0.49	57.94	0.63	0.60	58.69	0.12			
	(a)	Aditya Birla Science & Technology Company Pvt Limited	-	55.49	-	-	57.94	-	-	57.94	-			
	· · /	Hydromine Global Minerals GMBH Limited	-	-	-	-	-	0.63	-	-	0.12			
	(c)	Lucknow Finance Company Limited	0.19			0.19			0.19					
	(d)	Others	-			0.30	-	-	0.41	0.75				
(v)		arantees and lateral securities given	5,045.28	-	-	5,075.99	-	-	5,212.66	-	-			
		Hindalco do Brasil Indústria e Comércio de Alumina Ltda (viii)	178.37	-	-	182.20	-	-	171.37	-	-			
	(b)	Dahej Harbour and Infrastructure Limited	4.50	-	-	4.50	-	-	4.50	-	-			
	(C)	Suvas Holdings Limited	9.91	-	-	9.91	-	-	9.91	-	-			
	(d)	Utkal Alumina International Limited	4,852.50	-	-	4,879.38	-	-	5,026.88	-	-			
Otł - (v		apital Contribution	77.67	-	-	77.67	-	-	43.55	-	-			
(a)	Utk: Lim	al Alumina International ited	74.41	-	-	74.41	-	-	40.29	-	-			
(b)	A V N.V.	Minerals (Netherlands)	3.24	-	-	3.24	-	-	3.24	-	-			
(c)		as Holdings Limited	0.02		-	0.02		_	0.02	-	_			
		Including excise duty.												
		Excluding excise duty.												
		At fair value (through othe	er comprehensi	ve income).										
		Classified as assets held f		,										
	Ľ Í	Net of provision for dimin		a value of inve	estment.									
	Ľ 1	•	/ith respect to fair valuation of Financial Guarantees.											
	Ľ Í	Includes foreign exchang			tal.									
1		Financial Guarantees hav	-											

		Year E	₹ in Crore	FINANCIAL HIGHLIGHTS
			31/03/2016	FINAL
(11)	Trusts			_
. ,	Contribution to Trusts:	281.49	266.60	MANAGEMENT DISCUSSION AND ANALYSIS
	(a) Hindalco Employee's Gratuity Fund, Kolkata	12.65	10.84	NSIS -
	(b) Hindalco Employee's Gratuity Fund, Renukoot	40.98	33.68	
	(c) Hindalco Employees Provident Fund Institution, Renukoot	163.94	160.42	AND
	(d) Hindalco Superannuation Scheme, Renukoot	7.19	7.75	MANA
	(e) Hindalco Industries Limited Employees' Provident Fund II	51.18	48.51	-
	(f) Hindalco Industries Limited Senior Management Staff Pension Fund II	4.46	4.34	S.
	(g) Hindalco Industries Limited Office Employees' Pension Fund	1.09	1.06	DIRECTORS' Report
(III)	Key Managerial Personnel			DIR
	Managerial Remuneration			
	(a) Mr. D. Bhattacharya - Managing Director - (till 31/07/2016)*	48.29	19.90	NESS RT
	(b) Mr. Satish Pai - Managing Director - (w.e.f. 01/08/2016)**	17.51	13.96	BUSII
	(c) Mr. Praveen Maheshwari - Whole Time Director (w.e.f. 28/05/2016) and Chief Financial Officer**	3.68	-	BILITY & SIBILITY
	* Includes Gratuity ₹ 9.14 Crore (previous year NIL) and Leave encashment ₹ 7.62 Crore (Previous year NIL)			SUSTAINABILITY & BUSINESS Responsibility report
	* Excluding gratuity, leave encashment provisions and compensation under Employee Stock Option Scheme			
(IV)	Directors' Remuneration			CORPORATE Governance report
	(a) Mr. Kumar Mangalam Birla	5.21	1.76	ORA'
	(b) Smt. Rajashree Birla	0.11	0.06	CORI
	(c) Mr D Bhattacharya	0.11	-	GOV
	(d) Mr. A.K. Agarwala	0.15	0.10	
	(e) Mr. M.M. Bhagat	0.21	0.10	DER ION
	(f) Mr. K.N. Bhandari	0.21	0.10	SHAREHOLDER INFORMATION
	(g) Mr. Y.P. Dandiwala (appointed w.e.f. 14/08/2016	0.16	0.04	SHAF
	(h) Mr. Ram Charan	0.03	0.03	
	(i) Mr Girish Dave(Appointed w.e.f. 28/05/2016)	0.07	-	SOCIAL REPORT
	(j) Mr. Jagdish Khattar	0.11	0.05	REP
		6.37	2.24	
				IS

STANDALONE FINANCIAL STATEMENTS

> CONSOLIDATED FINANCIAL STATEMENTS

# 47. Contingent liabilities and contingent assets and Commitments

	0	j.			₹ in Crore
				As at	
(-)		no excinct Commons and columnial and co Dobt	31/03/2017	31/03/2016	01/04/2015
(a)	Follo	<b>ns against Company not acknowledged as Debt:</b> wing demands are disputed by the Company and are not ided for			
	(i)	Retrospective Revision of Water Rates by UP Jal Vidyut Nigam Limited (April 1989 to June 1993 & Jan 2000 to Jan 2001). * Writ petition pending with Lucknow Bench of Allahabad High Court. The demand for arrears stayed vide order	4.08	4.08	4.08
		dated 11/05/2001.			
	(ii)	Transit fees levied by Divisional Forest officer, Renukoot, on coal and bauxite.	137.57	127.39	117.63
		* Appeal pending with Hon'ble High court of Allahabad and payment of transit fee has been stayed. According to the legal opinion obtained by the Company, the forest department has no authority to levy such fee. The Company has filed a transfer application before the Hon'ble Supreme Court. The Hon'ble Supreme Court of India while issuing notice on our transfer petition, stayed the further proceedings of the Company's writ petition pending before the Hon'ble Allahabad High Court.			
	(iii)	M.P Transit Fee on Coal demanded by Northern Coal Fields Limited.	25.79	25.15	24.51
		* The Company had challenged the demand towards MP transit Fee on Coal and filed Writ Petition before the Hon'ble Jabalpur High Court. The Hon'ble High Court has struck down the levy and also ordered for refund of the amount paid under protest. The State government has filed an Appeal against the order of the Hon'ble High Court with the Hon'ble Supreme Court of India against the said order ,and the Hon'ble High Court's order has stayed the order of Hon'ble High Court. The counter affidavit in the matter has been filed . The rejoinder has also been filed by the State. To be listed along with the similar matter before Supreme Court of India.			
	(iv)	<ul> <li>Imposition of Cess on Coal by Shaktinagar Special Area Development Authority.</li> <li>* Writ pending before Allahabad High Court, Allahabad. Demand and levy stayed. However the Company has moved a transfer petition before the Hon'ble Supreme court of India for the tagging the matter with CA no.</li> </ul>	3.98	3.98	3.98
	(v)	1883 of 06(ORISED Matter). The matter is tagged with ORISED and to be heard with it by the Nine Judges Bench of the Hon'ble Supreme Court of India. Revision of surface rent on land by Government of Jharkhand w.e.f. 16 th June ,2005	37.52	33.74	29.97
		$^{\ast}$ Matter is in dispute at the Hon'ble Supreme Court of India.			

# STANDALONE FINANCIAL STATEMENTS

			As at	₹ in Crore	FINANCIAL
		31/03/2017	31/03/2016	01/04/2015	HGH
(vi)	Demand made by Nayab Tehsilder Kusmi/Collector under Chhatisgarh as per Adhosanrachna Vikas Evam Parayavaran Upkar Adhiniyam, 2005 @ 5% as environment tax on royalty plus 5% as development tax. * The writ petition filed by the Company before the Hon'ble High Court of Chattisgarh at Bilaspur, has been transferred to Hon'ble Supreme Court of India and tagged with other Civil Appeals.	9.76	8.59	7.37	MANAGEMENT DISCUSSION AND ANALYSIS
(vii)	Service tax paid on Goods Transport Agency and Business Auxiliary Service. * CESTAT,New Delhi has given favourable order.	-	11.27	11.27	DIRECTORS' Report
(viii)	M.P Transit fee on Bauxite	1.30	1.30	1.30	Ω
. ,	* Company has filed Writ Petition before the Hon'ble High Court of Jabalpur. The Hon'ble High Court has struck down the levy and also ordered for refund of the amount paid under protest. The State government has filed an appeal against the order of the Hon'ble High Court.				SUSTAINABILITY & BUSINESS Responsibility report
(ix)	Demand for Entry Tax relating to valuation dispute of 2004-05 to 2005-06, for which appeals have been filed. * Appeals have been filed with Additional CCT, Sambalpur	28.05	28.05	1.18	SUSTAIN
(x)	CST demand on reopening of assessments for 1999-00 to 2003-04.	5.01	5.01	5.01	ATE E REPORT
(xi)	<ul> <li>* Appeals have been filed.</li> <li>Demand for Sales Tax u/s 15B for A/Y 2001-02 and 2002-03.</li> <li>* Appeal pending with J.C. Appellate Authority, Baroda.</li> </ul>	7.96	7.96	7.96	CORPORATE Governance report
(xii)	Service tax on Insurance policy attributable to Renusagar & Mines.	-	3.97	3.97	-
(xiii)	<ul> <li>* Favourable larger bench order on similar ground.</li> <li>Disallowances of Cenvat Credit.</li> <li>* The Matter is pending with CESTAT, Ahmedabad</li> </ul>	5.29	5.29	5.29	SHAREHOLDER INFORMATION
(xiv)	Demands raised on assessment under CST Act & APGST Act for various years.	5.77	5.77	5.89	SOCIAL Report
(xv)	* Appeals have been filed with appropriate Authorities Demand for Service Tax on Consulting Engineer Services and Scientific & Tech Service.	-	3.84	3.84	
(xvi)	<ul> <li>* Commissioner has dropped the demand</li> <li>Alleged Cenvat taken without receipt of Alumina Hydrate</li> <li>inside the factory</li> <li>* Appeal filed with Hon'ble CESTAT</li> </ul>	3.46	3.46	3.46	STANDALONE FINANCIAL STATEMENTS
(xvii)	Alleged Cenvat Availed on the Input services at captive Mines	36.05	36.05	36.05	
(xviii)	<ul> <li>* Appeal pending with CESTAT</li> <li>Cenvat of Service Tax Credit availed on Supplementary Invoices</li> <li>* Pending with appropriate Authority</li> </ul>	11.05	11.05	11.05	CONSOLIDATED FINANCIAL STATEMENTS

		As at	
	31/03/2017	31/03/2016	01/04/2015
(xix) Excess rebate sanctioned to the extent of duty paid by supplementary invoice	5.08	5.08	5.08
<ul> <li>* Appeal pending with Commissioner of Customs (Appeals) Mumbai</li> </ul>			
<ul> <li>(xx) Disallowance of CENVAT on Input Services</li> <li>* Pending with appropriate Authority</li> </ul>	10.37	9.62	7.74
(xxi) Water Tariff revision demand for previous years * Matter is pending in the Hon'ble High Court of Karnataka	8.14	8.14	10.86
(xxii) Demand for Sales Tax under CST Act 1969 for A/Y 2009-2010 * Appeal pending with Commissioner Appellate Authority,	1.21	1.21	1.21
Bengaluru (xxiii) Disallowance of Service Tax credit on Input services * Matter is Pending with CESTAT, Ahmadabad	49.83	-	-
(xxiv) Demand for Sales Tax under KVAT Act 2003 for Tax period 2011-2012 and 2012-13	-	16.46	16.46
* Commissioner, Bengaluru has given favourable order			
(xxv) U.P Transit fee on Coal	85.36	6.50	-
* Matter is pending in the Hon'ble High Court of Allahabad			
(xxvi) Demand for Sales Tax under MPVAT Act 2003 for Tax period 2009-10	-	1.25	-
* Commissioner, Bhopal has given favourable order			
(xxvii)Disallowance of Service Tax credit on input material received from Job worker	1.27	-	-
* Matter is Pending with CESTAT, Ahmadabad. (xxviii)Other Contingent Liabilities in respect of Excise, Customs,	15.26	16.86	17.82
Sales Tax etc. each being for less than ₹ 1.00 crore. * The demands are in dispute at various legal forums.	10.20	10.00	11.02
(xxix) Demand for Sales Tax under MPVAT Act 2002 for Tax period 2010-11	-	-	7.64
* Order in favour of the Company			
(xxx) Demand of interest on past dues of the Aluminium Regulation account up to 31.12.1987.	-	-	6.33
* The demand is not payable (xxxi) Demand of Royalty on Vanadium by District Mining Authority, Lohardaga			
* In view of favourable order of the Jurisdictional High Court during the year on Similar facts	-	-	7.96
(xxxii)Demand of Excise duty on Gold			
The Hon'ble Supreme Court has given order in favour of the Company.			155.31
	499.16	391.07	520.22

					₹ in Crore	AL ITS
				As at		ANCI
(b)	Oth	er money for which Company is contingently liable	31/03/2017	31/03/2016	01/04/2015	HIGH
	(i)	Bills discounted with Banks	-	-	0.87	-
	(ii)	Customs Duty on Capital Goods and Raw Materials imported under EPCG scheme / Advance Licence, against which export obligation is to be fulfilled (excluding cenvatable portion).		325.81	328.03	r discussion Alysis
	(iii)	Corporate Guarantee of USD 215 Million issued in favour of M/ Inc. to ensure Novelis will supply as per its future commitmen	•			AND AN
	(iii)	The Company has received a notice dated 24th March, Uttar Pradesh, alleging that stamp duty of ₹ 252.96 crow November, 2002, of the Hon'ble High Court of Allahabad for merger of Copper business of Indo Gulf Corporation Lin is of the opinion that it has a very strong case as there is	e is payable approving th mited with the s no substant	in view of ord e scheme of e Company. T ive/computat	der dated 18 arrangement he Company ion provision	

- for levy/calculation of stamp duty on court order approving the scheme of arrangement under the Companies Act, 1956, within the provisions of Uttar Pradesh Stamp Act, moreover, the properties in question are located in the State of Gujarat and, thus, the Collector (Stamp), Kanpur, has no territorial jurisdiction to make such a demand. It is pertinent to note that the Company in 2003-04 has already paid the stamp duty which has been accepted as per the provisions of the Bombay Stamp Act, 1958, with regard to transfer of shareholding of Indo Gulf Corporation Limited as per the Scheme of Arrangement. Furthermore, the demand made is on an incorrect assumption. The Company's contention, amongst the various other grounds made, is that the demand is illegal, against the principles of natural justice, incorrect, bad in law and malafide. The Company has filed a writ petition before the Hon'ble High Court of Allahabad, inter alia, on the above said grounds, which is pending determination.
- (iv) The Company has an agreement with Uttar Pradesh Power Corporation Limited (UPPCL), under which banking of surplus energy with UPPCL is permitted and such banked energy may be drawn as and when required at free of cost. However, UPPCL has raised demand of ₹ 55.32 crore with retrospective effect from 1 April 2009 on the alleged ground that drawal of energy against the banked energy is not permissible during peak hours. The UPPCL has also included ₹ 32.15 crore in the bill as late payment surcharge up to 31 March 2016. Thus, the total amount outstanding till 31 March 2016 is ₹ 87.47 crore. However, if the case is decided against the Company, 107.4 million units valuing ₹ 22.97 crore will be treated as energy banked with UPPCL and, accordingly the net liability will be ₹ 64.50 crore. The Company has challenged the demand by filing a petition on 27 December 2013 under section 86(i)(f) read with other relevant provisions of Electricity Act. 2003 seeking quashing/setting aside the demand. The matter has been heard on 12 February 2014 and the Hon'ble Uttar Pradesh Electricity Regulatory Commission (UPERC), vide its order dated 24 SOCIAL REPORT February 2014, has directed the UPPCL to restrain from taking any coercive action till final order of UPERC. The Company believes that it has a strong case and no provision towards this is required.
- The Company received a demand notice from Deputy Director of Mines (DDM), Sambalpur, vide (v) letter No. 474/Mines, dated 19.03.2015 under section 21(5) of the Mine and Mineral (Development and Regulation) Act, 1957 ("MMDR Act, 1957"), to deposit an amount of ₹ 310.40 crore towards cost price of Coal for the period from 2004-05 to 2010-11 towards alleged excess production of coal over and above the quantity approved under Mining Plan, Environment Clearance and Consent to Operate in respect of Talabira-I Coal Mine during the said period. The Company challenged the said order before the Hon'ble Revisional Authority, Ministry of Coal, Government of India, New Delhi on the ground that the DDM has no jurisdiction or authority to call upon the Company to pay the cost of coal for alleged violation, if any and the said demand is arbitrary and without lawful authority. Further, the Company has not carried out mining operation outside mining lease area and hence provisions of Section 21(5) of the MMDR Act, 1957 is not applicable. Hence, the said demand is contrary to the provisions of the MMDR Act, 1957 and Mineral Concession Rules, 1960. Interim stay has been granted by the Hon'ble Divisional Authority, Ministry of Coal and matter is pending hearing. In view of the above Management is of the view that no provision is required.

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(vi) The Company has furnished bank guarantees to Nominated Authority of Ministry of Coal towards fulfilment of certain conditions of the agreements signed by it in respect of the four coal blocks awarded to it through auction. Two of the above awarded coal blocks have already achieved the peak rated capacity and hence fulfilled the required conditions for return of the respective bank guarantees for which the Company has already represented and submitted applications to the designated authorities. For balance two coal blocks some of the conditions could not be fulfilled despite best efforts for reasons beyond its control as certain approvals/clearances that are under the purview of the concerned State Government have been delayed. The Company has made representation with the Nominated Authority in this regard and is confident that its request will be considered favourably. Accordingly, no provision has been made for this.

В.	. Capital Commitments			As at				
			31/03/2017	31/03/2016	01/04/2015			
	(a)	Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)	369.52	235.98	574.76			

- (b) The Company, along with Aditya Birla Nuvo Limited, Grasim Industries Limited and Birla TMT Holdings Pvt. Limited (the Sponsors), being promoters of Idea Cellular Limited (Idea), has given the following undertakings to the Facility Agent:
  - (i) The Sponsors shall collectively continue to hold at least 33% of the equity capital of Idea till the end of FY 2015-16 and shall not, without prior written approval of the Facility Agent, divest, transfer, assign, dispose of, pledge, charge, create any lien or in any way encumber 33% of shareholdings in Idea. Consequent upon the infusion of fresh equity capital of Idea, if the Sponsors' stake gets diluted from 40% to 33% in the equity capital of Idea, the Sponsors agree and undertake to obtain the prior consent of the Rupee Facility Agent and, in other circumstances, the Sponsors agree and undertake to obtain the prior consent of the secured lenders representing 51% of the aggregate outstanding secured loans.
  - (ii) The Sponsors shall collectively continue to hold 26% of the equity capital of Idea after FY 2015-16 and shall not, without the prior written approval of the Rupee Facility Agent, divest, transfer, assign, dispose of, pledge, charge, create any lien or in any way encumber 26% shareholdings in the capital of Idea.
  - (iii) Not divest, without prior approval of the Facility Agent in writing, the shareholdings in the equity capital of Idea that may result in a single investor along with its affiliates holding more than 25% of the equity capital of Idea.
  - (iv) "The Board of Directors of Idea Cellular Limited (Idea), an Associate of the Company have approved the amalgamation of Vodafone India Limited (VIL) and it's wholly owned subsidiary Vodafone Mobile Services Limited (VMSL) with the Idea subject to requisite regulatory and other approvals. As a promoter of Idea, the Company has undertaken to indemnify (liable jointly and severally with other promoters of Idea) to the promoters of VIL and its wholly owned subsidiary VMSL up to US\$ 500 Million, if Idea fails to meet some of its indemnity obligation under the implementation agreement for proposed amalgamation of VIL and VMSL with Idea."
- (c) The Company has given the following undertakings in connection with the loan of Utkal Alumina International Limited (UAIL), a wholly owned subsidiary:
  - (i) To hold minimum 51% equity shares in UAIL.
  - (ii) To ensure to meet the Financial Covenants, except Fixed Asset Coverage Ratio, as provided in the loan agreements.

#### 48. Provisions

					₹ in Crore
	Assets Retirement Obligations	Environmental Liability	Enterprise Social Commitment	Others	Total
Balance as at 1 April 2015	13.03	15.80	-	31.64	60.47
Provision made during the year	30.04	0.82	-	1.55	32.41
Provision utilised during the year	-	-	-	-	-
Provision reversed during the year	-	-	-	3.25	3.25
Unwinding of discount	-	-	-	-	
Balance as at 31 March 2016	43.07	16.62	-	29.94	89.63
Provision made during the year	38.66	8.60	142.49	4.62	194.38
Provision utilised during the year	0.28	0.19	-	-	0.47
Provision reversed during the year		7.38	-	-	7.38
Unwinding of discount	0.68	0.64	-	-	1.32
Balance as at 31 March 2017	82.14	18.29	142.49	34.56	277.48

		As at		
	31/03/2017	31/03/2016	01/04/2015	ORT
Non-current Portion	191.00	59.69	13.03	ATE
Current Portion	86.49	29.94	47.44	RPOR
	277.49	89.63	60.47	CO

#### 49. Operating Leases

The Company has entered in to leasing arrangements under operating lease:

- SHAREHOLDER Information (a) For material handling lease expenses that are renewable on a periodic basis and some of which are cancellable in nature. Minimum rent for cancellable and non-cancellable operating leases included in the statement of profit and loss for the year is₹ 59.92 Crore (March 31, 2016 ₹ 52.59 Crore)
- (b) Land for original lease period ranging up to 99 years. Amortisation of leasehold land included in the statement of profit and loss for the year is ₹ 14.32 Crore (March 31, 2016: ₹ 11.83 Crore).

₹ in Crore

Details of future minimum lease payments		As at		s
	31/03/2017	31/03/2016	01/04/2015	NE
Future aggregate minimum lease payment under Non-cancellable Operating Leases:				andalon al statei
No later than 1 year	8.70	1.34	1.34	ST
Later than 1 year and no later than 5 years	31.90	3.74	4.18	E
Later than 5 years	51.69	20.63	21.53	IS
	92.29	25.71	27.05	ATED

SOCIAL Report

## 50. Offsetting Financial Liabilities and Financial Assets

Financial instruments subject to offsetting, enforceable master netting arrangement and similar arrangement.

						₹ in Crore	
	E	ffects on Balanc	e sheet	Related amounts not offset			
As at 31/03/2017	Gross amount	Gross amount set off in the balance sheet	Net amount presented in the balance sheet	to master netting	Financial Instrument collateral	Net Amount	
Financial Assets							
Derivatives	1,004.81	(35.39)	969.42	-	-	969.42	
Cash and cash equivalents	4,307.42	-	4,307.42	-	-	4,307.42	
Trade Receivables	1,872.83	-	1,872.83	-	-	1,872.83	
Other financial assets	527.86	-	527.86	-	-	527.86	
	7,712.92	(35.39)	7,677.53	-	-	7,677.53	
Financial Liabilities							
Derivatives	1,383.68	(35.39)	1,348.29	-	-	1,348.29	
Trade Payables	5,285.56	-	5,285.56	-	-	5,285.56	
Other financial Liabilities	6,275.46	-	6,275.46	-	-	6,275.46	
	12,944.70	(35.39)	12,909.31	-	-	12,909.31	

₹ in Crore

	Effects on Balance sheet			Related amounts not offset			
As at 31/03/2016	Gross amount	Gross amount set off in the balance sheet	presented in the	Amounts subject to master netting	Financial Instrument collateral	Net Amount	
Financial Assets							
Derivatives	1,214.83	(22.82)	1,192.01	-	-	1,192.01	
Cash and cash equivalents	222.63	-	222.63	-	-	222.63	
Trade Receivables	2,014.76	-	2,014.76	-	-	2,014.76	
Other financial assets	479.87	-	479.87	-	-	479.87	
	3,932.09	(22.82)	3,909.27	-	-	3,909.27	
Financial Liabilities							
Derivatives	583.33	(22.82)	560.51	-	-	560.51	
Trade Payables	3,946.63	-	3,946.63	-	-	3,946.63	
Other financial Liabilities	1,954.68	-	1,954.68	-	-	1,954.68	
	6,484.64	(22.82)	6,461.82	-	-	6,461.82	

	Effects on Balance sheet			Related amounts not offset			
As at 01/04/2015	Gross amount	Gross amount set off in the balance sheet	Net amount presented in the balance sheet	Amounts subject to master netting	Financial Instrument collateral	Net Amount	
Financial Assets							
Derivatives	553.95	(20.87)	533.08	-	-	533.08	
Cash and cash equivalents	564.43	-	564.43	-	-	564.43	
Trade Receivables	1,829.05	-	1,829.05	-	-	1,829.05	
Other financial assets	558.90	-	558.90	-	-	558.90	
	3,506.33	(20.87)	3,485.46	-	-	3,485.46	
Financial Liabilities							
Derivatives	92.56	(20.87)	71.69	-	-	71.69	
Trade Payables	3,653.65	-	3,653.65	-	-	3,653.65	
Other financial Liabilities	2,216.70	-	2,216.70	-	-	2,216.70	
	5,962.91	(20.87)	5,942.04	-	-	5,942.04	

## **STANDALONE FINANCIAL STATEMENTS**

#### 51. Financial Instruments : Fair Value Measurement

### A. Accounting classifications fair values

(i) Following table shows the carrying amounts and fair values of financial assets and financial liabilities:

		31/03/201	7	3	1/03/2016	; ;	0	1/04/2015	₹ in Crore	SION
Financial Assets:	Amortised Cost	FVTOCI	FVTPL	Amortised Cost		FVTPL	Amortised Cost		FVTPL	MANAGEMENT DISCUSSION
Investments in Associate										MEN
Quoted Instruments		1,960.30			2,516.31			4,201.46		AGE
Unquoted Instruments		11.00			8.00			7.70		MAN
Investments in Equity Instruments										
Quoted Equity Instruments		4,323.60		-	3,059.68	-	-	2,783.96	-	TOR
Unquoted Equity Instruments		23.59		-	20.76	-	-	34.39	-	DIRECTORS'
Investments in Preference Shares			19.34		-	19.34	-	-	31.48	SS
Investments in Debt Instruments										ISTAINABILITY & BUSINESS Responsiri ity report
Mutual Funds			7,572.04	-	-	3,994.41	-	-	4,067.49	SUSTAINABILITY &
Bonds & Debentures			840.08	-	-	1,825.13	-	-	994.50	ABIL
Government Securities		87.58	208.77	-	84.35	216.26	-	84.18	193.35	TAIN
Commercial Paper			163.15	-	-	658.32	-	-	578.34	SIS
Certificate of Deposits	-	-	-	-	-	829.51	-	-	459.53	
Derivatives	-	-	969.43	-	-	1,192.01	-	-	533.08	1
Cash & Cash Equivalents										
Cash & Bank *	145.20			113.99	-	-	303.58	-	-	CORPORATE RNANCE REF
Liquid Mutual Funds			4,162.22	-	-	108.64	-	-	260.85	ORP
Bank Balances other than cash & cash equivalents *	27.76			103.83	-	-	680.61	-	-	CORPORATE CORPORATE GOVERNANCE REPORT
Trade receivables *	1,872.83			2,014.76	-	-	1,829.05	-	-	
Loans and advances *	230.35			69.16	-	-	71.30	-	-	DER
Other financial assets *	527.85	-	-	479.87	-	-	558.90	-	-	SHAREHOLDER
	2,803.99	6,406.07	13,935.03	2,781.61	5,689.10	8,843.62	3,443.44	7,111.69	7,118.62	ARE

₹ in Crore

	As at 31	/03/2017	As at 31	/03/2016	As at 01	/04/2015	SOCIAL
Financial Liabilities:	Amortised	FVTPL	Amortised	FVTPL	Amortised	FVTPL	SOC REP
	Cost		Cost		Cost		
Borrowings							NTS
NCDs	5,987.33		5,985.54		5,982.93		NE
Long term Borrowings	12,404.62		17,918.75		16,991.72		DALO
Short term Borrowings	4,229.98	-	4,540.49		5,675.53		STANDALONE FINANGIAL STATEMENTS
Derivatives	-	1,348.28	-	560.51		71.69	INAN
Trade Payables *	5,285.56	-	3,946.63		3,653.65		ш.
Other financial Liabilities *	6,275.47	-	1,954.68	-	2,216.70	-	E S
	34,182.96	1,348.28	34,346.09	560.51	34,520.53	71.69	ULIDATED Statements
* Fair values for these fina	ancial instrum	nents have n	ot been disc	losed becau	use their carr	ying amount	CONSOLIDATED NCIAL STATEMI
are a reasonable approx	imation of the	eir fair value	S.			, ,	
							CONSC
							EIN/

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						₹ in Crore	
	31/03	/2017	31/03	/2016	01/04/2015		
	Carrying value	Fair Value	Carrying value	Fair Value	Carrying value	Fair Value	
Borrowings							
NCDs	5,987.33	6,285.47	5,985.54	5,965.33	5,982.93	5,755.46	
Long term Borrowings **	16,899.02	17,111.53	18,113.68	18,527.47	17,310.23	17,720.30	
	22,886.35	23,397.00	24,099.22	24,492.80	23,293.16	23,475.76	

#### (ii) Fair value disclosure of financial assets and financial liabilities measured at amortised cost:

\*\* Carrying amount includes current portion of debt shown under other current financial liabilities but excludes finance lease obligation and deferred payment liabilities.

#### (iii) Finance income and finance cost instrument category wise classification

						₹ in Crore	
	Year e	ended 31/03	3/2017	Year ended 31/03/2016			
	Amortised Cost	FVTOCI	FVTPL	Amortised Cost	FVTOCI	FVTPL	
Income							
Interest Income *	117.28	6.20	164.26	135.05	6.18	162.97	
Dividend Income **	-	36.25	0.05	-	30.14	14.82	
	117.28	42.45	164.31	135.05	36.32	177.79	
Expense							
Interest Expense ***	2,308.98	-	-	2,332.28	-	-	
	2,308.98	-	-	2,332.28	-	-	

\* The above amount of interest income does not include interest received from income tax department of ₹ 50.58 crore and ₹ 155.39 crore for the year ended 31<sup>st</sup> March, 2017 and 31<sup>st</sup> March, 2016 respectively. Interest received from subsidiaries not included above for the year ended 31st March, 2017 ₹ 10.42 crore.

- \*\* Dividend from Subsidiaries not included above for the year ended 31<sup>st</sup> March 2017 and 31<sup>st</sup> March 2016 is ₹ 45.00 crore and ₹ 123.00 crore respectively.
- \*\*\* The above amount of interest expense does not include interest pertaining to taxation and others finance costs of ₹ 13.89 crore and ₹ 57.86 crore for the year ended 31<sup>st</sup> March, 2017 and 31<sup>st</sup> March, 2016 respectively.

#### B. Fair Value Hierarchy

The following table shows the details of financial assets and financial liabilities including their levels in the fair value hierarchy:

(i) Financial assets and financial liabilities measured as fair value - recurring fair value measurements:

Financial Acasta	31/03/2017			31/03/2016			01/04/2015		
Financial Assets	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Investments in Associates									
Quoted Instruments	1,960.30	-	-	2,516.31	-	-	4,201.46	-	-
Unquoted Instruments	-	-	11.00	-	-	8.00	-	-	7.70
	1,960.30	-	11.00	2,516.31	-	8.00	4,201.46	-	7.70

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		31/03/2017			31/03/2016	5		01/04/2015		NCL
Financial Assets	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	FINANCIAL
Investments in Equity Instruments										SION
Quoted Equity Instruments	4,323.60	-	-	3,059.68	-	-	2,783.96	-	-	MANAGEMENT DISCUSSION
Unquoted Equity Instruments	-	-	23.59	-	-	20.76	-	-	34.39	NAGEME
	4,323.60	-	23.59	3,059.68	-	20.76	2,783.96	-	34.39	M
Investment in Preference Shares	-	-	19.34	-	-	19.34	-	-	31.48	ORS'
Investments in Debt Instruments										DIRECTORS'
Mutual Funds	7,572.04	-	-	3,994.41	-	-	4,067.49	-	-	
Bonds & Debentures	96.24	576.94	166.90	317.33	989.17	518.63	233.06	761.44	-	BUSINESS
Government Securities	174.70	121.65	-	216.26	84.35	-	22.04	255.49	-	SUSTAINABILITY & BUSINESS
Commercial Paper	-	-	163.15	-	330.22	328.11	-	578.34	-	AINA
Certificate of Deposits	-	-	-	-	415.53	413.98	-	459.53	-	LSUS
	7,842.98	698.59	330.05	4,528.00	1,819.27	1,260.72	4,322.59	2,054.80	-	
Derivatives	-	969.43	-	-	1,192.01	-	-	533.08	-	Ĩ
Cash & Cash Equivalents										CORPORATE
Liquid Mutual Funds	4,162.22	-	-	108.64	-	-	260.85	-	-	
	4,162.22	-	-	108.64	-	-	260.85	-	-	E
	18,289.10	1,668.02	383.98	10,212.63	3,011.28	1,308.82	11,568.86	2,587.88	73.57	HOLD
Financial Liabilities:										SHAREHOLDER
Derivatives	-	1,348.28	-	-	560.51	-	-	71.69	-	S
	-	1,348.28	-	-	560.51	-	-	71.69	-	SOCIAL

#### (ii) Fair value disclosure of financial assets and financial liabilities measured at amortised cost:

								1	₹ in Crore				
Financial Liabilities		31/03/2017 31/03/2016 01/04/2			31/03/2017			31/03/2016			01/04/2015		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	NDALONE			
Financial Liabilities										STAND/			
Long Term Borrowings	-	23,397.00	-	-	24,492.80	-	-	23,475.76	-				
	-	23,397.00	-	-	24,492.80	-	-	23,475.76	-				
<b>el 1</b> hierarchy uments and tra ing price at the	includes ded debt	financial i instrumen	ts which	its value are trade	d using c d in the s	tock excł	arket pri nanges a	ices. Liste		1 00			

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**Level 2** hierarchy includes financial instruments that are not traded in active market. This includes OTC derivatives and debt instruments valued using observable market data such as yield etc. of similar instruments traded in active market. All derivatives are reported at discounted values hence are included in level 2. Borrowings have been fair valued using market rate prevailing as on the reporting date.

**Level 3** If one or more significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity instruments and certain debt instruments which are valued using assumptions from market participants.

# (iii) Disclosure of changes in level 3 items for the period ended 31/03/2017 and 31/03/2016 respectively

				₹ in Crore
	Associates	Unquoted	Unquoted	Total
	Unquoted	Equity	Debt	
		Instruments	Instruments	
As at 01/04/2015	7.70	34.39	31.48	73.57
Acquisitions	-	-	1,209.96	1,209.96
Sale	-	-	(12.14)	(12.14)
Gain/(losses) recognised in Profit or loss	-	-	-	-
Gain/(losses) recognised in OCI	0.30	(13.63)	-	(13.33)
Transfer from Level 1 & 2	-	-	50.76	50.76
Transfer to Level 1 & 2	-	-	-	-
As at 31/03/2016	8.00	20.76	1,280.06	1,308.82
Acquisitions	-	2.83	168.59	171.42
Sale	-	-	(1,174.12)	(1,174.12)
Gain/(losses) recognised in Profit or loss	-	-	-	-
Gain/(losses) recognised in OCI	3.00	-	-	3.00
Transfer from Level 1 & 2	-	-	161.46	161.46
Transfer to Level 1 & 2	-	-	(86.60)	(86.60)
As at 31/03/2017	11.00	23.59	349.39	383.98
Unrealised Gain/(loss) recognised in profit	and loss relatin	ng to assets an	d liabilities held	l at the end of
reporting period:		-		
31/03/2017	-	-	0.63	0.63
31/03/2016	-	-	0.62	0.62

Transfers from level 1 & 2 to level 3 and out of level 3 for unquoted debt instruments is based on unavailability/availability of market observable inputs as on the reporting date.

#### (iv) Sensitivity analysis of Level-3 Instruments:

	Unquoted Associates		Unquote	d Equity	Unquote	d Debt
	Impact on	Impact	Impact on	Impact on	Impact on	Impact on
	Statement	on OCI	Statement	OCI	Statement	OCI
	of Profit and		of Profit		of Profit and	
	Loss		and Loss		Loss	
Yield 0.5% change						
31/03/2017	-	-	-	-	1.10	-
31/03/2016	-	-	-	-	3.47	-
Price to Book Multiple						
10% change						
31/03/2017	-	1.03	-	-	-	-
31/03/2016	-	0.74	-	1.07	-	-

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#### (v) Valuation techniques used for valuation of instruments categorised as level 3.

FINANCIAL HIGHLIGHTS For valuation of investments in equity shares and associates which are unquoted, peer comparison has been performed wherever available. Valuation has been primarily done based on the cost approach where in the net worth of the Company is considered and price to book multiple is used to arrive at the fair value. In cases where income approach was feasible valuation has been arrived using the earnings capitalisation method. For inputs that are not observable for these instruments, certain assumptions are made based on available information. The most significant of these assumptions are the discount rate and credit spreads used in the valuation process.

For valuation of investments in debt securities categorised as level 3, market polls which represent indicative yields are used as assumptions by market participants when pricing the asset.

#### 52. Financial Instruments : Financial Risk Management

The Company's activities exposes it to various risk such as market risk, liquidity risk and credit risks. This section explains the risks which the Company is exposed to and how it manages the risks.

#### Market Risk Α.

#### (i) Market Risk : Commodity Price Risk

Hindalco's India Operations consist of 2 businesses - Copper Business and Aluminium Business. The Copper Business works under a "Custom Smelting" model wherein the focus is to improve the processing margin. The timing mis-match risk between the input and output price, which is linked to the same international pricing benchmark, is eliminated through use of derivatives. This off-set hedge model (through use of derivatives) is used to manage the timing mis-match risk for both Commodity (Copper and Precious Metals) and Currency Risk (primarily, USD/Re). The Copper Business also has a portion of View Based exposure for both Commodity and Currency, beyond the above timing mis-match risk. Lower Copper Prices, Stronger USD/Re exchange rate and Higher "Other Input" Prices are the major price risks that adversely impact the Business. Here, the Company may use derivative instruments, wherever available, to manage these pricing risks. A variety of factors, including the Risk Appetite of the Business and Price view, are considered while taking Hedge Decisions. Such View based Hedges are usually done for the next 1-8 quarters.

The Aluminium Business is a vertically integrated business model wherein the input and output pricing risks are independent of each other, i.e. - are on different pricing benchmarks, if any. Here, the Company may use derivative instruments, wherever available, to manage its pricing risks for both input and output products. Lower Aluminium Prices, Stronger USD/Re exchange rate and Higher Input Prices are the major price risks that adversely impact the Business. Hedge Decisions are based on a variety of factors, including Risk Appetite of the Business and Price View. Such Hedge Decisions are usually done for the next 1-12 quarters.

					₹ in crore	
		Year ended	31/03/2017	Year ended	31/03/2016	ENTS
Commodity Risk	Change in Rate/Price			-	Change in Other Components of Equity	STANDALONE FINANCIAL STATEMENTS
Aluminium	10%	0.64	(810.06)	0.61	(273.74)	FINAN
Copper	10%	(269.73)	(9.85)	(241.24)	(5.74)	
Gold	10%	(17.70)	(68.48)	(9.36)	(96.94)	ENTS
Silver	10%	(2.96)	(24.80)	(2.10)	(21.05)	LIDATED
Coal	10%	-	-	4.63	-	AL ST
Furnace Oil	10%	1.47	-	3.67	-	CONSO

#### (a) Impact of increase/decrease in the commodity prices on the Company's equity and statement SOCIAL REPORT of profit and loss for the period are given below:

Excellence by Design

FINANCIAL STATEMENTS

#### (ii) Market Risk : Foreign Currency Risk

The Company may also have Foreign Currency Exchange Risk on procurement of Capital Equipment(s) for its Businesses. The Company manages this forex risk, using derivatives, wherever required, to mitigate or eliminate the risk. The Company may also have Foreign Currency Exchange Risk on Foreign Currency denominated Borrowings for its Businesses. The Company manages this forex risk, using derivatives, wherever required, to mitigate or eliminate the risk.

(a) The Company's exposure to foreign currency risk at the end of the reporting period expressed in ₹, is given below:

			₹ in crore				
Currency Pair [Payable/(Receivable)]	As at						
	31/03/2017	31/03/2016	01/04/2015				
USD	452.13	440.30	1,701.75				
EUR	29.36	9.81	24.90				
GBP	1.97	1.98	0.87				
SEK	0.26	-	-				
NOK	1.08	0.79	0.42				
SGD	-	0.05	0.05				
CAD	0.36	0.51	0.04				
AUD	0.48	-	-				
CHF	1.03	0.57	-				
JPY	0.09	0.62	2.47				
RMB	-	-	3.90				
	486.76	454.63	1,734.40				

(b) Impact of increase/decrease in the exchange rates on the Company's equity and statement of profit and loss for the period is given below:

₹ in crore

		Year ended	31/03/2017	Year ended	31/03/2016
Currency Risk	Change in Rate/Price	Change in Statement of Profit and Loss	Change in Other Components of Equity	Change in Statement of Profit and Loss	Change in Other Components of Equity
USD	10%	(71.18)	1,396.77	3.01	1,203.47
EUR	10%	3.44	-	2.79	-
GBP	10%	(0.13)	-	(0.08)	-
SEK	10%	(0.02)	-	0.12	-
NOK	10%	(0.04)	-	(0.02)	-
SGD	10%	-	-	-	-
CAD	10%	(0.02)	-	(0.03)	-
AUD	10%	(0.03)	-	0.02	-
CHF	10%	(0.04)	-	(0.01)	-
JPY	10%	(0.01)	-	(0.04)	-

#### (iii) Market Risk: Other Price Risk

The Company's exposure to equity securities price risk arises from movement in market price of related securities classified either as fair value through OCI or as fair value through profit and loss. The Company manages the price risk through diversified portfolio.

The table below summarises the impact of increase/decrease in the equity share prices on the Company's equity and profit for the period.

The table below su equity and profit for			se/decrease in the	equity share prices	s on the Company's ₹ in crore	FINANCIAL
		31/03	/2017	31/03	/2016	
Other Price Risk	Change in Rate/Price	Change in Statement of Profit and Loss	Change in Other Components of Equity	Change in Statement of Profit and Loss	•	USCU:
Investment in Equity securities	10%	-	432.36	-	305.97	MANAGEMEI
Investment in Equity of Associate	10%	-	196.03	-	251.63	DRS' M/

#### (iv) Market Risk: Interest Rate Risk

The Company is exposed to interest rate risk on financial liabilities such as borrowings, both short-term and long-term. It maintains a balance of fixed and floating interest rate borrowings and the proportion is determined by current market interest rates, projected debt servicing capability and view on future interest rates. Such interest rate risk is actively evaluated and interest rate swap is taken whenever considered necessary.

The Company is also exposed to interest rate risk on its financial assets that include fixed deposits and liquid investments comprising mainly mutual funds (which are part of cash and cash equivalents) Since all these are generally for short durations, the Company believes it has manageable risk and achieving satisfactory returns.

#### (a) Impact of increase/decrease in the benchmark interest rates on the Company's equity and statement of profit and loss for the period is given below:

					(₹ in Crore)	
		Year ended	31/03/2017	Year ended	31/03/2016	
Interest Rate Risk	Change in Rate/Price	Change in Statement		Change in Statement	in Other	
			Components		Components	
		Loss	of Equity	Loss	of Equity	: 웊
Interest rate	50 bps	22.46	-	49.43	-	HARE

#### **B. Liquidity Risk**

SOCIAL REPORT The Company determines its liquidity requirements in the short, medium and long term. This is done by drawing up cash forecast for short and medium term requirements and strategic financing plans for long term needs.

The Company manages its liquidity risk in a manner so as to meet its normal financial obligations without any significant delay or stress. Such risk is managed through ensuring operational cash flow while at the same time maintaining adequate cash and cash equivalent position. The management has arranged for diversified funding sources and adopted a policy of managing assets with liquidity in mind and monitoring future cash flows and liquidity on a regular basis. Surplus funds not immediately required are invested in certain products (including mutual fund) which provide flexibility to liquidate at short notice and are included in current investments. Besides, it generally has certain undrawn credit facilities which can be accessed as and when required; such credit facilities are reviewed at regular intervals.

CONSOLIDATED The Company has developed appropriate internal control systems and contingency plans for managing liquidity risk. This incorporates an assessment of expected cash flows and availability of alternative sources for additional funding, if required.

DIRECTOR

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## (i) Financing Arrangement

The Company had access to the following undrawn borrowing facilities at the end of the reporting period:

			(₹ in Crore)
		As at	
	31/03/2017	31/03/2016	01/04/2015
Bank O/D & other facilities	1579.52	1568.45	719.52
Expiring beyond 1 year (Bank Loans)		1000.00	

Undrawn limit has been calculated based on the available drawing power and sanctioned amount at each reporting date.

### (ii) Maturity Analysis

Company's financial liabilities into relevant maturity groupings based on their contractual maturities for all non-derivative financial liabilities and net settled derivative financial instruments. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

					₹ in Crore
	Less than	1 year to	2 years	More than	Total
	1 Year	2 Years	to 5 Years	5 years	
Contractual maturities of financial liabilities as at 31/03/2017					
Non Derivatives					
Borrowings*	10,387.93	1,610.10	6,198.87	21,839.28	40,036.18
Obligations under finance lease	3.04	3.19	10.11	16.21	32.55
Trade payables	5,285.11	0.13	0.32	-	5,285.56
Other financial liabilities **	1,669.10	10.93	-	0.03	1,680.06
Finance Guarantee ***	65.65	-	-	4,725.18	4,790.83
	17,410.83	1,624.35	6,209.30	26,580.70	51,825.18
Derivatives (net settled)					
Commodity Forwards/Swaps	927.94	317.44	27.04	-	1,272.42
Fx currency forwards	17.22	0.08	-	-	17.30
Fx Swaps	-	-	58.56	-	58.56
	945.16	317.52	85.60	-	1,348.28
Contractual maturities of financial liabilities as at 31/03/2016					
Non Derivatives					
Borrowings*	7,075.40	2,506.32	9,588.05	28,644.09	47,813.86
Obligations under finance lease	2.75	3.04	9.63	19.88	35.30
Trade payables	3,944.52	0.20	1.38	0.52	3,946.62
Other financial liabilities **	1,614.29	24.65	10.14	2.68	1,651.76
Finance Guarantee ***	206.84	-	-	4,768.07	4,974.91
	12,843.80	2,534.21	9,609.20	33,435.24	58,422.45
Derivatives (net settled)					
Commodity Forwards/Swaps	139.74	-	-	-	139.74
Fx currency forwards	19.15	-	-	-	19.15
Fx Swaps	-	-	401.62	-	401.62
	158.89	-	401.62	-	560.51

					₹ in Crore	HTS H
	Less than	1 year to	2 years	More than	Total	FINANCIAL HIGHLIGHTS
	1 Year	2 Years	to 5 Years	5 years		HG
Contractual maturities of financial						
liabilities as at 01/04/2015						ION
Non Derivatives						MANAGEMENT DISCUSSION AND ANALYSIS
Borrowings*	8,362.38	2,821.67	9,445.79	26,230.72	46,860.56	DISC
Obligations under finance lease	2.48	2.75	9.40	23.15	37.78	ANA
Trade payables	3,651.98	0.33	0.99	0.34	3,653.64	AND
Other financial liabilities **	1,738.60	52.81	22.89	1.54	1,815.84	ANAC
Finance Guarantee ***	200.17	-	-	4,825.89	5,026.06	Ξ
	13,955.61	2,877.56	9,479.07	31,081.64	57,393.88	
Derivatives (net settled)						ERS'
Commodity Forwards/Swaps	39.32	0.05	-	-	39.37	DIRECTORS' REPORT
Fx currency forwards	32.32	-	-	-	32.32	
Fx Swaps	-	-	-	-	-	
	71.64	0.05	-	-	71.69	s.

\* Includes Principal and interest payments, short term borrowings, current portion of debt and excludes unamortised fees.

\*\* Excludes financial guarantee liability contract which has been fair valued.

\*\*\* Guarantee given for loans as at 31/03/2017 ₹ 5,040.78 crore, 31/03/2016 ₹ 5,044.61 crore and 01/04/2015 ₹ 5,181.28 crore has been reported to the extent of loan amount outstanding as on 31/03/2017 ₹ 4,757.61 crore, 31/03/2016 ₹ 4,913.83 crore and 01/04/2015 ₹ 4,936.58 crore.

#### (C) Credit Risk

Particulars

Domestic

Domestic Total Provision

receivables

(net of impairment)

Gross carrying amount -

Expected loss rate

Gross carrying amount - Export

Expected credit loss provision

Other provisions e.g. specific

Other provisions e.g. specific

bad debt provision etc.-

Carrying amount of trade

bad debt provision etc.-Export

Credit risks is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligation, and arises principally from the Company's receivables from customers.

The Company has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and adjusted for forward-looking information. The expected credit loss allowance is based on the ageing of the days the receivables are due and the rates as given in the provision matrix. The provision matrix at the end of the reporting period is as follows:

31 to 60

days

45.20

1.43

0.06

0.06

46.57

\_

1 to 30

days

8.48

19.80

0.28

0.28

27.99

\_

Past due

120 days

61 to

42.05

2.05

0.19

-

0.19

43.90

#### (i) Summary of trade receivables and provision with ageing as on 31/03/2017

Not due

1,322.76

210.62

0.60

\_

0.60

1,532.78

e provision Handlow ≹ in Crore

Total

1,638.41

274.54

0.27%

5.07

2.53

32.52

40.12

1,872.83

**Over 180** 

days

108.10

2.53

3.93

2.53

32.52

38.98

71.65

121 to

111.83

38.11

149.94

-

180 days

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SUSTAINABILITY & BUSINE Responsibility Report

CORPORATE Governance Report

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CONSOLIDATED FINANCIAL STATEMENTS

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#### (ii) Summary of trade receivables and provision with ageing as on 31/03/2016

₹ in Crore

Particulars	Past due										
	Not due	1 to 30	31 to 60	61 to	121 to	Over 180	Total				
		days	days	120 days	180 days	days					
Gross carrying amount -	1,508.82	34.67	75.82	46.60	94.31	97.60	1,857.82				
Domestic											
Gross carrying amount -	179.20	13.39	0.43	0.58	-	1.75	195.36				
Export											
Expected loss rate							0.18%				
Expected credit loss provision	1.07	0.61	0.09	0.07	-	1.91	3.76				
Other provisions e.g. specific	-	-	-	-	-	1.75	1.75				
bad debt provision etc											
Export											
Other provisions e.g. specific	-	-	-	-	-	32.91	32.91				
bad debt provision etc											
Domestic											
Total Provision	1.07	0.61	0.09	0.07	-	36.57	38.42				
Carrying amount of trade	1,686.95	47.45	76.16	47.11	94.31	62.78	2,014.76				
receivables											
(net of impairment)											

#### (iii) Summary of trade receivables and provision with ageing as on 01/04/2015

₹ in Crore

	Past due										
Particulars	Not due	1 to 30	31 to 60	61 to	121 to	Over 180	Total				
		days	days	120 days	180 days	days					
Gross carrying amount - Domestic	1,153.78	62.01	109.95	39.73	64.66	112.62	1,542.75				
Gross carrying amount - Export	293.31	32.33	11.63	3.47	1.14	1.75	343.63				
Expected loss rate							0.17%				
Expected credit loss provision	0.91	0.12	0.52	0.74	0.43	0.42	3.14				
Other provisions e.g. specific bad debt provision etc Export	-	-	-	-	-	1.75	1.75				
Other provisions e.g. specific bad debt provision etc Domestic	-	-	-	-	-	52.44	52.44				
Total Provision	0.91	0.12	0.52	0.74	0.43	54.61	57.33				
Carrying amount of trade receivables (net of impairment)	1,446.18	94.22	121.06	42.46	65.37	59.76	1,829.05				

#### (iv) Reconciliation of Provision

Loss allowance as on 01 April, 2015	57.32
changes in loss allowance	(18.91)
Loss allowance as on 31 March, 2016	38.42
changes in loss allowance	1.70
Loss allowance as on 31 March, 2017	40.12

Of the trade receivables balance as at 31st March 2017, ₹ 287.46 crore (as at 31/03/2016 ₹ 277.18 crore and as at 01/04/2015 ₹ 285.70 crore) is due from a single customer being the Company's largest customer. There are no other customers who represent more than 10% of the total balance of trade receivables.

#### 53. Capital Management

The Company's objective to manage its capital is to ensure continuity of business while at the same time provide reasonable returns to its various stakeholders but keep associated costs under control. In order to achieve this, requirement of capital is reviewed periodically with reference to operating and business plans that take into account capital expenditure and strategic investments. Apart from internal accrual, sourcing of capital is done through judicious combination of equity and borrowing, both short term and long term. Net debt (total borrowings less current investment and cash & cash equivalents) to equity ratio is used to monitor capital.

ł		As at	
ł	01/04/2015	31/03/2016	31/03/2017
Ì	0.66	0.68	0.57

### **Debt Equity Ratio**

#### 54. Derivative Financial Instruments:

(A) The Asset and Liability position of various outstanding derivative financial instruments is given below:

	Noture of Disk	04	00/0017		-	4/00/0046		0		in Crore	
	Nature of Risk being Hedged	31/	03/2017		3	1/03/2016		0	1/04/2015	)	NESS
		Liability	Asset	Net Fair Value	Liability	Asset	Net Fair Value	Liability	Asset	Net Fair Value	SUSTAINABILITY & BUSINESS
Current											INABI
Cash flow hedges											JSTA
Commodity contracts	All cash flow risk other than foreign currency	(859.09)	10.05	(849.04)	(126.43)	484.42	357.99	(13.37)	290.35	276.98	
Foreign currency contracts	Exchange rate movement risk	-	744.39	744.39	-	437.32	437.32	(0.84)	151.45	150.61	CORPORATE
Fair Value Hedge											ORP(
Embedded Derivatives *	Risk of change in Fair Value of unpriced inventory	(93.64)	24.74	(68.90)	(142.39)	34.36	(108.03)	(123.89)	72.57	(51.32)	
Non-designated hedges											
Commodity contracts		(68.85)	14.19	(54.66)	(13.31)	184.17	170.86	(25.96)	54.26	28.30	SHAREHOLDER
Foreign currency contracts		(17.22)	13.26	(3.96)	(19.15)	7.89	(11.26)	(31.47)	6.88	(24.59)	HS
Total		(1,038.80)	806.63	(232.17)	(301.28)	1,148.16	846.88	(195.53)	575.51	379.98	E
Non - current											SOCIAL
Cash flow hedges											
Commodity contracts	All cash flow risk other than foreign currency	(344.49)	0.30	(344.19)	-	47.53	47.53	-	27.45	27.45	STANDALONE
Foreign currency contracts	Exchange rate movement risk	(58.56)	187.20	128.64	(401.62)	30.03	(371.59)	-	-	-	STANDALONE
Non-designated hedges											
Commodity contracts		-	0.03	0.03	-	0.65	0.65	(0.05)	-	(0.05)	
Foreign currency contracts		(0.08)	-	(0.08)	-	-	-	-	2.69	2.69	CONSOLIDATED
Total		(403.13)	187.53	(215.60)	(401.62)	78.21	(323.41)	(0.05)	30.14	30.09	CONSOLIDATED
Grand Total		(1,441.93)	994.16	(447.77)	(702.90)	1,226.37	523.47	(195.58)	605.65	410.07	고글한

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL HIGHLIGHTS

DIRECTORS' Report

	1	I			I					₹ in Cror
		31/03/2017			31/03/2016			01/04/2015		
	Currency Pair	Average exchange rate	Notional Value (in Million)	Fair Value Gain/ (Loss) (₹ Crore)	Average exchange rate	Notional Value (in Million)	Fair Value Gain/ (Loss) (₹ Crore)	Average exchange rate	Notional Value (in Million)	Fair Valu Gair (Loss (₹ Crore
Foreign currency forwards										
Cash flow hedges										
Buy	EUR_INR	-	-	-	-	-	-	69.85	0.42	(0.10
Buy	USD_INR	-	-	-	-	-	-	65.57	4.46	(0.74
Sell	USD_INR	72.03	1,375.65	598.83	70.64	992.34	192.94	66.38	750.79	151.4
Total			1,375.65	598.83		992.34	192.94		755.67	150.6
Non-Designated										
Buy	AUD_INR	-	-	-	50.88	0.05	-	49.20	0.40	(0.04
Buy	CAD_INR	-	-	-	-	-	-	50.69	0.06	(0.0
Buy	CHF_INR	65.57	0.06	-	70.27	0.06	-	66.66	0.13	(0.02
Buy	CNY_USD	-	-	-	-	-	-	0.16	20.00	0.5
Buy	EUR_INR	75.41	12.02	(12.20)	76.42	6.93	0.66	72.52	5.50	(2.94
Buy	GBP_INR	-	-	-	95.96	0.07	-	94.67	0.21	(0.03
Buy	NOK_INR	7.67	0.68	(0.01)	8.09	0.68	0.01	8.18	1.05	(0.03
Buy	SEK_INR	-	-	-	8.18	2.54	0.01	7.63	0.05	
Buy	USD_INR	66.95	144.85	(5.04)	66.30	129.68	(19.29)	62.92	462.43	(29.37
Sell	USD_INR	68.24	44.09	13.21	68.01	66.12	7.35	66.23	165.13	10.0
Total			201.70	(4.04)		206.13	(11.26)		654.96	(21.90
Foreign currency s	waps									
Cash flow hedges										
Sell	USD_INR	63.96	938.04	274.20	63.96	938.04	(127.21)	-	-	
Total			938.04	274.20		938.04	(127.21)		-	

#### (B) Outstanding position and fair value of various foreign exchange derivative financial instruments:

(C) Outstanding position and fair value of various commodity derivative financial instruments

(i) Outstanding position and fair value of various commodity derivative financial instruments as at 31st March, 2017:

						₹ in Crore
		Average Price (USD/ Unit)	Quantity	Unit	Notional value (USD in millions)	Fair Value Gain/ (Loss) (₹ Crore)
Commodity Futures/ Forwards						
Cash Flow Hedge						
Aluminium	Sell	1,796.26	979,150	MT	1,758.81	(1,137.29)
Copper	Sell	6,003.38	4,000	MT	24.01	3.82
Gold	Sell	1,198.83	129,341	TOZ	155.06	(44.96)
Silver	Sell	17.74	3,197,475	TOZ	56.74	(14.80)
Total						(1,193.23)

ГТ		1 1				₹ in Crore	CIAL
		Average Price (USD/ Unit)	Quantity	Unit	Notional value (USD in millions)	Fair Value Gain/ (Loss) (₹ Crore)	SION FINANCIAL HIGHLIGHTS
Non Designated hedges							MANAGEMENT DISCUSSION AND ANALYSIS
Aluminium	Buy	1,905.87	59,825	MT	114.02	19.25	IT DIS
Aluminium	Sell	1,724.98	58,725	MT	101.30	(87.74)	GEMENT DISCU AND ANALYSIS
Copper	Buy	5,797.27	23,075	MT	133.77	4.05	NAG
Copper	Sell	5,845.82	10,125	MT	59.19	1.41	MA
Gold	Buy	1,240.09	8,230	TOZ	10.21	0.54	
Silver	Buy	17.99	58,318	TOZ	1.05	0.11	ORS'
Total						(62.38)	DIRECTORS' Report
Commodity Swaps							ā
Non Designated hedges							6
Coal	Buy	44.92	32,505	MT	1.46	7.23	BUSINESS Report
Coal	Sell	79.39	32,505	MT	2.58	0.03	
Furnace Oil	Buy	286.00	12,000	MT	3.43	0.49	T7 &
Total						7.75	ABILI
Embedded derivatives Fair Value Hedge							SUSTAINABILITY & BUSINES Responsibility report
Copper	Sell	5,772.36	122,147	MT	705.07	(50.61)	-
Gold	Sell	1,191.20	41,594	TOZ	49.55	(15.98)	DRT
Silver	Sell	17.48	438,491	TOZ	7.66	(2.31)	DRPORATE Nance Report
Total						(68.90)	DRPORATE NANCE REI

(ii) Outstanding position and fair value of various commodity derivative financial instruments as at 31st March, 2016: 31st March, 2016:

						₹ in Crore	
Average Price		(USD/ Unit)	Quantity	Unit	Notional value (USD in millions)	Fair Value Gain/ (Loss) (₹ Crore)	CHAREHOI DER
Commodity Futures/Forwards							
Cash Flow Hedge							
Aluminium	Sell	1,731.16	413,400	MT	715.66	524.17	
Copper	Sell	5,071.10	3,000	MT	15.21	4.61	
Gold	Sell	1,141.68	181,569	TOZ	207.29	(111.05)	
Silver	Sell	14.91	3,146,228	TOZ	46.91	(12.21)	CTANDAL ONL
Total						405.52	
Non Designated hedges							
Aluminium	Buy	1,533.71	62,250	MT	95.47	(10.24)	
Aluminium	Sell	1,820.76	60,300	MT	109.79	124.63	
Copper	Buy	4,831.84	19,100	MT	92.29	5.11	
Copper	Sell	5,078.79	26,050	MT	132.30	36.08	
Gold	Buy	1,139.27	152	TOZ	0.17	(0.09)	
Total						155.49	1

FINANCIAL STATEMENTS

CUNSULIDATED

						₹ in Crore
Average Price		(USD/	Quantity	Unit	Notional	Fair Value
		Unit)			value	Gain/
					(USD in	(Loss)
					millions)	(₹ Crore)
Commodity Swaps						
Non Designated hedges						
Coal	Buy	45.43	222,750	MT	10.12	6.13
Coal	Sell	48.40	6,250	MT	0.30	(0.21)
Furnace Oil	Buy	143.83	58,250	MT	8.38	10.12
Furnace Oil	Sell	160.81	8,750	MT	1.41	(0.02)
Total						16.02
Embedded derivatives						
Fair Value Hedge						
Copper	Sell	4,714.82	107,389	MT	506.32	(106.10)
Gold	Sell	1,219.41	17,342	TOZ	21.15	(1.62)
Silver	Sell	15.30	312,764	TOZ	4.79	(0.31)
Total						(108.03)

(iii) Outstanding position and fair value of various commodity derivative financial instruments as at 1st April, 2015:

						₹ in Crore
		Average Price (USD/Unit)	Quantity	Unit	Notional value (USD in millions)	Fair Value Gain/(Loss) (₹ Crore)
Commodity Futures/Forwards						
Cash Flow Hedge						
Aluminium	Sell	1,977.70	274,000	MT	541.89	290.36
Copper	Sell	5,972.91	16,325	MT	97.51	(7.01)
Gold	Sell	1,194.61	103,147	TOZ	123.22	7.04
Silver	Sell	17.53	2,593,963	TOZ	45.46	14.04
Total						304.43
Non Designated hedges						
Aluminium	Buy	1,787.33	42,125	MT	75.29	(0.47)
Aluminium	Sell	1,945.85	30,500	MT	59.35	30.14
Copper	Buy	6,070.80	15,800	MT	95.92	(0.62)
Copper	Sell	6,005.62	17,325	MT	104.05	(6.15)
Gold	Buy	1,257.24	33,889	TOZ	42.61	(15.66)
Gold	Sell	1,277.42	37,000	TOZ	47.26	21.53
Silver	Buy	16.53	1,203	TOZ	0.02	0.00
Total						28.77
Commodity Swaps						
Non Designated hedges						
Coal	Buy	57.24	156,250	MT	8.94	(0.57)
Coal	Sell	59.55	6,250	MT	0.37	0.05
Total						(0.52)

						₹ in Crore	H SH
		Average Price (USD/Unit)	Quantity	Unit	Notional value (USD in millions)	Fair Value Gain/(Loss) (₹ Crore)	MANAGEMENT DISCUSSION FINANCIAL AND ANALYSIS HIGHLIGHTS
Embedded derivatives							SUS
Fair Value Hedge							DISC
Copper	Sell	5,956.76	93,297	MT	555.75	(55.65)	ANA
Gold	Sell	1,205.59	32,351	TOZ	39.00	4.51	
Silver	Sell	16.52	285,545	TOZ	4.72	(0.18)	INAC
Total						(51.32)	M

(D) Details of amount held in Hedging Reserve and the period during which these are going to be released and affecting Statement of Profit & Loss: ₹ in Crore

eleasea ana aneealig										
		31/03/2017		31/03/2016			01/04/2015			
		Rele	ease		Rele	ease		Release		
	Closing Value in Hedging Reserve	In less than 12 Months	After 12 Months	Closing Value in Hedging Reserve	In less than 12 Months	After 12 Months	Closing Value in Hedging Reserve	In less than 12 Months	After 12 Months	
	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	
Commodity Forwards										
Aluminium	(742.14)	(536.85)	(205.29)	357.07	353.47	3.60	187.17	173.33	13.84	
Copper	2.48	2.31	0.17	3.32	3.32	-	(4.15)	(5.59)	1.44	
Gold	(29.38)	(29.38)	-	(70.39)	(70.39)	-	4.65	4.65	-	
Silver	(9.63)	(8.10)	(1.53)	(7.85)	(7.85)	-	9.15	9.15	-	
	(778.67)	(572.02)	(206.65)	282.15	278.55	3.60	196.82	181.54	15.28	
Debt	118.48	118.48	-	24.20	24.20	-	(12.23)	(12.23)	-	
Liability for Copper Concentrate	15.27	15.27	-	0.13	0.13	-	(6.09)	(6.09)	-	
Foreign currency Forwards										
EUR_INR	-	-	-	-	-	-	(0.61)	(0.61)	-	
USD_INR	391.59	269.14	122.45	122.03	102.39	19.64	96.74	96.74	-	
Foreign currency SWAP										
USD_INR	362.00	-	362.00	(83.19)	-	(83.19)	-	-	-	
	887.34	402.89	484.45	63.17	126.72	(63.55)	77.81	77.81	-	
	108.67	(169.13)	277.80	345.32	405.27	(59.95)	274.63	259.35	15.28	

(E) Gain/(loss) recognized in Hedging Reserve and recycled during the year 2016-17:

Net

Amount

(1, 125.89)

1,069.09

(56.80)

Opening

282.15

63.17

345.32

Commodity

Forex

Total

Balance recognised

i. Amount of gain/(loss) recognized in Hedging Reserve and recycled during the year 2016-17:

₹ in Crore

Closing

Balance

(778.67)

887.34

108.67

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**Total** 

Amount

recycled

(65.07)

244.92

179.85

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DIRECTORS' Report

SUSTAINABILITY & BUSINESS Responsibility report

CORPORATE GOVERNANCE REPORT

SHAREHOLDER Information

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ii. Amount of gain/(loss) recognized in Hedging Reserve and recycled during the year 2015-16:

						< III CIDIE	
				Recycled		Closing	
	Opening	Net	Net	Net Amount	Total	Balance	
	Balance	Amount	Amount to	added to Non-	Amount		)LIDATED CTATEMENTS
		recognised	P&L	<b>Financial Assets</b>	recycled		
Commodity	196.82	1,193.45	1,108.12	-	1,108.12	282.15	CONSOL
Forex	77.81	(455.30)	(440.51)	(0.15)	(440.66)	63.17	6
Total	274.63	738.15	667.61	(0.15)	667.46	345.32	1

Net

P&L

(65.07)

244.92

179.85

Amount to

Recycled

**Net Amount** 

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added to Non-

**Financial Assets** 

Excellence by Design

(F) Amount of gain/ (loss) recycled from Hedging Reserve and reference of the line item in Statement of Profit and Loss where those amounts are included:

				₹ in Crore
Note No.	Note Description	Note Line Item	Year l	Ended
			31/03/2017	31/03/2016
25	Revenue from Operations	Aluminium and Aluminium Products	323.12	954.18
25	Revenue from Operations	Copper and Copper Products	(26.91)	(322.34)
25	Revenue from Operations	Precious Metals	(116.36)	35.77

The adjustment as part of the carrying value of inventories arising on account of fair value hedges is as follows:

₹ in Crore

₹ in Crore

	Year	Ended
Inventory Type	31/03/2017	31/03/2016
Copper	53.40	108.98
Gold	16.65	1.68
Silver	2.38	0.32
	72.43	110.98

(G) The amount of gain/ (loss) recognised in Statement of Profit and Loss on account of hedge ineffectiveness for cash flow hedges for the period ended March 31, 2017 and March 31, 2016 is ₹ (167.11) crore & ₹ 121.11 crore respectively.

#### 55. Additional Information

- A. As per Section 135 of Companies Act 2015, a Corporate Social Responsibility Committee has been formed. As per the provisions of Companies Act 2013, amount not less than ₹ 20.97 crore (previous year ₹ 31.00 crore) should have been incurred during the year under CSR. The Company has incurred expenses amounting to ₹ 28.36 Crore (Previous Year ₹ 34.15 Crore), in alignment of the CSR policy which is in conformity with the activities specified in Schedule VII of the Companies Act 2013.
- B. Details of loans given, investment made and guarantee given covered under section 186(4) of the Companies Act. 2013:
  - i. Details of investments made have been given as part of Note '6' Investment in Subsidiary and Note '7' Investments Accounted For Using Equity Method.
  - ii. Loans and Financial Guarantees given below:

				As at	
Name of the Company	Relationship	Nature of Transaction	31/03/2017	31/03/2016	1/04/2015
Details of Loans					
Aditya Birla Science and Technology Company Private Limited	Associate	Inter-Corporate Deposit	55.49	57.94	57.94
Details of Guarantee					
Hindalco Do Brazil Industria e Comercio de Alumina Ltda	Subsidiary	Financial Guarantee	178.37	182.20	171.37
Suvas Holdings Limited	Subsidiary	Financial Guarantee	9.91	9.91	9.91
Utkal Alumina International Limited	Subsidiary	Financial Guarantee	4,852.50	4,879.38	5,026.88

iii. Disclosure relating to amount outstanding at year end and maximum outstanding during the year **FINANCIAL** HIGHLIGHTS of loans and advances, in nature of loan, required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

				₹ in Crore	
Name of the Company	As at 31/03/2017	Maximum outstanding during 2016-17			
Associate:					MEN
Aditya Birla Science and Technology Company Private Limited	55.49	57.94	57.94	57.94	MANAGEN

(C) Disclosure on Specified Bank Notes (SBNs)

				- i (
	SBNs (₹)	Other	Total (₹)	
		denomination (₹)		
Closing Cash in Hand as at 8 November 2016*	7,921,500	1,409,232	9,330,732	
Transactions between 9 November, 2016 and 30 December, 2016				
Add: Permitted receipts	19,486,000	41,162,401	60,648,401	
Less: Permitted payments	3,000	15,255,272	15,258,272	
Less: Amount deposited in Banks	27,404,500	24,660,180	52,064,680	
Closing Cash in Hand as at 30 December, 2016	-	2,656,181	2,656,181	

\* Includes cash balances lying with employees/branches on imprest basis.

#### 56. First time adoption of Ind AS

These financial statements, for the year ended 31 March 2017, are the first financial statements the Company has prepared in accordance with Ind AS. For periods up to and including the year ended 31 March 2016, the Company had prepared its financial statements in accordance with Companies (Accounting Standards) Rules. 2006 (as amended) notified under Section 133 of the Companies Act 2013 (hereinafter referred to as 'Previous GAAP').

Accordingly, the Company has prepared financial statements which comply with Ind AS applicable for the year ended 31 March, 2017 and other accounting principles generally accepted in India, together with the comparative period data as at and for the year ended 31 March 2016, as described in the summary of significant accounting policies. In preparing these financial statements, the Company's opening balance sheet was prepared as at 1 April, 2015, the Company's date of transition to Ind AS.

This note explains the principal adjustments made by the Company in restating its financial statements prepared in accordance with previous GAAP, and how the transition from previous GAAP to Ind AS has affected the Company's financial position, financial performance and cash flows.

#### **Optional exemptions availed and Mandatory Exceptions** Α.

## (i). Optional Exemptions

## (a) Share-based payment transactions

As per Ind AS 101, at the date of transition, an entity may elect to:

- Apply Ind AS 102 Share-based Payment to equity instruments that vested before date of i i transition to Ind-ASs.
- ii. Not apply Ind AS 102 to equity instruments that vested before date of transition to Ind-ASs.
- CONSOLIDATED FINANCIAL STATEMENTS As permitted by Ind AS 101, the Company has elected the option (i) above to apply requirements of Ind AS 102 to equity instruments that vested before date of transition i.e. 1st April 2015.

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#### (b) Leases

As per Ind AS 101, and entity may apply paragraphs 6-9 of Appendix C of Ind AS 17 determining whether an arrangement contains a Lease on the basis of facts and circumstances existing at the date of transition to Ind AS, except where the effect is expected to be not material.

As permitted by Ind AS 101, the Company has elected to avail the exemption as provided in paragraph D9. If an arrangement is determined to be classified as lease, the classification of lease as operating or finance has been made from inception of the arrangement.

#### (c) Investments in subsidiaries, joint ventures and associates

As per paragraph D14 of Ind AS 101, when an entity prepares separate financial statements, Ind AS 27 requires it to account for its investments in subsidiaries, joint ventures and associates either at cost or in accordance with Ind AS 109.

As per paragraph D15 of Ind AS 101, If a first-time adopter measures such an investment at amortised cost in accordance with Ind AS 27, it shall measure that investment at one of the following amounts in its separate opening Ind AS Balance Sheet:

- a. cost determined in accordance with Ind AS 27; or
- b. deemed cost. The deemed cost of such an investment shall be its
  - i. fair value at the entity's date of transition to Ind ASs in its separate financial statements; or
  - ii. previous GAAP carrying amount at that date

As permitted by Ind AS 101, Company has elected to measure its investments in subsidiaries and joint ventures in accordance with Ind AS 27 at deemed cost based on previous GAAP carrying amount. However, Company has elected to account for its investments in associates in accordance with Ind AS 109 and designated such investments in associates as Fair Value through Other Comprehensive Income (FVTOCI).

#### (d) Designation of previously recognized financial instruments

At the date of transition to Ind AS i.e., 1 April 2015, As per paragraph D19, D19A and D19B, a financial liability can be designated as at fair value through profit and loss provided it meets the criteria in paragraph 4.2.2 of Ind AS 109 and financial asset can be designated at fair value through profit and loss if requirements of paragraph 4.1.5 of Ind AS 109 are met and an equity investments can be designated as at fair value through other comprehensive income if requirements of paragraph 5.7.5 of Ind AS 109 are met.

As permitted by Ind AS 101, Company has elected to avail the option. This has resulted in assessment of classification for all categories based on facts and circumstances that exist on the date of transition. Resulting classifications have been applied retrospectively.

#### (e) Fair value measurement of financial assets or financial liabilities at initial recognition

As per paragraph D20 of Ind AS 101, Despite the requirements of paragraphs 7 and 9 of Ind AS 101, an entity may apply the requirements in paragraph B5.1.2A (b) of Ind AS 109 prospectively to transactions entered into on or after the date of transition to Ind ASs.

Paragraph B5.1.2A (b) of Ind AS 109 requires entity to recognize day one gain or loss on initial recognition of the financial instrument if the fair value at initial recognition is different from transaction price and is based on a valuation technique that only uses observable market data or current market transactions.

As permitted by Ind AS 101, Company has elected to avail the option and has applied the requirements prospectively to transactions entered into on or after transition date of 1st April 2015.

#### (f) Decommissioning liabilities included in the cost of Property, Plant and Equipment

As per paragraph D21 of Ind AS 101, A first-time adopter need not comply with the requirements Appendix 'A' of Ind AS 16 Changes in Existing Decommissioning, Restoration and Similar

Liabilities, for changes in such liabilities that occurred before the date of transition to Ind ASs. If a first-time adopter uses this exemption, it shall:

- i. measure the liability as at the date of transition to Ind ASs in accordance with Ind AS 37;
- ii. to the extent that the liability is within the scope of Appendix A of Ind AS 16, estimate the amount that would have been included in the cost of the related asset when the liability first arose, by discounting the liability to that date using its best estimate of the historical risk adjusted discount rate(s) that would have applied for that liability over the intervening period; and
- iii. calculate the accumulated depreciation on that amount, as at the date of transition to Ind AS, on the basis of the current estimate of the useful life of the asset, using the depreciation policy adopted by the entity in accordance with Ind AS.

As permitted by Ind AS101, Company has elected to avail the exemption and accounted for the decommission liabilities as per paragraph (i), (ii), and (iii) above on the date of transition.

#### (g) Designation of previously recognised financial instruments

As permitted by Ind AS 101, when changing from proportionate consolidation method to equity method, an entity may measure its investment in a joint venture at date of transition as the aggregate of the carrying amounts of the assets and liabilities that the entity had previously proportionately consolidated, including any goodwill arising from acquisition. The resultant amount is regarded as the deemed cost of the investment in the joint venture at initial recognition. The Company has availed the option.

#### ii. Mandatory Exceptions

#### (a) Estimates

As per paragraph 14 of Ind AS 101, An entity's estimates in accordance with Ind ASs at the date of transition to Ind AS shall be consistent with estimates made for the same date in accordance with previous GAAP (after adjustments to reflect any difference in accounting policies), unless there is objective evidence that those estimates were in error.

The estimates at 1 April, 2015 and at 31 March, 2016 are consistent with those made for the same dates in accordance with Previous GAAP (after adjustments to reflect any differences in accounting policies) apart from the following items where application of Indian - GAAP did not require estimation:

- Fair valuation of financial instruments carried at FVTPL and/or FVTOCI
- Impairment of financial assets based on expected credit loss model
- Determination of the discounted value for financial instruments carried at amortised cost
- Discounted value of liability for decommissioning costs.

The estimates used by the Company to present these amounts in accordance with Ind AS reflect conditions at 1 April 2015, the date of transition to Ind AS and as of 31 March, 2016.

#### (b) Classification and measurement of financial assets

Ind AS 101 requires an entity to assess classification of financial assets on the basis of facts and circumstances existing As at the date of transition. Further, the standard permits measurement of financial assets accounted at amortised cost based on the facts and circumstances existing at the date of transition if retrospective application is impracticable. The Company has accordingly determined the classification of financial assets based on the facts and circumstances that exist on the date of transition. Measurement of financial assets accounted at amortised cost has been done retrospectively.

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B. Reconciliations between previous GAAP and Indian Accounting Standards (Ind AS)

#### (i) Reconciliation of Total Equity as at 1 April 2015 and 31 March 2016 : Significant Adjustments

- . .

			₹ in Crore
	Notes to First	As	at
	time adoption	31/03/2016	1/04/2015
Total Equity as per previous GAAP		37,067.89	37,255.26
Adjustments:			
Treasury shares	1	(34.45)	(34.45)
Change in fair valuation of Investments	2	5,075.26	6,586.02
Financial Guarantee	3	5.92	-
Fair valuation of ESOS over Intrinsic value	4	0.14	0.12
Property, Plant and Equipments	5, 6, 7	(24.46)	(15.12)
Finance Cost	6, 7	17.00	26.86
Other adjustments	8	244.58	226.87
Deferred Tax on above adjustments		(192.41)	(184.49)
Total effect of transition to Ind AS		5,091.58	6,605.79
Total Equity under Ind AS		42,159.47	43,861.05

# (ii) Reconciliation of Total Comprehensive Income for the year ended 31st March 2016 : Significant Adjustments

		₹ in Crore
	Notes to First time adoption	Year ended 31/03/2016
Net Profit as per previous GAAP		607.25
Adjustments:		
Change in fair valuation of investments through Profit and Loss	2	(76.99)
Change in fair valuation of investments through Other Comprehensive Income	2	(1,433.77)
Effective portion of gains and loss on hedging instruments in a cash flow hedge		108.12
Amortization of transaction fees of term loans	6	(9.86)
Property, Plant and Equipment	5, 6, 7	(8.99)
Inventory	8	7.31
Fair value of ESOS	4	(2.55)
Financial guarantee	3	5.92
Other adjustments	8	(9.32)
Deferred Tax on above adjustments		(7.91)
Total Adjustments		(1,428.04)
Total Comprehensive Income/(Loss) as per Ind AS	9	(820.79)

#### (iii) Impact of Ind AS adoption on the statement of Cash flows for the year ended 2016:

			₹ in Crore
	Previous	Adjustments	Ind AS
	GAAP		
Net cash flow from operating activities	3,596.63	44.04	3,640.67
Net cash flow from investing activities	(958.42)	(92.05)	(1,050.47)
Net cash flow from financing activities	(2,827.80)	(103.18)	(2,930.98)
Net increase decrease in cash and cash	(189.59)	(151.19)	(340.78)
equivalents			
Cash and cash equivalents as at 31 March 2016	113.98	108.65	222.63

#### (iv) Analysis of changes in c-ash and equivalents under Ind AS

			₹ in Crore	HLIC
		As a	at	E 9
		31/03/2016	1/04/2015	_
	Cash and cash equivalents as per previous GAAP	113.98	303.57	SION
	Investment in liquid mutual funds classified as Cash and Cash	108.44	259.63	SIS
	Equivalents under Ind AS			T DIS
	Cash and cash equivalents as per Ind AS	222.42	563.20	DAN
	Fair value Gain/(Loss) on liquid investments classified as Cash and	0.21	1.23	AGE
	Cash Equivalents under Ind AS			MAN
	Cash and Cash Equivalents as reported in Balance Sheet under Ind AS	222.63	564.43	
ለ	Notes to first time adoption of Ind AS:			

#### (v) Notes to first time adoption of Ind AS:

- The Company's share held by Trident Trust has been classified as treasury shares. Trident Trust 1 is a trust created wholly for the benefit of the Company and is being managed by trustees appointed by it. Refer Note-16.
- 2. Under Ind AS, the Company has recognized the financial instruments under three categories e.g. Fair Value through Profit and Loss (FVTPL), Fair Value through Other Comprehensive Income (FVTOCI) and at amortized cost. On the date of transition, the fair value impact on FVTPL and FVTOCI instruments has been taken in "Retained Earning" and "OCI" respectively. As at 31 March, 2016 the fair value impact on FVTPL instruments has been taken in statement of profit and loss whereas fair value on FVTOCI instruments has been routed through OCI. As at 01 April,2015 the Company has exercised one time option and classified the investments in equity instruments as FVTOCI. The gain/(loss) on any future extinguishment of such equity investments will not be reflected in statement of profit and loss.
- 3. Under Ind AS, the Company has recognised fair value of financial guarantee provided to its subsidiary companies. The fair value of such guarantee as at April 01, 2015 has been recognised as additional capital investment in its subsidiaries Company and is amortised over tenure of the loan. Subsequently in the year ended March 31, 2016, increase in the fair value of financial guarantee on account of refinancing of borrowings was recognised as additional investment in its subsidiary. The impact of amortisation of such fair value of guarantee has been recognised in the statement of profit and loss as interest income for the year ended March 31, 2016.
- Under the Previous GAAP, the Company had recognised the cost of equity-settled employee 4. share-based payment using the intrinsic value method. Under Ind AS, the cost of equity settled share-based plan is recognised based on the fair value of the options as at the grant date. Adjustment has been done to take additional charge arising due to change from intrinsic value to fair value of ESOSs outstanding. Refer Note 56(A)(i)(a).
- 5. **Property Plant and Equipments**
- SOCIAL REPORT (a) As per Ind AS 16, Property Plant and Equipment, Company has decapitalised certain costs which were capitalised as a part of cost of fixed assets under previous GAAP. Such costs along with accumulated depreciation on such costs have been decapitalised on the date of transition. During the year ended 31 March 2016 depreciation expense was derecognised under Ind AS for such items of Property Plant and Equipments which was charged to statement of profit and loss under previous GAAP.
  - (b) Under Ind AS, the Company has recognised the asset retirement obligations on the basis of present value of expected outflow at the end of useful life of the asset with debit to Property Plant and Equipment. During the year ended 31<sup>st</sup> March, 2016 depreciation expense was recognised under Ind AS for such items of Property, Plant and Equipments and finance cost was recognised for unwinding of discount on provision for asset retirement obligation.
  - (c) As per Ind AS 16, Property Plant and Equipment, Company has capitalised certain costs which were not required to be capitalised as a part of cost of Property, Plant and Equipment/capital work in progress under previous GAAP. During the year ended 31 March 2016 depreciation expense on such costs were recognised in the statement of profit and loss.

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- (d) As per Ind AS 16, Property Plant and Equipment, Company has decapitalised certain items of Property Plant and Equipments over which Company did not have exclusive right to use. During the year ended 31 March 2016 depreciation expense was reversed in the statement of profit and loss.
- 6. Under Previous GAAP, the Company had recognised transaction costs incurred in respect of borrowings in the Statement of Profit and Loss or capitalised as part of cost of Property, Plant and Equipment/Capital work progress in the year in which costs were incurred. Under Ind AS 109, such transaction costs are adjusted against carrying value of borrowing and are amortised using effective interest rate method over the tenure of the Ioan. Accordingly Ioan were debited and corresponding credit was given to retained earnings or property plant and equipment on date of transition. Under Ind AS, finance cost has been charged to statement of profit and Ioss for amortisation of such transaction cost during the year ended 31 March 2016. A portion of such transaction cost that would be eligible for capitalisation as borrowing cost has been capitalised using effective interest rate method.
- 7. The Company has classified certain arrangements as finance lease under Ind AS, which was treated as operating lease under Previous GAAP. This classification resulted in recognition of Property, Plant and Equipment on lease with corresponding credit to finance lease obligation. During the year ended March 31, 2016, there is increase in depreciation and finance cost whereas there is decrease in rental expense.
- 8. Other Significant Adjustments:
  - (a) Under Previous GAAP, provision was created for proposed dividend considering it as an adjusting event. Under Ind AS, provision for proposed dividend was reversed as under Ind AS, this does not qualify as an adjusting event. Dividends were adjusted with retained earnings when paid.
  - (b) Company purchased machinery spares under the terms of contract where inventory of spares was delivered by supplier against payment in periodic equalised instalments. Though the title of such inventory was not passed on to the Company, the Company exercises effective control on the inventory of spares. Under Ind AS, as effective control over inventory remains with the Company, same has been recognised as purchased inventory. After discounting, gross amount outstanding has been recognised as liability on OBS date. During the year ended March 31, 2016, periodic instalment payments charged to profit and loss under Previous GAAP has been reversed. Under Ind AS, actual consumption of spares had been charged to the Statement of Profit and Loss and Interest expenses recognised for unwinding of discount.
- 9. Under Ind AS, all items of income and expense recognised in a period should be included in profit or loss for the period, unless a Standard requires or permits otherwise. Items of income and expense that are not recognised in the profit or loss but are shown in the Statement of Profit and Loss as "Other Comprehensive Income". Net Profit along with Other Comprehensive Income constitutes Total Comprehensive Income. The concept of Other Comprehensive Income did not exist under the Indian GAAP.
- **57.** Previous GAAP figures have been reclassified/regrouped to conform to the presentation requirements under Ind AS and the requirements laid down in Division-II to the Schedule-III of the Companies Act 2013.

As per our report annexed. **For SINGHI & CO.**  *Chartered Accountants* Firm Registration No. 302049E

RAJIV SINGHI Partner Membership No. 53518

Place : Mumbai Dated : 30<sup>th</sup> May, 2017 Praveen Kumar Maheshwari CFO

> Anil Malik Company Secretary

For and on behalf of the Board of Hindalco Industries Limited

Satish Pai – Managing Director DIN-06646758

M.M. Bhagat – Director DIN-00006245

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#### INDEPENDENT AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

#### To the Members of Hindalco Industries Limited

Report on the Consolidated Indian Accounting Standards (Ind AS) Financial Statements.

We have audited the Consolidated Ind AS Financial Statements of HINDALCO INDUSTRIES LIMITED ("hereinafter referred to as "the Company") and its Subsidiaries (the Company and its Subsidiaries together referred to as "the Group") and its Associate companies, comprising of the Consolidated Balance Sheet as at March 31, 2017, the Consolidated Statement of Profit and Loss (including other comprehensive income), Consolidated Cash Flow Statement and Consolidated Statement of Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Ind AS Financial Statements").

#### Management's Responsibility for the Consolidated Ind AS Financial Statements

The Company's Board of Directors is responsible for preparation of these Consolidated Ind AS Financial Statements in terms of the requirements of the Companies Act, 2013 (hereinafter referred to as "the Act") that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated statement changes in equity of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) prescribed under section 133 of the Act, read with the relevant rules issued there under. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate Ind AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Ind AS Financial Statements by the Directors of the Company, as aforesaid.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these Consolidated Ind AS Financial Statements based on our audit. While conducting the audit, we have taken into account the provisions of the Act, the Accounting and Auditing Standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder.

We conducted our audit of the Consolidated Ind AS Financial Statements in accordance with the Standards on Auditing specified under Section 143(10) of the Act and other applicable authoritative pronouncements issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the Consolidated Ind AS Financial Statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the Consolidated Ind AS Financial Statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Consolidated Ind AS Financial Statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the Consolidated Ind AS Financial Statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Company's Board of Directors, as well as evaluating the overall presentation of the Consolidated Ind AS Financial Statements.

We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditor's in term of their report referred to in sub paragraph 3 and 4 of the other matter paragraph below, other than the unaudited financial statements as certified by the management and referred to sub paragraph 5 and 6 of the other matter paragraph below is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Ind AS Financial Statements.

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#### Opinion

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated Ind AS Financial Statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group and its associates as at March 31, 2017, and their consolidated profit (including other comprehensive income), their consolidated cash flows and the statement of changes in equity for the year ended on that date.

#### **Other Matters**

- 1. The corresponding financial information of the Group as at and for the year ended March 31, 2016 and the transition date opening balance sheet as at April 1, 2015 included in these Consolidated Ind AS Financial Statements, are based on the previously issued Consolidated Financial Statements for the years ended March 31, 2016 and March 31, 2015, prepared in accordance with the Companies (Accounting Standards) Rules, 2006 (as amended) which were audited by us, on which we expressed an unmodified opinion read with our observation on which attention drawn under emphasis of matter paragraph of our audit report dated July 21, 2016 and May 28, 2015 respectively which is also explained in Note no. 47 to the attached Consolidated Ind AS Financial Statements. These Consolidated Ind AS Financial Statements have been adjusted for differences in accounting principles to comply with Ind AS and such adjustments on transition to Ind AS which has been approved by the Company's Board of Directors have been audited by us.
- 2. The corresponding financial information for the year ended 31st March, 2016 and the transition date opening balance sheet as at 1st April, 2015 in respect of thirteenth subsidiaries and two associates included in this consolidated Ind AS Financial Statement prepared in accordance with the Ind As have been audited by other auditors / Chartered Accountants and in respect of three subsidiaries management certified Ind AS financial statement have been included in this Consolidated Financial Statement and we have relied on report of the other auditors / Chartered Accountants and Management certified Ind AS financial statements.
- 3. We did not audit the financial statements / financial information of ten subsidiaries, whose financial statements/ financial information reflect total assets of ₹ 8,706.78 crore as at March 31, 2017, total revenue of ₹ 2,483.37 crore and net cash flow amounting to ₹ 6.34 crore for the year then ended on that date, as considered in the Consolidated Ind AS Financial Statements. The Consolidated Ind AS Financial Statements also include the Group's share of net loss of ₹ 14.71 crore for the year ended March 31, 2017, as considered in the Consolidated Ind AS Financial Statements, in respect of two Associate companies, whose financial statements / financial information have not been audited by us. These financial statements / financial information of Subsidiaries and Associate companies have been audited by other auditors whose reports have been furnished to us by the management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these Subsidiaries and Associate companies, is based solely on the report of other auditors.
- 4. We did not audit the Consolidated Ind AS Financial Statements / financial information of three foreign subsidiaries whose financial statements / financial information reflect total assets of ₹ 65,657.71 crore (net) as at March 31, 2017, total revenue of ₹ 62,728.33 crore and net cash flow amounting to ₹ 303.39 crore for the year then ended on that date, as considered in the Consolidated Ind AS Financial Statements. These financial statements / financial information have been prepared by the Management of the Company and its subsidiaries in accordance with the generally accepted accounting principles in India and other recognized accounting policies and principles followed by the Company. These financial statements / financial information have been audited by a firm of Chartered Accountants and have been included in the Consolidated Ind AS Financial Statements of the Group on the basis of their Fit-For-Consolidation Report ("FFC") and our opinion in respect of these foreign subsidiaries are based solely on those FFC reports.
- 5. We did not audit the financial statements / financial information of a foreign subsidiary, whose financial statements / financial information reflect total assets of ₹ Nil as at March 31, 2017, total revenue of ₹ 118.16 crore and loss after tax of ₹ 51.48 crore for the year ended on that date, as considered in the Consolidated Ind AS Financial Statements. This financial statements / financial information are unaudited and have been prepared and converted by the management of the Company into Ind AS complaint financial statements and which has been reviewed by us. Our opinion on the statement in so far as relates to the amounts included in respect of this subsidiary is based solely on such management certified financial statements.

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6. We did not audit the financial statements / financial information of two foreign subsidiaries, whose Ind AS FINANCIAL HIGHLIGHTS financial statements / financial information reflect total assets of ₹ 262.45 crore (net) as at March 31, 2017 (net), total revenue of ₹ 254.77 crore and net cash flow amounting to ₹ 4.39 crore for the year ended on that date, as considered in the Consolidated Ind AS Financial Statements. These financial statements / financial information are audited as per the local laws of the respective country and have been converted by the management of respective subsidiary and the Company and our report in so far as it relates to the aforesaid subsidiaries, is based solely on such financial statements / financial information of the subsidiary which have been converted into Ind AS compliant financial statements and certified by the management of the respective subsidiary and have been provided to us by the management of the Company.

MANAGEMENT DISCUSSION Our opinion on the Consolidated Ind AS Financial Statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements / financial information certified by the management.

#### **Report on Other Legal and Regulatory Requirements**

As required by Section 143(3) of the Act, we report, to the extent applicable that:-

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books.
- The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including other comprehensive (c) income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account maintained by the Company, its subsidiaries included in the Group and Associate companies incorporated in India including relevant records for the purpose of preparation of the consolidated financial statements.
- (d) In our opinion, the aforesaid Consolidated Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act.
- On the basis of the written representations received from the directors of the Holding Company as on March (e) 31, 2017 taken on record by the Board of Directors of the Holding Company and the reports of the Statutory Auditors of its Subsidiary Companies and Associate companies incorporated in India, none of the directors of the Group Companies and its Associate Companies incorporated in India is disgualified as on March 31, 2017 from being appointed as a director in terms of Section 164 (2) of the Act.
- With respect to the adequacy of the internal financial controls over financial reporting of the Company, its Subsidiary Companies and Associate companies incorporated in India and the operating effectiveness of such controls, refer to our separate report in "Annexure A"; and
- SOCIAL With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the (a) Companies (Audit and Auditor's) Rules, 2014, (as amended), in our opinion and to the best of our information and according to the explanations given to us:
  - i. The Consolidated Financial Statements disclose the impact of pending litigation on the consolidated financial position of the Group and its Associate companies - Refer Note No. 58(a) and 58(c) (iv) to (vi) to the Consolidated Financial Statements.
  - ii. Provision has been made in the Consolidated Financial Statement, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts as at March 31, 2017.
  - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its Subsidiaries, Associate companies incorporated in India during the year ended March 31, 2017 India, except a sum of ₹ 0.02 Crore which are held in abeyance due to pending legal cases.
  - iv. In the Consolidated Financial Statements, holdings as well as dealings in Specified Bank Notes during the period from November 8, 2016 to December 30, 2016 by the Company, its subsidiaries and associate

Companies incorporated in India has been requisitely disclosed on the basis of information available with the Company. Based on the audit procedures and relying on the management representation, we report that the disclosures are in accordance with books of account maintained by the Company, Subsidiary Company and Associate Companies and produced to us by the Management and report of the other auditors - Refer Note No 20(c).

For SINGHI & CO. Chartered Accountants Firm Registration No. 302049E

Place : Mumbai Date : 30<sup>th</sup> May, 2017 (RAJIV SINGHI) Partner Membership No. 53518

#### Annexure - A to the Auditor's Report

# Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the Consolidated Financial Statements of the Company as of and for the year ended March 31, 2017, we have audited the internal financial controls over financial reporting of Hindalco Industries Limited ("the Holding Company") and its subsidiary companies which are companies incorporated in India, as of that date.

#### Management's Responsibility for Internal Financial Controls

The Respective Board of Directors of the Holding Company and its Subsidiary Companies, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

#### Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by ICAI and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements, and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

#### **INDEPENDENT AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS**

MANAGEMENT DISCUSSION

RECTORS' REPORT

SUSTAINABILITY & BUSINESS RESPONSIBILITY REPORT

CORPORATE GOVERNANCE REPORT

SHAREHOLDER NFORMATION

SOCIAL

AND ANALYSIS

#### Meaning of Internal Financial Controls over Financial Reporting

FINANCIAL Highlights A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

#### Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Opinion

In our opinion, the Holding Company and its subsidiary companies, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2017, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

# For SINGHI & CO.

**Chartered Accountants** Firm Registration No. 302049E

Place : Mumbai Date : 30th May 2017

## (RAJIV SINGHI)

Partner Membership No. 53518

# Consolidated Balance Sheet as at 31st March, 2017

	Note No.	As at 31/03/2017	As at 31/03/2016	(₹ Crore) <b>As at</b> 01/04/2015
ASSETS				
Non-Current Assets Property, Plant and Equipment	7	63.916.41	63,957.50	55,365.99
Capital Work-in-Progress	7	1.740.88	4.073.28	13.959.97
Investment Property	8	24.29	24.85	25.48
Goodwill	9	17,134.96	17,735.27	16,529.98
Other Intangible Assets	10	3,611.14	3,955.36	4,653.94
Intangible Assets under Development Equity Accounted Investments	10 55	72.98 1,566.26	140.49 1,492.35	193.84 1,382.11
Financial Assets:	55	1,000.20	1,492.55	1,302.11
Investments	11	4,639.46	3,256.48	3,005.52
Loans	12	151.15	136.56	142.69
Other Financial Assets	13	472.39	396.29	282.18
Non-Current Tax Assets (Net) Deferred Tax Assets (Net)	14 15	4.78 849.79	4.00 840.59	5.56 646.06
Other Non-Current Assets	16	1.127.88	1.124.57	1,691.45
		95,312.37	97,137.59	97,884.77
Current Assets		10 001 00	10 707 05	10 710 50
Inventories Financial Assets:	17	18,291.36	16,787.25	19,712.52
Investments	18	8,951.76	7,688.91	6,503.29
Trade Receivables	19	8,274.80	7,918.40	9,272.29
Cash and Cash Equivalents	20	8,233.40	4,261.80	4,647.05
Bank balances other than Cash and Cash Equivalents	21	27.77	145.49	944.76
Loans Other Financial Assets	12 13	184.66 2,432.56	41.35 2,405.94	41.20 2.010.42
Current Tax Assets (Net)	14	13.59	17.14	37.45
Other Current Assets	16	4,685.63	5,453.75	5,406.24
		51,095.53	44,720.03	48,575.22
Non-Current Assets or Disposal Group classified as held for sale	22	<u> </u>	<u> </u>	<u> </u>
		146,510.50	141,986.56	146,618.09
EQUITY AND LIABILITIES				
EQUITY	23	000 70	004.00	004.00
Equity Share Capital Other Equity	23	222.72 45,836.08	204.89 40.401.69	204.89 40.448.36
Other Equity	24	46.058.80	40.606.58	40,653.25
Non-Controlling Interest		6.23	381.34	1,017.06
		46,065.03	40,987.92	41,670.31
LIABILITIES Non-Current Liabilities				
Financial Liabilities:				
Borrowings	25	51,855.29	57,928.93	55,130.80
Trade Payables	26	0.45	2.10	1.67
Other Financial Liabilities Provisions	27 28	545.43 6,960.15	535.66 7,329.06	263.69 6,857.56
Deferred Tax Liabilities (Net)	15	2,866.56	2,937.55	3,471.68
Other Non-Current Liabilities	29	522.39	556.16	621.65
		62,750.27	69,289.46	66,347.05
Current Liabilities Financial Liabilities:				
Borrowings	30	6,595.93	9,018.84	13,459.45
Trade Payables	26	17,857.60	15,057.70	16,176.99
Other Financial Liabilities	27	10,091.26	4,367.43	5,794.24
Provisions Current Tax Liabilities (Net)	28 14	1,023.72 901.83	1,000.59	833.38 851.06
Other Current Liabilities	29	1.224.81	1,034.94 1.229.52	1,484.83
		37,695.15	31,709.02	38,599.95
Liability directly associated with Disposal Group classified as held for Sale	22	0.05	0.16	0.78
		37,695.20	31,709.18	38,600.73
		<u>100,445.47</u> <b>146,510.50</b>	<u>100,998.64</u> <b>141,986.56</b>	<u>104,947.78</u> <b>146,618.09</b>
The encourse wine Mater are an interval next of the Concelle	lated Einensiel			

The accompanying Notes are an integral part of the Consolidated Financial Statements.

As per our report annexed. For SINGHI & CO. Chartered Accountants Firm Registration No. 302049E

#### **RAJIV SINGHI**

Partner Membership No. 53518

Place : Mumbai Dated : 30<sup>th</sup> May, 2017 Praveen Kumar Maheshwari CFO

> Anil Malik Company Secretary

For and on behalf of the Board of Hindalco Industries Limited

Satish Pai – Managing Director DIN-06646758

M.M. Bhagat – Director DIN-00006245

# Consolidated Statement of Profit and Loss for the year ended 31<sup>st</sup> March, 2017

		Note No.	Year ended 31/03/2017	(₹ Crore) <b>Year ended</b> 31/03/2016	FINANO
Revenue from Operations		31	102,631.45	101,201.52	z
Other Income Total Income <b>Expenses</b>		32	<u> </u>	<u>1,188.81</u> <u>102,390.33</u>	AND ANALYSIS
Cost of Materials Consumed		33	58,396.63	58,134.50	DIS
Purchases of Stock-in-Trade Changes in Inventories of Finished Goods, Work-in	Progress and Stock-in-Trade	34 35	89.11 (2,824.39)	1.48 1,283.05	AN
Excise Duty	-Flogless and Stock-III-ITade		2,447.67	2,442.61	
Employee Benefits Expenses		36	8,546.01	8,085.88	INA
Power and Fuel		37	8,514.97	9,180.43	MAN
Finance Costs Depreciation and Amortization		38 39	5,742.44 4,457.24	5,133.80 4,346.80	
(Reversal of)/ Impairment loss of Property, Plant and	d Equipment and Intangible Assets (Net)	40	11.54	160.63	â
Other Expenses		41	15,014.06	13,258.71	DIRECTORS' REPORT
Total Expenses	users in Drofit/ (Loop) in Equity Appounted		<u>100,395.28</u>	<u>102,027.89</u>	E E E
Profit/ (Loss) from Continuing Operations before Sh Investments, Exceptional Items and Tax	are in Profit/ (Loss) in Equity Accounted		3,347.17	362.44	E E
Share in Profit/ (Loss) in Equity Accounted Investme	ents (Net of Tax)	55	(25.14)	171.54	
Profit/ (Loss) from Continuing Operations before Ex			3,322.03	533.98	s
Exceptional Income/ (Expenses) (Net)		42	(7.64)	(576.53)	NES NES
Profit/ (Loss) from Continuing Operations before Ta Income Tax Expenses:	x	43	3,314.39	(42.55)	EPC
Current Tax			1,320.98	1,009.45	S F
MAT Credit Entitlement			(407.34)	(112.93)	ĬĔ
Deferred Tax Profit/ (Loss) from Continuing Operations			<u>518.95</u> <b>1,881.80</b>	(398.09) ( <b>540.98</b> )	ABII
Discontinued Operations		44	1,001.00	(0+0.30)	SUSTAINABILITY & BUSINESS Responsibility report
Profit/ (Loss) from Discontinued Operations before	Тах		0.50	(160.52)	
Tax on Discontinued Operations	Tev		-	- (100 50)	S
Profit/ (Loss) from Discontinued Operations (Net of <b>Profit/ (Loss) for the period</b>	lax)		<u> </u>	<u>(160.52)</u> (701.50)	
Other Comprehensive Income:		45		(! • ! ! • ! ! • ! ]	BT
Items that will not be reclassified to Profit and Loss			1,777.17	172.36	
Tax on items that will not be reclassified to Profit an Items that will be reclassified to Profit and Loss	id Loss		(118.36) (1,948.24)	50.35 2,420.60	E B B
Tax on items that will be reclassified to Profit and Loss	oss		271.45	(86.77)	ANI
Other Comprehensive Income (Net of Tax)			(17.98)	2,556.54	ER CO
Total Comprehensive Income			1,864.32	1,855.04	CORPORATE Governance report
Profit/ (Loss) attributable to: Owners of the Company			1,899.74	(250.74)	
Non-Controlling Interests			(17.44)	(450.76)	~ _
Other Comprehensive Income attributable to:				. ,	SHAREHOLDER Information
Owners of the Company			(12.34)	2,615.60	MAI
Non-Controlling Interests Total Comprehensive Income attributable to:			(5.64)	(59.06)	FOR
Owners of the Company			1,887.40	2,364.86	R N
Non-Controlling Interests		40	(23.08)	(509.82)	
Earnings/(Loss) per share from: Continuing Operations		46			ㅋㅌ
Basic (₹)			9.22	(4.15)	SOCIAL REPORT
Diluted (₹)			9.21	(4.15)	S H
Discontinued Operations Basic (₹)			0.00	(0.40)	
Dasic (₹)			0.00	(0.40)	12
Continuing and Discontinued Operations					
Basic (₹)			9.22	(4.55)	
Diluted (₹)			9.21	(4.55)	STANDALONE STANDALONE FINANCIAL STATEMENTS
The accompanying Notes are an integral p	art of the Consolidated Financial S	tatements.			CIAL
As per our report annexed.					AN
For SINGHI & CO.			For and on behalf of		Ē
Chartered Accountants			Hindalco Industries I	_imited	-
Firm Registration No. 302049E					VTS
RAJIV SINGHI	Praveen Kumar Maheshwari		Satish Pai – Managir	na Director	CONSOLIDATED FINANCIAL STATEMENTS
Partner	CFO		DIN-06646758	ig Director	DAT
Membership No. 53518	610				
					CONSOLIDATED
Place : Mumbai	Anil Malik		M.M. Bhagat – Direc	tor	DAN
Dated: 30th May, 2017	Company Secretary		DIN-00006245		Ē

Excellence by Design

A. Equity Share Capital

222.72	Balance as at March 31, 2017
17.68	Placement
	Shares issued in Qualified Institutional
0.15	Options
	Shares issued on exercise of Share
204.89	Balance as at March 31, 2016
'	Options
	Shares issued on exercise of Share
204.89	Balance as at April 01, 2015
Amounts	
(₹ Crore)	

B. Other Equity

Ourer Equity											4C	r Combreh	Other Comprehensive Income (OCI)	mo (OCI)				(7 Cmra)
	E.c. its.	Conital	lotino	Conwition	Doboutium	Employoo	Connel	Distance	Concert	Datained	Antoniol					Attribution of the Attribution	Att days and a	Totol
	Component of	Reserve	Reserve Redemption	Premium		Stock Options	Reserve	Reconstruction	Reserve	Eamings	Gain(Loss) on	Instruments	Instrun	Hedging	Currency		to NCI	Other
	Compound FI		Reserve	Account	Reserve	Outstanding		Reserve (BRR)			Defined Benefit Obligation	<b>EVTOCI</b>	FVTOCI	Reserve	Translation	the Company		Equity
Balance as at April 01, 2015	1.93	509.85	103.67	5,519.02	452.17	33.35	12.54	6,481.58 21,391.52	1,391.52	3,320.36	•	2,619.51	(1.08)	3.94		40,448.36	1,017.06	41,465.42
Profit/ (Loss) for the period	'	'	'	'	'	'	'	'	'	(250.74)		'	'		'	(250.74)	(450.76)	(701.50)
Other Comprehensive Income	'	'	'		'	'	'	'	'	'	(3.32)	243.98	0.02	434.14	1,940.78	2,615.60	(59.06)	2,556.54
Total Comprehensive Income for the	'	'	'		'		'	'	'	(250.74)	(3.32)	243.98	0.02	434.14	1,940.78	2,364.86	(509.82)	1,855.04
period																		
Share in Equity Accounted Entities	0.83	'	'	0.69	0.89	3.66	'	'	'	(21.32)			'		'	(15.25)		(15.25)
Employee share-based payments	'	'	'	0.08	'	7.09	'	'	2.49			'				9.66		9.66
Dividend Paid (including Dividend	'	'	'		'	'	'	'	'	(247.31)		'	'		'	(247.31)	(90.9)	(253.37)
Distribution Tax)																		
Transfer to/from Retained Earnings	'	'	'		150.00	'	1.08	'	'	(151.08)		'	'		'	'		'
Transfer from OCI - Actuarial Gain/Loss	'	'	'		'		'	'	'	5.03	(2:03)	'	'		'			'
Transfer to Non-Financial Assets	'	'	'		'	'	'	'	'	'		'	'	41.65		41.65	'	41.65
Realised Gain (Loss) on Equity FVTOCI	'	'	'		'	'	'	'	'	15.30		'	'		'	15.30		15.30
recycled in Equity																		
Adjustment against BRR	'	'	'		'	'	'	(682.28)	'	'		'				(682.28)		(682.28)
Currency Translation Adjustment	'	23.45	'		'	'	'	'	'	'		'	'	(29.94)	(1,288.69)	Ξ	88.81	(1,206.37)
Other Adjustments - Disposal/ Loss	'	(30.08)	'		'	'	'	'	(23.65)	(184.39)		'				(238.12)	(208.65)	(446.77)
of Control																		
Balance as at March 31, 2016	2.76	503.22	103.67	5,519.79	603.06	44.10	13.62	5,799.30 21,370.36	1,370.36	2,485.85	(8.35)	2,863.49	(1.06)	449.79	652.09	4		40,783.03
Profit/ (Loss) for the period	1	'	I	'	'	I	'	'	'	1,899.74		'				1,899.74		1,882.30
Other Comprehensive Income	'	'	'		'	'	'	'	'	'	281.28	1,381.20	4.06	(448.11)	_	(12.34)	(5.64)	(17.98)
Total Comprehensive Income	-	-	-	-	-	-	-	-	'	1,899.74	281.28	1,381.20	4.06	(448.11)	(1,230.77)	1,887.40	(23.08)	1,864.32
Issue of Equity Share Capital	1	'	'	3,332.32	'	1	'	'	'	'	'	I	'		'	3,332.32	0.60	3,332.92
Share Issue Expenses	'		'	(42.67)	'	'		'	'	'		'			'	(42.67)		(42.67)
Share in Equity Accounted Entities	1.02		'	186.16	5.28	(0.08)	'	'	'	(79.22)		1	'			113.16		113.16
Employee share-based payments	'	'	'	19.03	'	(7.82)	'	'	0.36	'		'	'			11.57	'	11.57
Dividend Paid (including Dividend	1	'	'	'	'	1	'	'	'	(247.93)		1	1		'	(247.93)	1	(247.93)
Distribution Tax)																		
Transfer to/from Retained Earnings	'	'	'	'	150.00	1	1.85	'	'	(151.85)		1	'			'		'
Transfer from OCI - Actuarial Gain/Loss	1		'		'	1	'	'	'	225.97	(225.97)	1	'			'		
Transfer to Non-Financial Assets	'	'	'		'	'	'	'	'	'		'	'	(50.72)				(50.72)
Currency Translation Adjustment	'	(8.37)	'		'	'	'	'	'	'		'	'	(13.73)	4	4	(10.15)	395.99
Other Adjustments - Disposal/ Loss		(347.49)	'	'	'				'	344.97					27.64	25.12	(342.48)	(317.36)
							!											
Balance as at March 31, 2017	3.78	147.36	103.67	9,014.63	758.34	36.20	15.47	5,799.30 21,370.72	1,370.72	4,477.53	46.96	4,244.69	3.00	(62.77)	(122.80)	45,836.08	6.23	6.23 45,842.31

The accompanying notes are integral part of the financial statements. As per our report annexed. For SINGHI & CO. Chartered Accountants Firm Registration No. 302049E

*Partner* Membership No. 53518 **RAJIV SINGHI** 

Place : Mumbai Dated : 30th May, 2017

Anil Malik Company Secretary

Praveen Kumar Maheshwari CFO

M.M. Bhagat – Director DIN-00006245

For and on behalf of the Board of Hindalco Industries Limited

Satish Pai – Managing Director DIN-06646758

#### FINANCIAL HIGHLIGHTS (₹ Crore) Year ended Year ended 31/03/2016 31/03/2017 **CASH FLOW FROM OPERATING ACTIVITIES** A. Profit/ (Loss) before Tax: MANAGEMENT DISCUSSION From Continuing Operations 3.314.39 (42.55)(160.52) From Discontinued Operations 0.50 AND ANALYSIS 3,314.89 (203.07) Adjustment for : Finance Costs 5,742.44 5,133.80 4,457.24 Depreciation and Amortization 4,346.80 11.54 (Reversal of)/ Impairment Loss of Property, Plant, Equipment and Intangible Assets (Net) 160.63 5.57 Employee share-based payment expenses 9.62 Provisions made/ (written back) (Net) Share in (Profit)/ Loss in Equity Accounted Investments (Net of Tax) Unrealised Foreign Exchange (Gain)/ Loss (Net) (Gain)/ Loss on Derivative transactions (Net) (3.75) (171.54) 52.04 25.14 (36.70) 155.12 22.55 (298.01) DIRECTORS' Report (Gain)/ Loss on Assets held for sale (Net) (Gain)/ Loss on Sale of Fixed Assets (Net) (2.88) 25.25 (14.66)63.83 Interest Income Dividend Income (554.84) (415.36) (38.42) (46.05) Investing Activities (Net) Exceptional (Income)/ Expenses (Net) (554.90) (310.67 7.64 576.53 <u>22.62</u> SUSTAINABILITY & BUSINESS Responsibility Report Other Non-operating Income/ Expenses (Net) 124.18 Operating profit before working capital changes 12,798.03 8,808.55 Changes in working Capital: (Increase)/ Decrease in Inventories (Net) (2,204.68)3,604.71 (Increase) Decrease in Trade and other Receivables (Net) Increase/ (Decrease) in Trade and other Payables (Net) (1,123.64) 2,629.64 3,717.71 279.70 (2, 126.60)Realised Hedging Gain/ (Loss) (Net) Cash generation from Operation before Tax 0.56 12,916.86 13,467.12 (Payment)/ Refund of Income Tax (Net) (779.65) (1, 229.12)Net Cash Generated/ (Used) - Operating Activities CASH FLOW FROM INVESTMENT ACTIVITIES 12,687.47 11,687.74 Β. Payments to acquire Property, Plant and Equipment and Intangible Assets (2,937.62) (4, 245.17)Proceeds from disposal of Property, Plant and Equipment and Intangible Assets Proceeds/ (Payment) on acquisition/ disposal of shares of Subsidiaries Return of Capital from a Subsidiary 68.0*3* 193.59 GOVERNANCE REPORT 44.84 23.63 3.21 CORPORATE (Purchase)/ Sale of Other Investments (Net) (417.64) (862.58) Loans given/ (received back) to employees and others (Net) Interest Received 769.34 (45.38) 440.37 543.17 **Dividend Received** 55.66 56.20 Net Cash Generated/ (Used) - Investing Activities CASH FLOW FROM FINANCING ACTIVITIES (2.788.53)(3.521.82)3,314.07 Proceeds from issue of shares (net of expenses) 0.06 Redemption of Debenture (3.00) 30.932.55 (3.00)SHAREHOLDER INFORMATION Proceeds from Long-term Borrowings 6,111.91 (2,542.58) (2,574.28) (30,055.00) Pre-payment of Long-term Borrowings Repayment of Long-term Borrowings Proceeds from/ (Repayment of) Short-term Borrowings (Net) (1,516.82) (1,897.95) (4,589.92) (2.81) Payment of Finance Lease liability (2.47)(5,005.74) (255.83) (8,861.85) Finance Cost Paid Net Cash Generated/ (Used) - Financing Activities Net Increase/ (Decrease) in Cash and Cash Equivalents Add : Opening Cash and Cash Equivalents (247.94) (**5,552.27**) SOCIAL REPORT 4,346.67 (695.93) 4,261.60 4,655.77 (1.74) <u>303.50</u> Add : Cash and Cash Equivalents on Disposal (298.90)Add : Effect of exchange variation on Cash and Cash Equivalents Closing Cash and Cash Equivalents (87.42 8,221.95 4,261.60 STANDALONE FINANCIAL STATEMENTS Reconciliation of Closing Cash and Cash Equivalents with Balance Sheet: Cash and Cash Equivalents as per Balance Sheet 8,233.40 4,261.80 Less: Fair Value adjustments in Liquid Investments (11.45) 8,221.95 (0.20)Cash and Cash Equivalents as per Cash Flow Statement 4,261.60 The accompanying Notes are an integral part of the Consolidated Financial Statements. As per our report annexed. For SINGHI & CO. For and on behalf of the Board of Chartered Accountants Hindalco Industries Limited FINANCIAL STATEMENTS Firm Registration No. 302049E CONSOLIDATED **RAJIV SINGHI** Praveen Kumar Maheshwari Satish Pai – Managing Director Partner CFO DIN-06646758 Membership No. 53518

# Consolidated Cash Flow Statement for the year ended 31<sup>st</sup> March, 2017

Place : Mumbai Dated : 30th May, 2017 Anil Malik

**Company Secretary** 

M.M. Bhagat - Director DIN-00006245

## Notes forming part of the Consolidated Financial Statements

#### 1. Company Overview

Hindalco Industries Limited ("the Company/ Parent") was incorporated in India in the year 1958 having its registered office at Century Bhavan, 3<sup>rd</sup> Floor., Dr. Annie Besant Road, Worli, Mumbai 400 030.

The Company has two main stream of business Aluminium and Copper.

In Aluminium, the company caters to the entire value chain starting from mining of bauxite and coal through production of value added products for various application.

The Company along with its subsidiaries has manufacturing operations in eleven countries including India spread over four continents North America, South America, Asia and Europe. Apart from primary aluminium, the company produces aluminium sheet, extrusion and light gauge products for use in packaging market which includes beverage and food, can and foil products as well as for use in automotive, electronics, architecture, transportation and industrial product markets.

The Company also has one of the largest single location Copper smelting facilities in India.

The equity shares of the Company are listed on the Indian Stock Exchanges (National Stock Exchange & Bombay Stock Exchange) and GDRs are listed on the Luxemburg Stock Exchange.

#### 2. Basis of Preparation

The Consolidated Financial Statements ("the financial statements") relate to the Company and its subsidiaries (collectively "the Group") and its interest in associates and joint ventures. The Consolidated Financial Statements comply in all material aspects with Indian Accounting Standards ("Ind-AS") as prescribed under section 133 of the Companies Act 2013 ("the Act"), as notified under the Companies (Indian Accounting Standards) Rules, 2015, Companies (Indian Accounting Standard) Amendment Rules 2016 and other accounting principles generally accepted in India.

These financial statements are the first financial statement of the Group prepared under Ind-AS.

The financial statements for all periods up to and including the year ended March 31, 2016, were prepared in accordance with the accounting standards notified under Section 133 of the Companies Act 2013, read with Rule 7 of The Companies (Accounts) Rules 2014, (as amended) the Companies Act 2013 and in accordance with the Generally Accepted Accounting Principal in India.

The Group followed the provisions of Ind-AS 101 in preparing its Opening Ind-AS Balance Sheet (OBS) as of the date of transition i.e. April 01, 2015. Certain of the Company's Ind-AS accounting policies used in the opening Balance Sheet differed from its Indian GAAP policies applied as at March 31, 2015 and accordingly the adjustments were made to restate the opening balances as per Ind-AS. The resulting adjustment arose from events and transactions before the date of transition to Ind-AS were recognized directly through retained earnings as at April 01, 2015 as required by Ind-AS 101.

The Group's Consolidated Financial Statements for the year ended March 31, 2017 have been approved by the Board of Directors of the Company in their meeting held on May 30, 2017.

The financial statements have been prepared under the historical cost convention on accrual basis except for following assets and liabilities which have been measured at fair value:

- Financial instruments Measured at fair value;
- Assets held for sale Measured at fair value less cost of sale;
- Plan assets under defined benefit plans Measured at fair value; and
- Employee share-based payments Measured at fair value

In addition, the carrying values of recognised assets and liabilities designated as hedged items in fair value hedges that would otherwise be carried at amortised cost are adjusted to record changes in the fair values attributable to the risks that are being hedged in effective hedge relationship.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

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Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly **FINANCIAL** HIGHLIGHTS transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group and entities controlled by the Group and its subsidiaries take into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset MANAGEMENT DISCUSSION or liability at the measurement date. Fair value for measurement and/or disclosure purposes in the financial statements is determined on such a basis, except for employee share-based payment, leasing transactions and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Inventories or value in use in Impairment of Assets. The basis of fair valuation of these items are given as part of their respective accounting policies.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

In preparing the financial statements in conformity with Ind-AS requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and the disclosure of contingent liabilities as at the date of the financial statements and the amounts of revenue and expenses during the reported period. Actual results could differ from those estimates. Any revision to such estimates is recognised in the period in which the same is determined.

The Consolidated Financial Statements are presented in Indian Rupees (INR/₹) which is also the Parent's Functional Currency and all values are rounded to nearest crore with two decimal except when otherwise stated.

#### 3 Significant Accounting Policies:

#### A. Principles of Consolidation

#### **Subsidiaries**

SHAREHOLDER INFORMATION Subsidiaries are the entities (including structured entities) over which the Group has control. The Group controls an entity when the group is exposed to or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Consolidation of subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary SOCIAL acquired or disposed of during the year are included in the Consolidated Financial Statements from the date the Group gains the control until the date the Group ceases to control the subsidiary.

The Group combines the financial statements of the parent and its subsidiaries line by line adding together like items of assets, liabilities, equity, income and expenses. Intra-group transactions, balances and unrealised profits on transactions between group companies are eliminated in full. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred assets. Appropriate adjustments for deferred taxes are made for temporary differences that arise from the elimination of unrealised profits and losses from intra-group transactions or undistributed earnings of Group's entity included in consolidated profit and loss, if any.

The Consolidated Financial Statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the Group uses accounting policies other than those adopted in the Consolidated Financial Statements for like transactions and events in similar CONSOL circumstances, appropriate adjustments are made to that group member's financial statements to ensure conformity with the group's accounting policies. The financial statements of all entities used for the purpose of consolidation are drawn up to the same reporting date as that of the parent company. When

the end of the reporting period of the parent is different from that of a subsidiary, the subsidiary prepares additional financial information as of the same date as the financial statements of the parent to enable the parent to consolidate the financial information of the subsidiary, unless it is impractical to do so.

Non-controlling interest in the profit / loss and equity of the subsidiaries are shown separately in the consolidated statement of profit and loss and the consolidated balance sheet, respectively.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. This results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised within equity.

In case the Group ceases to consolidate a subsidiary because of a loss of control, any retained interest in the entity is remeasured to its fair value. This fair value becomes the initial carrying amount for the purpose of subsequently accounting for the retained interest as an associate, joint venture or financial assets. When the Group loses control over a subsidiary, it derecognises the assets, including goodwill, and liabilities of the subsidiary, carrying amount of any non-controlling interests, cumulative translation differences recorded in equity and recognise resulting difference between the fair value of the investment retained and the consideration received and total of amount derecognised as gain or loss attributable to the Parent. In addition, amounts, if any, previously recognised in Other Comprehensive Income in relation to that entity are reclassified to profit or loss or retained earnings, as would be required if the parent had directly disposed of the related assets or liabilities.

#### Interest in Associates and Joint Ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but not control or joint control over those policies, generally accompanying a shareholding between 20% and 50% of the voting rights.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The Group's interest in its associates or joint ventures are accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. Under equity method, the investment in an associate or a joint venture is initially recognised at cost and adjusted thereafter to recognise the changes in the Group's share of net assets of the associate or joint venture since the acquisition date. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment is recognised in equity as Capital Reserve in the period in which the investment is acquired.

The statement of profit and loss reflects the Group's share of the results of operations of the associate or joint venture. Any change in Other Comprehensive Income (OCI) is presented as part of the Group's OCI. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of that changes, when applicable, in the statement of changes in equity. Unrealised gains or losses resulting from transactions between the Group and the associate or joint venture are eliminated to the extent of the interest in the associate or joint venture.

When the Group's share of losses of an associate or a joint venture, equals or exceeds, its interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture. If the associate or joint venture subsequently reports profits, the group resumes recognising its share of those profits only after its share of the profit equals the share of losses not recognised.

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At each reporting date, the Group determines whether there is objective evidence that the investment in the associate or joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate or joint venture and its carrying value, and then recognises the impairment loss in statement of profit and loss. Any reversal of that impairment loss is recognised to the extent that the recoverable amount of the investment subsequently increases. Goodwill relating to associate or joint venture is included in the carrying amount of the investment, and is not tested for impairment individually.

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate.

If ownership interest in an associate or a joint venture is reduced but significant influence or joint control is retained, the Group continues to use the equity method, and only proportionate share of the amount previously recognised in Other Comprehensive Income are reclassified to consolidated statement of profit and loss where appropriate.

When the Group classified its investments, or a portion thereof, in associate or joint venture as held for sale, it discontinues the use of the equity method in relation to the portion that is classified as held for sale. Any retained portion of an investment in an associate or a joint venture that has not been classified as held for sale continues to be accounted for using the equity method. The Group discontinues the use of the equity method at the time of disposal when the disposal results in the Group losing significant influence over the associate or joint venture.

Upon loss of significant influence over the associate or joint venture, the group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture and the fair value of retained investment and proceeds from disposal is recognised in profit or loss.

#### **B.** Business Combination

Business combinations are accounted for using the acquisition method. The consideration transferred in a business combination comprises the fair values of the assets transferred, liabilities incurred to the form er owners of the acquired business, equity interests issued by the Group and fair value of any assets or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred.

At the acquisition date, the identifiable assets acquired, and liabilities and contingent liabilities assumed in a business combination are measured at their fair values. However, certain assets and liabilities i.e. deferred tax assets or liabilities, assets or liabilities related to employee benefit arrangements, liabilities or equity instruments related to share-based payment arrangements and assets or disposal groups that are classified as held for sale, acquired or assumed in a business combination are measured as per the applicable Ind-AS.

The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

The excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquired entity and the acquisition-date fair value of any previous equity interest in the acquired entity over the acquisition-date fair value of the net identifiable assets acquired is recognised as goodwill. Any gain, on a bargain purchase is recognised in Other Comprehensive Income and accumulated in equity as Capital Reserve if there exists clear evidence of the underlying reasons for classifying the business combination as resulting in a bargain purchase, otherwise the gain is recognised directly in equity as Capital Reserve.

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured subsequently and settlement is accounted for within equity. Other contingent consideration is remeasured at fair value at each reporting date and changes in the fair value of contingent consideration are recognised in profit or loss.

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When a business combination is achieved in stages, any previously held equity interest in the acquiree is remeasured at its acquisition-date fair value and the resulting gain or loss, if any, is recognised in statement of profit and loss or Other Comprehensive Income, as appropriate.

Where it is not possible to complete the determination of fair values by the end of the reporting period in which the combination occurs, a provisional assessment of fair values is made and any adjustments required to those provisional values, and the corresponding adjustments to goodwill, are finalised within 12 months of the acquisition date.

#### C. Interest in Joint Operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When a Group entity undertakes its activities under joint operations, the Group as a joint operator recognises in relation to its interest in a joint operation:

- its assets, including its share of any assets held jointly;
- its liabilities, including its share of any liabilities incurred jointly;
- its revenue from the sale of its share of the output arising from the joint operation;
- its share of the revenue from the sale of the output by the joint operation; and
- its expenses, including its share of any expenses incurred jointly.

The Group accounts for the assets, liabilities, revenues and expenses relating to its interest in a joint operation in accordance with the Ind-AS applicable to the particular assets, liabilities, revenues and expenses.

When a Group entity transacts with a joint operation in which a Group entity is a joint operator (such as a sale or contribution of assets), the Group is considered to be conducting the transaction with the other parties to the joint operation, and gains and losses resulting from the transactions are recognised in the financial statements only to the extent of other parties' interests in the joint operation.

When a Group entity transacts with a joint operation in which a Group entity is a joint operator (such as a purchase of assets), the Group does not recognise its share of the gains and losses until it resells those assets to a third party.

#### D. Property, Plant and Equipment

Property, plant and equipment held for use in the production or/and supply of goods or services, or for administrative purposes, are stated in the consolidated balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The initial cost at cash price equivalence of property, plant and equipment acquired comprises its purchase price, including import duties and non-refundable purchase taxes, any directly attributable costs of bringing the assets to its working condition and location and present value of any obligatory decommissioning costs for its intended use. Cost may also include effective portion on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment recycled from hedge reserve as basis adjustment.

In case of self-constructed assets, cost includes the costs of all materials used in construction, direct labour, allocation of overheads, directly attributable borrowing costs and effective portion of cash flow hedges of foreign currency recycled from the hedge reserve as basis adjustment.

Subsequent expenditure on major maintenance or repairs includes the cost of the replacement of parts of assets and overhaul costs. Where an asset or part of an asset is replaced and it is probable that future economic benefits associated with the item will be available to the Group, the expenditure is capitalised and the carrying amount of the item replaced is derecognised. Similarly, overhaul costs associated with major maintenance are capitalised and depreciated over their useful lives where it is probable, that future economic benefits will be available and any remaining carrying amounts of the cost of previous overhauls are derecognised. All other costs are expensed as incurred.

#### Capital work-in-progress

Capital work-in-progress assets, in the course of construction for production or/and supply of goods or services or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. At the point when an asset is operating at management's intended use, the cost of construction is transferred to the appropriate category of property, plant and equipment. Costs associated with the commissioning of an asset are capitalised where the asset is available for use but incapable of operating at normal levels until a period of commissioning has been completed.

#### Depreciation

Depreciation is charged so as to write off the cost or value of assets, over their estimated useful lives or, in the case of leased assets (including leasehold improvements), over the lease term, if shorter. The lease period is considered by excluding any lease renewals options, unless the renewals are reasonably certain. Depreciation is recorded using the straight line basis. The estimated useful lives and residual values are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis. Each component of an item of property, plant and equipment with a cost that is significant in relation to the total cost of that item is depreciated separately if its useful life differs from the others components of the asset.

The useful life of the items of property, plant and equipment estimated by the Management for the current and comparative period are in line with the useful life as per Schedule II of the Companies Act, 2013.

Freehold land is not depreciated.

Depreciation commences when the assets are ready for their intended use. Depreciated assets in property and accumulated depreciation accounts are retained fully until they are removed from service.

#### Disposal of assets

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss, arising on the disposal or retirement of an item of property, plant and equipment, is determined as the difference between net disposal proceeds and the carrying amount of the asset and is recognised in the consolidated statement of profit and loss.

#### Mining Reserves, Resources and Rights

Mineral reserves, resources and rights (together Mining rights) which can be reasonably valued, are recognised in the assessment of fair values on acquisition. Exploitable mineral rights are amortised using the unit of production basis over the commercially recoverable reserves. Mineral resources are included in amortisation calculations where there is a high degree of confidence that they will be extracted in an economic manner. Commercially recoverable reserves are proved and probable reserves. Changes in the commercial recoverable reserves affecting unit of production calculations are dealt with prospectively over the revised remaining reserves.

#### Ε. Stripping cost

The stripping cost incurred during the production phase of mines is recognised as an asset if such cost provides a benefit in terms of improved access to ore in future periods and following criteria are met.

Stripping costs are allocated and included as a component of the mine asset when they represent significantly improved access to ore provided all the following conditions are met:

- It is probable that the future economic benefits (improved access to ore body) associated with the stripping activity will flow to the entity
- The entity can identify the component of the ore body for which access has been improved, and
- The costs relating to the improved access to that component can be measured reliably.

The stripping activity asset is subsequently amortised on a unit of production basis over the life of the identified component of the ore body. The expenditure which cannot be specifically identified to have been incurred to access ore is charged to revenue, based on stripping ratio as per the mining plan.

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#### F. Investment Property

Investment properties held to earn rentals or for capital appreciation or both are stated in the consolidated balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Any gain or loss on disposal of investment property is determined as the difference between net disposal proceeds and the carrying amount of the property and is recognised in the consolidated statement of profit and loss. Transfer to, or from, investment property is at the carrying amount of the property.

#### G. Intangible Assets (Other than goodwill)

#### Intangible assets acquired separately

Intangible assets acquired are reported at cost less accumulated amortization and accumulated impairment losses. Amortization is charged over their estimated useful lives. The estimated useful life and amortization method are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

#### Internally-generated intangible assets – research and development expenditure

Expenditure on research activities is recognized as an expense in the period in which it is incurred.

An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognized if, and only if all of the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- the ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognized for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset is recognised. Where no internally-generated intangible asset can be recognized, development expenditure is charged to the consolidated statement of profit and loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortization and accumulated impairment losses, on the same basis as intangible assets acquired separately.

#### Intangible assets acquired in a business combination

Identified intangible assets acquired in a business combination and recognised separately from goodwill are initially recognised at their fair values at the acquisition date.

Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortization and accumulated impairment losses, on the same basis as intangible assets acquired separately.

#### Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset are recognised in the consolidated statement of profit and loss when the asset is derecognised.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

#### H. Non-current assets (or disposal groups) held for sale

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is

regarded as met only when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset (or disposal group) and its sale is highly probable. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

#### I. Goodwill

Goodwill arising on acquisition is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination.

Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

On disposal of a subsidiary the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

The Group's policy for good will arising on the acquisition of an associate and Joint venture is described above.

#### J. Impairment

#### Impairment of tangible and intangible assets excluding Goodwill

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the consolidated statement of profit and loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the consolidated statement of profit and loss.

Refer accounting policy on "Goodwill" for impairment of goodwill.

#### K. Foreign Currency Transactions and Translation

Transactions in foreign currencies are recorded by the group entities at their respective functional currency at the exchange rates prevailing at the date of the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currency are translated to the functional currency at the exchange rates prevailing at the reporting date.

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Exchange differences arising on settlement or translation of monetary items are recognised in the consolidated statement of profit and loss with the exception of the following:

- exchange differences on foreign currency borrowings relating to qualifying assets under construction are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings;
- exchange differences on transactions entered into in order to hedge certain foreign currency risks (see below for hedge accounting policies); and
- exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in Other Comprehensive Income and reclassified from equity to the consolidated statement of profit and loss on repayment of the monetary items.

Non-monetary items that are measured at historical cost in a foreign currency are translated using the exchange rates at the date of initial transactions. Non-monetary items measures at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of gain or loss on change in fair value of the item (i.e. translation differences on items whose fair value gain or loss is recognised in OCI or profit or loss are also recognised in OCI or profit or loss, respectively).

For the purposes of presenting Consolidated Financial Statements, the assets, liabilities and equity (except retained earnings) of foreign operations are translated into Indian Rupees at the rate of exchange prevailing at the reporting date and their income and expenses are translated at the exchange rates prevailing at the date of transactions. For practical reason, the Group uses an average rate to translate income and expense items, if the average rate approximates the exchange rates at the dates of the transactions. The exchange differences arising on translation for consolidation are recognised in Other Comprehensive Income and accumulated in equity. Accumulated exchange differences arising from translation and attributable to non-controlling interests are allocated to, and recognised as part of, non-controlling interests in the consolidated balance sheet.

On the disposal of a foreign operation all of the exchange differences accumulated in OCI relating to that particular foreign operation attributable to the owners of the Group is recognised the consolidated statement of profit and loss.

In addition, in relation to a partial disposal of a subsidiary that includes a foreign operation that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in the consolidated statement of profit and loss. For partial disposals of investment in associates or joint arrangements that do not result in the Group losing significant influence or joint control, the proportionate share of the accumulated exchange differences is recognised to the consolidated statement of profit and loss.

Any goodwill and fair value adjustments arising in business combinations or acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the exchange rates prevailing at the reporting date and resulting exchange differences are recognised in Other Comprehensive Income.

#### L. Provisions and Contingencies

Provisions are recognized when there is a present obligation (legal or constructive) as a result of a past event and it is probable ("more likely than not") that it is required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the estimated cash flows to settle the present obligation, its carrying amount is the present value of those cash flows. The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money in that jurisdiction and the risks specific to the liability.

#### **Onerous contracts**

**FINANCIAL** HIGHLIGHTS Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist when a contract under which the unavoidable costs of meeting the obligations exceed the economic benefits expected to be received from it.

#### Restructurings

A restructuring provision is recognised when there is a detailed formal plan for the restructuring which has raised a valid expectation in those affected. The measurement of a restructuring provision includes only the direct expenditures arising from the restructuring.

#### Contingent liabilities acquired in a business combination

Contingent liabilities acquired in a business combination are initially measured at fair value at the acquisition date. At the end of subsequent reporting periods, such contingent liabilities are measured at the higher of the amount that would be recognised in accordance with Ind-AS 37 and the amount initially recognised less cumulative amortisation recognised in accordance with Ind-AS 18 - Revenue from Contracts with Customers.

#### Restoration, rehabilitation and decommissioning

Close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, based on the net present value of the estimated future costs of restoration to be incurred during the life of the mining operation and post closure. Provisions for closedown and restoration costs do not include any additional obligations which are expected to arise from future disturbance.

The initial close-down and restoration provision is capitalised. Subsequent movements in the close-down and restoration provisions for ongoing operations, including those resulting from new disturbance related to expansions or other activities qualifying for capitalisation, updated cost estimates, changes to the estimated lives of operations, changes to the timing of closure activities and revisions to discount rates are also capitalised within "Property, plant and equipment".

#### Environmental liabilities

Environment liabilities are recognised when the group becomes obliged, legally or constructively to rectify environmental damage or perform remediation work.

#### Litigation

Provision is recognised once it has been established that the group has a present obligation based on consideration of the information which becomes available up to the date on which the groups Consolidated Financial Statements are finalised and may in some cases entail seeking expert advice in making the determination on whether there is a present obligation.

#### M. Leases

Leases are classified as finance leases whenever the terms of the lease transfers substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### The Group as lesser

Amounts due from lessee under finance leases are recorded as receivables at the amount of net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

#### The Group as lessee

Assets held under finance leases are initially recognised at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lesser is included in the consolidated balance sheet as a finance lease obligation.

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Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the consolidated statement of profit and loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs. Contingent rentals are recognised as expenses in the periods in which they are incurred.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Variable increases in lease payments which are linked to an inflation price index are considered as contingent rentals and are not recognised on a straight-line basis. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

#### N. Inventories

Inventories are stated at the lower of cost and net realizable value. The cost of finished goods and work in progress includes raw materials, direct labour, other direct costs and related production overheads. Costs of inventories include the transfer from equity any gains/losses on qualifying cash flow hedges for foreign currency purchases of raw materials.

Cost is determined using the weighted average cost basis. However, the same cost basis is applied to all inventories of a particular class. Inventories of stores and spare parts are valued at weighted average cost basis after providing for cost of obsolescence and other anticipated losses, wherever considered necessary.

However, materials and other supplies held for use in the production of inventories (finished goods, workin-progress) are not written down below the cost if the finished products in which they will be used are expected to sell at or above cost.

Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

#### O. Trade Receivable

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. If collection is expect to be collected within a period of 12 months or less from the reporting date (or in the normal operating cycle of the business if longer), they are classified as current assets otherwise as non-current assets.

Trade receivables are measured at their transaction price unless it contains a significant financing component (or when the entity applies the practical expedient) or pricing adjustments embedded in the contract.

Trade receivables which arise from contracts where the sale price is provisional and revenue model have the character of a commodity derivative are measured at fair value. The fair value is measured at forward rate and recognised as an adjustment to revenue.

Loss allowance for expected life time credit loss is recognised on initial recognition.

#### P. Financial Instruments

All financial assets are recognised on trade date when the purchase of a financial asset is under a contract whose term requires delivery of the financial asset within the timeframe established by the market concerned. Financial assets are initially measured at fair value, plus transaction costs, except for those financial assets which are classified as at fair value through profit or loss (FVTPL) at inception. All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value.

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#### Classification of financial assets

FINANCIAL HIGHLIGHTS Financial assets are classified as 'equity instrument' if it is a non-derivative and meets the definition of 'equity' for the issuer (under Ind-AS 32 - Financial Instruments: Presentation). All other non-derivative financial assets are 'debt instruments'.

#### Financial assets at amortised cost and the effective interest method

Debt instruments are measured at amortised cost if both of the following conditions are met:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments meeting these criteria are measured initially at fair value plus transaction costs. They are subsequently measured at amortised cost using the effective interest method less any impairment, with interest recognised on an effective yield basis in investment income.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest over the relevant period. The effective interest rate is the rate that exactly discounts the estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

The Group may irrevocably elect at initial recognition to classify a debt instrument that meets the amortised cost criteria above as at FVTPL if that designation eliminates or significantly reduces an accounting mismatch had the financial asset been measured at amortised cost.

#### Financial assets at fair value through Other Comprehensive Income (FVTOCI)

Debt instruments are measured at FVTOCI if both of the following conditions are met:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and selling assets; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

Debt instruments meeting these criteria are measured initially at fair value plus transaction costs. They are subsequently measured at fair value with any gains or losses arising on remeasurement recognised in Other Comprehensive Income, except for impairment gains or losses and foreign exchange gains or losses. Interest calculated using the effective interest method is recognised in the Consolidated statement of profit and loss as interest income. When the debt instrument is derecognised the cumulative gain or loss previously recognised in Other Comprehensive Income is reclassified to the Consolidated statement of profit and loss as a reclassification adjustment.

At initial recognition, an irrevocable election is made (on an instrument-by-instrument basis) to designate investments in equity instruments other than held for trading purpose at FVTOCI.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has evidence of a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument or a financial guarantee.

Investments in equity instruments at FVTOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in Other Comprehensive Income. Where the asset is disposed of, the cumulative gain or loss previously accumulated in the Other Comprehensive Income is directly reclassified to retained earnings.

For equity instruments measured at fair value through Other Comprehensive Income no impairments are recognised in the Consolidated statement of profit and loss.

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Dividends on these investments in equity instruments are recognised in the Consolidated statement of profit and loss as dividend income when the Group's right to receive the dividends is established, it is probable that the economic benefits associated with the dividend will flow to the entity; and the amount of the dividend can be measured reliably.

#### Financial assets at FVTPL

Financial assets that do not meet the criteria of classifying as amortised cost or fair value through Other Comprehensive Income described above, or that meet the criteria but the entity has chosen to designate as at FVTPL at initial recognition, are measured at FVTPL.

Investments in equity instruments are classified as at FVTPL, unless the Group designates an investment that is not held for trading at FVTOCI at initial recognition.

Financial assets classified at FVTPL are initially measured at fair value excluding transaction costs.

Financial assets at FVTPL are subsequently measured at fair value, with any gains or losses arising on remeasurement recognised in the Consolidated statement of profit and loss.

Dividend income on investments in equity instruments at FVTPL is recognised in the Consolidated statement of profit and loss as dividend income when the Group's right to receive the dividends is established, it is probable that the economic benefits associated with the dividend will flow to the entity, and the amount of the dividend can be measured reliably.

#### Impairment of financial assets

On initial recognition of the financial assets, a loss allowance for expected credit loss is recognised for debt instruments at amortised cost and FVTOCI. For debt instruments that are measured at FVTOCI, the loss allowance is recognised in Other Comprehensive Income in the Consolidated statement of profit and loss and does not reduce the carrying amount of the financial asset in the Consolidated balance sheet

Expected credit losses of a financial instrument is measured in a way that reflects:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- the time value of money; and
- reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition.

When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and consider reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

If, at the reporting date, the credit risk on a financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses. If, the credit risk on that financial instrument has increased significantly since initial recognition, the group measures the loss allowance for a financial instrument at an amount equal to equal to the lifetime expected credit losses.

The amount of expected credit losses (or reversal) that is required to adjust the loss allowance at the reporting date is recognised as an impairment gain or loss in the Consolidated statement of profit and loss.

#### Derecognition of financial assets

The Group derecognises a financial asset on trade date only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group

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retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset other than in its entirety (e.g. when the Group retains an option to repurchase part of a transferred asset), the Group allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in Other Comprehensive Income is recognised in Other Comprehensive Income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative gain or loss that had been recognised in Other Comprehensive Income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

#### Financial liabilities and equity instruments issued by the Group

#### Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

#### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

#### **Compound instruments**

The component parts of compound instruments (convertible instruments) issued by the Group are classified separately as financial liabilities and equity in accordance with the substance of the contractual arrangement. At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for a similar non-convertible instrument. This amount is recorded as a liability on an amortised cost basis using the effective interest method until extinguished upon conversion or at the instrument's maturity date. The equity component is determined by deducting the amount of the liability component from the fair value of the compound instrument as a whole. This is recognised and included in equity, net of income tax effects, and is not subsequently remeasured.

#### Financial guarantee contract liabilities

Financial guarantee contract liabilities are initially measured at their fair values and, if not designated, as at FVTPL, are

- the amount of the obligation under the contract, as determined in accordance with Ind AS 37 Provisions, Contingent Liabilities and Contingent Assets; and
- the amount initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the revenue recognition policies.

#### **Financial liabilities**

Financial liabilities are classified as either 'Financial Liabilities at FVTPL' or 'Other Financial Liabilities'.

#### Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is either held for trading or it is designated as at FVTPL.

A financial liability is classified as held for trading if:

- it has been acquired or incurred principally for the purpose of repurchasing it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and for which there is evidence of a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

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A financial liability, other than a financial liability held for trading, may also be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial liability forms part of a group of financial assets or financial liabilities or both, which is
  managed and its performance is evaluated on a fair value basis, in accordance with the Group's
  documented risk management or investment strategy, and information about the grouping is provided
  internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and Ind-AS 109 Financial Instruments permits the entire combined contract to be designated as at FVTPL.

Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in the Consolidated statement of profit and loss, except for the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability which is recognised in Other Comprehensive Income.

The net gain or loss recognised in the Consolidated statement of profit and loss incorporates any interest paid on the financial liability.

#### Other financial liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs.

Other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

#### Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the Consolidated balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

#### Q. Derivatives and Hedge Accounting

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged.

The group designates certain derivatives as either:

- hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge);
- hedges of a particular risk associated with a recognised asset or liability or a highly probable forecast transaction (cash flow hedge); or
- hedges of a net investment in a foreign operation (net investment hedge).

The group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. The group also documents the nature of the risk being hedged and how the Group will assess whether the hedging relationship meets the hedge effectiveness requirements (including its analysis of the sources of hedge ineffectiveness and how it determines the hedge ratio).

The full fair value of a hedging derivative is classified as a non-current asset or liability when the residual maturity of the derivative is more than 12 months and as a current asset or liability when the residual maturity of the derivative is less than 12 months.

#### Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the Consolidated statement of profit and loss, together with any changes in the fair value of the hedged item that are attributable to the hedged risk.

Hedge accounting is discontinued when the Group revokes the hedging relationship, when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. The fair value adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to the Consolidated statement of profit and loss from that date.

#### Cash flow hedges

The effective portion of changes in the fair value of derivatives that are designated and gualify as cash flow hedges is recognised in Other Comprehensive Income and accumulated under the heading cash flow hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the Consolidated statement of profit and loss, and is included in the 'other gains and losses' line item.

Amounts previously recognised in Other Comprehensive Income and accumulated in equity are reclassified to the Consolidated statement of profit and loss in the periods when the hedged item affects the Consolidated statement of profit and loss, in the same line as the recognised hedged item. However, when the hedged forecast transaction results in the recognition of a non-financial asset or a non-financial liability, the gains and losses previously recognised in Other Comprehensive Income and accumulated in equity are transferred from equity and included in the initial measurement of the cost of the non-financial asset or non-financial liability.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gain or loss recognised in Other Comprehensive Income and accumulated in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the Consolidated statement of profit and loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognised immediately in the Consolidated statement of profit and loss.

#### Hedges of net investments in foreign operations

Hedges of net investments in foreign operations are accounted for similarly to cash flow hedges. Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognised in Other Comprehensive Income and accumulated under the heading of foreign currency translation reserve. The gain or loss relating to the ineffective portion is recognised immediately in the Consolidated statement of profit and loss.

Gains and losses on the hedging instrument relating to the effective portion of the hedge accumulated in the foreign currency translation reserve are reclassified to the Consolidated statement of profit and loss on the disposal of the foreign operation.

#### R. Cash and Cash Equivalents

Cash and cash equivalents comprise cash at bank and in hand, short-term deposits and highly liquid investments with an original maturity of three months or less which are readily convertible in cash and subject to insignificant risk of change in value.

For the purposes of the Cash Flow Statement, cash and cash equivalents is as defined above, net of outstanding bank overdrafts. In the Consolidated balance sheet, bank overdrafts are shown within borrowings in current liabilities.

#### **Borrowing cost** S.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. The Group considers a period of twelve months or more as a substantial period of time.

CONSOLIDATED Transaction cost in respect of long-term borrowings are amortised over the tenure of respective loans using effective interest method. All other borrowing costs are recognised in the consolidated statement of profit and loss in the period in which they are incurred.

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Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

#### T. Accounting for Government Grants

Government grants are recognized when there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in the Consolidated statement of profit and loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognized in the Consolidated balance sheet by setting up the grant as deferred income.

Other Government grants (grants related to income) are recognized as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis. Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of providing immediate financial support with no future related costs are recognized in the Consolidated statement of profit and loss in the period in which they become receivable.

Grants related to income are presented under other income in the Consolidated statement of profit and loss except for grants received in the form of rebate or exemption which are deducted in reporting the related expense.

The benefit of a Government loan at a below-market rate of interest is treated as a Government grant, measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates.

Emission allowances are initially recognised as an intangible asset measured at fair value when the group is granted the allowances and able to exercise control with a corresponding recognition of a grant at the same amount under deferred income. As carbon dioxide is emitted, the corresponding tons of emission allowances initially recognised under deferred income is reclassified and recognized in the Consolidated statement of profit and loss.

Emission allowances are not amortised as their carrying value equals their residual value and therefore the depreciable basis zero, as their value is constant until delivery to the authorities. Emission allowances are subject to impairment test.

The provision for the liability to deliver allowances is recognised based on actual emission. The provision is measured at the carrying amount of allowances to the extent that the provision will be settled using allowances on hand with any excess emission being measured at the market value of the allowances at the period end. The group records the expense in the Consolidated statement of profit and loss under other expenses.

When the emission allowances for the carbon dioxide emitted are delivered to the authorities, the intangible asset as well as the corresponding provision are derecognized from the Consolidated balance sheet without any effect on the Consolidated statement of profit and loss.

#### U. Employee Benefits

#### Retirement benefit, medical costs and termination benefits

A defined contribution plan is a pension plan under which the group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

For defined benefit retirement and medical plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of government bonds. In countries where there is a

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deep market in high-quality corporate bonds, the market rate on those bonds that are denominated in the **FINANCIAL HIGHLIGHTS** currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension obligation are used.

Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected in the Consolidated balance sheet with a charge or credit recognised in Other Comprehensive Income in the period in which they occur. Remeasurement recognised in Other Comprehensive Income is reflected immediately in retained earnings and will not be reclassified to the Consolidated statement of profit and loss. Past service cost is recognised in the Consolidated statement of profit and loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest expense or income; and
- remeasurement

The Group presents the first two components of defined benefit costs in the Consolidated statement of profit and loss in the line item employee benefits expense. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the Consolidated balance sheet represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

### Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

SOCIAL Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date. The expected costs of these benefits are accrued over the period of employment using the same accounting methodology as used for defined benefit retirement plans. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to the Consolidated statement of profit and loss in the period in which they arise. These obligations are valued annually by independent qualified actuaries.

#### **Employee Share-based Payments** V.

### Equity-settled transactions

Equity-settled share-based payments to employees are measured at the fair value of options at the grant date. The fair value of options at the grant is expensed over the vesting period with a corresponding CONSOLIDATED increase in equity as "Employee Stock Options Account". In case of forfeiture of unvested option, portion of amount already expensed is reversed. In a situation where the vested options forfeited or expires unexercised, the related balance standing to the credit of the "Employee Stock Options Account" are transferred to the "General Reserve".

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When the options are exercised, the Company issues new equity shares of the Company of ₹ 1/- each fully paid-up. The proceeds received and the related balance standing to credit of the Employee Stock Options Account is credited to share capital (nominal value) and Securities Premium Account.

### **Cash-settled transactions**

Cash-settled share-based payments to employees are measured initially at the fair value of the liability at the grant date. The fair value is expensed over the period until the vesting date with recognition of corresponding liability. At the end of each reporting period until the liability is settled, and at the date of settlement, the fair value of the liability is remeasured, with any changes in fair value recognised in the consolidated statement of profit and loss.

### W. Income Taxes

Income tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the Consolidated statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Group's entities operate and generate taxable income using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities using a weighted average probability.

### Deferred tax

Deferred tax is recognised on differences between the carrying amount of assets and liabilities in the Consolidated balance sheet and the corresponding tax bases used in the computation of taxable profit. Where the local currency is not the functional currency, deferred tax is recognised on temporary difference arising from exchange rate changes between the closing rate and the historical purchase price of non-monetary assets translated at the exchange rate at the date of purchase if those non-monetary assets have tax consequences. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary difference arises from initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint arrangements, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets, arising from deductible temporary differences associated with such investments and interests, are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future. Generally the group is unable to control the reversal of the temporary differences.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

Minimum Alternative Tax (MAT) is recognized as an asset only when and to the extent there is convincing evidence that the Group will pay normal income tax during the specified period. In the year in which the MAT credit becomes eligible to be recognized as an asset, the said asset is created by way of credit to the consolidated statement of profit and loss and included in deferred tax assets. The Group reviews the same at each balance sheet date and writes down the carrying amount of MAT entitlement to the extent there is no longer convincing evidence to the effect that Company will pay normal income tax during the specified period.

### Current and deferred tax for the period

Current and deferred tax are recognised in the Consolidated statement of profit and loss, except when they relate to items that are recognised in Other Comprehensive Income or directly in equity, in which case, the current and deferred tax are also recognised in Other Comprehensive Income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

### X. Contingent Liabilities and Contingent Assets

A contingent liability is a possible obligation that arises from a past event, with the resolution of the contingency dependent on uncertain future events, or a present obligation where no outflow is probable. Major contingent liabilities are disclosed in the financial statements unless the possibility of an outflow of economic resources is remote. Contingent assets are not recognized in the financial statements but disclosed, where an inflow of economic benefit is probable.

### Y. Revenue Recognition

The Group derives revenue principally from sale of speciality alumina, aluminium, aluminium value added products, copper, precious metals, di-ammonium phosphate and other materials. The Group recognises revenue from sale of goods when the goods are delivered and titles have been passed at which time all the following conditions are satisfied:

- (a) the Group has transferred to the buyer the significant risks and rewards of ownership of the goods;
- (b) the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- (c) the amount of revenue can be measured reliably;
- (d) it is probable that the economic benefits associated with the transaction will flow to the Group; and

(e) the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from services recognised in the accounting year in which services are rendered.

Revenue represents net value of goods and services provided to customers after deducting for certain incentives including, but not limited to discounts, volume rebates, incentive programs and contract signing bonuses.

STANDALONE FINANCIAL STATEMENTS Shipping and handling amounts invoiced to customers are included in revenue and the related shipping and handling costs incurred are included in freight expenses when the Group is acting as principal in the shipping and handling arrangement.

Revenue excludes taxes that are collected on behalf of Government Authorities.

For sales incentives to its customers, the Group makes estimates related to customer performance and sales volume to determine the total amounts earned and to be recorded as deductions from revenue. In making these estimates, the Group considers historical results that have a predictive value of the amount that the Group expects for the transferred goods and services. The actual amounts may differ from these estimates and are accounted for prospectively.

Certain of the Group's sales contracts provide for provisional pricing based on the price on the London Metal Exchange Limited (LME) or London Bullion Markets Association (LBMA), as specified in the contract,

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when shipped. Final settlement of the prices is based on the applicable price for a specified future period. The Group's provisionally priced sales are marked to market using the relevant forward prices for the future period specified in the contract with a corresponding adjustment to revenue.

Revenue from irrevocable bill and hold/ holding certificate contracts is recognised when it is probable that delivery will be made, goods have been identified and kept separately, are ready for delivery in the present condition and usual payment terms for such contracts applies. Under these arrangements, revenue is recognised once legal title has passed and all significant risks and rewards of ownership of the asset sold are transferred to the customer.

Export incentives and subsidies are recognized when there is reasonable assurance that the Group will comply with the conditions and the incentive will be received.

Claim on insurance companies, railway authorities and others, where quantum of accrual cannot be ascertained with reasonable certainty, are accounted for on acceptance basis.

### Z. Dividend and Interest Income

Dividend income from investments is recognised when the shareholder's right to receive payment has been established.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

### 4. Measurement of fair value

### A. Financial instruments

The estimated fair value of the Group's financial instruments is based on market prices and valuation techniques. Valuations are made with the objective to include relevant factors that market participants would consider in setting a price, and to apply accepted economic and financial methodologies for the pricing of financial instruments. References for less active markets are carefully reviewed to establish relevant and comparable data.

### B. Marketable and non-marketable equity securities

Fair value for listed shares is based on quoted market prices as of the reporting date. Fair value for unlisted shares is calculated based on commonly accepted valuation techniques utilizing significant unobservable data, primarily cash flow based models. If fair value cannot be measured reliably unlisted shares are recognized at cost.

### C. Derivatives

Fair value of financial derivatives is estimated as the present value of future cash flows, calculated by reference to quoted price curves and exchange rates as of the balance sheet date. Options are valued using appropriate option pricing models and credit spreads are applied where deemed to be significant.

### D. Embedded derivatives

Embedded derivatives that are separated from the host contract are valued by comparing the forward curve at contract inception to the forward curve as of the balance sheet date. Changes in the present value of the cash flows related to the embedded derivative are recognized in the Consolidated Balance Sheet and in the Consolidated Statement of Profit and Loss.

### 5. Critical accounting judgment and key sources of estimation uncertainty

The application of accounting policies requires Management to make estimates and judgments in determining certain revenues, expenses, assets, and liabilities. The following paragraphs explains areas that are considered more critical, involving a higher degree of judgment and complexity.

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### (a) Business Combination

In a business combination consideration, assets and liabilities are recognized at estimated fair value and any excess purchase price included in goodwill. In the businesses the Group operates, fair values of individual assets and liabilities are normally not readily observable in active markets. This requires the use of valuation models to estimate the fair value of assets acquired and liabilities assumed. Such valuations are subject to numerous assumptions and thus uncertain.

### (b) Impairment of non-current assets

Ind-AS 36 requires that the Group assesses conditions that could cause an asset or a Cash Generating Unit (CGU) to become impaired and to test recoverability of potentially impaired assets. These conditions include internal and external factors such as the Group's market capitalization, significant changes in the Group's planned use of the assets or a significant adverse change in the expected prices, sales volumes or raw material cost. The identification of CGUs involves judgment, including assessment of where active markets exist, and the level of interdependency of cash inflows. CGU is usually the individual plant, unless the asset or asset group is an integral part of a value chain where no independent prices for the intermediate products exist, a group of plants is combined and managed to serve a common market, or where circumstances otherwise indicate significant interdependencies.

Determination of the recoverable amount involves Management estimates on highly uncertain matters, such as commodity prices and their impact on markets and prices for upgraded products, development in demand, inflation, operating expenses and tax and legal systems. The Group uses internal business plans, quoted market prices and the Group's best estimate of commodity prices, currency rates, discount rates and other relevant information. A detailed forecast is developed for a period of three to five years with projections thereafter. The Group does not include a general growth factor to volumes or cash flows for the purpose of impairment tests, however, cash flows are generally increased by expected inflation and market recovery towards previously observed volumes is considered.

### (c) Employee retirement plans

The Group provides both defined benefit employee retirement plans and defined contribution plans. Measurement of pension and other superannuation costs and obligations under such plans require numerous assumptions and estimates that can have a significant impact on the recognized costs and obligation, such as future salary level, discount rate, attrition rate and mortality.

The Group provides defined benefit plans in several countries and in various economic environments. The discount rate is based on the yield on high quality corporate bonds. In geographies where the Corporate Bond market is not developed, Government bond yield is considered as discount rate. Assumptions for salary increase in the remaining service period for active plan participants are based on expected salary increase for each country or economic area. Changes in these assumptions can influence the net asset or liability for the plan as well as the pension cost.

### (d) Environmental liabilities and Asset Retirement Obligation (ARO)

Group's industrial and mining activities are subject to a wide range of environmental laws and regulations, including end of life remediation regulations. The extant of site and off-site contamination, the remediation methods and requirements that relevant environmental authorities may impose, are uncertain. Remediation and closure activities expected to be conducted far in to the future are less accurately measured than near term planned activities. Estimation of environmental liabilities and ARO require interpretation of scientific and legal data, in addition to assumptions about probability and future costs. Consequently, there is significant uncertainty inherent in the estimates.

### (e) Taxes

The Group calculates income tax expense based on reported income in different legal entities. Deferred tax expense is calculated based on the differences between the carrying value of assets and liabilities for financial reporting purposes and their respective tax base that are considered temporary in nature. Valuation of deferred tax assets is dependent on Management's assessment of future recoverability of the

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deferred benefit. Expected recoverability may result from expected taxable income in the future, planned transactions or planned tax optimizing measures all of which may be uncertain. Economic conditions may change and lead to a different conclusion regarding recoverability. Tax authorities in different jurisdiction may challenge the Group's computation of tax payable from prior periods. Such process may lead to changes to prior periods taxable income, resulting in change to income tax expenses in the period of change.

### (f) Recognition of deferred tax liability on undistributed profits

The extent to which the Group can control the timing of reversal of deferred tax liability on undistributed profits of its subsidiaries requires judgement.

### (g) Classification of leases

The Group enters into leasing arrangements for various assets. The classification of the leasing arrangement as a finance lease or operating lease is based on an assessment of several factors, including, but not limited to, transfer of ownership of leased asset at end of lease term, lessee's option to purchase and estimated certainty of exercise of such option, proportion of lease term to the asset's economic life, proportion of present value of minimum lease payments to fair value of leased asset and extent of specialized nature of the leased asset.

### (h) Useful lives of depreciable/ amortisable assets (tangible and intangible)

Management reviews its estimate of the useful lives of depreciable/ amortisable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of certain software, customer relationships, IT equipment and other plant and equipment.

### (i) Recoverability of advances/ receivables

At each balance sheet date, based on discussions with the respective counter-parties and internal assessment of their credit worthiness, the Management assesses the recoverability of outstanding receivables and advances. Such assessment requires significant Management judgement based on financial position of the counter-parties, market information and other relevant factor.

### (j) Fair value measurements

The Group applies valuation techniques to determine the fair value of financial instruments (where active market quotes are not available) and non-financial assets. This involves developing estimates and assumptions consistent with the market participants to price the instrument. The Group's assumptions are based on observable data as far as possible, otherwise on the best information available. Estimated fair values may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.

### (k) Impairment of goodwill

In accordance with Ind-AS 36, goodwill are reviewed, at least annually, for impairment. If a loss in value is indicated, the recoverable amount is estimated as the higher of the CGU's fair value less cost to sell, or its value in use. Directly observable market prices rarely exist for the Group's assets, however, fair value may be estimated based on recent transactions on comparable assets, internal models used by the Group for transactions involving the same type of assets or other relevant information. Calculation of value in use is a discounted cash flow calculation based on continued use of the assets in its present condition, excluding potential exploitation of improvement or expansion potential.

### (I) Decision on joint operation and associate

The Group has invested in certain joint ventures and consortiums which are accounted for as joint arrangements. A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control. When a group entity undertakes its activities under joint operations, the Group as a joint operator recognizes in relation to its interest in a joint operation.

### (m) Contingent assets and liabilities, uncertain assets and liabilities

Liabilities that are uncertain in timing or amount are recognized when a liability arises from a past event and an outflow of cash or other resources is probable and can be reasonably estimated. Contingent liabilities are possible obligations where a future event will determine whether Group will be required to make a payment to settle the liability, or where the size of the payment cannot be determined reliably. Material contingent liabilities are disclosed unless a future payment is considered remote. Evaluation of uncertain liabilities and contingent liabilities and assets requires judgment and assumptions regarding the probability of realization and the timing and amount, or range of amounts, that may ultimately be incurred. Such estimates may vary from the ultimate outcome as a result of differing interpretations of laws and facts.

### 6. Recent Accounting Pronouncements

### Amendment to Standards issued but not yet effective

In March 2017, the Ministry of Corporate Affairs issued the Companies (Indian Accounting Standards) (Amendments) Rules, 2017, notifying amendments to Ind-AS 7, 'Statement of cash flows' and Ind-AS 102, 'Share-based payment.' These amendments are in accordance with the recent amendments made by International Accounting Standards Board (IASB) to IAS 7, 'Statement of cash flows' and IFRS 2, 'Share-based payment,' respectively. The amendments are applicable to the Company from April 1, 2017. Amendment to Ind-AS 7 Statement of Cash Flows:

The amendment to Ind-AS 7 requires the entities to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes, suggesting inclusion of a reconciliation between the opening and closing balances in the balance sheet for liabilities arising from financing activities, to meet the disclosure requirement.

The Company is evaluating the requirements of the amendment and the effect on the Consolidated Financial Statements is being evaluated.

Amendment to Ind-AS 102 Share-based Payment:

The amendment to Ind-AS 102 provides specific guidance to measurement of cash-settled awards, modification of cash-settled awards and awards that include a net settlement feature in respect of withholding taxes.

It clarifies that the fair value of cash-settled awards is determined on a basis consistent with that used for equity-settled awards. Market-based performance conditions and non-vesting conditions are reflected in the 'fair values', but non-market performance conditions and service vesting conditions are reflected in the estimate of the number of awards expected to vest. Also, the amendment clarifies that if the terms and conditions of a cash-settled share-based payment transaction are modified with the result that it becomes an equity-settled share-based payment transaction, the transaction is accounted for as such from the date of the modification. Further, the amendment requires the award that includes a net settlement feature in respect of withholding taxes to be treated as equity-settled in its entirety. The cash payment to the tax authority is treated as if it was part of an equity settlement.

The Group is evaluating the requirements of the amendment and the impact on the Consolidated Financial Statements is being evaluated.

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### 7. Property, Plant and Equipment

(₹ Crore)

	As at	
31/03/2017	31/03/2016	01/04/2015
96,483.11	95,472.57	82,094.53
(32,566.70)	(31,515.07)	(26,728.54)
63,916.41	63,957.50	55,365.99
1,740.88	4,073.28	13,959.97
65,657.29	68,030.78	69,325.96
	96,483.11 (32,566.70) 63,916.41 1,740.88	31/03/201731/03/201696,483.1195,472.57(32,566.70)(31,515.07)63,916.4163,957.501,740.884,073.28

(₹ Crore)

	Freehold	Leasehold	D. H.C.	Plant and	Vehicles and	Furniture and	Railway	Office	<b>T</b> .(.)
0	Land	Improvements	Buildings	Equipment	Aircraft	Fixtures	Siding	Equipments	Total
Cost	4 000 40	040 50	44,000,07	00.040.00	550.04	000.00	000.00	504.07	00.004.50
As at April 01, 2015	1,920.48	318.59	14,602.37	62,948.92	556.24	920.60	322.96	504.37	82,094.53
Additions	15.44	10.58	2,762.80	10,192.86	34.96	66.90	75.83	40.48	13,199.85
Disposal/ Adjustments	(84.79)	(23.87)	(242.70)	(2,045.08)	(15.16)	(41.83)	(13.91)	(19.04)	(2,486.38)
Exchange differences	88.90	12.51	542.27	1,914.93	13.50	66.78	-	25.68	2,664.57
As at March 31, 2016	1,940.03	317.81	17,664.74	73,011.63	589.54	1,012.45	384.88	551.49	95,472.57
Additions	33.85	4.51	858.45	3,817.00	55.58	85.92	103.98	30.38	4,989.67
Disposal/ Adjustments	(41.06)	(5.37)	(128.08)	(2,211.77)	(53.58)	(30.30)	-	(12.98)	(2,483.14)
Exchange differences	(53.44)	(5.21)	(303.76)	(1,070.79)	(7.37)	(41.72)	-	(13.70)	(1,495.99)
As at March 31, 2017	1,879.38	311.74	18,091.35	73,546.07	584.17	1,026.35	488.86	555.19	96,483.11
Accumulated Depred	ciation and	d Impairment							
As at April 01, 2015	133.79	83.42	3,147.80	22,149.51	240.87	595.10	59.07	318.98	26,728.54
Depreciation for the period	-	9.43	647.95	2,873.47	39.32	76.84	17.98	56.29	3,721.28
Impairment	2.73	-	50.16	645.98	0.23	1.84	13.99	2.12	717.05
Disposal/ Adjustments	(0.10)	(15.28)	(32.36)	(780.46)	(5.21)	(26.99)	(6.42)	(14.35)	(881.17)
Exchange differences	18.69	5.03	190.88	948.43	8.18	42.26	-	15.90	1,229.37
As at March 31, 2016	155.11	82.60	4,004.43	25,836.93	283.39	689.05	84.62	378.94	31,515.07
Depreciation for the period	-	8.53	700.19	2,988.86	45.97	77.94	25.47	63.49	3,910.45
Impairment	-	-	-	6.42	-	-	-	-	6.42
Disposal/ Adjustments	(4.31)	(1.12)	(82.62)	(1,974.84)	(31.84)	(27.56)	-	(7.58)	(2,129.87)
Exchange differences	6.21	(2.20)	(124.45)	(572.00)	(4.66)	(27.71)	-	(10.56)	(735.37)
As at March 31, 2017	157.01	87.81	4,497.55	26,285.37	292.86	711.72	110.09	424.29	32,566.70
Net carrying amount									
As at April 01, 2015	1,786.69	235.17	11,454.57	40,799.41	315.37	325.50	263.89	185.39	55,365.99
As at March 31, 2016	1,784.92	235.21	13,660.31	47,174.70	306.15	323.40	300.26	172.55	63,957.50
As at March 31, 2017	1,722.37	223.93	13,593.80	47,260.70	291.31	314.63	378.77	130.90	63,916.41

(a) Cost, accumulated depreciation and impairment and net carrying amount of assets under finance lease included above in respective class are given below:

									(₹ Crore)	
	Plant and Equipment			nt and Equipment Office Equipment			Building			
	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	
Cost	514.98	560.42	490.04	0.09	0.09	0.09	72.04	72.54	69.52	
Accumulated										
Depreciation	(419.21)	(423.66)	(371.76)	(0.07)	(0.04)	(0.01)	(58.07)	(60.97)	(58.24)	
Net carrying										
amount	95.77	136.76	118.28	0.02	0.05	0.08	13.97	11.57	11.28	

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(b) Group's share in jointly owned assets has been grouped together with the relevant class of property, plant FINANCIAL HIGHLIGHTS and equipment. The cost and net carrying amounts included in relevant class of assets are given below:

						(K Grore)	- <b>-</b> -
		Cost		Net	carrying amo	ount	
	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	NOIS
Freehold Land	52.48	52.48	52.48	52.38	52.38	52.35	CUS
Buildings	51.83	51.83	51.83	38.82	39.66	40.60	ALYS
Plant and Equipment	104.26	104.26	110.40	31.90	39.46	74.73	DAN
Furniture and Fixtures	10.60	10.59	10.58	0.87	1.04	1.66	AGEM
Vehicles and Aircraft	25.02	25.02	24.95	10.28	11.33	12.26	MAN
Office Equipment	11.30	11.02	10.82	1.36	1.29	1.37	-

#### 8. Investment Property

Investment Property				DIRECTORS' Report
			(₹ Crore)	
		As at		
	31/03/2017	31/03/2016	01/04/2015	6
Cost	34.29	34.29	34.31	RT
Less: Accumulated Depreciation and Impairment	(10.00)	(9.44)	(8.83)	EPO
Net carrying amount	24.29	24.85	25.48	¶ % E
	Freehold			STAINABILITY & BUSINE Responsibility report
	Land	Buildings	Total	PON
Cost				ISTA RES
As at April 01, 2015	0.61	33.70	34.31	S S
Disposal/ Adjustments	(0.02)	-	(0.02)	1
As at March 31, 2016	0.59	33.70	34.29	ORT
Disposal/ Adjustments	-	-	-	REP
As at March 31, 2017	0.59	33.70	34.29	POR
Accumulated Depreciation and Impairment				COR
As at April 01, 2015	-	8.83	8.83	CORPORATE Governance Report
Depreciation for the period	-	0.61	0.61	
As at March 31, 2016	-	9.44	9.44	<u> </u>
Depreciation for the period	-	0.56	0.56	
As at March 31, 2017	-	10.00	10.00	SHAREHOLDER Information
Net carrying amount				SHAI
As at April 01, 2015	0.61	24.87	25.48	
As at March 31, 2016	0.59	24.26	24.85	
As at March 31, 2017	0.59	23.70	24.29	SOCIAL Report
(a) Amount recognised in consolidated statement of profit and loss	for investmen	t properties a		S E

Amount recognised in consolidated statement of profit and loss for investment properties are as under: (a)

			(₹ Crore)	LIS I
		Year e	ended	
		31/03/2017	31/03/2016	ALON
	Rental Income	4.58	4.96	
	Less: Direct operating expenses, including repair and maintenance,			STI
	generating rental income	(0.86)	(1.07)	FINA
	Profit or loss from investment properties before depreciation	3.72	3.89	-
	Less: Depreciation	(0.56)	(0.61)	IIS
	Profit or loss from investment properties	3.16	3.28	EMEN
(b)	All of the Investment Properties of the Group are held under freehold interest. Ce have restriction on title as they are pledged to secure long term borrowings of		nt properties	OLIDA'
(c)	The Group has no contractual obligations to purchase, construct or develop in repairs, maintenance and enhancements.	vestment pro	perties or for	CONS

(c) The Group has no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

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- (d) The fair value of the Group's investment properties have been carried out by external valuer. Information of fair value of investment properties and level of air value hierarchy are given below:
  - i. Fair value of investment properties given below:

			(₹ Crore)
		As at	
	31/03/2017	31/03/2016	01/04/2015
Freehold Land	36.15	32.39	29.74
Buildings	96.26	90.22	86.73

ii. Fair value hierarchy of Investment properties given below:

						(₹ Crore)		
	As at 31/03/2017		/03/2017 As at 31/03/2016			As at 01/04/2015		
	Level 1	Level 2	Level 1	Level 2	Level 1	Level 2		
Freehold land	0.63	35.52	31.15	1.24	0.54	29.20		
Buildings	-	96.26	-	90.22	-	86.73		

### 9. Goodwill

			(₹ Crore)
		As at	
	31/03/2017	31/03/2016	01/04/2015
Cost	17,134.96	17,735.27	16,529.98
Less: Accumulated Impairment		-	-
Net carrying amount	17,134.96	17,735.27	16,529.98

(₹ Crore)

	Yea	ar ended 31/03	/2017	Ye	/2016	
	Cost	Accumulated Impairment	Net carrying amount	Cost	Accumulated Impairment	Net carrying amount
Opening - As at April 01	17,735.27	-	17,735.27	16,529.98	-	16,529.98
Exchange differences	(600.31)	-	(600.31)	1,205.29	-	1,205.29
Closing - As at March 31	17,134.96		17,134.96	17,735.27		17,735.27

### (a) Impairment testing of goodwill

Goodwill acquired in business combinations has been allocated to following cash generating units (CGU) of Aluminium and Novelis segment. However, there were no goodwill situation with regard to Copper segment.

			(₹ Crore)
		As at	
	31/03/2017	31/03/2016	01/04/2015
Aluminium segment			
Utkal Alumina International Limited (Utkal)	110.27	110.27	110.27
Minerals and Minerals Limited (M&M)	0.12	0.12	0.12
Novelis segment			
Novelis - North America	6,927.87	7,076.88	6,949.97
Novelis - Europe	6,582.49	6,958.20	6,582.51
Novelis - South America	2,373.39	2,424.45	1,791.06
Novelis - North Asia	1,140.82	1,165.35	1,096.05
	17,134.96	17,735.27	16,529.98

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Goodwill is not amortized, instead, it is tested for impairment annually or more frequently if indicators **FINANCIAL** HIGHLIGHTS of impairment exist. The recoverable amount of a cash generating unit (CGU) is determined based on value-in-use calculations which require the use of certain assumptions. The calculations use cash flow projections based on financial budgets approved by Management covering 3 to 5 years period depending upon segment/ CGU's financial budgeting process. Cash flow beyond these financial budget period are extrapolated using the estimated growth rates.

MANAGEMENT DISCUSSION The key assumptions used in the estimation of the recoverable amount of CGU's are set out below. The values assigned to the key assumptions represent Management's assessment of future trends in the relevant industries and have been based on historical data from both external and internal sources.

	Aluminium segment			Novelis segment			
	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	IRECTORS' REPORT
Discount rate (i)	12.75%	13.51%	13.75%	11.66%	11.56%	11.50%	DIREC
Terminal growth rate (ii)	4.51%	6.00%	5.00%	1.50% to 2%	1.50% to 2%	1.50% to 2.5%	T SS
<ul> <li>These projected cash flows are discounted to the present value using a weighted average cost of capital (discount rate). The discount rate is commensurate with the risk inherent in the projected cash flows and reflects the rate of return required by an investor in the current economic conditions.</li> </ul>							
ii. The group use's sp		e growth assu	mptions for e	ach reporting	unit based o	n history and	SUSTAIN

- i. These projected cash flows are discounted to the present value using a weighted average cost of capital (discount rate). The discount rate is commensurate with the risk inherent in the projected cash flows and reflects the rate of return required by an investor in the current economic conditions.
- The group use's specific revenue growth assumptions for each reporting unit based on history and ii. economic conditions.

As a result of goodwill impairment test for the year ended 31/03/2017, year ended 31/03/2016 and as at 01/04/2015, the Ind-AS transaction date, no goodwill impairment was identified as the recoverable value of the CGUs to whom goodwill was allocated exceeded their respective carrying amounts at all the periods reported above.

### (b) Impact of possible changes in key assumptions:

Management believes that no reasonably possible change in any of the above key assumptions would cause the recoverable amount to fall below the carrying value of any of the CGU having allocated goodwill. The determination of fair value less costs of disposal for each of the CGUs uses Level 3 valuation techniques in both years.

### 10. Other Intangible Assets

			(₹ Crore)	SOCIAL
		As at		s
	31/03/2017	31/03/2016	01/04/2015	DALONE
Cost	7,533.58	10,280.20	10,061.99	IDALON STATE
Less: Accumulated Amortisation and Impairment	(3,922.44)	(6,324.84)	(5,408.05)	STANDAL FINANCIAL STA
Net carrying amount	3,611.14	3,955.36	4,653.94	EIN/
Intangible Assets under Development	72.98	140.49	193.84	IIS
	3,684.12	4,095.85	4,847.78	VTED

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									(( 0.0.0)
	Trade name	Technology and software	Customer related intangible assets	Favourable contracts	Mining rights	Right to	Carbon Emission Rights	Rehabilitation Assets	Total
Cost									
As at April 01, 2015	913.78	2,519.61	2,766.61	844.55	2,205.76	238.27	212.01	361.40	10,061.99
Additions	-	127.93	-	-	141.08	-	-	-	269.01
Disposal/ Adjustments	-	(26.55)	-	(80.26)	(376.67)	(6.14)	-	(214.56)	(704.18)
Exchange differences	56.04	181.18	208.24	55.24	125.56		13.41	13.71	653.38
As at March 31, 2016	969.82	2,802.17	2,974.85	819.53	2,095.73	232.13	225.42	160.55	10,280.20
Additions	-	159.68	-	-	238.39	-	-	-	398.07
Disposal/ Adjustments	-	(1.00)	-	(829.42)	(1,863.64)	-	(61.92)	(159.00)	(2,914.98)
Exchange differences	(19.85)	(97.46)	(106.30)	9.89	(11.71)		(2.73)	(1.55)	(229.71)
As at March 31, 2017		2,863.39	2,868.55	-	458.77	232.13	160.77	-	7,533.58
Accumulated Amortis	sation ar	nd Impairmen							
As at April 01, 2015	376.17	1,275.98	1,083.61	725.49	1,710.03	154.75	-	82.02	5,408.05
Amortisation for the period	46.58	231.80	145.94	75.08	110.31	6.16	-	12.26	628.13
Impairment					247.05			62.22	309.27
Disposal/ Adjustments	_	(11.31)	_	(80.26)	(299.68)	(1.29)	_	(5.52)	(398.06)
Exchange differences	22.65	91.45	84.59	48.69	120.50	(1.23)	_	9.57	377.45
As at March 31, 2016	445.40	1,587.92	1,314.14		1,888.21	159.62		160.55	6,324.84
Amortisation for the	47.74	253.34	149.23	51.22	38.83	6.43	_	-	546.79
period	47.74	200.04	140.20	01.22	00.00	0.40			040.70
Disposal/ Adjustments	-	(0.93)	-	(829.48)	(1,829.85)	-	-	(159.00)	(2,819.26)
Exchange differences	(10.37)	(59.50)	(52.69)	9.26	(15.08)			(1.55)	(129.93)
As at March 31, 2017	482.77	1,780.83	1,410.68	-	82.11	166.05	-	-	3,922.44
Net carrying amount									
As at April 01, 2015	537.61	1,243.63	1,683.00	119.06	495.73	83.52	212.01	279.38	4,653.94
As at March 31, 2016	524.42	1,214.25	1,660.71	50.53	207.52	72.51	225.42	-	3,955.36
As at March 31, 2017	467.20	1,082.56	1,457.87	-	376.66	66.08	160.77	-	3,611.14

### **11. Non-Current Investments**

(₹ Crore)

	Face value						(( 01010)
	per Unit	N	umbers - As a	t		Value - As at	
		31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015
Quoted Investments Investment in Equity Instruments							
National Aluminium Company Limited	₹5	57,618,166	57,618,166	57,900,632	440.79	227.61	270.11
Aditya Birla Nuvo Limited	₹10	8,650,412	8,650,412	8,650,412	1,313.52	711.58	1,439.34
Grasim Industries Limited	₹2	15,489,035	3,097,808	2,299,059	1,624.80	1,190.84	832.80
Ultra Tech Cement Limited	₹10	1,258,515	1,258,515	1,313,748	501.49	406.34	378.08
Aditya Birla Fashion and Retail Limited	₹10	44,982,142	44,982,142	-	692.05	657.41	-
Gujarat Narmada Valley Fertilizers & Chemicals Limited	₹10	100	100	100	-	-	-
Gujarat State Fertilizers & Chemicals Limited	₹2	100	100	100	-	-	-

(₹ Crore)

### CONSOLIDATED FINANCIAL STATEMENTS

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	Face value						(₹ Crore)	FINANCIAL
	per Unit	-	umbers - As a			Value - As at		FIN/ HIGH
0	<b>7</b> 10	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	
Southern Petrochemical Industries Limited	₹10	100	100	100	-	-	-	MANAGEMENT DISCUSSION AND ANALYSIS
Madras Fertiliser Limited	₹10	100	100	100	-	-	-	GEMENT DISCUS
Rashtriya Chemicals and Fertilizers Limited	₹10	100	100	100	-	-	-	MANAG
Unquoted Investments Investment in Equity Instruments					4,572.65	3,193.78	2,920.33	DIRECTORS' Report
Sai Wardha Power Generation Limited	₹10	2,830,352	-	-	2.83	-	-	
Aditya Birla Ports Limited	₹10	100,000	100,000	100,000	0.13	0.13	0.13	BUSINES
Birla International Limited	CHF 100	2,500	2,500	2,500	3.10	3.10	4.65	BILITY & SIBILITY
Bharuch-Dahej Railway Company Limited	₹10	13,530,000	13,530,000	13,530,000	17.53	17.53	29.61	SUSTAINABILITY & BUSINESS Responsibility report
Aditya Birla Power Company Limited	₹ 10	11,500	11,500	11,500	5.03	5.03	8.42	PORT
Investment in Preference Shares Aditya Birla Health Services Ltd-	e ₹ 100	2,500,000	2,500,000	2,500,000	<u>28.62</u> 19.34	<u>25.79</u> 19.34	<u>42.81</u> 19.34	CORPORATE Governance report
3.50% Redeemable Cumulative Birla Management Centre Services Limited	₹ 10	300	300	300	-	-	-	SHAREHOLDER Information
Tanfac Industries Ltd. 11% (NC) Cumulative	- ₹100	-	-	500,000	-	-	5.00	SOCIAL Report
					19.34	19.34	24.34	S E
Investment in Government Securities 6.83% Government of India Bond, 2039	-	2,000,000	2,000,000	2,000,000	18.85	17.57	18.04	STANDALONE FINANCIAL STATEMENTS
					18.85	17.57	18.04	STAI
					66.81	62.70	85.19	FINAL
					4,639.46	3,256.48	3,005.52	
<ul> <li>(a) Aggregate amount of investments and agg given below:</li> <li>Aggregate amount of Aggregate amount of Aggregate amount of</li> </ul>	regate amount f quoted investm f unquoted invest	of impairment i nents and marke stments	n value of Inv	estments are	4,572.65 66.81 -	3,193.78 62.70 -	2,920.33 85.19 -	CONSOLIDATED FINANCIAL STATEMENTS

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### 12. Loans

(Unsecured, considered good unless otherwise stated)

						(₹ Crore)
	As at 31/03	As at 31/03/2017		/2016	As at 01/04/2015	
	Non-current	Current	Non-current	Current	Non-current	Current
Security Deposits	96.29	-	91.84	-	90.95	9.49
Loan to Related Parties	44.86	10.63	30.73	27.21	37.84	20.10
Loan to Employees	8.58	8.70	12.46	13.26	12.46	10.37
Loan to Others	1.42	165.33	1.53	0.88	1.44	1.24
	151.15	184.66	136.56	41.35	142.69	41.20

- -

### 13. Other Financial Assets

(Unsecured, considered good unless otherwise stated)

	As at 31/03	3/2017	As at 31/03	/2016	As at 01/04	(₹ Crore) / <b>2015</b>
-	Non-current	Current	Non-current	Current	Non-current	Current
Derivative Assets	201.50	1,512.99	115.72	1,701.33	30.38	984.15
Security and Judicial Deposits						
Unsecured, Considered Good	138.69	111.96	133.58	70.65	118.03	82.59
Doubtful	0.10	0.25	-	0.25	-	0.25
Less : Provision for Doubtful Amounts	(0.10)	(0.25)	-	(0.25)	-	(0.25)
Other Deposits	131.96	60.00	146.97	-	132.66	-
Accrued Interests	-	67.87	-	106.54	-	97.13
Project expenditure recoverable from the Government Other Receivables	-	61.05	-	71.10	-	159.89
Unsecured, Considered Good	0.24	618.69	0.02	456.32	1.11	686.66
Doubtful	-	-	-	-	19.35	-
Less : Provision for Doubtful Amounts	-	-	-	-	(19.35)	-
-	472.39	2,432.56	396.29	2,405.94	282.18	2,010.42

### 14. Current Tax

				(₹ Crore)
			As at	
		31/03/2017	31/03/2016	01/04/2015
Α.	Current Tax Assets (Net)			
	Current Tax Assets	18.37	21.14	43.01
		18.37	21.14	43.01
	Non-Current	4.78	4.00	5.56
	Current	13.59	17.14	37.45
В.	Current Tax Liabilities (Net)			
	Current Tax Liabilities	901.83	1,034.94	851.06
		901.83	1,034.94	851.06

### 15. Deferred Tax

				(₹ Crore)
			As at	
		31/03/2017	31/03/2016	01/04/2015
Α.	Deferred Tax Assets (Net)			
	Deferred Tax Assets	2,080.93	2,152.25	1,930.53
	Less: Deferred Tax Liabilities	(1,231.14)	(1,311.66)	(1,284.47)
		849.79	840.59	646.06

(a) Major components of Deferred Tax Assets (Net) arising on account of temporary timing differences and movement thereof are given below:

	As at 01/04/2015		Recognised in OCI	Recognised directly in Equity	Accumulated Currency Translation	As at 31/03/2016	
<b>Deferred Tax Assets</b>							USSI
Provisions not currently deductible for tax purposes	1,043.97	(3.09)	-	-	91.75	1,132.63	MANAGEMENT DISCUSSION AND ANALYSIS
Depreciation and Amortization Expenses	134.59	(9.25)	-	-	10.69	136.03	MANAG
Tax (losses)/benefit carry forwards, net	322.44	(13.67)	-	-	40.34	349.11	RS'
Other temporary differences	376.49	142.89	-	-	8.54	527.92	DIRECTORS' Report
Cash flow hedges	53.04		(49.19)		2.71	6.56	
	1,930.53	116.88	(49.19)	-	154.03	2,152.25	L SS
Deferred Tax Liabilities							ISINE
Depreciation and Amortization Expenses	667.90	(228.51)	-	-	30.44	469.83	ITY & BU
Inventory valuation reserves	238.45	(167.95)	-	-	14.44	84.94	AINA
Other temporary differences	378.12	354.28	-	-	24.49	756.89	SUS
	1,284.47	(42.18)		-	69.37	1,311.66	
	646.06	159.06	(49.19)	-	84.66	840.59	EPOF
	As at 01/04/2016	Recognised in Statement of Profit and Loss	Recognised in OCI	Recognised directly in Equity	Accumulated Currency Translation	As at 31/03/2017	CORPORATE GOVERNANCE REPORT
Deferred Tax Assets							5
Provisions not currently deductible for tax purposes	1,132.63	(29.46)	(91.62)	-	20.68	1,032.23	SHAREHOLDER Information
Depreciation and Amortization Expenses	136.03	(37.43)	-	-	(13.10)	85.50	SHAR
Tax (losses)/benefit carry forwards, net	349.11	33.23	-	-	(34.27)	348.07	SOCIAL Report
Other temporary differences	527.92	(58.56)	-	-	(1.25)	468.11	S II
Inventory valuation reserves	-	(8.22)	-	-	8.22	-	STANDALONE FINANCIAL STATEMENTS
Cash flow hedges	6.56		145.35		(4.89)	147.02	ALON
	2,152.25	(100.44)	53.73	<u> </u>	(24.61)	2,080.93	TAND
Deferred Tax Liabilities	(00.00				(22.22)	004.45	S
Depreciation and Amortization Expenses	469.83	(57.75)	-	-	(30.93)	381.15	
Inventory valuation reserves	84.94	108.82	-	-	(5.20)	188.56	CONSOLIDATED FINANCIAL STATEMENTS
Other temporary differences	756.89	(74.38)	-	-	(21.08)	661.43	CONSOLIDATED NCIAL STATEMI
	1,311.66	(23.31)	-	-	(57.21)	1,231.14	NCI D
	840.59	(77.13)	53.73		32.60	849.79	_ ₹

### (₹ Crore)

			As at		
		31/03/2017	31/03/2016	01/04/2015	
В.	Deferred Tax Liabilities (Net)				
	Deferred Tax Liabilities	9,131.57	8,548.33	7,434.22	
	Less: Deferred Tax Assets	(6,265.01)	(5,610.78)	(3,962.54)	
		2,866.56	2,937.55	3,471.68	

(a) Major components of Deferred Tax Liabilities (Net) arising on account of temporary timing differences and movement therein are given below:

Particulars	As at 01/04/2015	Recognised in Statement of Profit and Loss	Recognised in OCI	Recognised directly in Equity	Accumulated Currency Translation	(₹ Crore) As at 31/03/2016
Deferred Tax Liabilities					-	
Depreciation and Amortization Expenses	6,068.06	1,027.65	-	(133.40)	177.66	7,139.97
Inventory Valuation Reserves	394.20	(90.73)	-	-	34.84	338.31
Exchange Differences on Foreign Operations	748.27	12.00	-	-	43.48	803.75
Fair value measurements of financial instruments	50.85	(36.29)	-	-	-	14.56
MAT Credit	-	6.70	-	-	-	6.70
Def tax on Undistributed earnings of Equity accounted investees	90.43	30.70	-	-	-	121.13
Other Temporary Differences	82.41	25.50	0.02	-	15.98	123.91
	7,434.22	975.53	0.02	(133.40)	271.96	8,548.33
Deferred Tax Assets						
Tax (losses)/ benefits carry forward	1,994.24	1,237.75	-	-	35.79	3,267.78
Employee's Separation and Retirement Expenses	112.05	9.93	4.39	(0.90)	-	125.47
Cash Flow Hedges	(145.34)	-	(37.42)	-	-	(182.76)
Provisions currently not deductable	1,205.99	(10.02)	46.36	-	98.48	1,340.81
MAT credit entitlement	647.37	119.63	-	(26.77)	-	740.23
Depreciation and Amortization Expenses	2.40	(1.57)	-	194.39	0.14	195.36
Fair value measurements of financial instruments	7.93	(8.22)	(0.54)	-	-	(0.83)
Trade name	134.46	(32.76)	-	-	8.30	110.00
Other Temporary Differences	3.44	12.75	-	(1.47)	-	14.72
	3,962.54	1,327.49	12.79	165.25	142.71	5,610.78
	3,471.68	(351.96)	(12.77)	(298.65)	129.25	2,937.55

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	<b>A</b> +	Recognised in	December	Recognised	Accumulated	(₹ Crore)	FINANCIAL
	As at 1/04/2016	Statement of Profit and Loss	Recognised in OCI	directly in Equity	Currency Translation	As at 31/03/2017	
Deferred Tax Liabilities						000.2011	z
Depreciation and Amortization Expenses	7,139.97	666.43	-	-	(49.96)	7,756.44	MANAGEMENT DISCUSSION AND ANALYSIS
Inventory Valuation Reserves	338.31	37.27	-	-	(8.09)	367.49	
Exchange Differences on Foreign Operations	803.75	(187.72)	-	-	(10.87)	605.16	AND ANALYSIS
Fair value measurements of financial instruments	14.56	170.77	-	-	-	185.33	MANP
MAT Credit	6.70	7.65	-	-	-	14.35	
Def tax on Undistributed earnings of Equity accounted investees	121.13	(24.12)	-	-	-	97.01	DIRECTORS' Report
Other Temporary Differences	123.91	(16.98)	-	-	(1.14)	105.79	1
	8,548.33	653.30	-	-	(70.06)	9,131.57	s
Deferred Tax Assets	_						NES INES
Tax (losses) benefits carry forward	3,267.78	(189.35)	-	-	(2.35)	3,076.08	SUSTAINABILITY & BUSINESS Responsibility report
Employee's Separation and Retirement Expenses	125.47	(5.37)	(29.26)	-	-	90.84	NABILIT
Cash Flow Hedges	(182.76)	-	125.25	-	-	(57.51)	STAL
Provisions currently not deductable	1,340.81	363.41	-	-	(34.18)	1,670.04	
MAT credit entitlement	740.23	414.59	-	-	-	1,154.82	RT -
Depreciation and Amortization Expenses	195.36	19.86	-	-	(1.38)	213.84	CORPORATE GOVERNANCE REPORT
Fair value measurements of financial instruments	(0.83)	2.92	3.17	-	-	5.26	CORPC
Trade name	110.00	(11.34)	-	-	(1.95)	96.71	60\
Other Temporary Differences	14.72	24.10	0.20		(24.09)	14.93	
	5,610.78	618.82	99.36	-	(63.95)	6,265.01	SHAREHOLDER INFORMATION
_	2,937.55	34.48	(99.36)		(6.11)	2,866.56	:95

### 16. Other Assets

(Unsecured, considered good unless otherwise stated)

	As at 31/03	/2017	As at 31/03	/2016	As at 01/04	(₹ Crore) / <b>2015</b>	SOCIAL Report
	Non-current	Current	Non-current	Current	Non-current	Current	S 2
Capital Advance	241.64	-	233.17	-	586.81	-	
Trade Advances and Deposits	33.01	742.18	36.89	612.85	36.38	646.04	DALONE
Inventories (Work-in-process)	-	-	-	-	51.38	-	EME
Prepaid Expenses	85.99	360.80	112.40	373.00	151.52	347.70	ANDALONE
Prepaid lease rent for leasehold lands	691.94	18.91	683.56	9.82	624.54	9.89	IAL
Deposits with Government authorities - (a)	-	1,418.95	-	858.39	-	2,021.37	STAN
Others - (b)							H
Unsecured, Considered Good	75.30	2,144.79	58.55	3,599.69	240.82	2,381.24	
Doubtful	15.09	94.62	12.79	67.59	12.94	43.15	NTS
Less : Provision for Doubtful Amounts	(15.09)	(94.62)	(12.79)	(67.59)	(12.94)	(43.15)	EME
	1,127.88	4,685.63	1,124.57	5,453.75	1,691.45	5,406.24	LIDATED Statements
(a) Includes deposits made against disp	outed legal ca	ses.					
(b) Primarily include unutilised tax credi	its and claims	with direc	t and indirect	tax autho	orities.		CONSC

### 17. Inventories

		As at	
	31/03/2017	31/03/2016	01/04/2015
Raw Materials	4,485.91	5,461.59	7,126.66
Work-in-Process	8,885.59	6,451.73	7,296.61
Finished Goods	3,025.14	2,871.68	3,006.41
Stores and Spares	1,526.67	1,543.11	1,326.28
Coal and Fuel	366.91	457.14	952.81
Packing Materials	1.14	2.00	3.75
	18,291.36	16,787.25	19,712.52

(a) The Group uses fair value hedges to hedge the exposure to change in fair value of commodity price risks. The fair value adjustment remains part of the carrying value of inventory and taken to the consolidated statement of profit and loss when the inventory is sold.

### **18. Current Investments**

10.				
			As at	
		31/03/2017	31/03/2016	01/04/2015
	Quoted Investments			
	Investment in Mutual Funds	7,655.30	4,079.69	4,192.46
		7,655.30	4,079.69	4,192.46
	Unquoted Investments			
	Investment in Preference Shares	-	-	12.14
	Investment in Debentures and Bonds	840.08	1,825.13	994.50
	Investment in Commercial Papers	163.15	658.32	578.34
	Investment in Certificate of Deposits	-	829.51	459.53
	Investment in Government Securities	277.50	283.04	259.50
	Investment in Mutual Funds	15.73	13.22	6.82
		1,296.46	3,609.22	2,310.83
		8,951.76	7,688.91	6,503.29
	(a) Aggregate amount of quoted and unquoted investments, market value of quoted investments and aggregate amount of impairment in value of Investments are given below:			
	Aggregate amount of quoted investments and market value thereof	7,655.30	4,079.69	4,192.46
	Aggregate amount of unquoted investments Aggregate amount of impairment in the value of investments	1,296.46	3,609.22	2,310.83 -
19.	Trade Receivables			(₹ Crore)
			As at	
		31/03/2017		01/04/2015
	Secured, considered good	27.29	117.18	80.47
	Unsecured, considered good	8,252.58	7,804.98	9,194.95
	Unsecured, considered doubtful	72.19	55.02	58.80
	Less: Provision for doubtful amount	(72.19)	(55.02)	(58.80)
		8,279.87	7,922.16	9,275.42
	Less: Expected Credit Loss on trade receivables	(5.07)	(3.76)	(3.13)
		8,274.80	7,918.40	9,272.29

(a) No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person. Further no trade or other receivable are due from firms or private companies respectively in which any director is a partner, or director or member.

#### (₹ Crore)

(₹ Crore) | \_ r

(₹ Crore)

### 20. Cash and Cash Equivalents

			. ,	FINANCIA HIGHLIGH
		As at		GHL
	31/03/2017	31/03/2016	01/04/2015	는도
Balance with Banks:				2
Deposits with initial maturity of less than 3 months	1,157.14	1,492.90	1,227.82	ISSIO
Current Accounts	2,884.31	2,604.82	3,110.34	DISCI
Cheques and drafts on hand	17.11	52.51	14.81	
Cash on hand	0.49	0.48	0.65	
Liquid investments - (a)	4,174.35	111.09	293.43	MAN
	8,233.40	4,261.80	4,647.05	

(a) Proceeds from issuance of equity shares of the Company through Qualified Institutional Placement has DIRECTORS' Report been temporarily invested in liquid mutual funds.

(b) There are no repatriation restrictions with regard to cash and cash equivalents.

(c) The details of Specified Bank Notes (SBN) held and transacted by the Group during the period from November 08, 2016 to December 30, 2016 are as below :

November 08, 2016 to December 30, 2016 are as below :	-			VESS RT
			(₹ Crore)	BUSIN
	SBN	Other Notes	Total	TY & ILITY
Closing cash on hand on November 08, 2016 *	0.83	0.15	0.98	ABILI
Add: Permitted receipts	1.95	4.12	6.07	ESPO
Less: Permitted payments	-	(1.53)	(1.53)	SUS R
Less: Amount deposited in Banks	(2.78)	(2.47)	(5.25)	
Closing cash in hand on December 30, 2016		0.27	0.27	PORT
* Includes cash balances lying with employees/ branches on	imprest basis.			E REI
Specified Bank Notes (SBN) means bank notes of denomination hundred rupees and one thousand rupees as referred in the				
November 08, 2016 issued by Government of India, Ministry			. ,	60

Specified Bank Notes (SBN) means bank notes of denominations of existing series of the value of five hundred rupees and one thousand rupees as referred in the notification number S.O. 3407(É) dated November 08, 2016 issued by Government of India, Ministry of Finance, Department of Economic Affairs.

### 21. Bank balances other than Cash and Cash Equivalents

 Darik Dalances other than Oash and Oash Equivalents				S 🗄
		As at		HOLD
	31/03/2017	31/03/2016	01/04/2015	HARE
Earmarked balances with banks	17.78	54.05	112.81	- N
Deposits with banks initial maturity more than 3 months	9.99	91.44	831.95	
	27.77	145.49	944.76	SOCI/
				, <b>.</b> , <u>.</u>

### 22. Non-Current Assets/Disposal Group classified as held for sale

				(₹ Crore)	
			As at		ONE
		31/03/2017	31/03/2016	01/04/2015	NDAI
Α.	Non-Current Assets or Disposal Group classified as held for sale				STA
	Non-current Assets classified as held for sale	13.47	13.47	12.77	
	Assets of Disposal Group held for sale	89.13	115.47	145.33	
		102.60	128.94	158.10	
В.	Liability directly associated with Disposal Group classified				DATE
	as held for Sale	0.05	0.16	0.78	SOLI
	Liability directly associated with Disposal Group classified as held for Sale	0.05	0.16	0.78	CON
					1

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FINANCIAL STATEMENTS

### 23. Equity Share Capital

(₹ Crore)

		As at	
	31/03/2017	31/03/2016	01/04/2015
Authorized:			
2,500,000,000 (31/03/2016: 2,500,000,000, 01/04/2015: 2,500,000,000) Equity Shares of ₹ 1/- each	250.00	250.00	250.00
25,000,000 (31/03/2016: 25,000,000, 01/04/2015: 25,000,000)	5.00	5.00	5.00
Redeemable Cumulative Preference Shares of ₹ 2/- each			
	255.00	255.00	255.00
Issued:			
224,38,07,736 (as at 31/03/2016: 206,55,39,406 and as at 01/04/2015: 206,55,34,028) Equity Shares of ₹ 1/- each - (a)	224.38	206.55	206.55
	224.38	206.55	206.55
Subscribed and Paid-up:			
224,38,00,339 (as at 31/03/2016: 206,55,32,009 and as at 01/04/2015:	224.38	206.55	206.55
	224.00	200.00	200.00
206,55,26,631) Equity Shares of ₹ 1/- each fully paid-up			
Less: 16,316,130 (31/03/2016: 16,316,130, 01/04/2015: 16,316,130)			
Equity Shares held as Treasury Shares - (b)	1.63	1.63	1.63
	222.75	204.92	204.92
Less: Face value of 546,249 (31/03/2016: 546,249, 01/04/2016: 546,249)			
Equity Shares forfeited	0.05	0.05	0.05
	222.70	204.87	204.87
Add: Forfeited Shares (Amount originally Paid-up)	0.02	0.02	0.02
	222.72	204.89	204.89

(a) Issued Equity Share Capital includes 7,397 Equity Shares (31/03/2016: 7,397, 01/04/2015: 7,397 Equity Shares) of ₹ 1/- each issued on Rights basis kept in abeyance due to legal case pending.

- (b) Treasury shares are held by Trident Trust which represents 16,316,130 equity shares of ₹ 1/- each fully paidup of the Company issued, pursuant to a Scheme of Arrangement approved by the Hon'ble High Courts of Mumbai and of Allahabad, vide their Orders dated October 31, 2002, and 18th November, 2002, respectively, to the Trident Trust, created wholly for the benefit of the Company and is being managed by trustees appointed by it. The tenure of the Trust is up to January 23, 2024.
- (c) Reconciliation of shares outstanding at the beginning and at the end of the reporting period:

	Year ended 31/03/2017		Year ended 31/	03/2016
	Numbers	(₹ Crore)	Numbers	(₹ Crore)
Equity Shares outstanding at the beginning of				
the period	2,048,669,630	204.89	2,048,664,252	204.89
Equity shares allotted in Qualified Institutional				
Placement	176,827,659	17.68	-	-
Equity Shares allotted pursuant to exercise				
of ESOP	1,440,671	0.15	5,378	
Equity Shares outstanding at the				
end of the period	2,226,937,960	222.72	2,048,669,630	204.89

(d) On March 09, 2017, the Company has issued and allotted 17,68,27,659 Equity Shares of ₹ 1/- each at an issue price of ₹ 189.45 per share to raise ₹ 3,350.00 crore by way of Qualified Institutional Placement ("QIP") under Chapter VIII of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 and Section 42 of the Companies Act, 2013 read with Rule 14 of the Companies (Prospectus and Allotment of Securities Rules, 2014). Expenses related to the issue amounting to ₹ 42.67 crore have been adjusted against Securities Premium.

Use of the net proceeds of the Qualified Institutional Placement is intended for business purposes such as meeting working capital requirements, repayment or prepayment of debt, exploring acquisition opportunities and general corporate purposes. Pending utilisation, the proceeds (net of issue expenses) have been invested in short-term liquid investments. However, the entire amount has since been utilised for prepayment of long term debt.

(e) The Company has one class of equity shares having a par value of ₹ 1/- per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

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Details of shareholders holding more than 5% Equity Shares in the Company on reporting date: (f)

	As at 31/03/2017		As at31/	As at31/03/2016		04/2015	UCI/
	Numbers of Shares held	Percentage of Holding *	Numbers of Shares held	Percentage of Holding *	Numbers of Shares held	Percentage of Holding *	FINANCI
IGH Holdings Private	349,963,487	15.60%	349,963,487	16.95%	349,963,487	16.95%	SSION
Turquoise Investment and Finance Pvt. Limited	124,012,468	5.53%	124,012,468	6.00%	124,012,468	6.01%	AGEMENT DISCU AND ANALYSIS
Morgan Guaranty Trust Company of New York (represents GDRs)	152,946,895	6.62%	157,366,851	7.62%	159,430,288	7.72%	MANAGEN
Life Insurance Corporation of India and its Associate Funds	205,527,350	9.16%	304,921,221	14.76%	228,087,441	11.05%	DIRECTORS' Report

SUSTAINABILITY & BUSINESS Responsibility report \* Percentage have been calculated on the basis of total number of shares outstanding (before adjusting shares held by Trident Trust. Refer footnote (b) above.

(g) Shares reserved for issue under options:

The Company has reserved equity shares for issue under the Employee Stock Option Schemes.

- (h) The Company during the preceding 5 years:
  - i. Has not allotted shares pursuant to contracts without payment received in cash.
  - ii. Has not issued shares by way of bonus shares.
  - iii. Has not bought back any shares.
- The Board of Directors of the Company have recommended dividend of ₹ 1.10 per share for the year ended (i) March 31, 2017.

### 24. Other Equity

		(₹ Crore)	GO
	As at		
31/03/2017	31/03/2016	01/04/2015	S E
3.78	2.76	1.93	SHAREHOLDER Information
			AREI
147.36	503.22	509.85	R S
103.67	103.67	103.67	
9,014.63	5,519.79	5,519.02	R A
758.34	603.06	452.17	SOCIAL
36.20	44.10	33.35	-
15.47	13.62	12.54	Ś
5,799.30	5,799.30	6,481.58	VEN
21,370.72	21,370.36	21,391.52	ATEN -
4,477.53	2,485.85	3,320.36	STANDALONE FINANCIAL STATEMENTS
41,723.22	36,442.97	37,824.06	STA
			INA
46.96	(8.35)	-	
4,244.69	2,863.49	2,619.51	S
3.00	(1.06)	(1.08)	LIDATED
(62.77)	449.79	3.94	DATE
(122.80)	652.09	_	
4,109.08	3,955.96	2,622.37	CON
45,836.08	40,401.69	40,448.36	CONSC
	3.78 147.36 103.67 9,014.63 758.34 36.20 15.47 5,799.30 21,370.72 4,477.53 <b>41,723.22</b> 46.96 4,244.69 3.00 (62.77) (122.80) 4,109.08	31/03/2017         31/03/2016           3.78         2.76           147.36         503.22           103.67         103.67           9,014.63         5,519.79           758.34         603.06           36.20         44.10           15.47         13.62           5,799.30         5,799.30           21,370.72         21,370.36           4,477.53         2,485.85           41,723.22         36,442.97           46.96         (8.35)           4,244.69         2,863.49           3.00         (1.06)           (62.77)         449.79           (122.80)         652.09           4,109.08         3,955.96	As at31/03/201731/03/201601/04/20153.782.761.93147.36503.22509.85103.67103.67103.679,014.635,519.795,519.02758.34603.06452.1736.2044.1033.3515.4713.6212.545,799.305,799.306,481.5821,370.7221,370.3621,391.524,477.532,485.853,320.3641,723.2236,442.9737,824.0646.96(8.35)-4,244.692,863.492,619.513.00(1.06)(1.08)(62.77)449.793.94(122.80)652.09-4,109.083,955.962,622.37

### 25. Non-Current Borrowings

			(K Crore)
		As at	
	31/03/2017	31/03/2016	01/04/2015
Secured			
Debentures - (a)	5,987.33	5,985.54	5,982.93
Term Loans:			
From Banks			
Rupee Term Loans - (b)	21,134.80	22,301.40	22,416.96
Foreign Currency Term Loans - (d)	11,574.86	11,641.11	10,644.58
From Other Parties			
Rupee Term Loans - (e)	90.10	99.11	-
Foreign Currency Term Loans - (c)	147.66	477.06	506.50
Finance Lease obligations	179.69	243.86	294.64
	39,114.44	40,748.08	39,845.61
Unsecured			
Bonds/ Notes - (f)	16,914.53	16,483.90	15,503.71
Term Loans:			
From Banks			
Foreign Currency Term Loans - (d)	1,191.68	1,300.03	1,217.81
Deferred Payment Liabilities	0.87	1.00	1.33
	18,107.08	17,784.93	16,722.85
Total Non-Current Borrowings	57,221.52	58,533.01	56,568.46
Less: Current maturity of long-term debt *	(5,300.23)	(527.62)	(1,365.84)
Less: Current maturity of finance lease obligations *	(66.00)	(76.46)	(71.82)
	51,855.29	57,928.93	55,130.80

(7 Crora)

\* Current maturities of long-term debt and finance lease obligations are disclosed under the head "Other Financial Liabilities (Current)"

### (a) **Debentures comprise of following:**

	Amount	Redemption Date
30,000, 9.55% Redeemable Non Convertible Debentures of ₹ 10 lac each	₹ 3,000 crore	April 25, 2022
15,000, 9.55% Redeemable Non Convertible Debentures of ₹ 10 lac each	₹ 1,500 crore	June 27, 2022
15,000, 9.60% Redeemable Non Convertible Debentures of ₹ 10 lac each	₹ 1,500 crore	August 02, 2022

All the above Debentures are secured by all the moveable assets both present and future (except moveable assets of Mahan Aluminium Project, Aditya Aluminium Project, Kalwa plant, Silvassa Plant and Current Assets) and certain immoveable properties of the Company.

(b) The term loans from banks of ₹ 6,362.16 crore (gross) are secured by a first ranking charge/ mortgage/ security interest in respect of all the moveable fixed assets and all the immoveable properties of Mahan Aluminium Project, both present and future. These term loans to be repaid in 60 quarterly instalments commencing from 30 June, 2015 with 40% repayment falling due in first 9 years and balance 60% in last 6 years of the tenor. During the year, the Company has prepaid ₹ 333.88 crore of loan comprising of both the banks covering period from March 2017 to March 2020. The company intends to prepay ₹ 3,504.51 crore in April 2017 which has been defined as current.

The term loan of ₹ 9,055.17 crore (gross) is secured by a first ranking charge/ mortgage/security interest in respect of all the moveable and immovable fixed assets of Aditya Aluminium Project both present and future. This loan is to be repaid in 60 quarterly instalments commencing from December,2015 with 45% repayment falling due in first 9 years and balance 55% in last 6 years of the tenor. During the year, the Company has prepaid ₹ 688.98 crore of loan from banks and covering period from November 2016 to February 2020.

The Company has a sanctioned term loan with a group of Indian bankers up to ₹ 2,000.00 crore out of which ₹ 1,000.00 crore (Axis Bank ₹ 150.00 crore., Central Bank of India ₹ 200.00 crore, IDFC Bank ₹ 250.00 crore, State Bank of Mysore ₹ 100.00 crore, State Bank of Hyderabad ₹ 100.00 crore, State Bank of Patiala ₹ 50.00 crore and HDFC Bank ₹ 150.00 crore) has been drawn on March 31, 2016. This loan is secured by a second ranking charge/ mortgage/security interest in favour of Axis Trustee Services Ltd., in respect of all the moveable and immoveable fixed assets of Mahan Aluminium and Aditya Aluminium both present and future. However, the Company has not yet created security on immovable fixed assets of Mahan Aluminium and Aditya Aluminium, both present and future. However, the Company has not yet created security on immovable fixed assets of Mahan Aluminium and Aditya Aluminium, both present and future. However, the Company has not yet created security on immovable fixed assets of Mahan Aluminium and Aditya Aluminium, both present and future. However, the Company has not yet created security on immovable assets of aditya Aluminium due to no-receipt of permission from Odisha Industrial Infrastructure Development Corporation. During the year the Company has surrendered the undrawn facility of ₹ 1,000.00 crore. This loan is repayable in 8 equal quarterly instalments commencing from 31 March 2019, however, the Company has served notice to prepay ₹ 1,000.00 crore in April 2017. This amount has been defined which has been defined as current maturities of long term debt and presented under Current Financial Liabilities.

For Utkal Alumina International Limited outstanding term Ioan of ₹ 4,778.99 crore, repayment in each financial year in percentage is 1,2,3.5,5,7,8,8,9,10,10,10,10,10 and 5 of the Ioan amount. The Ioan is secured by (a) first ranking pari passu mortgage/ Security Interest in respect of all the immovable properties (excluding the forest land and land surrendered for rehabilitation and resettlement colony) (b) first ranking charge on movable assets (including movable machinery, machinery spares, tools and accessories) both present and future, pertaining to the project (c) second charge on the current assets of the Company (excluding cash, cash equivalents and investments) both present and future. (d) corporate guarantee of Hindalco Industries Limited, the Holding Company. The rate of interest of this rupee term Ioans is based on either MCLR 1 year or base rate with spread varying from 0.05% to 0.50%.

# (c) Foreign Currency Loan from Export Development Canada (EDC) and Bank of Tokyo Mitsubishi (BTMU)

Foreign currency term loan includes term loan from Export Development Canada of USD 22.79 Millions (previous year USD 72.10 million). EDC loan is secured by a pari-passu first charge on all movable fixed assets of Mahan Aluminium and a second charge on current assets of the company, both present and future. The EDC loan is to be repaid in 27 equal instalment of 3.70% since part prepayment, March 30, 2017. During the year part of EDC loan, USD 40 million was refinanced through BTMU which is repayable directly at the end of tenor. BTMU loan is secured by a pari-passu first charge on all moveable fixed assets of Mahan Aluminium. The interest rate of EDC loan is LIBOR with spread of 3.50% and that of BTMU is, LIBOR with spread of 1.35%.

### (d) Foreign Currency Term Loans

### i. Senior secured credit facilities

As of March 31, 2017, the senior secured credit facilities consisted of (i) a \$1.8 billion five-year secured term loan credit facility (Term Loan Facility) and (ii) a \$1.0 billion five-year asset based loan facility (ABL Revolver). As of March 31,2017, \$18 million of the Term Loan Facility is due within one year.

### ii. Korean bank loans

As of March 31, 2017, Novelis Korea had \$93 million (₹ 603.20 crore) (KRW 103 billion) of outstanding long-term loans with various banks due within one year. All loans have variable interest rates with base rates tied to Korea's 91-day CD rate plus an applicable spread ranging from 0.91% to 1.58%.

### iii. Brazil BNDES loans

Novelis Brazil entered into loan agreements with Brazil's National Bank for Economic and Social Development (the BNDES loans) related to the plant expansion in Pindamonhangaba, Brazil (Pinda). As of March 31, 2017, there are \$2 million (₹ 12.97 crore) of the BNDES loans due within one year.

### iv. Other long-term debt

In December 2004, we entered into a fifteen-year finance lease obligation with Alcan for assets in Sierre, Switzerland, which has an interest rate of 7.5% and fixed quarterly payments of CHF 1.7 million (₹ 11.02 crore), (USD \$1.7 million). During fiscal 2013 and 2014, Novelis Inc. entered into various five-year finance lease arrangements to upgrade and expand our information technology infrastructure. As of March 31, 2017, we had \$1 million of other debt, including certain finance lease obligations, with due dates through December 2020.

**FINANCIAL HIGHLIGHTS** 

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### (e) Rupee term loan from Others

This loan is secured by a first ranking charge/ mortgage/ security interest in respect of all the moveable fixed assets of Mahan Aluminium Project and all the immoveable properties of Mahan Aluminium Project, both present and future. During the year the Company has prepaid ₹ 8.27 crore covering period March 2017 to March 2020.

### (f) Senior Notes

On August 29, 2016, Novelis Corporation, an indirect wholly owned subsidiary of Novelis Inc., issued \$1.15 billion in aggregate principal amount of 6.25% Senior Notes Due 2024 (the 2024 Notes). The 2024 Notes are guaranteed, jointly and severally, on a senior unsecured basis, by Novelis Inc. and certain of its subsidiaries. Additionally, on September 14, 2016, Novelis Corporation issued \$1.5 billion in aggregate principal amount of 5.875% Senior Notes Due 2026 (the 2026 Notes, and together with the 2024 Notes, the Notes). The 2026 Notes are guaranteed, jointly and severally, on a senior unsecured basis, by Novelis Inc. and certain of its subsidiaries. The interest rate on these senior notes ranges from 5.875% to 8.75%.

(₹ Crore)

(₹ Crore)

### 26. Trade Payables

	As at 31/03/2017		As at 31/03/2017 As at 31/03/2016			As at 01/04/2015		
	Non-current	Current	Non-current	Current	Non-current	Current		
Trade Payables	0.45	17,857.60	2.10	15,057.70	1.67	16,176.99		
-	0.45	17,857.60	2.10	15,057.70	1.67	16,176.99		

### 27. Other Financial Liabilities

			(Crore)
		As at	
Non-current	31/03/2017	31/03/2016	01/04/2015
Derivative liabilities	489.09	447.97	149.66
Capital creditors	9.70	33.79	74.77
Security and other deposits	1.25	3.67	2.47
Others	45.39	50.23	36.79
	545.43	535.66	263.69
Current			
Current maturities of Long-term Debts - (a)	5,300.23	527.62	1,365.84
Current maturities of Finance Lease obligations	66.00	76.46	71.82
Interest accrued but not due on Borrowings	955.77	1,010.20	1,004.92
Interest accrued and due on Borrowings	-	-	0.02
Investor Education and Protection Fund - (b)			
Unpaid Dividends	8.93	5.71	6.08
Application money received due for refund and interest accrued	0.31	0.31	0.31
thereon			
Unpaid Redeemable Preference Shares	-	0.07	0.07
Unpaid matured Debentures and interest accrued thereon	0.02	0.02	0.02
Derivative Liabilities	1,922.18	746.66	1,017.78
Derivative matured, pending settlement	321.30	271.75	120.85
Capital Creditors	1,404.58	1,585.69	2,079.67
Security and other Deposits	28.07	25.46	30.70
Debentures - (c)	3.00	3.00	3.00
Others	80.87	114.48	93.16
	10,091.26	4,367.43	5,794.24

(a) Current maturities of long term borrowing as at March 31, 2017 includes ₹ 4,504.51 crore falling due after one year for which prepayment notice has been served to lenders.

(b) These figures do not include any amount, due and outstanding, to be credited to "Investor Education and Protection Fund" except ₹ 0.02 crore (31/03/2016: ₹ 0.09 crore, 01/04/2015: ₹ 0.09 crore) which is held in abeyance due to legal cases pending. (c) In terms of Debenture Subscription Agreement between Utkal Alumina International Limited ('UAIL'), In terms of Debenture Subscription Agreement between Utkal Alumina International Limited ('UAIL'), subsidiary of the Group, and Orissa Mining Corporation Limited ('OMCL'), UAIL issued during the year, a Zero Coupon Unsecured Redeemable Non-convertible Debentures of ₹ 3.00 core to OMCL towards its obligation to pay OMCL an amount equivalent to 15% per annum on ₹ 20.00 crore as return up to March 31, 2017 which is due for redemption at par on September 30, 2017. DISCUSSION

### 28. Provisions

									(₹ Crore)	Ξ×
	As	at 31/03/2	017	As	at 31/03/20	016	Asa	at 01/04/2	015	GEMENT I AND ANA
	Non-			Non-			Non-			
	current	Current	Total	current	Current	Total	current	Current	Total	MAN
Employee	5,772.82	656.35	6,429.17	6,182.32	663.52	6,845.84	5,490.59	632.59	6,123.18	1
Benefits										ŝ
Other Provisions										DIRECTORS
- (b)										BIG
Environmental	34.29	9.13	43.42	33.95	10.36	44.31	17.67	25.85	43.52	-
Contingencies										s
Assets Retirement	235.95	36.69	272.64	207.11	-	207.11	170.62	-	170.62	BUSINESS Report
Obligation										
Enterprise Social	127.26	15.23	142.49	-	-	-	-	-	-	ISTAINABILITY & Responsibility
Responsibility										SUSTAINABILITY Responsibili
Restructuring	52.54	88.40	140.94	28.32	119.93	148.25	97.70	66.78	164.48	SPOI
Rehabilitation	24.89	4.75	29.64	214.17	9.90	224.07	369.17	-	369.17	SUST RE
Tax contingencies	180.83	-	180.83	183.83	-	183.83	225.76	-	225.76	
Others - (a)	531.57	213.17	744.74	479.36	196.88	676.24	486.05	108.16	594.21	. E
	1,187.33	367.37	1,554.70	1,146.74	337.07	1,483.81	1,366.97	200.79	1,567.76	E DOF
	6,960.15	1,023.72	7,983.87	7,329.06	1,000.59	8,329.65	6,857.56	833.38	7,690.94	E RI
(a) Primarily inc	lude provi	sions for	claims of	suppliers,	contracto	ors, custor	ners, reve	nue autho	orities and	CORPORATE RNANCE REI
others, where	e the Grou	p anticipa	tes probab	ole outflow						CORPORATE Governance Report
(b) Movements in each class of provisions are set out below:										

(b) Movements in each class of provisions are set out below:

								(Crore)	6 7
	Environmental Contingencies	Assets Retirement Obligation	Enterprise social responsibility	Restructuring	Rehabilitation	Tax contingencies	Other Provisions	Total	SHAREHOLDER INFORMATION
As at April 01, 2015	43.52	170.62	-	164.48	369.17	225.76	594.21	1,567.76	: ARE
Additional provisions recognised	1.99	23.97	-	40.89	15.85	43.73	171.97	298.40	IN SH
Amount used	(2.75)	-	-	(50.10)	(0.49)	(87.66)	(60.98)	(201.98)	
Amount reversed	-	-	-	-	(187.46)	-	(3.25)	(190.71)	SOCIAL
Unwinding of discounts	0.21	11.29	-	-	5.60	-	-	17.10	SOCIAL REPORT
Exchange adjustment	1.34	6.17	-	(6.29)	21.40	2.00	(25.09)	(0.47)	
Amount reversed on loss of control	-	-	-	-	-	-	(1.48)	(1.48)	MENTS
Other	-	(4.94)	-	(0.73)	-	-	0.86	(4.81)	ATE
As at March 31, 2016	44.31	207.11	-	148.25	224.07	183.83	676.24	1,483.81	NDA ST
Additional provisions recognised	15.41	46.06	142.49	43.21	1.18	56.46	141.22	446.03	STANDALONE FINANCIAL STATEMENTS
Amount used	(9.37)	(0.28)	-	(63.84)	(0.26)	(25.00)	(125.48)	(224.23)	EIN I
Amount reversed	(7.39)	-	-	-	-	-	-	(7.39)	
Unwinding of discounts	0.87	14.64	-	-	2.08	-	-	17.59	LIDATED Statements
Exchange adjustment	(0.24)	(2.46)	-	12.33	-	(34.46)	53.79	28.96	
Amount reversed on loss of control	-	-	-	-	(197.43)	-	-	(197.43)	
Other	(0.17)	7.57	-	0.99	-	-	(1.03)	7.36	NCI
As at March 31,2017	43.42	272.64	142.49	140.94	29.64	180.83	744.74	1,554.70	CONSC

(₹ Crore)

### 29. Other Liabilities

						(₹ Crore)	
	As at 31/03/2017		As at 31/03	8/2016	As at 01/04/2015		
	Non-current	Current	Non-current	Current	Non-current	Current	
Advance from Customers	-	280.01	-	328.23	-	292.65	
Deferred Income	400.45	49.68	431.27	64.97	482.18	62.28	
Statutory dues Payables	7.11	766.84	2.40	686.66	4.04	552.70	
Others Payable	114.83	128.28	122.49	149.66	135.43	577.20	
	522.39	1,224.81	556.16	1,229.52	621.65	1,484.83	

(₹ Crore)

### 30. Current Borrowings

			(K Crore)
		As at	
	31/03/2017	31/03/2016	01/04/2015
Secured			
Loans repayable on demand			
From Banks - Rupee Loans	242.84	227.99	379.31
From Banks - Foreign Currency Loans	32.43	145.76	110.68
Other Loans			
From Banks - Foreign Currency Loans	1,135.90	2,542.79	3,694.24
From Other Parties - Foreign Currency Loans	2.09	2.53	3.99
	1,413.26	2,919.07	4,188.22
Unsecured			
Loans repayable on demand			
From Banks - Rupee Loans	150.00	75.00	106.17
From Other Parties - Rupee Loans	-	-	170.00
Other Loans			
From Banks - Rupee Loans	64.86	-	14.98
From Banks - Foreign Currency Loans	4,964.31	6,005.68	8,980.08
From Other Parties - Rupee Loans	3.50	19.09	
	5,182.67	6,099.77	9,271.23
	6,595.93	9,018.84	13,459.45

- (a) Working Capital Loan for Aluminium Business of the Parent granted under the Consortium Lending Arrangement are secured by a first pari-passu charge on entire stocks of raw materials, work-in-process, finished goods, consumable stores and spares and also book debts pertaining to the Company's Aluminium business, both present and future. Working Capital Loan of State Bank of India for the Copper business is secured by a first pari-passu charge by way of hypothecation of stocks of raw materials, workin-process, finished goods and consumable stores and spares and also book debts and other moveable assets of Copper business, both present and future.
- (b) As of March 31, 2017, short term borrowings of Novelis Inc consists of \$175.13 million (₹ 1,135.90 crore) of short-term loans under our ABL Revolver, \$50 million (₹ 324.30 crore) in Novelis Brazil loans, and \$59 million (₹ 380.24 crore) in Novelis China loans (CNY 405 million).
- (c) Cash Credit facilities for Utkal Alumina International Limited (Utkal) with banks are repayable on demand and carries floating interest rate at MCLR (ranging from 3 months to one year) + Spread (ranging from 25 to 55 bps). The facilities are availed under the consortium lending arrangement and are secured by (a) first pari-passu charge by hypothecation of investments classified as "held for trading", entire stocks of raw materials, semi-finished and finished goods, consumable stores and spares, investments classified as "available for sale", stock-in trade and book debts pertaining to the Utkal's business, both present and future and (b) second charge on the fixed assets of Utkal.

## 31. Revenue from Operations

31.	Revenue from Operations			AL TS
			(₹ Crore)	FINANCIAL
		Year e		HIGH
		31/03/2017		
	Sale of Products (including excise duty)	102,006.46	100,538.36	NOI
	Sale of Services	39.87	41.84	MANAGEMENT DISCUSSION AND ANALYSIS
	Other Operating Revenues	585.12	621.32	GEMENT DISCU AND ANALYSIS
	other operating nevenues	102,631.45	101,201.52	AN
		102,031.43	101,201.32	AND
32.	Other Income			
			(₹ Crore)	2
		Year e	. ,	1.0
		31/03/2017	31/03/2016	DIRECTORS REPORT
	Interest Income			RECTOR
	On Non-current Investments	2.53	8.27	ā
	On Current Investments	173.22	170.83	
	On Others	239.61	375.74	RT
	Dividend Income			3USII 3EPO
	On Non-current Investments	36.69	27.95	Y & I
	On Current Investments	1.73	18.10	
	Gain/ (Loss) on sale of Investments (Net)			ISTAINABILITY & BUSINE RESPONSIBILITY REPORT
	On Non-current Investments	0.11	-	SUSTAINABILITY & BUSINESS Responsibility report
	On Current Investments	3.54	10.30	s :
	Gains (losses) on Financial Assets measured at Fair Value through Profit and Loss (Net)	551.25	300.37	
	Profit/ (Loss) on Property, Plant and Equipment and Intangibles Assets sold/	(63.83)	(25.25)	POR
	discarded (Net)			E RE
	Rent Income	12.89	7.82	CORPORATE Governance Repor
	Liabilities no longer required written back	39.06	39.38	CO
	Government Grants - (a)	79.52	77.02	CO
	Other Non-Operating Income (Net)	34.68	178.28	1
		1,111.00	1,188.81	DER 10N
	(a) Grant income relates to carbon emission credit allotments for certain operation			SHAREHOLDER INFORMATION
	grant income associated with fixed assets investments in North America, Sou	th America an	d Asia of the	NFOF
	the Group's subsidiary, Novelis Inc.			- ~
33.	Cost of Materials Consumed			. 4 5
			(₹ Crore)	SOCIA
		Year e		S E
		31/03/2017		
	Raw Materials	58,393.18	58,256.83	STANDALONE FINANCIAL STATEMENTS
	Packing Materials	3.45	10.88	ONE
		58,396.63	58,267.71	
	Less: Transferred to Capital Work-in-Progress	-	(133.21)	STAI
		58,396.63	58,134.50	INA
24	Purchases of Stock-in-Trade			
34.	Purchases of Stock-In-Trade			TS
			(₹ Crore)	ED
		Year e		CONSOLIDATED NCIAL STATEMI
		31/03/2017		NSOL
	Materials Purchased	89.11	1.48	CONSOLIDATED FINANCIAL STATEMENTS
		89.11	1.48	LIN

## 35. Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade

			(₹ Crore)
		Year	ended
		31/03/2017	31/03/2016
	Opening Stocks		
	Work-in-Progress	6,451.73	7,347.99
	Finished Goods	2,871.68	3,006.41
	Stock-in-Trade		
		9,323.41	10,354.40
	Less: Closing Stocks		
	Work-in-Progress	8,885.59	6,451.73
	Finished Goods	3,025.14	2,871.68
	Stock-in-Trade		
		11,910.73	9,323.41
		(2,587.32)	1,030.99
	Inventories of Discontinued/ Disposed Operations	(88.27)	(29.80)
	Change in Excise Duty on Stock (Net)	1.27	3.63
	Currency Translation Adjustment (Net)	(150.07)	278.23
		(2,824.39)	1,283.05
36.	Employee Benefits Expenses		
	Salaries and Wages	6,075.78	5,736.03
	Contribution to Provident and Other Funds	539.58	
	Gratuity, Pension and other Defined Benefit Plans	615.57	
	Employee Share-based Payment Expenses (refer Note 48 C)	139.86	
	Employee Welfare Expenses	1,186.76	( )
		8,557.55	
	Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development		
		8,546.01	8,085.88
37.	Power and Fuel		
		9 500 76	0.001.66
	Power and Fuel Expenses	8,522.76	
	Less: Transferred to Capital Work-in-Progress	(7.79) <b>8,514.97</b>	
		0,514.97	9,100.43
38.	Finance Costs		
	Interest Expenses	4,693.88	4,944.98
	(Gain) /Loss on Foreign Currency Transactions and Translation (Net)	1.00	33.91
	Loss/ (gain) on extinguishment of debt	917.28	54.93
	Other Borrowing Costs	141.74	192.63
		5,753.90	5,226.45
	Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development	(11.46)	(92.65)
		5,742.44	5,133.80

39. Depreciation and Amortsation Expenses         (C Urore) Team         (C Urore) (C Urore) 31/03/2017         (C Urore) 31/03/2017         (C Urore) 31/03/2017         (C Urore) 31/03/2017         (C Urore) 31/03/2017         (C Urore) 31/03/2016         (C Urore) 31/03/2017         (C Urore) 31/03/2017 </th <th>39.</th> <th>Depreciation and Amortisation Expenses</th> <th></th> <th>(₹ Crore)</th> <th>AL</th>	39.	Depreciation and Amortisation Expenses		(₹ Crore)	AL
Depreciation of Property, Plant and Equ ipment         3,910.45         3,719.51         Monte Property           Depreciation of Investment Properties         0.56         0.56         0.56         0.56           Amortisation of Investment Properties         4457.80         4,342.55         4457.80         4,342.55           4.00         (Reversal of)/ Impairment loss of Property, Plant and Equipment and Intangible Assets         4457.24         4,346.26           4.01         (Reversal of)/ Impairment loss of Property, Plant and Equipment and Intangible Asset (Net)         (Correr)         11.54         702.233           (a)         For the year ended March 31, 2017, Novelis Inc, a subsidiary of the group, has recorded ₹11.54 correr as impairment loss related to its plant and equipment (including ₹ 5.12 corre towards Capital Work-in-Progress) as a result of uneconomical operation of the carein assets of Novelis Inc, subsidiary of the Group.         1.         1.         100.36           (a)         For the year ended March 31, 2016, the Group has recorded impairment loss with regard to following:         1.         Impairment loss of ₹161.03 corre arising on declining commodity prices relating to Muri Alumina Unit, enc of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).         100.16         1.016.07         1.022.21         1.016.07         1.016.07         1.016.07         1.016.07         1.016.07         1.016.07 <th></th> <td></td> <td>Year e</td> <td>nded</td> <td>ANCI</td>			Year e	nded	ANCI
Depreciation of Property, Plant and Equ ipment         3,910.45         3,719.51         Monte Property           Depreciation of Investment Properties         0.56         0.56         0.56         0.56           Amortisation of Investment Properties         4457.80         4,342.55         4457.80         4,342.55           4.00         (Reversal of)/ Impairment loss of Property, Plant and Equipment and Intangible Assets         4457.24         4,346.26           4.01         (Reversal of)/ Impairment loss of Property, Plant and Equipment and Intangible Asset (Net)         (Correr)         11.54         702.233           (a)         For the year ended March 31, 2017, Novelis Inc, a subsidiary of the group, has recorded ₹11.54 correr as impairment loss related to its plant and equipment (including ₹ 5.12 corre towards Capital Work-in-Progress) as a result of uneconomical operation of the carein assets of Novelis Inc, subsidiary of the Group.         1.         1.         100.36           (a)         For the year ended March 31, 2016, the Group has recorded impairment loss with regard to following:         1.         Impairment loss of ₹161.03 corre arising on declining commodity prices relating to Muri Alumina Unit, enc of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).         100.16         1.016.07         1.022.21         1.016.07         1.016.07         1.016.07         1.016.07         1.016.07         1.016.07 <th></th> <td></td> <td></td> <td></td> <td>FIN/ HIGH</td>					FIN/ HIGH
Depreciation of Investment Properties         0.56         0.61         0.66         0.61           Amortisation of Intangible Assets         546.79         628.13         4,457.24         4,346.25           Less: Transferred to Capital Work-in-Progress         0.66         (1.45)         4,457.24         4,346.26           40. (Reversal of)/ Impairment Loss of Property, Plant and Equipment and Intangible Assets (Net)         (* Crore)         Year ended         31/03/2016         11.54         722.33         11.54         722.33         11.54         722.33         11.54         722.33         11.54         160.63         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54         10.66         11.54 <td< td=""><th></th><td>Depreciation of Property, Plant and Equ ipment</td><td></td><td></td><td></td></td<>		Depreciation of Property, Plant and Equ ipment			
View         View <th< td=""><th></th><td></td><td></td><td></td><td>NO</td></th<>					NO
View         View <th< td=""><th></th><td></td><td></td><td></td><td>USSI</td></th<>					USSI
View         View <th< td=""><th></th><td>, and a data in the internation of the order</td><td></td><td></td><td>DISC</td></th<>		, and a data in the internation of the order			DISC
View         View <th< td=""><th></th><td>Less: Transferred to Capital Work-in-Progress</td><td></td><td></td><td>ANA</td></th<>		Less: Transferred to Capital Work-in-Progress			ANA
View         View <th< td=""><th></th><td></td><td></td><td>. ,</td><td></td></th<>				. ,	
View         View <th< th=""><th>40</th><th>(Reversal of)/ Impairment loss of Property Plant and Equipment and Intangib</th><th></th><th><u> </u></th><th>AANAG</th></th<>	40	(Reversal of)/ Impairment loss of Property Plant and Equipment and Intangib		<u> </u>	AANAG
Impairment Loss/ (Reversal)Impairment Loss / Reversal)Impairment Loss adjusted against Business Reconstruction Reserve (BRR) - ((b) ii)Impairment Loss adjusted against Business Reconstruction Reserve (BRR) - ((b) ii)Impairment Loss adjusted against Business Reconstruction Reserve (BRR) - ((b) ii)Impairment Loss adjusted against Business Reconstruction Reserve (BRR) - ((b) ii)Impairment Loss adjusted against Business Reconstruction Reserve (BRR) - ((b) ii)Impairment Loss adjusted against Business Reconstruction Reserve (BRR) - ((b) ii)Impairment Loss of 1 1.54Impairment Loss of 1 1.56Impairment Loss of 1 1.54Impairment Loss of 1 1.56Impairment Loss of 1 1.54Impairment Loss of 1 1.54Impairment Loss of 1 1.56Impairment Loss of 1 1.56Impairment Loss of 1 1	40.	(neversal of/ impairment loss of Property, Plant and Equipment and intangib		,	<
(a)       For the year ended March 31, 2017, Novelis Inc, a subsidiary of the group, has recorded ₹ 11.54 crore as impairment loss related to its plant and equipment (including ₹ 5.12 crore towards Capital Work-in-Progress) in North America.       (b)       For the year ended March 31, 2016, the Group has recorded impairment loss with regard to following: <ul> <li>Impairment loss of ₹ 160.63 crore (including ₹ 146.92 crore towards Capital Work-in-Progress) as a result of uneconomical operation of the certain assets of Novelis Inc, subsidiary of the Group.</li> <li>Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).</li> </ul> <li><b>41. Other Expenses</b> <ul> <li>(C consumption of Stores and Spares Papairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Machinery</li> <li>1,711.46</li> <li>1,60.63</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Machinery</li> <li>1,711.46</li> <li>1,60.60</li> <li>81.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.41</li> <li>7.43</li> <li>0.64</li></ul></li>					ŝ
(a)       For the year ended March 31, 2017, Novelis Inc, a subsidiary of the group, has recorded ₹ 11.54 crore as impairment loss related to its plant and equipment (including ₹ 5.12 crore towards Capital Work-in-Progress) in North America.       (b)       For the year ended March 31, 2016, the Group has recorded impairment loss with regard to following: <ul> <li>Impairment loss of ₹ 160.63 crore (including ₹ 146.92 crore towards Capital Work-in-Progress) as a result of uneconomical operation of the certain assets of Novelis Inc, subsidiary of the Group.</li> <li>Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).</li> </ul> <li><b>41. Other Expenses</b> <ul> <li>(C consumption of Stores and Spares Papairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Machinery</li> <li>1,711.46</li> <li>1,60.63</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Machinery</li> <li>1,711.46</li> <li>1,60.60</li> <li>81.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.41</li> <li>7.43</li> <li>0.64</li></ul></li>		Impairment Less / (Deversel)			ORT
(a)       For the year ended March 31, 2017, Novelis Inc, a subsidiary of the group, has recorded ₹ 11.54 crore as impairment loss related to its plant and equipment (including ₹ 5.12 crore towards Capital Work-in-Progress) in North America.       (b)       For the year ended March 31, 2016, the Group has recorded impairment loss with regard to following: <ul> <li>Impairment loss of ₹ 160.63 crore (including ₹ 146.92 crore towards Capital Work-in-Progress) as a result of uneconomical operation of the certain assets of Novelis Inc, subsidiary of the Group.</li> <li>Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).</li> </ul> <li><b>41. Other Expenses</b> <ul> <li>(C consumption of Stores and Spares Papairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Machinery</li> <li>1,711.46</li> <li>1,60.63</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Buildings</li> <li>201.91</li> <li>225.23</li> <li>Repairs to Machinery</li> <li>1,711.46</li> <li>1,60.60</li> <li>81.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.31</li> <li>0.63</li> <li>1.41</li> <li>7.43</li> <li>0.64</li></ul></li>					
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ii.       Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).         41. Other Expenses       (₹ Crore)         Year ended         Consumption of Stores and Spares         Repairs to Buildings         Rates and Taxes       162.24       176.07         Rental Charges       286.13       228.03         Payments to Auditors       59.01       50.90         Research and Development       408.81       370.22         Freight and Forwarding Expenses (Net)       3.251.18       3.129.46         Allowance for doubtful debt, loans, advances and receivables (Net)       0.75       26.25         Prior Period Items (Net)       0.34       1.83       19.85         Directors' Fees and Commission       11.41       7.43       20.63       4.906.59         Ocation       35.28					
ii.       Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).         41. Other Expenses       (₹ Crore)         Year ended         Consumption of Stores and Spares         Repairs to Buildings         Rates and Taxes       162.24       176.07         Rental Charges       286.13       228.03         Payments to Auditors       59.01       50.90         Research and Development       408.81       370.22         Freight and Forwarding Expenses (Net)       3.251.18       3.129.46         Allowance for doubtful debt, loans, advances and receivables (Net)       0.75       26.25         Prior Period Items (Net)       0.34       1.83       19.85         Directors' Fees and Commission       11.41       7.43       20.63       4.906.59         Ocation       35.28					NES
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ii.       Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).         41. Other Expenses       (₹ Crore)         Year ended         Consumption of Stores and Spares         Repairs to Buildings         Rates and Taxes       162.24       176.07         Rental Charges       286.13       228.03         Payments to Auditors       59.01       50.90         Research and Development       408.81       370.22         Freight and Forwarding Expenses (Net)       3.251.18       3.129.46         Allowance for doubtful debt, loans, advances and receivables (Net)       0.75       26.25         Prior Period Items (Net)       0.34       1.83       19.85         Directors' Fees and Commission       11.41       7.43       20.63       4.906.59         Ocation       35.28		Progress) in North America.			/ & E
ii.       Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).         41. Other Expenses       (₹ Crore)         Year ended         Consumption of Stores and Spares         Repairs to Buildings         Rates and Taxes       162.24       176.07         Rental Charges       286.13       228.03         Payments to Auditors       59.01       50.90         Research and Development       408.81       370.22         Freight and Forwarding Expenses (Net)       3.251.18       3.129.46         Allowance for doubtful debt, loans, advances and receivables (Net)       0.75       26.25         Prior Period Items (Net)       0.34       1.83       19.85         Directors' Fees and Commission       11.41       7.43       20.63       4.906.59         Ocation       35.28		(b) For the year ended March 31, 2016, the Group has recorded impairment loss	with regard to f	following:	
ii.       Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).         41. Other Expenses       (₹ Crore)         Year ended         Consumption of Stores and Spares         Repairs to Buildings         Rates and Taxes       162.24       176.07         Rental Charges       286.13       228.03         Payments to Auditors       59.01       50.90         Research and Development       408.81       370.22         Freight and Forwarding Expenses (Net)       3.251.18       3.129.46         Allowance for doubtful debt, loans, advances and receivables (Net)       0.75       26.25         Prior Period Items (Net)       0.34       1.83       19.85         Directors' Fees and Commission       11.41       7.43       20.63       4.906.59         Ocation       35.28		i. Impairment loss of ₹ 160.63 crore (including ₹ 146.92 crore towards Cap	ital Work-in-Pro	ogress) as a	NAB
ii.       Impairment loss of ₹ 561.70 crore arising on declining commodity prices relating to Muri Alumina Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47).         41. Other Expenses       (₹ Crore)         Year ended         Consumption of Stores and Spares         Repairs to Buildings         Rates and Taxes       162.24       176.07         Rental Charges       286.13       228.03         Payments to Auditors       59.01       50.90         Research and Development       408.81       370.22         Freight and Forwarding Expenses (Net)       3.251.18       3.129.46         Allowance for doubtful debt, loans, advances and receivables (Net)       0.75       26.25         Prior Period Items (Net)       0.34       1.83       19.85         Directors' Fees and Commission       11.41       7.43       20.63       4.906.59         Ocation       35.28				<b>U</b> /	STAI
Unit, one of its cash generating unit of Aluminium Business, using value in use basis for recoverable amount. This entire amount has been adjusted against BRR (refer Note 47). 41. Other Expenses (* Crore) Year ended 31/03/2017 31/03/2016 2,693.66 2,810.29 Repairs to Buildings 2,693.66 2,810.29 Repairs to Buildings 2,01.91 225.23 Repairs to Buildings 201.91 225.23 Repairs to Machinery 1,711.46 1,660.08 162.24 176.07 Rental Charges 204.64 230.62 Payments to Auditors Research and Development 408.81 370.32 Freight and Forwarding Expenses (Net) Allowance for doubtful debt, loans, advances and receivables (Net) 55.23 (7.03) Provision for Expected Credit Loss Bad debt, loans, advances and receivables written off/ (written back) (Net) 0.34 1.87 Donation Birectors' Fees and Commission 11.41 7.43 (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Fair Value of Derivatives (Net) (Gain)/ Loss on Change in Carinety			-		3
amount. This entire amount has been adjusted against BRR (refer Note 47).       Image: Construction of Stores and Spares       (₹ Crore)         41. Other Expenses       Image: Consumption of Stores and Spares       2,693,66       2,810,29         Repairs to Buildings       2,01,91       225,23       Repairs to Machinery       1,711,46       1,660,08         Retes and Taxes       162,24       176,07       370,329,2016       Image: Consumption of Stores and Spares       201,91       225,23       204,64       230,62       201,91       225,23       204,64       230,62       201,61       2,92,02       Image: Consumption of Stores and Spares       204,64       230,62       201,61       2,92,02       Image: Consumption of Stores       201,61       2,92,63       201,61       2,92,63       201,61       2,92,63       201,61       2,92,63       201,61       3,129,45       3,14,137       0,63       3,221       19,8					
Consumption of Stores and Spares         2,693.66         2,810.29         Papairs to Buildings         201.91         225.23           Repairs to Buildings         1,711.46         1,660.08         1,711.46         1,660.08         1,622.44         176.07         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.25         177.03         183.1         0.63         183.21         19.85         19.85         <		• • •		recoverable	BT
Consumption of Stores and Spares         2,693.66         2,810.29         Papairs to Buildings         201.91         225.23           Repairs to Buildings         1,711.46         1,660.08         1,711.46         1,660.08         1,622.44         176.07         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.25         177.03         183.1         0.63         183.21         19.85         19.85         <			<i>(</i> ).		E E
Consumption of Stores and Spares         2,693.66         2,810.29         Papairs to Buildings         201.91         225.23           Repairs to Buildings         1,711.46         1,660.08         1,711.46         1,660.08         1,622.44         176.07         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.25         177.03         183.1         0.63         183.21         19.85         19.85         <	41.	Other Expenses		· · · ·	RPORA ANCE
Consumption of Stores and Spares         2,693.66         2,810.29         Papairs to Buildings         201.91         225.23           Repairs to Buildings         1,711.46         1,660.08         1,711.46         1,660.08         1,622.44         176.07         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.24         176.07         175.19         162.25         177.03         183.1         0.63         183.21         19.85         19.85         <					COF
Repairs to Buildings         201.91         225.23         Hermitian of the second se					60\
Repairs to Machinery         1,711.46         1,660.08         1,711.46         1,660.08         162.24         176.07           Rates and Taxes         162.24         176.07         286.13         228.03         204.64         230.62         29         29         204.64         230.62         29         204.64         230.62         29         204.64         230.62         20         30         10         20.99         Research and Development         408.81         370.32         3129.45					
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(Gain)/ Loss on Change in Fair Value of Derivatives (Net)353.28(427.71)(Gain) / Loss on Foreign Currency Transactions and Translation (Net)(49.98)37.02Cost of Own Manufactured Products Capitalized/ Used(20.84)(22.60)Premium on Coal Extraction661.4720.63Miscellaneous Expenses5,104.064,906.59Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development(105.56)(182.42)					ATEN -
(Gain)/ Loss on Change in Fair Value of Derivatives (Net)353.28(427.71)(Gain) / Loss on Foreign Currency Transactions and Translation (Net)(49.98)37.02Cost of Own Manufactured Products Capitalized/ Used(20.84)(22.60)Premium on Coal Extraction661.4720.63Miscellaneous Expenses5,104.064,906.59Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development(105.56)(182.42)		Donation			L ST
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(Gain)/ Loss on Change in Fair Value of Derivatives (Net)353.28(427.71)(Gain) / Loss on Foreign Currency Transactions and Translation (Net)(49.98)37.02Cost of Own Manufactured Products Capitalized/ Used(20.84)(22.60)Premium on Coal Extraction661.4720.63Miscellaneous Expenses5,104.064,906.59Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development(105.56)(182.42)		(Gain)/ Loss on assets held for sale	(14.66)	(2.88)	INAN
Cost of Own Manufactured Products Capitalized/ Used(20.84)(22.60)Premium on Coal Extraction661.4720.63Miscellaneous Expenses5,104.064,906.5915,119.6213,441.13Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development(105.56)(182.42)		(Gain)/ Loss on Change in Fair Value of Derivatives (Net)	353.28	(427.71)	<u>ш</u>
Cost of Own Manufactured Products Capitalized/ Used(20.84)(22.60)Premium on Coal Extraction661.4720.63Miscellaneous Expenses5,104.064,906.5915,119.6213,441.1313,441.13Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development(105.56)(182.42)15,014.0613,258.71					S
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Miscellaneous Expenses         5,104.06         4,906.59         15           Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development         (105.56)         (182.42)           15,014.06         13,258.71					
Less: Transferred to Capital Work-in-Progress/ Intangible Assets under development (105.56) (182.42) 13,441.13 (105.56) (182.42) 15,014.06 13,258.71		Premium on Coal Extraction	661.47		DATE
Less: Iransferred to Capital Work-in-Progress/ Intangible Assets under development (105.56) (182.42) 15,014.06 13,258.71		Premium on Coal Extraction	661.47 <u>5,104.06</u>	4,906.59	SOLIDATE L STATEI
		Premium on Coal Extraction Miscellaneous Expenses	661.47 	4,906.59 13,441.13	CONSOLIDATE NCIAL STATEI
		Premium on Coal Extraction Miscellaneous Expenses	661.47 	4,906.59 13,441.13 (182.42)	CONSOLIDATE FINANCIAL STATE

### 42. Exceptional Income/ (Expenses) (Net)

		(₹ Crore)
	Year	ended
	31/03/2017	31/03/2016
Exceptional Income - (a)	143.62	-
Less: Exceptional Expenses - (b)	(151.26)	(576.53)
	(7.64)	(576.53)

- (a) During the year ended March 31, 2017, the Group has sold its entire holding in its subsidiary, Aditya Birla Minerals Limited, Australia (ABML) by accepting an off-market take-over offer from Metals X Limited. As per the offer, a part of the proceeds was realised in cash and the balance in the equity shares of Metals X Limited. The equity shares of Metals X Limited received as part of this transaction have also been liquidated. The resultant gain of ₹ 143.62 crore arising out of these transactions is accounted for as exceptional income.
- (b) Exceptional Expenses consist of followings:
  - i. During the year ended March 31, 2017, Novelis Inc, wholly-owned subsidiary of the Company, has sold its 59.15% equity interest in Aluminium Company of Malaysia Berhad to Towerpack Sdn. Bhd. for USD 12 million. The transaction includes Novelis's interest in the Bukit Raja, Malaysia facility, which processed aluminium within the construction/industrial and heavy and light gauge foil markets, and the wholly owned entity Alcom Nikkei Specialty Coating Sdn. Berhad. The resultant loss arising out of these transactions is ₹ 91.22 crore.
  - ii. Through a Gazette Notification (G.S.R 837(E) dated 31 August 2016), Ministry of Coal, Government of India has amended the applicability of the Mines and Minerals (Contribution to District Minerals Foundation) Rules, 2015 retrospectively from January 12, 2015 as against earlier applicability being later date on which District Mineral Foundation is established or October 20, 2015. Accordingly, during the year ended March 31, 2017, an amount of ₹ 60.04 crore has been provided for additional obligation that may arise as result of this amendment in respect to coal purchased by the Company through e-auction and linkage.
  - iii. During the year ended March 31, 2016, the Group has recorded ₹ 576.53 crore as exceptional expense which represents impairment of Fixed Assets ₹ 450.91 crore and write down in value of inventories ₹ 125.62 crore of Birla Nifty Pty Limited, a subsidiary of the Company, as a result of potential decrease in Cu grade in the ore for remaining life of the mine, economically unviable of recovery of copper and change in macro economic conditions.

### 43. Income Tax Expenses

The Group's income tax expenses and effective tax rate reconciliation given below:

(a) Amount recognised in Consolidated Statement of Profit and Loss

		(₹ Crore)
	Year ended	
	31/03/2017	31/03/2016
i. Current Tax		
Current tax on profits for the year	1,375.64	992.46
Adjustments for current tax of prior periods (Net)	(54.66)	16.99
Total current tax expenses	1,320.98	1,009.45
ii. MAT Credit Entitlement		
MAT Credit Entitlement	(407.34)	(112.93)
	(407.34)	(112.93)
iii. Deferred Tax		
Deferred Tax for the year	454.07	(348.82)
Tax adjustments for earlier years (Net)	64.88	(49.27)
Total deferred tax expenses	518.95	(398.09)
Total Income Tax Expenses	1,432.59	498.43

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### (b) Reconciliation of Effective Tax Rate

	Year ended 3	21/02/2017	Year ended 3	(₹ Crore)	FINANCI/ HIGHLIGH
	Tax rate (%)	Amount	Tax rate (%)	Amount	느도
Profit/ (Loss) from Continuing Operations before Tax		3,314.39		(42.55)	ISSION
Tax expenses using the Company's domestic tax rate Effect of:	34.608%	1,147.04	34.608%	(14.73)	MANAGEMENT DISCUSSION AND ANALYSIS
Tax credits and other concessions		(66.85)		(61.26)	AI
Income exempt from tax		(204.63)		(400.98)	MAN
Expenses not deductible in determining taxable profit		11.25		39.10	ŵ
Tax on income (domestic and foreign) at rates different from statutory income tax rate		90.43		(156.04)	DIRECTORS
Adjustments pertaining to prior years		9.83		(32.24)	ā
Previously unrecognised tax loss, tax credit		0.39		(0.54)	1
or temporary difference of a prior period now recognised					USINESS EPORT
Uncertain tax positions		37.45		42.92	8 N R
Share of profit of equity accounted investees		5.80		34.94	
Differences in tax rates in foreign jurisdictions		8.11		32.20	SUSTAINABILITY & BUSINESS Responsibility report
Reduction in tax rate		(0.02)		0.26	SUS
Set-off of book losses as per the provisions of Section 115JB of the Income Tax Act, 1961		(0.29)		0.78	H I
Deferred tax not recognised on carry forward losses and benefits		530.25		1,006.98	CORPORATE Governance Report
Foreign exchange translation & remeasurement		(77.48)		69.00	CORPORATE ERNANCE REI
Deferred Tax not recognised on assets		(67.16)		(48.16)	GOV
Others	_	8.47	_	(13.80)	1
Total Tax expenses recognised in the		1,432.59		498.43	ű.
Consolidated Statement of Profit and Loss	_		_		ATIO
scontinued Operations					SHAREHOLDER Information
Profit/ (Loss) from Discontinued Operations					s =

#### 44. Discontinued Operations

### A. Profit/ (Loss) from Discontinued Operations

Mahan Coal Limited (Mahan Coal) and Tubed Coal Mines Limited (Tubed Coal), joint operations of SOCIAL the Company, have been classified as discontinued operations since the going concern of these joint operations vitiated following de-allocation of coal blocks earlier allotted to them. Assets and liabilities of these joint operations have been classified as held for sale. Further, during year ended March 31, 2016, the Group has also classified Mt Gordon operation of Aditya Birla Minerals Limited, subsidiary of the Group, as discontinued operation in view of its decision to sale of its shareholding in Birla Mt. Gordon Pty Limited which has been subsequently sold in September, 2015. Profit/ (Loss) and Cash Flow relating to these discontinued operations are given below:

(a) Profit/ (Loss) from Discontinued Operations

		(₹ Crore) :		
	Year e	Year ended		
	31/03/2017	31/03/2016	IDATED	
INCOME			AL STI	
Other Income	1.55	0.87	CON ANCI/	
	1.55	0.87	FIN	

		(₹ Crore)
	Year	ended
	31/03/201	7 31/03/2016
<u>EXPENSES</u>		
Finance Costs		- 3.48
Employee Benefits Expenses	0.3	7 0.83
Depreciation and Amortization		- 1.77
(Reversal of)/ Impairment Loss of Property, Plant a and Intangible Assets	and Equipment	- 141.41
Other Expenses	0.6	3 13.90
	1.0	5 161.39
Profit/ (Loss) from Discontinued Operations before	e Tax 0.5	0 (160.52)
Income Tax Expenses		
Profit/ (Loss) from Discontinued Operations (Net c	of Tax) 0.5	0 (160.52)
(b) Cash Flow summary for Discontinued Operations		
Net cash inflow/(outflow) from Operating Activities	(0.81	) (14.93)
Net cash inflow/(outflow) from Investing Activities	108.6	1 (2.61)
Net cash inflow/(outflow) from Financing Activities	(100.45	) 0.80
Net increase/(decrease) in cash generated from Discor	ntinued Operation 7.3	5 (16.74)
Profit/ (Loss) on sale of Discontinued Operations		

#### Β. 0111/ (L055) 01 i sale o iscontinued Opera .10

Aditya Birla Minerals Limited, one of subsidiaries of the Group, sold its Mt Gordon operation by way of sale of its 100% shareholding in Birla Mt. Gordon Pty Limited. The signing of the sale transaction occurred on September 20, 2015 and the completion of the transaction took place on October 27, 2015 subsequent to fulfilment of all conditions precedent.

(a) Details of the sale of discontinued operation Mt. Gordon Pty Limited:

	(₹ Crore)
Consideration (Net of selling expenses)	23.63
Carrying amount of Net Assets sold	(23.63)
Gain/ (Loss) on sale of Subsidiary	-

(b) The carrying amount of assets and liabilities as at the date of sale September 20, 2015 were as follows:

	(₹ Crore)
Assets:	
Property, Plant and Equipment	204.12
Other Non-current Assets	6.43
Inventories	2.84
Trade Receivables	0.37
Other Current Assets	0.05
	213.81
Liabilities:	
Trade Payables	0.69
Other Current Liabilities	189.49
	190.18
Net Assets	23.63

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45.	Other	Com	oreher	nsive	Income
- <b>TO</b> -		00111		10140	moonic

45.	<b>Other Comprehensive Income</b> The disaggregation of changes to other comprehensive income (OCI) by each class	s is given belo		FINANCIAL HIGHLIGHTS
		Veer	(₹ Crore)	; <b>"</b> 王
		Year e		NO
	(a) the weather will wat he weather side at the Durith and the set	31/03/2017	31/03/2016	GEMENT DISCUSSION AND ANALYSIS
	(a) Items that will not be reclassified to Profit and Loss	000.01		GEMENT DISCU AND ANALYSIS
	Actuarial Gain/ (Loss) on Defined Benefit Obligations	398.91	(54.91)	D AN
	Change in fair value of equity instruments at FVTOCI	1,378.87	228.41	AGE
	Share in joint ventures/ associates	(0.61)	(1.14)	MANA
		1,777.17	172.36	-
	Income tax effect on above	(118.36)	50.35	SRS'
		1,658.81	222.71	DIRECTORS REPORT
	(b) Items that will be reclassified to Profit and Loss			HO H
	Gains/ (losses) on debt instruments FVTOCI	3.23	0.17	
	Effective portion of gain or loss on hedging instruments in cash flow hedge		520.76	ORT
	Gain or loss on hedge of net investment	2.67	(13.63)	BUSI
	Exchange differences on translation of foreign operations	(1,235.41)	1,913.30	ISTAINABILITY & BUSINE Responsibility report
		(1,948.24)	2,420.60	
	Income tax effect on above	271.45	(86.77)	ESPO
		(1,676.79)	2,333.83	SUS #
46	Earnings/ (Loss) per Share (EPS)	(1,0110)		
40.				PORT
			(₹ Crore)	
		N/	· ,	CEF
			ended	ORPORATE NANCE REI
			· ,	CORPORA OVERNANCE F
	Profit/ (Loss) from Continuing Operations	31/03/2017	ended 31/03/2016	CORPORATE GOVERNANCE REPORI
	As per the Consolidated Statement of Profit and Loss	<b>31/03/2017</b> 1,881.80	ended 31/03/2016 (540.98)	_
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss)	<b>31/03/2017</b> 1,881.80 (17.44)	ended 31/03/2016 (540.98) (373.08)	_
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company	<b>31/03/2017</b> 1,881.80	ended 31/03/2016 (540.98) (373.08) (167.90)	_
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss)	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27)	SHAREHOLDER CORPORA INFORMATION GOVERNANCE F
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47)	<b>31/03/2017</b> 1,881.80 (17.44)	ended 31/03/2016 (540.98) (373.08) (167.90)	SHAREHOLDER INFORMATION
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - <b>1,899.24</b>	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17)	SHAREHOLDER INFORMATION
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52)	_
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss)	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - <b>1,899.24</b> 0.50 -	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68)	SOCIAL SHAREHOLDER Report Information
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Discontinued Operations attributable to Owners of the Company	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - <b>1,899.24</b>	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52)	SOCIAL SHAREHOLDER Report Information
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss)	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - <b>1,899.24</b> 0.50 - 0.50	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68) (82.84)	SOCIAL SHAREHOLDER Report Information
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Discontinued Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - <b>1,899.24</b> 0.50 -	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68)	SOCIAL SHAREHOLDER Report Information
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Discontinued Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity Profit/ (Loss) Continuing and Discontinued Operations	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 <b>1,899.24</b> 0.50 0.50 0.50 0.50	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68) (82.84) 	SOCIAL SHAREHOLDER Report Information
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Discontinued Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity Profit/ (Loss) Continuing and Discontinued Operations As per the Consolidated Statement of Profit and Loss	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - 1,899.24 0.50 - 0.50 - 0.50 - 0.50 1,882.30	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68) (82.84) (82.84) (701.50)	SHAREHOLDER INFORMATION
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Discontinued Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity Profit/ (Loss) Continuing and Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss)	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - 1,899.24 0.50 - 0.50 - 0.50 - 0.50 1,882.30 (17.44)	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68) (82.84) (82.84) (701.50) (450.76)	STANDALONE SOCIAL SHAREHOLDER FINANCIAL STATEMENTS REPORT INFORMATION
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Discontinued Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity Profit/ (Loss) Continuing and Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit Adjusted with Equity Profit/ (Loss) Continuing and Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing and Discontinued Operations attributable to Owners of the Company	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - 1,899.24 0.50 - 0.50 - 0.50 - 0.50 1,882.30	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68) (82.84) (82.84) (701.50) (450.76) (250.74)	STANDALONE SOCIAL SHAREHOLDER FINANCIAL STATEMENTS REPORT INFORMATION
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Discontinued Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity Profit/ (Loss) Continuing and Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) Continuing and Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing and Discontinued Operations attributable to	31/03/2017 1,881.80 (17.44) 1,899.24 - 1,899.24 0.50 - 0.50 - 0.50 - 0.50 1,882.30 (17.44) 1,899.74	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68) (82.84) (82.84) (701.50) (450.76) (250.74) (682.27)	STANDALONE SOCIAL SHAREHOLDER FINANCIAL STATEMENTS REPORT INFORMATION
	As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity (refer Note 47) Profit/ (Loss) from Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Discontinued Operations attributable to Owners of the Company Income/ (Expenses) directly adjusted with Equity Profit/ (Loss) Continuing and Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit Adjusted with Equity Profit/ (Loss) Continuing and Discontinued Operations As per the Consolidated Statement of Profit and Loss Less: Non-Controlling Interests share in Profit/ (Loss) Profit/ (Loss) from Continuing and Discontinued Operations attributable to Owners of the Company	<b>31/03/2017</b> 1,881.80 (17.44) 1,899.24 - 1,899.24 0.50 - 0.50 - 0.50 - 0.50 1,882.30 (17.44)	ended 31/03/2016 (540.98) (373.08) (167.90) (682.27) (850.17) (160.52) (77.68) (82.84) (82.84) (701.50) (450.76) (250.74)	SOCIAL SHAREHOLDER REPORT INFORMATION

		(₹ Crore)
	Year	ended
	31/03/2017	31/03/2016
Weighted average number of shares used in the calculation of EPS:		
Weighted average number of equity shares for basic EPS	2060348932	2048669137
Dilutive impact of Employee Stock Options Scheme	1463706	1469527
Weighted average number of equity shares for diluted EPS	2061812638	2050138664
Face value of per equity share (₹)	1.00	1.00
Earnings/ (Loss) per share from Continuing Operations		
Basic (₹)	9.22	(4.15)
Diluted (₹)	9.21	(4.15)
Earnings/ (Loss) per share from Discontinued Operations		
Basic (₹)	0.00	(0.40)
Diluted (₹)	0.00	(0.40)
Earnings/ (Loss) per share from Continuing and Discontinued Operations		
Basic (₹)	9.22	(4.55)
Diluted (₹)	9.21	(4.55)

47. The Company had formulated a scheme of financial restructuring under sections 391 to 394 of the Companies Act 1956 ("the Scheme") between the Company and its equity shareholders approved by the High Court of judicature of Bombay to deal with various costs associated with its organic and inorganic growth plan. Pursuant to this, a separate reserve account titled as Business Reconstruction Reserve ("BRR") was created during the year 2008-09 by transferring balance standing to the credit of Securities Premium Account of the Company for adjustment of certain expenses as prescribed in the Scheme. Accordingly, the Company had transferred ₹ 8,647.37 crore from Securities Premium Account to BRR and till March 31, 2016, ₹ 2,848.07 crore (01/04/2015: ₹ 2,165.80 crore) have been adjusted against BRR.

During year ended March 31, 2017, no expenses has been adjusted against BRR. However, during the year ended March 31, 2016, the Group had adjusted expenses of ₹ 682.27 crore against BRR and had the Scheme not prescribed aforesaid treatment, net profit for year ended March 31, 2016 2016 lower by ₹ 682.27 crore.

Earnings per share presented above (refer note 46) are computed based on profit or loss as if these items were not adjusted against BRR.

### 48. Employee share-based payments

The Group has formulated employee share-based payment schemes with objective to attract and retain talent and align the interest of employees with the Group as well as to motivate them to contribute to its growth and profitability. The Group views employee stock options as instruments that would enable the employees to share the value they create for the Group in the years to come. At present two employee share-based payment schemes are in operation at Hindalco Industries Limited, the Parent, whereas three employee share-based payment schemes are in operation at Novelis Inc, a subsidiary of the group. Details of these employee sharebased schemes are given below:

### A. Employee share-based payments at the Parent

### Employee Stock Option Scheme 2006 ("ESOS 2006"):

The shareholders of the Company has approved on 23/01/2007 an Employee Stock Option Scheme 2006 ("ESOS 2006"), formulated by the Company, under which the Company may issue 3,475,000 stock options to its permanent employees in the management cadre, in one or more tranches, whether working in India or out of India, including the Managing and Whole Time Directors of the Company. The shareholders have also approved giving discount up to 30% of current market price of shares calculated as per the ESOS 2006. The ESOS 2006 is administrated by the Compensation Committee of the Board of Directors of the Company ("the Committee"). Each stock option when exercised would be converted into one fully paid-up equity share of ₹ 1/- each of the Company. The stock options will vest in 4 equal annual instalments after one year from the date of grant. The maximum period of exercise is 5 years from the date of vesting and these stock options do not carry rights to dividends or voting rights till the date of

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exercise. Further, forfeited/ expired stock options are also available for grant. Further, on 23/09/2011 the **FINANCIAL HIGHLIGHTS** ESOS 2006 has been partially modified and by which the Company may issue 6,475,000 stock options to its eligible employees.

Under the ESOS 2006, till 31/03/2017 the Committee has granted 4,328,159 stock options (31/03/2016: 4,328,159 stock options) to its eligible employees out of which 1,819,941 stock options (31/03/2016: 1,774,296 stock options) has been forfeited/ expired and are available for grant as per term of the Scheme. A summary of movement of the stock options and weighted average exercise price (WAEP) is given below:

4,328,159 stock options) to its eligible employees out of which 1,819,941 stock options (31/03/2016: 1,774,296 stock options) has been forfeited/ expired and are available for grant as per term of the Scheme. A summary of movement of the stock options and weighted average exercise price (WAEP) is given below:						
Number	<b>WAEP (</b> ₹)	Number	<b>WAEP (</b> ₹)	GEM		
1,491,260	120.87	1,882,528	122.40	IANA		
-	-	-	-	2		
(22,510)	98.30	-	-			
(443,476)	125.51	(3,185)	98.30	ORS		
(23,135)	150.10	(388,083)	128.50			
1,002,139	118.65	1,491,260	120.87	ā		
806,487	118.63	1,099,956	121.63			
	d and are availa veighted average Year ended 3 Number 1,491,260 (22,510) (443,476) (23,135) 1,002,139	d and are available for grant veighted average exercise provided and are available for grant of the second secon	d and are available for grant as per term of veighted average exercise price (WAEP) is Year ended 31/03/2017 Year ended 3 Number WAEP (₹) Number 1,491,260 120.87 1,882,528 (22,510) 98.30 - (22,510) 98.30 (3,185) (23,135) 150.10 (3,185) (23,135) 150.10 (3,185) (23,135) 150.10 (3,185) (3,185) (23,139) 118.65 1,491,260	$\begin{array}{c c c c c c c c c c c c c c c c c c c $		

Under ESOS 2006, as at 31/03/2017 the range of exercise prices for stock options outstanding was ₹ 118.35 to ₹ 118.73 (31/03/2016: ₹ 98.30 to ₹ 150.10) whereas the weighted average remaining contractual life for the stock options outstanding was 3.50 years (31/03/2016: 3.27 years).

### Employee Stock Option Scheme 2013 ("ESOS 2013"):

On 10/09/2013, the shareholders of the Company has approved another Employee Stock Option Scheme 2013 ("ESOS 2013"), under which the Company may grant up to 5,462,000 Options (comprising of Stock Options and/ or Restricted Stock Units (RSU)) to the permanent employees in the management cadre and Managing and Whole time Directors of the Company and its subsidiary companies in India and abroad, in one or more tranches. The ESOS 2013 is administered by the Compensation Committee of the Board of Directors of the Company ("the Committee"). The stock options exercise price would be determined by the Committee whereas the RSUs exercise price shall be the face value of the equity shares of the Company as on the date of grant of RSUs. Each stock option and each RSU entitles the holders to apply for and be allotted one fully paid-up equity share of ₹ 1/- each of the Company upon payment of exercise price during exercise period. The stock options will vest in 4 equal annual instalments after one year of the date of grant whereas RSU will vest at the end of three years from the date of grant. The maximum period of exercise is 5 years from the date of vesting and these stock option/ RSU do not carry rights to dividends or voting rights till the date of exercise. Further, forfeited/ expired stock options and RSUs are also available for grant.

In terms of ESOS 2013, till 31/03/2017 the Committee has granted 2,250,754 stock options and 2,252,254 RSUs (31/03/2016: 2,173,824 stock options and 2,175,272 RSUs) to the eligible employees of the Company and some of its subsidiary companies. Further, 235,611 stock options and 248,954 RSUs (31/03/2016: 204,161 stock options and 215,772 RSUs) has been forfeited/ expired and are available for grant as per term of the Scheme. A summary of movement of stock options and RSUs and weighted average exercise price (WAEP) is given below:

average exercise price (								weighted	DALONE
Year ended 31/03/2017						/ear ended	31/03/201	6	LONE
	Stock C	Stock Options RSUs			Stock (	Options	RS	Us	
	Number	WAEP (₹)	Number	WAEP (₹)	Number	WAEP (₹)	Number	WAEP (₹)	STAN FINANCIAL
Outstanding at beginning of the year	1948,622	118.31	1,959,500	1.00	1,943,295	121.62	1,951,978	1.00	FINA
Granted during the year	76,930	167.15	76,982	1.00	111,260	73.60	111,334	1.00	NTS
Forfeited during the year	(31,450)	137.21	(33,182)	1.00	(103,740)	132.30	(103,812)	1.00	EME
Exercised during the year	(40,840)	119.45	(956,355)	1.00	(2,193)	119.45	-	-	TATI
Expired during the year	-	-	-	-	-	-	-	-	NSOI
Outstanding at year end	1,953,262	119.91	1,046,945	1.00	1,948,622	118.31	1,959,500	1.00	COL
Exercisable at year end	1,349,625	119.37	785,409	1.00	923,737	120.23	-	-	EIN

Under ESOS 2013, the range of exercise prices for stock options outstanding as at 31/03/2017 was ₹ 73.60 to ₹ 167.15 (31/03/2016: ₹ 73.60 to ₹ 151.30) whereas exercise price in case of RSUs was ₹ 1 (31/03/2016: ₹ 1). The weighted average remaining contractual life for the stock options and RSUs outstanding as at 31/03/2017 was 4.29 years and 5.06 years respectively (31/03/2016: 5.16 years and 5.68 years respectively).

The fair value at grant date of stock option and RSU, granted during the year ended 31/03/2017, was ₹ 96.94 and ₹ 163.40 respectively (31/03/2016: ₹ 41.96 and ₹ 68.20 respectively). The fair value has been carried out by an independent valuer by applying Black Scholes Model. The inputs to the model include the exercise price, the term of option, the share price at grant date and the expected volatility, expected dividends and the risk free rate of interest. The assumptions used for fair valuation of awards are given below:

	Year ended 3	1/03/2017	Year ended 3	1/03/2016
	Tranche	e IV	Tranch	e III
	Stock Option	RSU	Stock Option	RSU
Grant date	21/12/2016	21/12/2016	26/11/2015	26/11/2015
Exercise price (₹)	167.15	1.00	73.60	1.00
Life of options granted (years)	7.5 years	8 years	7.5 years	8 years
Share price on grant date (₹)	167.15	167.15	73.60	73.60
Expected volatility (%)	41.27%	43.14%	46.36%	47.59%
Expected dividend (%)	100%	100%	100%	100%
Risk free interest rate (%)	8.00%	8.00%	8.00%	8.00%

The expected dividend is based on last year data and is not necessarily indicative. The expected volatility was determined based on the historical share price volatility over the past period depending on life of the options granted which is indicative of future periods and which may not necessarily be the actual outcome.

### B. Employee share-based payments schemes at Novelis Inc (Novelis), a subsidiary of the Group:

The Novelis's Board of Directors has authorized long term incentive plans (LTIPs), under which Hindalco Stock Appreciation Rights (Hindalco SARs), Novelis stock appreciation rights (Novelis SARs), Phantom restricted stock units (Phantom RSUs), and Novelis Performance Units (Novelis PUs) are granted to certain executive officers and key employees. The Hindalco and Novelis SARs vest at the rate of 25% or 33% per year, subject to the achievement of an annual performance target, and expire seven years from their original grant date. The performance criterion for vesting of the Hindalco and Novelis SARs is based on the actual overall Novelis operating EBITDA compared to the target established and approved each fiscal year. The minimum threshold for vesting each year is 75% of each annual target operating EBITDA. Each Hindalco SAR is to be settled in cash based on the difference between the market value of one Hindalco share on the date of grant and the market value on the date of exercise. Each Novelis SAR is to be settled in cash based on the difference between the fair value of one Novelis Phantom share on the original date of grant and the fair value of a Phantom share on the date of exercise. The amount of cash paid to settle Hindalco and Novelis SARs are limited to two and a half or three times the target payout. depending on the plan year. The Hindalco and Novelis SARs do not transfer any shareholder rights of Hindalco or Novelis to a participant. The Hindalco and Novelis SARs are classified as liability awards and are remeasured at each reporting period until the SARs are settled or cancelled. Novelis expenses each fiscal year's SAR tranche(s) over the employee requisite service period, which results in the expense being recorded on an accelerated basis.

The Phantom RSUs vest either in full three years from the grant date or 33% per year over three years, subject to continued employment with Novelis, but are not subject to performance criteria. Each Phantom RSU is to be settled in cash equal to the market value of one Hindalco share. The payout on the Phantom RSUs is limited to three times the market value of one Hindalco share measured on the original date of grant. The Phantom RSUs are classified as liability awards and expensed over the employee requisite service period based on the Hindalco stock price as of each balance sheet date.

In May 2016, the Novelis's board of directors approved the issuance of Novelis PUs which have a fixed \$100 value per unit and will vest in full three years from the grant date, subject to specific performance criteria compared to the established target. Novelis made a voluntary offer to the participants with outstanding Novelis SARs granted for fiscal years 2012 through 2016 to exchange their Novelis SARs for an equivalently valued number of Novelis PUs. The exchange was accounted for as a modification. The MANAGEMENT DISCUSSION AND ANALYSIS voluntary exchange resulted in the cancellation of 1,054,662 Novelis SARs during the year. There were 108,549 of Novelis SARs outstanding as of March 31, 2017.

The Novelis PUs awards are not based on the Hindalco or Novelis stock prices and therefore are accounted for in accordance with Ind-AS 19 - Employee Benefits.

# (a) Hindalco Stock Appreciation Rights (Hindalco SARs)

Year ended 3	1/03/2017	Year ended 3	-	
Number	WAEP (₹)	Number	WAEP (₹)	ŝ.
21,493,712	124.05	21,176,557	125.16	CTOF PORT
3,687,728	93.59	7,643,528	122.12	DIRE
(2,844,311)	117.00	(5,783,059)	133.77	-
(7,175,896)	118.92	(1,543,314)	93.64	s.
-	-	-	-	SINE
15,161,233	122.16	21,493,712	124.05	& BU Y RE
4,422,990	139.54	7,958,423	125.61	
	Number 21,493,712 3,687,728 (2,844,311) (7,175,896) - 15,161,233	21,493,712         124.05           3,687,728         93.59           (2,844,311)         117.00           (7,175,896)         118.92           -         -           15,161,233         122.16	NumberWAEP (₹)Number21,493,712124.0521,176,5573,687,72893.597,643,528(2,844,311)117.00(5,783,059)(7,175,896)118.92(1,543,314)15,161,233122.1621,493,712	NumberWAEP (₹)NumberWAEP (₹)21,493,712124.0521,176,557125.163,687,72893.597,643,528122.12(2,844,311)117.00(5,783,059)133.77(7,175,896)118.92(1,543,314)93.6415,161,233122.1621,493,712124.05

#### (b) Novelis Stock Appreciation Rights (Novelis SARs)

	Year ended	Year ended 31/03/2017		31/03/2016	SUSTP
	Number	<b>WAEP (</b> ₹)	Number	WAEP (₹)	S
Outstanding at beginning of the year	1,341,883	5,300.38	1,033,735	6,148.60	i e
Granted during the year	-	-	673,677	4,274.87	
Forfeited during the year	(1,220,595)	5,353.93	(315,995)	5,906.28	RAT
Exercised during the year	(12,739)	4,318.09	(49,534)	5,446.45	ORPC
Expired during the year	-	-	-	-	
Outstanding at year end	108,549	5,420.12	1,341,883	5,300.38	
Exercisable at year end	65,185	5,635.63	322,151	6,034.73	

# (c) Phantom Restricted Stock Units (Phantom RSUs)

		00,100	5,005.00	022,101	0,004.70	· ~ _	
)	Phantom Restricted Stock Units (Phantom RSUs)						
		Year ended 3	1/03/2017	Year ended 31/03/2010		ORMATI	
		Number	WAEP (₹)	Number	WAEP (₹)	SHA	
	Outstanding at beginning of the year	4,582,725	-	5,338,612	-	1	
	Granted during the year	5,382,251	-	2,193,752	-	ORT	
	Forfeited during the year	(877,115)	-	(789,340)	-	SOCIAL Report	
	Exercised during the year	(1,374,877)	-	(2,160,299)	-	1	
	Expired during the year	-	-	-	-	TS	
	Outstanding at year end	7,712,984	-	4,582,725	-	NE EMEN	

# (d) Particulars of share based payment

Information of carrying amount and intrinsic value of liabilities given below: i.

	As at 31/03/2017		As at 31	/03/2016	As at 01/04/2015		
	Total carrying amount at the end of the period for liabilities	Total intrinsic value at the end of the period of liabilities (vested portion)	amount at the end	Total intrinsic value at the end of the period of liabilities (vested portion)	Total carrying amount at the end of the period for liabilities	Total intrinsic value at the end of the period of liabilities (vested portion)	ED Ements FI
Hindalco SAR	80.96	27.97	19.54	-	56.51	-	IDAT
Novelis SAR	1.19	0.43	51.55	0.21	66.89	17.66	NSOL IAL S
Phantom RSU	75.77		17.88	-	38.54		COL
	157.92	28.40	88.97	0.21	161.94	17.66	L

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ii. Information of number of options exercised and the weighted average exercise price given below:

As at 31/03/2017		As at 31/03/2016		As at 01/04/2015	
	Weighted		Weighted		Weighted
Number of	Ū		•		average exercise
		•			price
	•				126.61
	4,318.09	49,534	5,446.45	173,661	5,532.67
1,374,877	-	2,160,299	-	748,108	-
	Number of options exercised 7,175,896 12,739	Number of optionsWeighted average exerciseexercisedprice7,175,896118.9212,7394,318.09	WeightedNumber of optionsaverage exerciseNumber of optionsexercisedprice 118.92exercised7,175,896118.921,543,31412,7394,318.0949,534	WeightedWeightedNumber of optionsaverageNumber of exerciseaverage exerciseexercisedpriceexercisedprice7,175,896118.921,543,31493.6412,7394,318.0949,5345,446.45	WeightedWeightedNumber of optionsaverageNumber of optionsaverageexercisedpriceexercisedprice7,175,896118.921,543,31493.6412,7394,318.0949,5345,446.45

iii. Unrecognised compensation expense

	As at 31/03/2017		As at	31/03/2016	As at 01/04/2015		
	Amount	Period over which expense will be recognised in years	Amount	Period over which expense will be recognised in years	Amount	Period over which expense will be recognised in years	
Hindalco SAR (price in ₹)	24.49	<b>jeur</b>	16.61	3	53.40	3	
Novelis SAR (price in ₹)	0.23	1	64.19	3	81.53	3	
Phantom RSU (price in ₹)	73.88	1	22.40	1	114.15	1	

(₹ Crore)

#### (e) Inputs to the model used to determine fair value are as under:

_	Year ended 31/03/2017		Year ended	31/03/2016
	Hindalco SAR	<b>Novelis SAR</b>	Hindalco SAR	Novelis SAR
Risk free interest rate (%)	5.82%-6.99%	0.78%-1.95%	7.23%-7.68%	0.89%-1.39%
Dividend yield (%)	0.51%	-	1.14%	-
Volatility (%)	35%-44%	25%-28%	43%-44%	38%-41%
Source of historical volatility	Hindalco historical volatility	Comparable companies	Hindalco historical volatility	Comparable companies
Model used	Monte Carlo Simulation Model	Monte Carlo Simulation Model	Monte Carlo Simulation Model	Monte Carlo Simulation Model

# C. Effect of employee share-based payment transactions on profit or loss for the period and on financial position:

During the year ended 31/03/2017, the Company has allotted 1,440,671 fully paid-up equity share of ₹ 1/- each of the Company (31/03/2016: 5,378) on exercise of equity settled options for which the Company has realised ₹ 6.15 crore (31/03/2016: ₹ 0.06 crore) as exercise prices. The weighted average share price at the date of exercise of options was ₹ 165.93 per share (31/03/2016: ₹ 126.38 per share).

For the year ended 31/03/2017, the Group recognised expenses of ₹ 5.57 crore (31/03/2016: ₹ 9.62 crore) related to equity-settled share based transactions whereas ₹ 134.29 crore as expenses (31/03/2016: gain of ₹ 42.52 crore) towards cash-settled share based transactions.

#### 49. Segment information:

The Group has three reportable segments viz. Aluminium, Copper and Novelis which have been identified taking into account the business activities it engages in and geographical areas and regulatory environments

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in which it operates. No operating segments have been aggregated to form these reportable segments. Description of each of the reporting segments is as under:

- i. Aluminium Segment: This part of business manufactures and sells Hydrate and Alumina, Aluminium and Aluminium Products.
- ii. Copper Segment: This part of business manufactures and sells Copper Cathode, Continuous Cast Copper Rods, Sulphuric Acid, DAP & Complexes, Gold, Silver and other precious metals
- MANAGEMENT DISCUSSION Novelis Segment: This represents Novelis Inc, a wholly owned foreign subsidiary, engaged in producing iii. and selling aluminium sheet and light gauge products and operating in all four major industrialized continents: North America, South America, Europe and Asia, identified as separate reportable segment based on its geographical area and regulatory environment.

The chief operating decision maker (CODM) primarily uses earnings before interest, tax, depreciation and amortisation (EBITDA) as performance measure to assess the performance of the operating segments. However, the CODM also receives information about the segment's revenues, assets and liabilities on regular basis.

#### A. Segment Profit or Loss:

Segment's performance are measured based on Segment EBITDA. Segment EBITDA is defined as "Earnings from Continuing Operations before Finance Costs, Exceptional Items, Tax Expenses, Depreciation and Amortization, Impairment of non-current Assets, Investment income, Fair value gains or losses on financial assets and share in profit/loss in equity accounted entities but after allocation of Corporate Expenses". Segment EBITDA are as follows:

		(₹ Crore)	JSTAIN RESP(
	Year	ended	່ນ
	31/03/2017	31/03/2016	1
Aluminium	4,032.61	2,653.67	ORT
Copper	1,437.90	1,587.58	E A E
Novelis	7,194.36	5,039.25	POR/
Total Segment EBIDTA	12,664.87	9,280.50	CORPORATE GOVERNANCE REPORT
Segment EBITDA reconciles to Profit/ (Loss) before Tax from Continuing Oper	ations as follo	WS:	GOV
Total Segment EBIDTA	12,664.87	9,280.50	
Unrealized Profit of Inter-segment Sales	0.36	(0.15)	
Finance Costs	(5,742.44)	(5,133.80)	EHOI
Depreciation and Amortization	(4,457.24)	(4,346.80)	SHAREHOLDER INFORMATION
Impairment Loss/ (Reversal) (Net)	(11.54)	(160.63)	- v
Exceptional Items (Net)	(7.64)	(576.53)	L L
Share in Profit/ (Loss) of Associates	25.14	(171.54)	SOCIAL
Investment and Treasury Income (including Interest and Dividend)	217.82	235.45	¦
Fair value Gain/ (Loss) on Financial Assets	551.25	300.37	
Other Unallocated Income/ (Expenses) (Net)	73.81	530.58	ENTS
Profit/ (Loss) before Tax from Continuing Operations	3,314.39	(42.55)	ONE
Following amount are either included in the measure of segment profit or loss are regularly provided to the CODM:	reviewed by	the CODM or	STANDALONE JCIAL STATEMENTS

	Year ended 31/03/2017			Year ended 31/03/2016			
	Aluminium	Copper	Novelis	Aluminium	Copper	Novelis	
Interest Income - (a)	64.56	45.50	68.16	55.59	56.02	78.45	
Depreciation and Amortization - (b)	1,592.99	167.35	2,679.06	1,448.95	290.74	2,590.24	OLID L STA
Impairment Loss/ (Reversal) of Non- current Assets (Net) - (b)	-	-	11.54	-	-	160.63	CONS

(₹ Crore)

- (a) Represents interest income from customers/ security deposits etc which are included in the measure of segment profit or loss.
- (b) Does not included in the measure of segment profit or loss but provided to the CODM.

#### B. Segment Revenue:

The segment revenue is measured in the same way as in the Statement of Profit and Loss. However, sales between operating segments are on arm's lengths basis in a manner similar to transactions with third parties and are eliminated on consolidation. Segment Revenue and reconciliation of the same with total revenue as follows:

(₹ Crore)

	Year ended 31/03/2017			Year	03/2016	
	Segment Revenue	Inter- segment Revenue	Revenue from external customers	Segment Revenue	Inter- segment Revenue	Revenue from external customers
Aluminium	20,602.30	22.85	20,579.45	18,835.38	34.72	18,800.66
Copper	19,448.27	8.03	19,440.24	18,429.24	11.84	18,417.40
Novelis	62,611.76	-	62,611.76	63,983.46	-	63,983.46
Total	102,662.33	30.88	102,631.45	101,248.08	46.56	101,201.52

Revenue of approximately ₹ 4,359.88 crore (31/03/2016: ₹ 1,195.36 crore) included in revenue from Copper Segment arose from a single external customer which is more than 10% of the Company's total revenue during the reported period.

Novelis's ten largest customers accounted for approximately 63% and 60% of Novelis segment's total "Revenue from operations" for the year ended March 31, 2017 and 2016, respectively, out of which two major customer contributes to 27% (₹ 16,905.18 crore) [previous year: 30% (₹ 19,195.04 crore)] and 10% (₹ 6,261.18 crore) [(previous year: 4% (₹ 2,559.34 crore)) of the groups total "Revenue from Operations", respectively.

The Company's operations is located in India. The amount of its revenue from external customers analysed by the country in which customers are located irrespective of origin of the goods or services are given below:

		(₹ Crore)
	Year	ended
	31/03/2017	31/03/2016
India	23,296.31	23,865.74
Outside India	79,335.14	77,335.78
	102,631.45	101,201.52

#### C. Segment Assets:

Segment assets are measured in the same way as in the Consolidated Financial Statements. These assets are allocated based on the operations of the segment and the physical location of the asset. However, certain assets like investments, investment accounted for using equity method, loans, assets classified as Held for Sale, current and deferred tax assets etc. are not considered to be segment assets as they are managed at corporate level. Further, corporate administrative assets of an entity having operation which are part of more than one reporting segments are not allocated to individual segments as they also managed at corporate levels and does not linked to any specific segment.

In case of Novelis segment, all the assets of Novelis Inc. are considered as part of segment assets as it solely represents Novelis Inc. a separate legal entity as separate segment.

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Segment assets and reconciliation of the same with total assets as follows:

(₹ Crore)

		As at		FINAN
	31/03/2017	31/03/2016	01/04/2015	문을
Aluminium	51,676.19	51,437.79	53,198.62	z
Copper	9,018.72	9,435.79	9,947.99	SSIO
Novelis	65,914.20	67,253.31	68,590.65	SCU
Total Segment Assets	126,609.11	128,126.89	131,737.26	
Investment Property	24.29	24.85	25.48	EMENT ND AN
Investments (Non-current and Current)	13,591.22	10,945.39	9,508.81	AGI
Equity Accounted Investments	1,566.26	1,492.35	1,382.11	MA
Assets classified as held for sale	102.60	128.94	158.10	1
Other Corporate Assets	4,617.02	1,268.14	3,806.33	ч КS
Total Assets	146,510.50	141,986.56	146,618.09	CTOR
During the year ended 31/03/2017, capital expenditure relati	ng to Alumini	um, Copper	and Novelis	DIRE

During the year ended 31/03/2017, capital expenditure relating to Aluminium, Copper and Novelis segments are ₹ 905.41 crore, ₹ 227.44 crore and ₹ 1,583.13 crore respectively (31/03/2016: Aluminium ₹ 952.08 crore, Copper ₹ 161.15 crore and Novelis ₹ 2,080.10 crore).

The total of non-current assets excluding financial assets, investments accounted for using equity method and current and deferred tax assets analysed by the country in which assets are located are given below.

			(₹ Crore)	
		As at		
	31/03/2017	31/03/2016	01/04/2015	
India	43,613.63	44,002.76	46,553.38	
Outside India	44,014.91	47,008.56	45,867.27	
	87,628.54	91,011.32	92,420.65	

# D. Segment Liabilities:

Segment liabilities are measured in the same way as in the Consolidated Financial Statements. These liabilities are allocated based on the operations of the segment. In measurement of Aluminium and Copper segment's liabilities, items like borrowings, current and deferred tax liabilities, liabilities associated with assets classified as held for sale etc. are no considered to be segment liabilities as they are managed at corporate level. Further, corporate administrative liabilities of an entity having operation which are part of more than one reporting segments are not allocated to individual segments as they also managed at corporate levels and does not linked to any specific segment.

In case of Novelis segment, all the liabilities of Novelis Inc. except borrowings, are considered as part of segment liabilities as it solely represents Novelis Inc. a separate legal entity as separate segment.

Segment liabilities and reconciliation of the same with total liabilities as follows:

			((()))	1
		As at		NTS
	31/03/2017	31/03/2016	01/04/2015	DALONE
Aluminium	5,904.40	4,660.17	4,156.89	NDAL L STA
Copper	3,633.7	2,804.61	3,063.37	STANDAL FINANCIAL ST/
Novelis	24,375.4	23,176.54	24,418.42	- III
Total Segment Liabilities	33,913.52	30,641.32	31,638.68	ŝ
Borrowings (Non-current and Current, including cur	rrent Maturity) 63,817.4	67,551.85	70,027.91	LIDATED
Liabilities associated with Disposal Group held for	sale 0.05	5 0.16	0.78	LIDAT
Other Corporate Liabilities	2,714.45	2,805.31	3,280.41	ONSO CIAL
Total Liabilities	100,445.47	100,998.64	104,947.78	CONS

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SHAREHOLDER INFORMATION

SOCIAL

(₹ Crore)

### 50. Employee Benefit Obligations

#### A. Defined Contribution Plans

The Group contributes 12% of salary for all eligible employees towards Provident Fund managed either by approved trusts or by the Central Government and debited to Statement of Profit and Loss. In view of typical nature of such Provident fund scheme involving defined benefit underpin in respect of interest payable to members as declared by the Employees Provident Fund Organisation, the defined benefit obligation relating to interest shortfall is considered to be Other Long Term Employee Benefits.

The Company also contributes to Coal Mines Provident Fund (CMPF) in respect of employees working in coal mines.

#### **B.** Defined Benefit Plans

Defined benefit plans expose the Group to actuarial risks such as Interest Rate Risk, Salary Risk and Demographic Risk.

- i. Interest Rate risk: The defined benefit obligation calculated uses a discount rate based on government bonds. If the bond yield falls, the defined benefit obligation will tend to increase.
- ii. Salary Risk: Higher than expected increases in salary will increase the defined benefit obligation.
- iii. Demographic Risk: This is the risk of variability of results due to unsystematic nature of decrements that include mortality, withdrawal, disability and retirement. The effect of these decrements on the defined benefit obligations is not straight forward and depends on the combination of salary increase, discount rate and vesting criteria. It is important not to overstate withdrawals because in the financial analysis the retirement benefit of a short career employee typically costs less per year as compared to a long service employee.

#### (a) Gratuity Plans

The Group has various schemes (funded/unfunded) for payment of gratuity to all eligible employees calculated at specified number of days (ranging from 15 days to 1 month) of last drawn salary depending upon the tenure of service for each year of completed service subject to minimum service of five years payable at the time of separation upon superannuation or on exit otherwise. These defined benefit gratuity plans are governed by Payment of Gratuity Act, 1972.

			₹ Crore
		Year e	ended
		31/03/2017	31/03/2016
i.	Change in Defined Benefit Obligation (DBO)		
	Defined Benefit Obligation at beginning	853.12	753.33
	Current Service cost	57.23	51.07
	Past Service Cost	0.01	-
	Interest Cost on the DBO	62.90	55.90
	Plan Amendments	-	1.01
	Acquisitions Cost	-	3.22
	Actuarial (gain)/ loss experience	(32.76)	(26.84)
	Actuarial (gain)/ loss financial assumption	(40.37)	37.94
	Benefits paid directly by Company	(5.60)	(22.51)
	Benefits paid from plan assets	(23.33)	
	Defined Benefit Obligation at the end	871.20	853.12
ii.	Change in fair value assets		
	Fair value of assets at the beginning of the year	532.56	466.31
	Acquisition adjustment	-	35.81
	Interest Income on plan assets	41.09	0.31
	Employer's contributions	53.82	53.28
	Return on plan assets greater/(lesser) than discount rate	11.64	(0.65)
	Benefits Paid	(23.33)	(22.50)
	Fair value of assets at the end of the year	615.78	532.56

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		Year	₹ Crore	FINANCIAL HIGHLIGHTS
			31/03/2016	FINA
iii.	Development of Net Balance Sheet Position	01/00/2011	31/03/2010	_
	Defined Benefit Obligation	(871.20)	(853.12)	NO
	Fair Value of Plan Assets	615.69	532.56	MANAGEMENT DISCUSSION AND ANALYSIS
	Funded Status{surplus/(Deficit)}	(255.51)	(320.56)	DISC
	Effect of Assets Ceiling	-	-	
	Amount recognised in Balance Sheet	-	-	AND
	Net defined benefit asset/(liability)	(255.51)	(320.56)	ANA
iv.	Reconciliation of Net Balance Sheet Position			2
	Net Defined benefit asset/(Liability)at beginning of the year	(320.56)	(290.22)	
	Service cost	(57.23)	(52.09)	DIRECTORS' Report
	Net Interest on net defined benefit liability/(asset)	(21.81)	(19.78)	RECT
	Amount recognised in OCI	84.67	(11.75)	<u> </u>
	Employer's contributions	53.82	53.28	1
	Benefit paid directly by Company	5.60		ESS
	Net Defined benefit asset/(Liability)at the end of the year	(255.51)	(320.56)	USIN
v.	Expense recognised during the year 2016-17 Current Service cost	E7 1 E	51.01	SUSTAINABILITY & BUSINESS Responsibility Report
	Past Service Cost Plan Amendment	57.15	51.01 1.01	
	Settlement cost/(credit)	57.15	52.02	NAB
	Net Interest on net defined benefit liability/(asset)	22.10	0.35	STAI
	Immediate recognition of (gains)/ losses-other long term employee		19.34	ึ่ง
	benefit plan		10.04	1 1 1
	Net Gratuity Cost	79.25	71.71	ORT
vi.	Other Comprehensive Income(OCI)			CORPORATE Governance report
	Actuarial (gain)/loss due to DBO experience	(32.84)	(26.86)	RPOR ANCE
	Actuarial (gain)/loss due to DBO financial assumption changes	(40.32)	37.90	COF
	Actuarial (gain)/loss arising during the period	(73.16)	11.04	GOV
	Return on Plan Assets(greater)/less than discount rate	(11.64)	0.65	1 1 1
	Actuarial (gain)/loss recognised in OCI	(84.80)	11.69	S E
vii.	Defined Benefit Cost			SHAREHOLDER Information
	Service Cost	56.18	51.19	ARE
	Net Interest on net defined benefit liability/(asset)	21.71	19.68	∃ S ≤
	Actuarial (gain)/loss recognised in OCI	(84.56)	11.15	1
	Immediate recognition of (gain)/loss-other long term employee benefit plan	(6.67)	82.02	SOCIAL
viii	Defined Benefit Cost Principal Actuarial Assumptions	(0.07)	02.02	S H
viii.	Discount rate (based on the market yields available on Government bonds	7.00%	7.50%	
	at the accounting date with a term that matches that of the liabilities)	7.0070	7.5070	NTS
	Salary escalation rate	7.00%	8.00%	
	Weighted average duration of the defined benefit obligation	12 Years	10 Years	DALO STAT
	Mortality Rate		ssured Lives	STANDALONE FINANCIAL STATEMENTS
	Workanty Hato		ality 2006-08	S
		more	₹ Crore	
		As	at	S
			31/03/2016	IENT
ix.	Non-Current and Current portion of Defined Benefit Obligation			CONSOLIDATED NCIAL STATEMI
	Current portion	2.84	2.33	SOLIE
	Non-Current portion	261.33	316.14	CON
		264.17	318.47	CONSOLIDATED FINANCIAL STATEMENTS

#### x. Sensitivity Analysis

Sensitivity analysis are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the defined benefit liability recognised in the balance sheet.

- -

		₹ Crore
	Year ended	
	31/03/2017	31/03/2016
Discount Rate		
Effect on Defined Benefit Obligation due to 1% Increase in Discount Rate	(73.16)	(73.20)
Effect on Defined Benefit Obligation due to 1% Decrease in Discount Rate	84.62	84.90
Salary Escalation Rate		
Effect on Defined Benefit Obligation due to 1% Increase in Salary Escalation Rate	83.80	83.64
Effect on Defined Benefit Obligation due to 1% Decrease in Salary Escalation Rate	(73.82)	(73.05)

#### xi. Methodology for defined benefit obligation:

The Projected Unit Credit (PUC) actuarial method has been used to assess the plan's liabilities, including those related to death-in-service and incapacity benefits. Under PUC method a projected accrued benefit is calculated at the beginning of the year and again at the end of the year for each benefit that will accrue for all active members of the plan. The projected accrued benefit is based on the plan's accrual formula and upon service as of the beginning or end of the year, but using a member's final compensation, projected to the age at which the employee is assumed to leave active service. The plan liability is the actuarial present value of the projected accrued benefits as of the beginning of the year for active members.

		₹ Crore	
	As at		
xii. Expected benefit payments	31/03/2017	31/03/2016	
Within 1 year	34.72	38.17	
from 1 year to 2 Year	58.23	56.67	
from 2 year to 3 Year	67.11	62.63	
from 3 year to 4 Year	71.01	66.16	
from 4 year to 5 Year	75.67	72.67	
from 5 year to 10 Year	436.50	447.31	
	743.24	743.61	
xiii. Plan Assets Information			
Major categories of Plan Assets are as under:			
Cash	2.59%	3.56%	
Scheme of insurance - conventional product	78.39%	0.00%	
Scheme of insurance - ULIP Product	19.02%	0.00%	
Others		96.44%	
	100.00%	100.00%	

**FINANCIAL HIGHLIGHTS** 

MANAGEMENT DISCUSSION AND ANALYSIS

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#### (b) Pension

#### India Operation

The Company contributes a certain percentage of salary for all eligible employees in the managerial cadre towards Superannuation Funds with option to put certain portion in NPS and/or in funds managed by approved trusts of by Life Insurance Corporation of India. The amount charged to the Profit and Loss during the year is ₹ 15.15 crore (previous year ₹ 14.80 crore).

#### **Overseas Operations**

Obligations related to the Group's overseas operations relate to: (1) funded defined benefit pension plans in the U.S., Canada, Switzerland, and the U.K.; (2) unfunded defined benefit pension plans in Germany; (3) unfunded lump sum indemnities payable upon retirement to employees in France, Malaysia and Italy; and (4) partially funded lump sum indemnities in South Korea. These defined benefit plans provide a benefit to eligible employees based on plan provisions, including but not limited to, years of service, compensation, or other vesting criteria. Each of the funded pension plans is governed by an Investment Fiduciary. Other post retirement obligations include unfunded health care and life insurance benefits provided to eligible retired employees in the U.S., Canada, and Brazil.

				1
			₹ Crore	T ISS
			at	SUSTAINABILITY & BUSINESS Responsibility report
		31/03/2017	31/03/2016	× BU γ BU
i.	Change in obligation over the period			È
	Present Value of defined benefit obligations at the beginning of the year		12,317.23	
	Exchange (gain)/loss on translation	(676.16)	791.01	SPO
	Current Service Cost	338.04	347.53	BR
	Interest Cost	400.30	380.10	
	Plans assumed on acquisitions	(10.53)	-	
	Plan Participants Contribution	30.34	30.77	POR
	Plan Amendments	11.79	0.01	ATE
	Net actuarial(gain)/loss	103.86	(333.17)	ANCE
	Benefits Paid	(592.84)	(511.95)	COF
	Other	4.98	11.17	CORPORATE GOVERNANCE REPORT
	Present Value of defined obligations	12,642.48	13,032.70	
ii.	Change in plan Assets(Reconciliation of opening and closing			Ξz
	Balance)			SHAREHOLDER Information
	Fair Value of plan Assets at the beginning of the year	7,233.51	7,545.84	SEHC
	Exchange (gain)/loss on translation	(490.45)	(74.35)	SHAI
	Remeasurement-return on plan assets excluding amount included in	417.99	(374.79)	
	interest income		· · · · · ·	
	Interest Income	239.39	252.35	SOCIAL
	Employers' Contributions	349.45	365.24	S H
	Plan participants contribution	30.34	31.17	1
	Benefits Paid	(592.84)	(511.95)	NTS
	Fair Value of plan Assets as at March 31,2017	7,187.39	7,233.51	STANDALONE FINANCIAL STATEMENTS
iii.	Reconciliation of fair value of assets & obligations			STANDALONE ICIAL STATEM
	Fair Value of Plan assets at the end of the year	7,187.39	7,233.51	
	Present value of defined benefit obligations at the end of the year	12,642.48	13,032.70	SI
	Amount recognized in the balance sheet	5,455.09	5,799.19	EIN
iv.	Expenses recognized during the year			
	Current service cost	338.04	347.53	NTS
	Past service cost	12.20	0.02	EME
	Interest cost(net)	160.91	127.75	TAT
	Immediate recognition of (gains)/losses-other long term benefit plans	20.17	16.95	CONSOLIDATED NCIAL STATEME
	Administration cost and taxes	5.15	6.65	CONSOLIDATED FINANCIAL STATEMENTS
		536.47	498.90	L

			₹ Crore
		As	at
		31/03/2017	31/03/2016
ν.	Remeasurement of net defined benefit liability/(asset)		
	Actuarial (gains)and losses arising from changes in demographic assumptions	(9.24)	64.71
	Actuarial (gains)and losses arising from changes in financial assumptions	197.35	(345.46)
	Actuarial (gains)and losses arising from changes in experience		
	adjustments	(84.25)	(52.42)
	Remeasurement of net defined benefit liability	103.86	(333.17)
	Remeasurement return on plan assets excluding amount included in interest income	(417.99)	374.79
		(314.13)	41.62
vi.	Composition of Plan Assets		
	Equity	-	278.90
	Fixed Income	1,232.34	1,582.59
	Real Estate	-	45.40
	Cash and cash equivalent	51.89	58.37
	Investments measured at net asset value	5,903.15	5,268.25

# vii. Sensitivity analysis for each significant actuarial assumption

	As at 31 st	March, 2017	As at 31 st	March. 2016	As at 1st	₹ Crore t <b>April, 2015</b>
	Approximate (increase)/ decrease		Approximate (increase)/ decrease		Approximate (increase)/ decrease	
	Post		Post			Post
	Defined Benefits obligation	Employment Medical Benefits	Defined Benefits obligation	Employment Medical Benefits	Defined Benefits obligation	Employment Medical Benefits
Discount Rate						
Increase of 1 percentage	1,678.26	63.23	3,319.85	202.16	3,974.61	96.93
Decrease of 1 percentage	(2,088.81)	(76.02)	(3,109.90)	(148.07)	671.85	(99.45)
Salary Growth Rate						
Increase of 1 percentage	(393.39)	-	(592.11)	-	(469.83)	-
Decrease of 1 percentage	362.98	-	109.36	-	225.89	-
Expected future lifetimes(in years) for employees						
Participants assumed to have the mortality rates of individuals who are one year older	(263.37)	(5.48)	(326.56)	(3.16)	(294.97)	(4.32)
Participants assumed to have the mortality rates of individuals who are one year younger	260.42	4.80	323.03	8.26	291.73	6.53
Medical cost trend rates						
Increase of 1 percentage	-	(48.04)	-	(55.31)	-	(49.09)
Decrease of 1 percentage	-	41.63	-	54.20	-	45.49

viii. The principal actuarial assumptions at the reporting dates(expressed as weighted averages) for defined benefit plans

	·					FINANG
	As at March 31, 2017	N America	Europe	S America	Asia	트로
	Discount Rate	4.16%	1.74%	N.A.		z
	Salary growth Rate	3.17%	2.56%	N.A.	3.81%	ISSIO
	Expected future lifetimes(in years) for					DISCU
	employees	7.00	44.50		10.00	GEMENT DISCU
	Pensioners	7.20	11.50	N.A.	13.30	AND
	Current employees	-	13.60	N.A.	-	MANAGEMENT DISCUSSION AND ANALYSIS
	As at March 31, 2016	N America	Europe	S America	Asia	_
	Discount Rate	3.53%	1.76%	N.A.		SRS'
	Salary growth Rate	3.15%	2.56%	N.A.		DIRECTORS' Report
	Expected future lifetimes(in years) for employees					
	Pensioners	7.43	11.79	N.A.	10.60	NESS
	Current employees	-	13.94	N.A.	-	BUSII REPO
	As at April 01, 2015	N America	Europe	S America	Asia	SUSTAINABILITY & BUSINES: Responsibility report
	Discount Rate	3.88%	1.81%	N.A.		PONS
	Salary growth Rate	3.13%	2.61%	N.A.		USTA
	Expected future lifetimes(in years) for employees	0.1070	2.0170	14.7 (		
	Pensioners	7.43	11.79	N.A.	10.60	EPOI
	0					1 <b>1</b> 1
	Current employees	-	13.94	N.A.	-	NCI PO
ix.	The principal actuarial assumptions at				- weighted	CORPORATE
ix.					- weighted	CORPORATE Governance report
ix.	The principal actuarial assumptions at				- weighted Asia	
ix.	The principal actuarial assumptions at averages) for post employment medical b	enefits	dates(exp	ressed as	-	
ix.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017	enefits N America	dates(exp	ressed as S America	Asia	
ix.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate	enefits <u>N America</u> 3.95% 2.66%	dates(exp Europe 2.40%	ressed as <u>S America</u> 6.05% 10.40%	Asia N.A. N.A.	~ -
ix.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016	enefits          N America         3.95%         2.66%         N America	dates(exp Europe 2.40% Europe	ressed as <u>S America</u> 6.05% 10.40% S America	Asia N.A. N.A. Asia	SHAREHOLDER Information
ix.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016 Long term increase in health costs	enefits           N America           3.95%         2.66%           N America         3.83%	dates(exp Europe 2.40% Europe 0.00%	ressed as <u>S America</u> 6.05% 10.40% <u>S America</u> 6.05%	Asia N.A. N.A. Asia N.A.	SHAREHOLDER Information
ix.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016	enefits          N America         3.95%         2.66%         N America	dates(exp Europe 2.40% Europe	ressed as <u>S America</u> 6.05% 10.40% S America	Asia N.A. N.A. Asia	
ix.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016 Long term increase in health costs	enefits           N America           3.95%         2.66%           N America         3.83%	dates(exp <u>Europe</u> 2.40% <u>Europe</u> 0.00% 3.40%	ressed as <u>S America</u> 6.05% 10.40% <u>S America</u> 6.05%	Asia N.A. N.A. Asia N.A.	SOCIAL SHAREHOLDER REPORT INFORMATION
ix.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016 Long term increase in health costs Discount rate	enefits           N America           3.95%           2.66%           N America           3.83%           2.50%	dates(exp <u>Europe</u> 2.40% <u>Europe</u> 0.00% 3.40%	ressed as <u>S America</u> 6.05% 10.40% <u>S America</u> 6.05% 11.70%	Asia N.A. N.A. Asia N.A. N.A.	SOCIAL SHAREHOLDER REPORT INFORMATION
ix.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016 Long term increase in health costs Discount rate As at April 01, 2015	enefits           N America           3.95%           2.66%           N America           3.83%           2.50%           N America	dates(exp Europe 2.40% Europe 0.00% 3.40% Europe	ressed as <u>S America</u> 6.05% 10.40% <u>S America</u> 6.05% 11.70% <u>S. America</u>	Asia N.A. N.A. Asia N.A. N.A.	SOCIAL SHAREHOLDER REPORT INFORMATION
ix. x.	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016 Long term increase in health costs Discount rate As at April 01, 2015 Long term increase in health costs	enefits           N America           3.95%           2.66%           N America           3.83%           2.50%           N America           3.95%           2.66%	dates(exp Europe 2.40% Europe 0.00% 3.40% Europe 0.00% 2.40%	ressed as <u>S America</u> 6.05% 10.40% <u>S America</u> 6.05% 11.70% <u>S. America</u> 6.05% 10.40%	Asia N.A. N.A. Asia N.A. N.A.	SOCIAL SHAREHOLDER REPORT INFORMATION
	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016 Long term increase in health costs Discount rate As at April 01, 2015 Long term increase in health costs Discount rate	enefits           N America           3.95%           2.66%           N America           3.83%           2.50%           N America           3.95%           2.66%	dates(exp <u>Europe</u> 2.40% <u>Europe</u> 0.00% 3.40% <u>Europe</u> 0.00% 2.40% on in years	ressed as <u>S America</u> 6.05% 10.40% <u>S America</u> 6.05% 11.70% <u>S. America</u> 6.05% 10.40%	Asia N.A. N.A. Asia N.A. N.A. Asia	SOCIAL SHAREHOLDER ENTS REPORT INFORMATION
	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016 Long term increase in health costs Discount rate As at April 01, 2015 Long term increase in health costs Discount rate	enefits           N America           3.95%           2.66%           N America           3.83%           2.50%           N America           3.95%           2.66%           benefit obligation	dates(exp <u>Europe</u> 2.40% <u>Europe</u> 0.00% 3.40% <u>Europe</u> 0.00% 2.40% on in years	ressed as <u>S America</u> 6.05% 10.40% <u>S America</u> 6.05% 11.70% <u>S. America</u> 6.05% 10.40%	Asia N.A. N.A. Asia N.A. N.A. Asia	STANDALONE SOCIAL SHAREHOLDER Financial Statements report information
	The principal actuarial assumptions at averages) for post employment medical b As at March 31, 2017 Long term increase in health costs Discount rate As at March 31, 2016 Long term increase in health costs Discount rate As at April 01, 2015 Long term increase in health costs Discount rate Weighted average duration of the defined	enefits           N America           3.95%           2.66%           N America           3.83%           2.50%           N America           3.95%           2.66%           N America           3.95%           2.66%           Denefit obligation           N America	dates(exp <u>Europe</u> 2.40% <u>Europe</u> 0.00% 3.40% <u>Europe</u> 0.00% 2.40% on in years <u>Europe</u>	ressed as <u>S America</u> 6.05% 10.40% <u>S America</u> 6.05% 11.70% <u>S. America</u> 6.05% 10.40% <u>S. America</u>	Asia N.A. N.A. Asia N.A. N.A. Asia	SOCIAL SHAREHOLDER REPORT INFORMATION

CONSOLIDATED FINANCIAL STATEMEN

# xi. Expected maturity analysis of undiscounted defined befit plan and post employment medical benefit plans

					₹ Crore
			As at Marc	ch 31, 2017	
		Within	Between	Between	Over
		1 year	1-2 years	2-5 years	5 years
	Defined benefit plan	555.11	1,028.08	2,018.01	3,101.88
	Post employment medical benefit plant	33.61	60.38	136.74	227.41
		As at March 31, 2016			
		Within	Between	Between	Over
		1 year	1-2 years	2-5 years	5 years
	Defined benefit plan	474.82	985.15	2,037.14	3,022.55
	Post employment medical benefit plant	54.44	92.51	143.82	222.72
			As at Apr	il 01, 2015	
	-	Within	Between	Between	Over
		1 year	1-2 years	2-5 years	5 years
	Defined benefit plan	446.68	796.93	1,731.64	2,562.92
	Post employment medical benefit plant	53.74	104.31	153.43	187.65
					₹ Crore
				As at	
		-	31/03/2017	31/03/2016	01/04/2015
xii.	Expected contributions to the plan for next annual reporting period		465.09	501.15	529.97

#### **51. Financial Instruments**

# A. Fair Value Measurements

(a). The following table shows the carrying amount and fair values of financial assets and financial liabilities by category.

									₹ Crore
	ŀ	As at 31/03/20	017	As at 31/03/2016			As at 1/04/2015		
	Amortised Cost	Fair value through OCI	Fair value through P&L	Amortised Cost	Fair value through OCI	Fair value through P&L	Amortised Cost	Fair value through OCI	Fair value through P&L
Financial Assets Investments in									
Equity Instruments									
Quoted Equity Instruments	-	4,572.65	-	-	3,193.78	-	-	2,920.33	-
Unquoted Equity Instruments	5.03	23.59	-	5.03	20.76	-	8.42	34.39	-
Investments in Preference Shares Investments in Debt	-	-	19.34	-	-	19.34	5.00	-	31.48
Instruments Mutual Funds	_	-	7,671.03	_	-	4,092.91	_	-	4,199.28
Bonds & Debentures	-	-	840.08	-	-	1,825.13	-	-	994.50
Government Securities	-	87.58	208.77	-	84.35	216.26	-	84.18	193.36
Commercial Paper	-	-	163.15	-	-	658.32	-	-	578.34
Certificate of Deposits	-	-	-	-	-	829.51	-	-	459.53

# **CONSOLIDATED FINANCIAL STATEMENTS**

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	ļ	As at 31/03/2	017	A	s at 31/03/20	)16	A	As at 1/04/20	15
	Amortised	Fair value	Fair value	Amortised	Fair value	Fair value	Amortised	Fair value	Fair value
	Cost	through OCI	through P&L	Cost	through OCI	through P&L	Cost	through OCI	through P&L
Derivatives	-	-	1,714.49	-	-	1,817.05	-	-	1,014.53
Cash & Cash Equivalents									
Cash & Bank *	4,059.05	-	-	4,150.71	-	-	4,355.65	-	-
Liquid Mutual Funds	-	-	4,174.35	-	-	111.09	-	-	291.40
Bank Balances other than cash & cash equivalents *	27.77	-	-	145.49	-	-	944.76	-	-
Trade receivables *	8,274.80	-	-	7,918.40	-	-	9,272.29	-	-
Loans and advances *	335.81	-	-	177.91	-	-	183.89	-	-
Other financial assets *	1,190.31	-	0.15	972.89	-	12.29	1,273.73	-	4.34
Total Financial Assets	3,892.77	4,683.82	14,791.36	13,370.43	3,298.89	9,581.90	16,043.74	3,038.90	7,766.76
Financial Liabilities									
Borrowings									
Debenture/ Bonds/ Notes	22,901.86	-	-	22,469.44	-	-	21,486.64	-	-
Long-term Borrowings	28,953.43	-	-	35,459.49	-	-	33,644.16	-	-
Short-term Borrowings	6,595.93	-	-	9,018.84	-	-	13,459.45	-	-
Derivatives	-	-	2,411.27	-	-	1,194.63	-	-	1,167.44
Trade Payables *	17,858.05	-	-	15,059.80	-	-	16,178.66	-	-
Other Financial Liabilities *	8,225.42	-	-	3,708.46	-	-	4,890.49	-	-
Γotal Financial _iabilities	84,534.69	-	2,411.27	85,716.03	-	1,194.63	89,659.40	-	1,167.44

\* Fair values for these financial instruments have not been disclosed because their carrying amount are a reasonable approximation of their fair values.

(b) The following table shows fair value for financial assets and financial liabilities measured at amortised cost.

						₹ Crore			
	As at 31/03	3/2017	As at 31/0	3/2016	As at 1/04	As at 1/04/2015			
	<b>Carrying Value</b>	Fair Value	Carrying Value	Fair Value	Carrying Value	Fair Value	DALONE		
Financial Assets							IANDALO		
Security & Judicial	96.12	96.12	91.69	91.69	90.95	90.95	STAN FINANCIAL		
Deposits							FINAL		
Total Financial Assets	96.12	96.12	91.69	91.69	90.95	90.95	-		
Financial Liabilities							NTS		
Long-term Borrowings**	57,040.96	59,346.80	58,288.15	60,254.18	56,272.49	58,224.39	LIDATED Statements		
<b>Total Financial Liabilities</b>	57,040.96	59,346.80	58,288.15	60,254.18	56,272.49	58,224.39	STAT		
** Carrying amount includes current portion of debt shown under other current financial liabilities but excludes finance lease obligation and deferred payment liabilities.									

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# B. Fair Value Hierarchy

The following table shows the details of financial assets and financial liabilities, including their levels in the fair value hierarchy.

(a) Financial assets and liabilities measured at fair value - Recurring fair value

					-				
	٨٥	at 31/03/2	017	Ac	at 31/03/2	016	٨٥	at 1/04/20	₹ Crore
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Financial Assets									
Investments in Equity									
Instruments									
Quoted Equity Instruments	4,572.65	-	-	3,193.78	-	-	2,920.33	-	-
Unquoted Equity Instruments	-	-	23.59	-	-	20.76	-	-	34.39
Investments in Preference Shares	-	-	19.34	-	-	19.34	-	-	31.48
Investments in Debt Instruments									
Mutual Funds	7,671.03	-	-	4,092.91	-	-	4,199.28	-	-
Bonds & Debentures	96.24	576.94	166.90	317.33	989.17	518.63	233.06	761.44	-
Government Securities	174.70	121.65	-	216.26	84.35	-	22.04	255.50	-
Commercial Paper	-	-	163.15	-	330.21	328.11	-	578.34	-
Certificate of Deposits	-	-	-	-	415.53	413.98	-	459.53	-
Derivatives	-	1,714.49	-	-	1,811.03	6.02	-	1,014.53	-
Cash & Cash Equivalents									
Liquid Mutual Funds	4,174.35	-	-	111.09	-	-	291.40	-	-
Other financial assets		0.15	-	-	12.29	-	-	4.34	
<b>Total Financial Assets</b>	16,688.97	2,413.23	372.98	7,931.37	3,642.58	1,306.84	7,666.11	3,073.68	65.87
Financial Liabilities									
Derivatives		2,355.94	55.33	-	1,136.05	58.58	-	1,069.09	98.35
<b>Total Financial Liabilities</b>		2,355.94	55.33	-	1,136.05	58.58	-	1,069.09	98.35
(b) Financial assets ar	nd liabilitie	es measure	ed at amo	rtised co	st for whic	h fair valu	ie disclos	ure is give	n below:
Financial Assets									
Security & Judicial Deposits	-	96.12	-	-	91.69	-	-	90.95	-
<b>Total Financial Assets</b>	-	96.12	-	-	91.69	-	-	90.95	-
Financial Liabilities									
Long-term Borrowings		54,510.71	4,836.09	-	55,363.88	4,890.30	-	52,532.73	5,691.66
<b>Total Financial Liabilities</b>	-	54,510.71	4,836.09	-	55,363.88	4,890.30	-	52,532.73	5,691.66
The state of a result.								2	1

**Level 1:** Level 1 hierarchy includes financial instruments valued using quoted market prices. Listed equity instruments and traded debt instruments which are traded in the stock exchanges are valued using the closing price at the reporting date. Mutual funds are valued using the closing NAV.

**Level 2:** Level 2 hierarchy includes financial instruments that are not traded in active market. This includes OTC derivatives and debt instruments valued using observable market data such as yield etc. of similar instruments traded in active market. All derivatives are reported at discounted values hence are included in level 2. Certain borrowings have been fair valued using market rate prevailing as on the reporting date.

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SHAREHOLDER INFORMATION

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Level 3: If one or more significant inputs is not based on observable market data, the instrument is included **FINANCIAL** HIGHLIGHTS in level 3. This is the case for unlisted equity instruments and certain debt instruments which are valued using assumptions from market participants. Valuations for certain derivatives for which forward prices are not observable, have valued using forward prices for a nearby geographical market and adjusted for historical spreads between cash prices of the two the markets. DISCUSSION

### Valuation techniques used for valuation of instruments categorised as level 3:

For valuation of investments in equity shares and associates which are unquoted, peer comparison has been performed wherever available. Valuation has been primarily done based on the cost approach where in the net worth of the Group is considered and price to book multiple is used to arrive at the fair value. In cases where income approach was feasible valuation has been arrived using the earnings capitalisation method. For inputs that are not observable for these instruments, certain assumptions are made based on available information. The most significant of these assumptions are the discount rate and credit spreads used in the valuation process.

For valuation of investments in debt securities categorised as level 3, market polls which represent indicative yields are used as assumptions by market participants when pricing the asset.

# 52. Financial Risk Management and Derivative Financial Instruments

# A. Financial Risk Management

The Group's activities exposes it to various risks such as market risk, liquidity risk and credit risk. This section explains the risks which the Group is exposed to and how it manages the risks.

#### (a) Credit Risk

Credit risks is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligation, and arises principally from the Group's receivables from customers.

The Group has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and adjusted for forward-looking information.

# (b) Market Risk

#### i. . **Commodity Price Risk**

Hindalco's India Operations consist of 2 businesses – Copper Business and Aluminium Business. The Copper Business works under a "Custom Smelting" model wherein the focus is to improve the processing margin. The timing mis-match risk between the input and output price, which is linked to the same international pricing benchmark, is eliminated through use of derivatives. This off-set hedge model (through use of derivatives) is used to manage the timing mis-match risk for both Commodity (Copper and Precious Metals) and Currency Risk (primarily, USD/Re). The Copper Business also has a portion of View Based exposure for both Commodity and Currency, beyond the above timing mis-match risk. Lower Copper Prices, Stronger USD/Re exchange rate and Higher "Other Input" Prices are the major price risks that adversely impact the Business. Here, the Group may use derivative instruments, wherever available, to manage these pricing risks. A variety of factors, including the Risk Appetite of the Business and Price view, are considered while taking Hedge Decisions. Such View based Hedges are usually done for the next 1-8 guarters.

STANDALONE FINANCIAL STATEMENTS The Aluminium Business is a vertically integrated business model wherein the input and output pricing risks are independent of each other, i.e. - are on different pricing benchmarks, if any. Here, the Group may use derivative instruments, wherever available, to manage its pricing risks for both input and output products. Lower Aluminium Prices, Stronger USD/Re exchange rate and Higher Input Prices are the major price risks that adversely impact the Business. Hedge Decisions are based on a variety of factors, including Risk Appetite of the Business and Price View. Such Hedge Decisions are usually done for the next 1-12 quarters.

The table below summarises the gain/(loss) impact of increase/decrease in the commodity prices on the Group's equity and profit for the period.

					₹ Crore		
		Year ende	d 31/03/2017	Year ended 31/03/2016			
	Change in Rate/Price	Change in Statement of Profit & Loss	Change in Other Components of Equity	Change in Statement of Profit & Loss	Change in Other Components of Equity		
Aluminium	10%	87.28	(310.82)	80.91	19.73		
Copper	10%	(269.73)	(9.85)	(214.92)	(5.74)		
Gold	10%	(17.70)	(68.48)	(9.36)	(96.94)		
Silver	10%	(2.96)	(24.80)	(2.10)	(21.05)		
Coal	10%	-	-	4.63	-		
Furnace Oil	10%	1.47	-	3.67	-		
Electricity	10%	-	29.91	36.33	-		
Natural Gas	10%	1.09	12.09	0.46	7.37		
Diesel Fuel	10%	14.34	-	6.06	-		

#### ii. Foreign Currency Risk

The Group may also have Foreign Currency Exchange Risk on procurement of Capital Equipment(s) for its Businesses. The Group manages this forex risk, using derivatives, wherever required, to mitigate or eliminate the risk.

The Group may also have Foreign Currency Exchange Risk on Foreign Currency denominated Borrowings for its Businesses. The Group manages this forex risk, using derivatives, wherever required, to mitigate or eliminate the risk.

The Group's exposure to foreign currency risk at the end of the reporting period with regard to Payables/ (Receivables) expressed in INR , is as follows:

			₹Crore
		As at	
Currency Pair	31/03/2017	31/03/2016	01/04/2015
USD	728.58	648.90	1,759.26
EUR	47.41	(33.57)	0.45
GBP	(108.40)	51.22	105.08
SEK	0.29	0.05	(0.01)
NOK	1.08	0.79	0.42
SGD	-	(0.01)	0.05
CAD	9.02	6.37	7.66
AUD	0.60	0.02	0.01
CHF	123.14	121.38	234.96
JPY	2.39	0.81	2.13
CNY	-	(4.43)	3.90
DKK	(0.10)	(0.13)	(0.16)
BRL	-	-	0.94
Total	804.01	791.40	2,114.69

The table below summarises the gain/(loss) impact of increase/decrease in the exchange rates on the **FINANCIAL HIGHLIGHTS** Group's equity and profit for the period.

			₹ Crore	FIN HIGH
d 3	Year end	1/03/2017 Year ended 31/0	/2016	N
	Statement of	ange in Other Change in Chang omponents of Statement of Com Equity Profit & Loss	e in Other onents of Equity	MANAGEMENT DISCUSSION AND ANALYSIS
	23.87	1,396.77 23.87	1,203.47	AGEM AND
	2.81	- 2.81	-	MAN
	(0.08)	- (0.08)	-	
	0.12	- 0.12	-	rors' ort
	(0.02)	- (0.02)	-	DIRECTORS' Report
	-			-
	(0.03)	- (0.03)	- 5	ESS
	0.02	- 0.02	-	ISTAINABILITY & BUSINESS Responsibility report
	(0.01)	- (0.01)	-	TY & ILITY
	(0.04)	- (0.04)	-	STAINABILITY Responsibilit
	251.58	6.46 251.58	69.96	ISTAIN Resp(
	44.73	52.65 44.73	31.70	ร
	97.76	135.68 97.76	168.97	RT
	0.59	16.70 0.59	29.97	CORPORATE Governance report
	95.06	- 95.06	-	RPOR/ ANCE
	200.45	56.85 200.45	9.20	VERN
	43.83	- 43.83	-	60
	3.85	- 3.85	-	ű s
	8.97	- 8.97		MATIC
	41.85	64.06 41.85	66.10	SHAREHOLDER Information
	24.43	- 24.43	-	
	6.83	- 6.83	-	SOCIAL Report
	0.01	- 0.01	- 2	S E
	-		-	s
	0.02	- 0.02	-	MENT
	1.33	- 1.33	-	ALON
	0.01	- 0.01	-	STANDALONE Financial statements
	(0.01)	- (0.01)	-	INAN
	(0.01)	- (0.01)	-	_

# iii. Interest Rate Risk

CONSOLIDATED FINANCIAL STATEMENTS The Group is exposed to interest rate risk on financial liabilities such as borrowings, both short-term and long-term. It maintains a balance of fixed and floating interest rate borrowings and the proportion is determined by current market interest rates, projected debt servicing capability and view on future interest rates. Such interest rate risk is actively evaluated and interest rate swap is taken whenever considered necessary.

The Group is also exposed to interest rate risk on its financial assets that include fixed deposits and liquid investments comprising mainly mutual funds (which are part of cash and cash equivalents). Since all these are generally for short durations, the Group believes it has manageable risk and achieving satisfactory returns.

The table below summarises the (gain)/loss impact of decrease/increase in the benchmark interest rates on the Group's equity and profit for the period.

₹ Crore

		Year ende	ed 31/03/2017	Year ended 31/03/2016			
	•	-	Change in Other Components of Equity	-	Change in Other Components of Equity		
Interest Rate Borrowings	50 bps	171.63	-	196.38	-		
Interest Rate Swaps	100 bps	-	5.14	-	12.03		

#### iv. Other price risk

The Group's exposure to equity securities price risk arises from movement in market price of related securities classified either as fair value through OCI or as fair value through profit and loss. The Group manages the price risk through diversified portfolio.

The table below summarises the gain/(loss) impact of increase/decrease in the equity share prices on the Group's equity and profit for the period.

					₹ Crore	
		Year ende	ed 31/03/2017	Year ended 31/03/2016		
Other Price Risk	Change in Rate/Price	Statement of	•	-	Change in Other Components of Equity	
Investment in Equity securities	10%	-	457.26		319.38	

#### (c) Liquidity Risk

The Group determines its liquidity requirements in the short, medium and long term. This is done by drawing up cash forecast for short and medium term requirements and strategic financing plans for long term needs.

The Group manages its liquidity risk in a manner so as to meet its normal financial obligations without any significant delay or stress. Such risk is managed through ensuring operational cash flow while at the same time maintaining adequate cash and cash equivalent position. The management has arranged for diversified funding sources and adopted a policy of managing assets with liquidity in mind and monitoring future cash flows and liquidity on a regular basis. Surplus funds not immediately required are invested in certain products (including mutual fund) which provide flexibility to liquidate at short notice and are included in current investments. Besides, it generally has certain undrawn credit facilities which can be accessed as and when required; such credit facilities are reviewed at regular intervals.

The Group has developed appropriate internal control systems and contingency plans for managing liquidity risk. This incorporates an assessment of expected cash flows and availability of alternative sources for additional funding, if required.

**FINANCIAL** HIGHLIGHTS

#### **Maturity Analysis**

The table below shows the Group's financial liabilities into relevant maturity groupings based on their contractual maturities for all non-derivative financial liabilities and net settled derivative financial instruments. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

due within 12 months equal their carrying balances as the impact of discounting is not significant.										
					₹ Crore	DISCUSSION				
Contractual maturities of financial	Less than	1-2	2- 5	More than						
liabilities as at March 31, 2017	1 Year	Years	Years	5 Years	Total					
Non Derivatives						MANAGEMENT AND AN				
Borrowings*	15,460.36	4,235.27	12,782.49	59,277.81	91,755.93	2				
Obligations under finance lease	66.00	87.37	10.11	16.21	179.69	RS'				
Trade payables	17,857.60	0.13	0.32	-	17,858.05	DIRECTORS' Report				
Other financial liabilities	2802.85	10.93		45.41	2,859.19	BIB				
Total Non Derivative liabilities	36,186.81	4,333.70	12,792.92	59,339.44	112,652.86	6				
Derivatives	1,922.18	317.53	171.56	-	2,411.27	ORT				
Total Derivative liabilities	1,922.18	317.53	171.56	-	2,411.27	& BUS Y REP				
Contractual maturities of financial						SUSTAINABILITY & BUSINESS Responsibility report				
liabilities as at March 31, 2016						AINAB				
Non Derivatives						SUST				
Borrowings*	14,183.18	12,785.40	25,552.03	46,744.19	99,264.80					
Obligations under finance lease	76.46	137.89	9.63	19.88	243.86	ORT				
Trade payables	15,057.70	0.20	1.38	0.52	15,059.80	CORPORATE Governance report				
Other financial liabilities	3,016.69	24.65	10.14	52.90	3,104.38	DRPOI				
Total Non Derivative liabilities	32,334.03	12,948.14	25,573.18	46,817.49	117,672.84	OVER				
Derivatives	746.66	12.83	432.77	2.37	1,194.63	5				
Total Derivative liabilities	746.66	12.83	432.77	2.37	1,194.63	ON B				
Contractual maturities of financial liabilities as at April 01, 2015						SHAREHOLDER INFORMATION				
Non Derivatives						~ =				
Borrowings*	17,871.54	16,369.12	24,482.33	38,998.53	97,721.52	AL				
Obligations under finance lease	71.82	190.25	9.42	23.15	294.64	SOCIAL Report				
Trade payables	16,176.99	0.33	0.99	0.35	16,178.66					
Other financial liabilities	3,338.80	52.81	22.89	38.33	3,452.82	IENTS				
Total Non Derivative liabilities	37,459.15	16,612.51	24,515.63	39,060.36	117,647.65	LONE				
Derivatives	1,017.78	0.17	145.61	3.88	1,167.44	STANDALONE Standalone Financial Statements				
Total Derivative liabilities	1,017.78	0.17	145.61	3.88	1,167.44	SI				
* Includes Principal and interest payments	short term b	orrowings	current port	ion of debt a	nd excludes	. <b>E</b>				

\* Includes Principal and interest payments, short term borrowings, current portion of debt and excludes unamortised fees.

# **B.** Derivative Financial Instruments

(a) The Asset and Liability position of various outstanding derivative financial instruments is given below:

			-			-	
			00/00/7			• • • • •	₹ Crore
		As at 31/	03/2017	As at 31/	03/2016	As at 1/0	04/2015
	Nature of Risk being Hedged	Liability	Asset	Liability	Asset	Liability	Asset
Current							
Cash flow hedges							
- Commodity contracts	Price Risk	(1,306.81)	14.84	(165.60)	549.05	(84.65)	384.62
- Interest rate contracts	Exchange rate movement risk	(1.78)	-	(2.10)	-	(3.65)	-
- Foreign currency contracts	Currency Risk	(2.98)	910.85	(16.78)	536.79	(263.46)	174.08
Fair value Hedges							
- Commodity contracts		-	-	-	0.01	(0.17)	0.02
Net Investment Hedges							
- Foreign currency contracts	Exchange rate movement risk	-	-	(8.37)	-	-	28.19
Non-designated hedges							
- Commodity contracts	Price Risk	(508.04)	383.21	(262.51)	341.93	(279.32)	224.60
- Foreign currency contracts	Exchange rate movement risk	(102.57)	204.09	(291.30)	273.55	(386.53)	172.64
Total		(1,922.18)	1,512.99	(746.66)	1,701.33	(1,017.78)	984.15
Non-current							
Cash flow hedges							
- Commodity contracts	Price Risk	(402.15)	0.38	(2.23)	47.62	(10.68)	27.46
- Interest rate contracts	Exchange rate movement risk	(0.08)	-	(2.27)	-	-	-
- Foreign currency contracts	Currency Risk	(77.77)	194.57	(435.44)	58.61	(95.42)	0.01
Fair value Hedges							
- Commodity contracts	Price Risk	-	-	-	0.02	(0.02)	0.01
Non-designated hedges							
- Commodity contracts		(9.01)	6.55	(1.47)	8.01	(43.54)	0.09
- Foreign currency contracts		(0.08)	-	(6.56)	1.46	-	2.81
- Interest rate contracts				-			
Total		(400.00)	004 50		445 70	(4 40 00)	00.00
		(489.09)	201.50	(447.97)		(149.66) (1,167.44)	30.38

Fair Value of Embeded Derivatives of ₹ 68.90 crore (31/03/2016: ₹ 108.03 crore, 01/04/2015: ₹ 51.32 crore) included as part of Trade Payables

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										₹ Crore	ᆣᄪᆂ
		As a	t 31/03/20	17	As at	31/03/20	016	Asa	at 1/04/2	015	z
			Rele	ase		Rele	ase	Releas		ease	ISSIO
		As at 31/03/2017	In less than 12 Months	After 12 Months	As at March 31, 2016	In less than 12 Months	After 12 Months	As at April 01, 2015	In less than 12 Months	After 12 Months	MANAGEMENT DISCUSSION AND ANALYSIS
Hedge Instrument Type	Products/ Currency Pair	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	Gain/ (Loss)	MANAGE
Commodity Forwards	s Aluminium	(1,166.54)	(959.27)	(207.27)	449.97	446.31	3.66	272.25	258.45	13.80	
	Gold	(29.38)	(29.38)	-	(70.39)	(70.39)	-	4.65	4.65	-	ORS' RT
	Silver	(9.63)	(8.10)	(1.53)	(7.85)	(7.85)	-	9.15	9.15	-	DIRECTORS' Report
	Copper	2.48	2.31	0.17	3.32	3.32	-	(4.15)	(5.59)	1.44	ā
	Electricity	(60.48)	(12.10)	(48.38)	(23.92)	(23.92)	-	(56.26)	(33.76)	(22.50)	ŝ
	Natural Gas	4.20	2.86	1.34	(31.27)	(35.24)	3.97	(55.86)	(46.45)	(9.41)	SINES
	Total	(1,259.35)	(1,003.68)	(255.67)	319.86	312.23	7.63	169.78	186.45	(16.67)	≷ BU3
Debt		118.48	118.48	-	24.20	24.20	-	(12.23)	(12.23)	-	SUSTAINABILITY & BUSINESS RESPONSIBILITY REPORT
Liability for Copper		15.27	15.27	-	0.13	0.13	-	(6.09)	(6.09)	-	NINAB
Currency Forwards	EUR_INR	-	-	-	-	-	-	(0.61)	(0.61)	-	SUST/
	USD_INR	391.59	269.14	122.45	122.03	102.39	19.64	96.74	96.74	-	0
	USD_EUR	(0.76)	(1.16)	0.40	(1.66)	(3.59)	1.93	(17.30)	15.12	(32.42)	BT
	USD_BRL	94.56	76.81	17.75	11.32	(8.48)	19.80	(253.24)	(217.59)	(35.65)	ATE REPC
	USD_CAD	1.65	1.56	0.09	8.67	3.50	5.17	(18.62)	(19.11)	0.49	CORPORATE RNANCE REP
	EUR_KRW	(8.75)	(0.50)	(8.25)	-	(0.50)	0.50	-	(0.49)	0.49	CORPORATE GOVERNANCE REPORT
	USD_KRW	73.97	75.17	(1.20)	53.38	34.98	18.40	(11.02)	(10.76)	(0.26)	GO
	EUR_CHF	3.20	3.37	(0.17)	(7.77)	(8.44)	0.67	6.94	6.94	-	~ _
	USD_CHF	0.10	0.10	-	0.59	0.59	-	-	-	-	SHAREHOLDER INFORMATION
Currency Swaps	USD_INR	362.00		362.00	(83.19)	-	(83.19)				ORM
	Total	1,051.31	558.24	493.07	127.70	144.78	(17.08)	(215.43)	(148.08)	(67.35)	E S
Interest rate swaps	3M-CD-3200	(1.75)	(1.79)	0.04	(4.33)	-	(4.33)	(3.45)	(3.45)		
	Total	(1.75)	(1.79)	0.04	(4.33)	-	(4.33)	(3.45)	(3.45)	-	SOCIAL
	Grand Total	(209.79)	(447.23)	237.44	443.23	457.01	(13.78)	(49.10)	34.92	(84.02)	s E

(c) The following table presents the amount of gain/(loss) recognized in Effective portion of Cash Flow Hedge and recycled during the year ended March 31, 2017:
₹ Crore

				Recycled				TANDA
	Opening			Amount added to Non-Financial	Total Amount	Currency Translation	As at	STANDA FINANCIAL ST
	Balance	recognised	to P&L	Assets	recycled	Adjustments	31/03/2017	TS
Commodity	319.86	(2,057.89)	(499.45)	5.87	(493.58)	(14.90)	(1,259.35)	LIDATED Statements
Forex	127.70	1,377.62	415.37	43.18	458.55	4.54	1,051.31	DLIDATED Statemei
Interest	(4.33)	0.45	(2.27)		(2.27)	(0.14)	(1.75)	CONSO
Total	443.23	(679.82)	(86.35)	49.05	(37.30)	(10.50)	(209.79)	CONSI

The following tables presents the amount of gain/(loss) recognized in Effective portion of Cash Flow Hedge and recycled during the year ended March 31, 2016: (₹ Crore)

				Recycled			
			Net	Amount added	Total	Currency	
	Opening	Net Amount	Amount	to Non-Financial	Amount	Translation	As at
	Balance	recognised	to P&L	Assets	recycled	Adjustments	31/03/2016
Commodity	169.78	1,711.33	1,552.32	(3.33)	1,548.99	(12.26)	319.86
Forex	(215.43)	(499.46)	(823.42)	(39.02)	(862.44)	(19.85)	127.70
Interest	(3.45)	(4.67)	(4.89)	-	(4.89)	(1.10)	(4.33)
Total	(49.10)	1,207.20	724.01	(42.35)	681.66	(33.21)	443.23

Deferred Tax Assets on Effective portion of Cash Flow Hege of ₹ 147.02 crore (31/03/2016: ₹ 6.56 crore, 01/04/2015: ₹ 53.04 crore) not included in table (b) and (c) above.

(d) The following table presents the amount of gain/ (loss) recycled from Effective portion of Cash Flow Hedge and reference of the line item in the Statement of Profit and Loss where those amounts are included: (₹ Crore)

		Year e	ended
		31/03/2017	31/03/2016
	Revenue from Operations	(143.02)	1,135.96
	Cost of Materials Consumed	76.30	(334.79)
	Depreciation and Amortization	(8.84)	(7.10)
	Finance Costs	(2.21)	(5.18)
	Other Expenses	(8.58)	(64.88)
(e)	The adjustment as part of the carrying value of inventories arising on account	ount of fair val	ue hedges is
. ,	as follows:		(₹ Crore)

	Year e	nded
	31/03/2017	31/03/2016
Copper	53.40	108.98
Gold	16.65	1.68
Silver	2.38	0.32
Total	72.43	110.98

# 53. Offsetting

i.

Financial instruments subject to offsetting, enforceable master netting arrangement and similar arrangement.

						₹ Crore
As at March 31, 2017:	E	ffects on Balance	e sheet	Related an	<u>mounts not c</u>	offset
		Gross amount	Net amount	Amounts	Financial	
	Gross	set off in the	in the balance	subject to	Instrument	Net
	Amount	balance sheet	sheet	master netting	<u>collateral</u>	Amount
Financial Assets						
Derivatives	1,749.88	(35.39)	1,714.49	(300.50)	-	1,413.99
Cash and cash						
equivalents	8,233.40	-	8,233.40	-	-	8,233.40
Trade Receivables	8,274.80	-	8,274.80	-	-	8,274.80
Other financial assets	1,190.46		1,190.46			1,190.46
Total Financial Assets	19,448.54	(35.39)	19,413.15	(300.50)		19,112.65
Financial Liabilities						
Derivatives	2,446.66	(35.39)	2,411.27	(300.50)	-	2,110.77
Trade Payables	17,858.05	-	17,858.05	-	-	17,858.05
Other financial						
Liabilities	8,225.42		8,225.42			8,225.42
Total Financial						
Liabilities	28,530.13	(35.39)	28,494.74	(300.50)	-	28,194.24

		_					₹ Crore	FINANCIAL HIGHLIGHTS
ii.	As at March 31, 2016:	E	ffects on Balanc	e sheet	Related A	mounts not o	offset	
		Gross Amount	Gross Amount set off in the Balance Sheet	Net Amount in the Balance Sheet		Financial Instrument Collateral		_
	Financial Assets							S .
	Derivatives	1,839.87	(22.82)	1,817.05	(203.01)	-	1,614.04	ent discu Analysis
	Cash and cash							GEMEI AND A
	equivalents	4,261.80	-	4,261.80	-	-	4,261.80	
	Trade Receivables	7,918.40	-	7,918.40	-	-	7,918.40	ž
	Other financial assets	985.18		985.18		-	985.18	
	<b>Total Financial Assets</b>	15,005.25	(22.82)	14,982.43	(203.01)	-	14,779.42	DIRECTORS
	Financial Liabilities							BIE
	Derivatives	1,217.45	(22.82)	1,194.63	(203.01)	-	991.62	
								ESS
	Trade Payables	15,059.80	-	15,059.80	-	-	15,059.80	USIN
	Other financial Liabilities	3,708.46		3,708.46			3,708.46	Y & B ITY R
	<b>Total Financial Liabilities</b>	19,985.71	(22.82)	19,962.89	(203.01)		19,759.88	ABILITY & BUSINE NSIBILITY REPOR
								AB

As at April 01, 2015	E1	ffects on Balanc	e sheet	Related A	mounts not (	₹ Crore offset	SUSTAINAE
	Gross Amount	Gross Amount set off in the Balance Sheet	Net Amount in the Balance Sheet	Amounts subject to Master Netting	Financial Instrument Collateral	Net Amount	CORPORATE Governance Report
Financial Assets							CORI
Derivatives	1,035.40	(20.87)	1,014.53	(173.58)	-	840.95	GOV
Cash and cash equivalents	4,647.05	-	4,647.05	-	-	4,647.05	DER
Trade Receivables Other financial	9,272.29	-	9,272.29	-	-	9,272.29	SHAREHOLDEF
assets	1,278.07	-	1,278.07	-	-	1,278.07	¦ 5 ≤
<b>Total Financial Assets</b>	16,232.81	(20.87)	16,211.94	(173.58)	-	16,038.36	. 4 5
<b>Financial Liabilities</b>							SOCIAL
Derivatives	1,188.31	(20.87)	1,167.44	(173.58)	-	993.86	
Trade Payables	16,178.66	-	16,178.66	-	-	16,178.66	NE NE EMENTS
Other financial Liabilities	4,890.49	-	4,890.49	-	-	4,890.49	STANDALONE
Total Financial Liabilities	22,257.46	(20.87)	22,236.59	(173.58)		22,063.01	STANDALONE FINANCIAL STATEMENTS

#### 54. Capital Management

The Group's objective to manage its capital is to ensure continuity of business while at the same time provide reasonable returns to its various stakeholders but keep associated costs under control. In order to achieve this, requirement of capital is reviewed periodically with reference to operating and business plans that take into account capital expenditure and strategic investments. Apart from internal accrual, sourcing of capital is done through judicious combination of equity and borrowing, both short term and long term. Net debt (total borrowings less current investment and cash and cash equivalents) to equity ratio is used to monitor capital.

# 55. Interest in Other Entities

# A. Subsidiaries:

The Group's wholly-owned subsidiaries along with country of incorporation, place of operation and principal activities are set out below.

Name of Entity	Principal Activity	Country of Incorporation	Place of Operation
Minerals & Minerals Limited	Mining	India	India
Renukeshwar Investments & Finance Limited	Investment	India	India
Renuka Investments & Finance Limited	Investment	India	India
Dahej Harbour and Infrastructure Limited	Cargo services	India	India
Lucknow Finance Company Limited	Investment	India	India
Mauda Energy Limited	Power Generation	India	India
Utkal Alumina International Limited	Manufacturing	India	India
Utkal Alumina Technical & General Services Limited	Technical Services	India	India
Hindalco Guinea SARL	Dormant	South Africa	South Africa
Aditya Birla Chemicals (Belgium) BVBA \$	Mining	Belgium	Belgium
Birla Resources Pty Limited @	Dormant	Australia	Australia
Birla Maroochydore Pty Limited *	Mining	Australia	Australia
Birla Nifty Pty Limited *	Mining	Australia	Australia
Birla Mt. Gordon Pty Limited ^	Mining	Australia	Australia
AV Minerals (Netherlands) N.V.	Investment	Netherland	Netherland
Hindalco Do Brasil Industria Comercia de Alumina Ltda	Subsidiary	Brazil	Brazil
AV Metals Inc.	Investment	Canada	Canada
Novelis Inc.	Manufacturing	Canada	Canada
Albrasilis - Aluminio do Brasil Industria e Comercio Ltda.	Manufacturing	Brazil	Brazil
Novelis do Brasil Ltda.	Manufacturing	Brazil	Brazil
Brecha Energetica Ltda.	Dormant	Brazil	Brazil
Brito Energetica Ltda.	Dormant	Brazil	Brazil
4260848 Canada Inc.	Manufacturing	Canada	Canada
4260856 Canada Inc.	Manufacturing	Canada	Canada
8018227 Canada Inc	Manufacturing	Canada	Canada
8018243 Canada Limited	Manufacturing	Canada	Canada
Novelis (China) Aluminum Products Co. Limited	Manufacturing	China	China
Novelis (Sanghai) Aluminum Trading Company	Manufacturing	China	China
Novelis Lamines France SAS	Distribution Services	France	France
Novelis PAE SAS	Engineering	France	France
Novelis Aluminium Beteiligungs GmbH	Manufacturing	Germany	Germany
Novelis Deutschland GmbH	Manufacturing	Germany	Germany
Novelis Sheet Ingot GmbH	Manufacturing	Germany	Germany
Novelis Aluminium Holding Company	Intermediate subsidiary	Ireland	Ireland
Novelis Italia SpA	Manufacturing	Italy	Italy
Novelis (India) Infotech Ltd.	Information Technology Technology Service Provider	India	India
Novelis de Mexico SA de CV	Dormant	Mexico	Mexico
Alcom Nikkei Specialty Coatings Sdn Berhad #	Manufacturing	Malaysia	Malaysia
Al Dotcom Sdn Berhad #	Manufacturing	Malaysia	Malaysia
Novelis Korea Ltd.	Manufacturing	South Korea	South Korea
Novelis AG	Manufacturing	Switzerland	Switzerland
Novelis Switzerland SA	Manufacturing	Switzerland	Switzerland
Novelis Europe Holdings Limited	Intermediate subsidiary	UK	UK

Name of Entity	Principal Activity	Country of Incorporation	Place of Operation	FINANCIAL
Novelis UK Ltd.	Manufacturing	UK	UK	EIN P
Aluminum Upstream Holdings LLC	Dormant	USA	USA	
Eurofoil, Inc. (USA)	Dormant	USA	USA	NO
Novelis Corporation	Manufacturing	USA	USA	ISSN
Novelis Services Limited	Management Company	UK	UK	DISC
Novelis Global Employment Organization	Dormant	USA	USA	MANAGEMENT DISCUSSION
Novelis South America Holdings LLC	Intermediate subsidiary	USA	USA	GEM
Novelis Acquisitions LLC	Manufacturing	USA	USA	ANA
Novelis Holdings Inc.	Intermediate subsidiary	USA	USA	Σ
Novelis Delaware LLC	Manufacturing	USA	USA	
Novelis Services (North America) Inc.	Cash management service provider	USA	USA	IRECTORS'
Novelis Vietnam Company Limited	Manufacturing	Vietnam	Vietnam	BIR
Novelis MEA Limited	Import and export aluminum	UAE	UAE	ESS
Novelis Asia Holdings (Singapore) Pte. Limited	Dormant	Singapore	Singapore	
\$ Merged with Grasim Industries Limited pursua	ant to the scheme of Amalgam	nation.		( & B
* Subsidiaries of Aditya Birla Minerals Limited (# 21/07/2016. (refer Note 56 A)	ABML), which entire equity int	erest sold by tl	he Group on	SUSTAINABILITY & BUSINESS
#Subsidiaries of Aluminium Company of Malays	sia Berhad, which entire equity	v interest sold b	by the Group	SUSTA

#Subsidiaries of Aluminium Company of Malaysia Berhad, which entire equity interest sold by the Group on 30/09/2016. (refer Note 56 B)

@ Dissolved on March 30, 2017 and returned capital.

# B. Non-Controlling Interests (NCI)

Dissolved on March 30, 2017 and returned capital.							
^ The Group sold entire	The Group sold entire equity interest on 20/09/2015.						
Non-Controlling Intere	ests (NCI)					CORPORATE RNANCE REI	
The Group has following	g non-wholly owned	subsidiaries:				CORPORATE GOVERNANCE REPORT	
		Country of	Ownership i	interest held b	y the Group	60	
Name of Entity	<b>Principal Activity</b>	incorporation	31/03/2017	31/03/2016	01/04/2015		
Suvas Holdings Limited	Power Generation	India	51.00%	51.00%	51.00%	SHAREHOLDER INFORMATION	
Hindalco-Almex Aerospace Limited	Manufacturing	India	97.18%	97.18%	97.18%	SHARI	
East Coast Bauxite Mining Company Private Limited	Mining	India	74.00%	74.00%	74.00%	SOCIAL Report	
Aditya Birla Chemicals (India) Limited \$	Mining	India	-	-	54.65%	DALONE Statements	
Aditya Birla Minerals Limited *	Mining	Australia	-	51.00%	51.00%		
Aluminum Company of Malaysia Berhad #	Manufacturing	Malaysia	-	59.15%	59.15%	STAN FINANCIAL	

\$ Merged with Grasim Industries Limited pursuant to the scheme of Amalgamation from April 01, 2015.

\* The Group sold entire equity interest on 21/07/2016. (refer Note 56 A)

# The Group sold entire equity interest on 30/09/2016. (refer Note 56 B)

Non of above non-wholly owned subsidiary is material to the Group, therefore financial information about these non-wholly owned subsidiary are not disclosed separately.

# C. Joint Operations

The Group is engaged in various arrangements on a joint basis with other companies. In assessing whether joint control exists for these arrangements, management evaluate the structure and legal framework and contracts governing the arrangement combined with an assessment of which decisions that significantly influence the return from the arrangement. The Group assesses joint arrangements as joint operations where the Group has rights to the assets and obligations for the liabilities related to the arrangement. Basis of this the Group has identified following joint arrangement as joint operations:

Details of the Group's joint operations, proportion of ownership interests, principal activities and country of incorporation are given below. The principal place of business of all these entities is the same as the respective country of incorporation.

Name of the joint	Principal	Country of	Group's proportion of ownership interest				
operations			31/03/2017	31/03/2016	01/04/2015		
Mahan Coal Limited	Mining	India	50.00%	50.00%	50.00%		
Tubed Coal Mines Limited	Mining	India	60.00%	60.00%	60.00%		
Logan Aluminium Inc.	Rolling and finishing	USA	40.00%	40.00%	40.00%		
Aluminium Norf GmbH	Rolling and recycling	Germany	50.00%	50.00%	50.00%		

#### D. Investments in Associates:

Details of Associates of the Group are set out below. The country of incorporation is also their principal place of business and the proportion of ownership interest is the same as the proportion of voting rights held. The Group's interests in these entities are accounted for using equity method in the Consolidated Financial statements.

Name of	Country of	Proportion of Ownership Interests (%)			Carryii	ng Amount (₹	Crore)
Entity	incorporation	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015
IDEA Cellular	India	6.33%	6.34%	6.35%	1,552.69	1,479.84	1,337.50
Limited (Idea)							
Aditya Birla	India	49.00%	49.00%	49.00%	13.56	12.50	13.04
Science &							
Technology							
Company							
Pvt. Ltd.							
(ABSTCPL)							

IDEA Cellular Limited (Idea) is listed the on stock exchange and its market value as at 31/03/2017 is ₹ 1,960.30 crore (31/03/2016: ₹ 2,516.31 crore and 01/04/2015: ₹ 4,201.46 crore). Other than Idea, no other entity mentioned above is listed on any public stock exchange.

Summarised financial information in respect of the Group's material associates are set out below. These information is based on their Ind-AS financial statements after alignment of Group's accounting policies.

(7 Crore)

						(< Grore)	
		ABSTCPL		Idea			
	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	
Summarised Balance Sheet							
Total Assets	150.53	152.73	152.24	96,704.69	80,125.50	58,314.77	
Total Liabilities	122.85	127.21	125.63	71,972.45	56,575.02	37,240.52	
Net Assets	27.68	25.52	26.61	24,732.24	23,550.48	21,074.25	
Group's share of Net Assets of	13.56	12.50	13.04	1,566.40	1,493.55	1,337.50	
Associates							
Dividend Received	-	-	-	13.70	13.70	-	
Carrying Amount	13.56	12.50	13.04	1,552.70	1,479.85	1,337.50	
Contingent Liabilities							
Share of Contingent Liabilities	0.28	0.41	0.28	1,027.32	937.86	1,028.25	
incurred jointly with other investors							
of the associate							

				(₹ Crore)	F
	Year ended	31/03/2017	Year ended	31/03/2016	FINANCIAL
	ABSTCPL	Idea	ABSTCPL	Idea	EN E
Summarised Statement of Profit and Loss					
Total Revenues	56.36	35,575.74	58.67	35,949.41	S
Total Profit for the period	0.36	(399.70)	(3.02)	2,728.13	GEMENT DISCUSSION
Other comprehensive income for the period	(0.29)	(4.33)	0.25	(13.93)	
Group's share of Profits of Associates	0.18	(25.31)	(1.48)	173.01	L.
Group's share of Other comprehensive income of	(0.14)	(0.27)	0.12	(0.88)	MANAGEMENT
Associates					NAG
Reconciliation to carrying amounts					AA
Opening net assets	25.52	23,550.49	26.61	21,074.26	
Profit/(Loss) for the year	0.36	(399.70)	(3.02)	2,728.13	ß
Other comprehensive income	(0.29)	(4.33)	0.25	(13.93)	CT0
Amounts directly recognised in equity	2.09	1,585.78	1.68	(237.98)	DIRECTORS'
Closing net assets	27.68	24,732.24	25.52	23,550.48	
Group's share (%)	49.00%	6.33%	49.00%	6.34%	s
Group's share (Amount)	13.56	1,566.40	12.50	1,493.55	INES
Dividend Received	-	(13.70)	-	(13.70)	BUS
Carrying amount	13.56	1,552.70	12.50	1,479.85	۲ & ۲
nterests in Joint Ventures:					BILT
Details of Joint Ventures that are material to the gro capital consisting solely equity shares, which are di	•				

#### E. Interests in Joint Ventures:

Details of Joint Ventures that are material to the group set out below. The entities listed below have share capital consisting solely equity shares, which are directly held by the Group. The country of incorporation is also their principal place of business and the proportion of ownership interest is the same as the proportion of voting rights held. No entity listed below is listed on any public stock exchange. The Group's interests in these entities are accounted for using equity method in the Consolidated Financial statements.

	Country of incorporation		Proportion on Proportion on Properties of the P		An	Carrying nount (₹ Cro	re)
		31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015
MNH Shakti Limited (MNH Shakti)	India	15.00%	15.00%	15.00%	12.77	12.77	12.77
Hydromine Global Minerals (GMBH) Limited (Hydromine)	British Virgin Islands	45.00%	45.00%	45.00%	0.70	0.08	31.58

MNH Shakti has been classified as held for sale since April 01, 2015 whereas Hydromine classified as held for sale on March 31, 2016. Accordingly, Equity accounting for consolidation discontinued for MNH Shakti from April 01, 2015 and for Hydromine from March 31, 2016 and investment in both the joint ventures carried at recoverable as part of "Not-current assets classified as held for sale" since said dates.

#### 56 Disposal of Subsidiaries

- A. During July 2016, the Company sold its entire share holding in its subsidiary, Aditya Birla Minerals Limited, Australia (ABML) by accepting the off-market takeover announced by Metals X Limited. A part of the proceeds were realised in cash and the balance in Equity shares of Metals X Limited.
  - (a) Gain/(Loss) on Disposal of Subsidiary Consideration received(Cash ₹ 64.75 crore, ₹ 284.91 crore of fair value of shares received in 349.66 exchange) (421.62)Net Assets disposed 206.60 Non-controlling interest (3.55)Selling cost Foreign currency translation (8.65)Gain/ (Loss) on disposal 122.44

FINANCIAL STATEMENTS

CONSOLIDATED

# Excellence by Design

(₹ Crore)

CORPORATE GOVERNANCE REPORT SHAREHOLDER INFORMATION

SOCIAL REPORT

FINANCIAL STATEMENTS

STANDALONE

(b)	Analysis of assets and liabilities as at disposal date over which control was lost ASSETS	
	Non-current Assets	
	Property, plant and equipment	107.81
	Intangible Assets	33.79
	Capital work in progress	1.78
	Other non-current Assets	11.36
	Current Assets	
	Financial assets	
	Cash and cash equivalents	295.69
	Trade receivables	95.34
	Inventories	174.11
	Other financial assets	2.54
	Other current assets	5.44
	Total Assets	727.86
	LIABILITIES	
	Non-current Liabilities	
	Long term provision	(197.29)
	Current Liabilities	
	Financial liabilities	
	Trade and other payables	(34.12)
	Other current financial liabilities	(48.20)
	Short term provisions	(26.63)
	Total Liabilities	(306.24)
	Net Assets	421.62

B. On September 30, 2016, the Group sold its 59.15% equity interest in Aluminium Company of Malaysia Berhad (ALCOM), a previously consolidated subsidiary, to Towerpack Sdn. Bhd. for USD 12 million. The transaction includes our interest in the Bukit Raja, Malaysia facility, which processed aluminum within the construction/industrial and heavy and light gauge foil markets, and the wholly-owned entity Alcom Nikkei Specialty Coatings Sdn. Berhad.

	(₹ Crore)
(a) Gain/(Loss) on Disposal of Subsidiary	
Consideration received	76.79
Net assets disposed	(275.14)
Non-controlling interest	135.88
Selling cost	(9.76)
Foreign currency translation	(18.99)
Gain (loss) on disposal	(91.22)
(b). Analysis of assets and liabilities as at date of disposal over which control was	s lost
ASSETS	
Non-current Assets	
Property, plant and equipment	113.32
Capital work-in-progress	1.17
Current Assets	
Financial assets	
Cash and cash equivalents	86.94
Trade receivables	50.20
Short term loans and advances (at amortised cost)	0.36
Inventories	83.24
Other current assets	0.63
Total Assets	335.86

Excellence by Design

LIABILITIES	(₹ Crore)	FINANCIAL HIGHLIGHTS
Non-current liabilities		Ē₩
Financial liabilities - Other financial liabilities		i
Other financial liabilities	(0.41)	NOI
Deferred tax liabilities	(11.66)	DISCUSSION
Long term provision	(9.21)	
Current Liabilities		AANAGEMENT DISCU AND ANALYSIS
Financial liabilities		AND
Trade and other payables	(35.11)	IANP
Other current financial liabilities	(0.03)	2
Current tax liabilities (net)	(1.32)	To
Short term provisions	(2.61)	DIRECTORS REPORT
Other current liabilities	(0.37)	RECTOR
Total Liabilities	(60.72)	ā
Net Assets	275.14	
		· 00 ·

#### 57. Related party transactions

The Group's related parties principally consist of its associates, joint ventures, trusts and its key managerial personnel. The Group routinely enters into transactions for sale and purchase of products and rendering and receiving services with these related parties. Transactions and balances between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation. Details of transactions and balances between the Group and other related parties, included in the financial statements, are disclosed below:

# A. Associates and Joint Ventures:

#### (a) Transactions

SS	ocia	ates and Joint Ventures:					DRT .
)	Tra	nsactions					CORPORATE GOVERNANCE REPORT
						(₹ Crore)	RPORATE ANCE REI
			Year ended 31	/03/2017	Year ended 31/	03/2016	/ERN
			Associates	Joint	Associates	Joint	GOV
				Ventures		Ventures	
	i.	Services rendered	0.03	-	-	-	OB
		Hydromine Global Minerals GMBH Limited	-	-	-	-	SHAREHOLDER Information
		Idea Cellular Limited	0.03	-	-	-	IARE
	ii.	Interest and dividend received	19.21	-	19.79	-	¦ ≳ ≤
		Idea Cellular Limited	14.65	-	14.65	-	
		Aditya Birla Science & Technology	4.56	-	5.14	-	SOCIAL
		Company Pvt. Ltd.					S #
	iii.	Services Received	15.26	-	15.31	-	
		Idea Cellular Limited	3.16	-	3.27	-	NTS
		Aditya Birla Science & Technology	12.10	-	12.04	-	STANDALONE FINANCIAL STATEMENTS
		Company Pvt. Ltd.					ALOI
	iv.	Deposits, Loans and Advances made	-	-	-	0.50	STANDALONE CIAL STATEM
		during the year					SI
		Hydromine Global Minerals GMBH Limited	-	-	-	0.50	EIN
	v.	Deposits, Loans and Advances received	2.45	-	-	-	-
		back during the year					ENTS
		Aditya Birla Science & Technology	2.45	-	-	-	TEMI
	_	Company Pvt. Ltd.					STA'
	vi.	Guarantees and Collateral securities	-	-	-	23.85	CONSOLIDATED
		taken back during the year					CONSOLIDATED FINANCIAL STATEMENTS
		MNH Shakti Limited	-	-	-	23.85	Ē

SUSTAINABILITY & BUSINESS Responsibility report

									(₹ Crore)
				As at 31/0	03/2017	As at 31/0	3/2016	As at 01/0	4/2015
					Joint		Joint		Joint
	(b)	<b>0</b> +	etending Polonooo	Associates	Ventures	Associates	Ventures	Associates	Ventures
	(b)	i.	standing Balances Debit Balances	0.40	0.03	0.39	0.03	0.44	0.03
		ι.	Idea Cellular Limited	<b>0.40</b> 0.40	0.03	0.39	0.03	<b>0.44</b> 0.44	0.03
			Aditya Birla Science & Technology	0.00	-		_	0.00	-
			Company Pvt. Ltd.	0.00				0.00	
			Hydromine Global Minerals GMBH Limited	-	0.03	-	0.03	-	0.03
		ii.	Credit Balances	0.10	-	0.10	-	0.11	-
			Idea Cellular Limited	0.10	-	0.10	-	0.11	-
		iii.	Deposits, Loans and Advances	55.49	-	57.94	0.63	58.69	0.12
			Aditya Birla Science & Technology	55.49	-	57.94	-	57.94	-
			Company Pvt Ltd Hydromine Global Minerals GMBH Limited	-	-	-	0.63	-	0.12
			Idea Cellular Limited	-	-	-	-	0.75	-
		iv.	Guarantees and Collateral	-	-	-	-	_	23.85
			securities given						
_	_		MNH Shakti Limited	-	-	-	-	-	23.85
В.	Trus	sts							(₹ Crore)
								Year ende	
	(a)	<b>C</b>	ntribution to Trusts				31/0	<u>)3/2017 31</u> 281.49	/03/2016
	(a)		dalco Employee's Gratuity Fund, ł	Kolkata				12.65	<b>266.60</b> 10.84
			dalco Employee's Gratuity Fund, F					40.98	33.68
			dalco Employee's Provident Fund		enukoot			163.94	160.42
			dalco Superannuation Scheme, R		لا به ما ال			7.19	7.75
			dalco Industries Limited Employee dalco Industries Limited Senior Ma			n Fund II		51.18 4.46	48.51 4.34
			dalco Industries Limited Office Er					1.09	1.06
C.	Kev	<sup>,</sup> Ma	nagerial Personnel						
	-		nagerial Remuneration					70.49	34.85
	• •	Mr.	D. Bhattacharya - Managing Direc					48.29	19.90
		Mr.	Satish Pai - Managing Director (w	.e.f. 01/08/20	16)**			18.52	14.95
			Praveen Maheshvari - Whole Time ancial Officer**	Director (W.e	e.t. 28/05/2	(016) and Ch	let	3.68	-
			cludes Gratuity ₹ 9.14 crore (31/03/2	2016: ₹ Nil) and	d encashm	ent ₹ 7.62 crc	ore (31/03/2	2016: ₹ Nil)	
			xcluding gratuity, leave encashment p						neme
	(b)		ectors' Remuneration					8.46	4.30
			Kumar Mangalam Birla t. Rajashree Birla					5.21 0.11	1.76 0.06
			D Bhattacharya					1.15	1.03
			A.K. Agarwala					1.16	1.08
			M.M. Bhagat					0.23	0.12
			K.N. Bhandari Y.P. Dandiwala (appointed w.e.f. 1	1/08/2016)				0.21 0.17	0.10 0.05
			Ram Charan	4/00/2010)				0.03	0.03
			Jagdish Khattar					0.12	0.07
			Girish Dave (appointed w.e.f. 28/0	)5/2016)				0.07	-
	(c)	Out	tstanding Balances					_	(₹ Crore)
							21/0	<u> </u>	/03/2016
		Cre	dit Balances				31/0	<u>JJ/2011</u> 31	100/2010

**Credit Balances** Directors' Remuneration payable

-

# 58. Contingent Liabilities

	-				(₹ Crore)	ANCIA
			21/02/0017	As at	01/04/0015	HIG
The (a)	Clai (Dis	up had contingent liabilities at March 31, 2017 in respect of: ims against the company not acknowledged as debt uputed demands for excised duty, custom duty, sales tax	31/03/2017	31/03/2016	01/04/2015	DISCUSSION
(b)	vari Gua	and other matters not acknowledged as debts, pending at ous appellate authorities) arantees excluding financial guarantees	1,008.03 0.63	892.15 39.33	887.29 238.36	MANAGEMENT AND AN
(c)	i. ii.	er money for which the Company is contingently liable: Bills discounted with banks Customs duty on Capital Goods and Raw Materials imported under EPCG Scheme/ Advance License, against which export obligation is to be fulfilled (excluding convictable	-	-	0.87	DIRECTORS' Report
	iii.	portion). Corporate Guarantee of USD 215 Million issued in favour o	347.08 f M/s Volksw	325.81 agen AG on b	328.03 behalf of M/s	SS.

- Corporate Guarantee of USD 215 Million issued in favour of M/s Volkswagen AG on behalf of M/s Novelis Inc. to ensure Novelis will supply as per its future commitments to Volkswagen AG and its subsidiaries.
- The Company has received a notice dated 24th March, 2007 from Collector (Stamp), Kanpur, Uttar iv Pradesh, alleging that stamp duty of ₹ 252.96 crore is payable in view of order dated 18 November, 2002, of the Hon'ble High Court of Allahabad approving the scheme of arrangement for merger of Copper business of Indo Gulf Corporation Limited with the Company. The Company is of the opinion that it has a very strong case as there is no substantive/computation provision for levy/calculation of stamp duty on court order approving the scheme of arrangement under the Companies Act, 1956, within the provisions of Uttar Pradesh Stamp Act, moreover, the properties in question are located in the State of Gujarat and, thus, the Collector (Stamp), Kanpur, has no territorial jurisdiction to make such a demand. It is pertinent to note that the Company in 2003-04 has already paid the stamp duty which has been accepted as per the provisions of the Bombay Stamp Act, 1958, with regard to transfer of shareholding of Indo Gulf Corporation Limited as per the Scheme of Arrangement. Furthermore, the demand made is on an incorrect assumption. The Company's contention, amongst the various other grounds made, is that the demand is illegal, against the principles of natural justice, incorrect, bad in law and mollified. The Company has filed a writ petition before the Hon'ble High Court of Allahabad, inter alia, on the above said grounds, which is pending determination.
- v. The Company has an agreement with Uttar Pradesh Power Corporation Limited (UPPCL), under which banking of surplus energy with UPPCL is permitted and such banked energy may be drawn as and when required at free of cost. However, UPPCL has raised demand of ₹ 55.32 crore with retrospective effect from 1 April 2009 on the alleged ground that drawl of energy against the banked energy is not permissible during peak hours. The UPPCL has also included ₹ 32.15 crore in the bill as late payment surcharge up to 31 March 2016. Thus, the total amount outstanding till 31 March 2016 is ₹ 87.47 crore. However, if the case is decided against the Company, 107.4 million units valuing ₹ 22.97 crore will be treated as energy banked with UPPCL and, accordingly the net liability will be ₹ 64.50 crore. The Company has challenged the demand by filing a petition on 27 December 2013 under section 86(i)(f) read with other relevant provisions of Electricity Act, 2003 seeking quashing/setting aside the demand. The matter has been heard on 12 February 2014 and the Hon'ble Uttar Pradesh Electricity Regulatory Commission (UPERC), vide its order dated 24 February 2014, has directed the UPPCL to restrain from taking any coercive action till final order of UPERC. The Company believes that it has a strong case and no provision towards this is required.
- vi. The Company received a demand notice from Deputy Director of Mines (DDM), Sambalpur, vide letter No. 474/Mines, dated 19.03.2015 under section 21(5) of the Mine and Mineral (Development and Regulation) Act, 1957 ("MMDR Act, 1957"), to deposit an amount of ₹ 31.04 crore towards cost price of Coal for the period from 2004-05 to 2010-11 towards alleged excess production of coal over and above the quantity approved under Mining Plan, Environment Clearance and Consent to Operate in

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respect of Talabira-I Coal Mine during the said period. The Company challenged the said order before the Hon'ble Revisional Authority, Ministry of Coal, Government of India, New Delhi on the ground that the DDM has no jurisdiction or authority to call upon the Company to pay the cost of coal for alleged violation, if any and the said demand is arbitrary and without lawful authority. Further, the Company has not carried out mining operation outside mining lease area and hence provisions of Section 21(5) of the MMDR Act, 1957 is not applicable. Hence, the said demand is contrary to the provisions of the MMDR Act, 1957 and Mineral Concession Rules, 1960. Interim stay has been granted by the Hon'ble Divisional Authority, Ministry of Coal and matter is pending hearing. In view of the above Management is of the view that no provision is required.

- vii. The Company has furnished bank guarantees to Nominated Authority of Ministry of Coal towards fulfilment of certain conditions of the agreements signed by it in respect of the four coal blocks awarded to it through auction. Two of the above awarded coal blocks have already achieved the peak rated capacity and hence fulfilled the required conditions for return of the respective bank guarantees for which the Company has already represented and submitted applications to the designated authorities. For balance two coal blocks some of the conditions could not be fulfilled despite best efforts for reasons beyond its control as certain approvals/clearances that are under the purview of the concerned State Government have been delayed. The Company has made representation with the Nominated Authority in this regard and is confident that its request will be considered favourably. Accordingly, no provision has been made for this.
- viii. For contingent liabilities relating to associates and joint ventures refer to Note 55 D.

#### 59. Commitments

			(₹ Crore)
		As at	
	31/03/2017	31/03/2016	01/04/2015
The Group's commitments with regard to various items at March 31, 2017 in respect of:			
<ul> <li>(a) Estimated amount of contracts remaining to be executed on capital account and not provided for</li> </ul>	401.87	314.10	607.24

- (b) Purchase commitments in relation to Materials and Services 34,815.36 40,172.14 52,471.59
- (c) The Company, along with Aditya Birla Nuvo Limited, Grasim Industries Limited and Birla TMT Holdings Pvt. Limited (the Sponsors), being promoters of Idea Cellular Limited (Idea), has given the following undertakings to the Facility Agent:
  - i. The Sponsors shall collectively continue to hold at least 33% of the equity capital of Idea till the end of FY 2015-16 and shall not, without prior written approval of the Facility Agent, divest, transfer, assign, dispose of, pledge, charge, create any lien or in any way encumber 33% of shareholdings in Idea. Consequent upon the infusion of fresh equity capital of Idea, if the Sponsors' stake gets diluted from 40% to 33% in the equity capital of Idea, the Sponsors agree and undertake to obtain the prior consent of the Rupee Facility Agent and, in other circumstances, the Sponsors agree and undertake to obtain the prior consent of the secured lenders representing 51% of the aggregate outstanding secured loans.
  - ii. The Sponsors shall collectively continue to hold 26% of the equity capital of Idea after FY 2015-16 and shall not, without the prior written approval of the Rupee Facility Agent, divest, transfer, assign, dispose of, pledge, charge, create any lien or in any way encumber 26% shareholdings in the capital of Idea.
  - iii. Not divest, without prior approval of the Facility Agent in writing, the shareholdings in the equity capital of Idea that may result in a single investor along with its affiliates holding more than 25% of the equity capital of Idea.
  - iv. The Board of Directors of Idea Cellular Limited (Idea), an Associate of the Company have approved the amalgamation of Vodafone India Limited (VIL) and its wholly owned subsidiary Vodafone Mobile Services Limited (VMSL) with Idea, subject to requisite regulatory and other approvals.

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As a promoter of Idea, the Company has undertaken to indemnify (liable jointly and severally with FINANCIAL HIGHLIGHTS other promoters of Idea) to the promoters of VIL and its wholly owned subsidiary VMSL up to US\$ 500 million, if Idea fails to meet some of its indemnity obligation under the implementation agreement for proposed amalgamation of VIL and VMSL with Idea.

- (d) The Company has given the following undertakings in connection with the loan of Utkal Aluminium International Limited (UAIL), a wholly owned subsidiary:
  - i. To hold minimum 51% equity shares in UAIL.
  - MANAGEMENT DISCUSSION ii. To ensure to meet the Financial Covenants, except Fixed Asset Coverage Ratio, as provided in the loan agreements.

#### 60. Leases

#### A. Finance Lease Commitments

DIRECTORS The Group has finance leases for various items of plant and machinery. The Group's obligations under finance leases are secured by the lessor's title to leased assets. Future minimum lease payments under finance lease together with present value of lease payments are as under:

						(₹ Crore)	s
				Presen	t value of mi	nimum	BUSINES
	Minim	um lease pay	vments	le	ase payment	ts	BUS
	31/03/2017	31/03/2016	01/04/2015	31/03/2017	31/03/2016	01/04/2015	
Not later than 1 year	77.45	91.94	81.44	66.00	76.46	71.82	
Later than 1 year and							STAINABILITY & Responsibility
not later than 5 years	111.73	173.65	233.48	97.48	147.52	199.67	ISTA RESI
Later than 5 years	22.13	25.45	31.22	16.21	19.88	23.15	ິສ
Total minimum lease							1
payments	211.31	291.04	346.14	179.69	243.86	294.64	ORT
Less: Amount							REP 1
representing finance							CORPORATE RNANCE REI
charges	(31.62)	(47.18)	(51.50)				CORPORATE Governance Report
Present value of							OVE
minimum lease							. 5
payment payments	179.69	243.86	294.64	179.69	243.86	294.64	" H z
<b>Operating Lease Com</b>	nitments						SHAREHOLDER INFORMATION
The Group has entered i	nto operating	leases on cer	tain items of p	property, plant	and equipme	nt, leasehold	AREF-
land etc. During the year			•				IN SH

#### B. Operating Lease Commitments

The Group has entered into operating leases on certain items of property, plant and equipment, leasehold land etc. During the year ended March 31, 2017, the Group has paid `286.13 crore (March 31, 2016: ₹ 228.03 crore) towards minimum lease payment. Future minimum rental payable under non-cancellable operating leases are as follow:

operating leases are as follow:				SOCIAL Report
			(₹ Crore)	S III
		As at		
	31/03/2017	31/03/2016	01/04/2015	NTS
Not later than 1 year	215.93	199.47	6.92	EME
Later than 1 year and not later than 5 years	453.55	573.88	5.35	ALO
Later than 5 years	264.03	360.92	21.53	AND
	933.51	1,134.27	33.80	ST
n May 10, 2017, Novelis Korea limited (Novelis Korea), a subsidiar	y of Novelis I	nc., entered i	nto definitive	EIN/

61. On May 10, 2017, Novelis Korea limited (Novelis Korea), a subsidiary of Novelis Inc., entered into definitive agreements with Kobe Steel Ltd. (Kobe) under which Novelis Korea and Kobe will jointly own and operate the Ulsan manufacturing plant currently owned by Novelis Korea. To effect the transaction, Novelis Korea will form a new wholly owned subsidiary, Ulsan Aluminum, Ltd. (UAL) and will contribute the assets of the Ulsan plant to UAL. Kobe will purchase up to 50% of the outstanding shares of UAL for a purchase price of \$315 million. The agreements contemplate that each of Novelis Korea and Kobe will supply input metal to UAL and UAL will produce flat-rolled aluminum products exclusively for Novelis Korea and Kobe. The transaction is expected to close in September 2017, subject to customary closing conditions.

# 62. Additional information required under Schedule III of the Companies Act, 2013

A. Information regarding subsidiaries, associates and joint ventures included in the consolidated financial statements for the year ended March 31, 2017:

	Net Assets i.e. minus total		Share in Profit/ (Loss)		Share in Other Comprehensive Income		Share in to Comprehensive	
	As % of Consolidated Net Assets	Amount (₹ Crore)	As % of Consolidated Profit/ (Loss)	Amount (₹ Crore)	As % of Other Comprehensive Income	Amount (₹ Crore)	As % of Comprehensive Income	Amount (₹ Crore)
Parent:								
Hindalco Industries Limited	102.75%	47,332.56	82.71%	1,556.89	-2980.65%	535.92	112.26%	2,092.81
Subsidiaries:								
Indian:								
Minerals & Minerals Limited	0.00%	1.71	0.03%	0.55	0.00%	-	0.03%	0.55
Utkal Alumina International Limited	6.09%	2,804.35	-6.07%	(114.18)	-1.28%	0.23	-6.11%	(113.95)
Utkal Alumina Technical & General Services Limited	0.00%	0.04	0.00%	-	0.00%	-	0.00%	-
Suvas Holdings Limited	0.02%	8.28	0.00%	0.03	0.00%	-	0.00%	0.03
Renuka Investments & Finance Limited	0.39%	177.58	0.49%	9.26	-375.64%	67.54	4.12%	76.80
Renukeshwar Investments & Finance Limited	0.24%	111.42	0.35%	6.54	-263.68%	47.41	2.89%	53.95
Dahej Harbour and Infrastructure Limited	0.18%	83.24	1.64%	30.89	-0.17%	0.03	1.66%	30.92
Lucknow Finance Company Limited	0.04%	17.59	0.10%	1.81	-0.06%	0.01	0.10%	1.82
Hindalco-Almex Aerospace Limited	0.17%	77.18	0.12%	2.18	0.11%	(0.02)	0.12%	2.16
East Coast Bauxite Mining Company Private Limited	0.00%	(0.02)	0.00%	-	0.00%	-	0.00%	-
Mauda Energy Limited	0.00%	-	0.00%	-	0.00%	-	0.00%	-
Foreign:								
Birla Resources Pty Limited	0.00%	-	0.00%	(0.01)	0.00%	-	0.00%	(0.01)
Aditya Birla Minerals Limited (Consolidated)	0.00%	-	-2.73%	(51.48)	-94.94%	17.07	-1.85%	(34.41)
AV Minerals (Netherlands) N.V.	23.23%	10,702.21	-0.03%	(0.53)	1249.17%	(224.60)	-12.08%	(225.13)
AV Metals Inc.	22.02%	10,141.89	0.00%	-	1213.18%	(218.13)	-11.70%	(218.13)
Novelis Inc. (Consolidated)	21.76%	10,024.79	34.59%	651.08	4339.43%	(780.23)	-6.93%	(129.15)
Hindalco Do Brasil Industria Comercia de Alumina Ltda	0.20%	93.18	-6.74%	(126.91)	40.93%	(7.36)	-7.20%	(134.27)
Hindalco Guinea SARL	0.00%	-	0.00%	-	0.00%	-	0.00%	-
Non-Controlling Interest	0.01%	6.23	-0.93%	(17.44)	31.37%	(5.64)	-1.24%	(23.08)
Associates								
Indian:								
Idea Cellular Limited (Consolidated)	-1.10%	(504.62)	-0.79%	(14.89)	-3090.82%	555.73	29.01%	540.84
Aditya Birla Science and Technology Company Private Limited	0.01%	2.56	0.01%	0.18	17.46%	(3.14)	-0.16%	(2.96)
Joint Ventures								
Indian:								
MNH Shakti Limited - (a)	0.00%	-	0.00%	0.00%	0.00%	-		
Foreign:								
Hydromine Global Minerals (GMBH) Limited (Consolidated) - (b)	0.00%	0.00%	0.00%	0.00%	-			
	176.01%	81,080.17	102.75%	1,933.97	84.43%	(15.18)	102.92%	1,918.79
Consolidation Adjustments	-76.01%	(35,015.14)	-2.75%	(51.67)	15.57%	(2.80)	-2.92%	(54.47)
, ,	100.00%	46,065.03	100.00%	1,882.30	100.00%	(17.98)	100.00%	1,864.32

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	Net Assets i.e. total Assets minus total Liabilities		Share in Profit/ (Loss)		Share in Other Comprehensive Income		Share in total Comprehensive Income	
	As % of Consolidated Net Assets	Amount (₹ Crore)	As % of Consolidated Profit/ (Loss)	Amount (₹ Crore)	As % of Other Comprehensive Income	Amount (₹ Crore)	As % of Comprehensive Income	Amount (₹ Crore)
Parent:						(		(
Hindalco Industries Limited Subsidiaries:	102.86%	42,159.47	-78.67%	551.90	-53.69%	(1,372.69)	-44.25%	(820.79)
ndian:								
Vinerals & Minerals Limited	0.00%	1.16	0.00%	0.03	0.00%	-	0.00%	0.03
Jtkal Alumina International				(00.00)		(0.70)		
Limited	7.12%	2,918.44	12.89%	(90.39)	-0.02%	(0.50)	-4.90%	(90.89)
Utkal Alumina Technical &	0.000/	0.04	0.000/		0.000/		0.000/	
General Services Limited	0.00%	0.04	0.00%	-	0.00%	-	0.00%	-
Suvas Holdings Limited	0.02%	7.04	0.00%	0.02	0.00%	-	0.00%	0.02
Renuka Investments & Finance Limited	0.25%	100.78	-0.77%	5.38	-0.55%	(14.09)	-0.47%	(8.71)
Renukeshwar Investments &	0.1.10/	F7 47	0.400/	0.00	0.000/	(0,40)	0.000/	(0.47)
Finance Limited Dahei Harbour and	0.14%	57.47	-0.43%	2.99	-0.36%	(9.16)	-0.33%	(6.17)
Infrastructure Limited	0.26%	106.48	-6.03%	42.31	0.00%	(0.05)	2.28%	42.26
Lucknow Finance Company Limited	0.04%	15.77	-0.16%	1.13	0.00%		0.06%	1.13
Hindalco-Almex Aerospace	0.0470	15.77	-0.1070	1.10	0.0070		0.0070	1.10
Limited	0.18%	75.02	0.34%	(2.37)	0.00%	(0.05)	-0.13%	(2.42)
East Coast Bauxite Mining Company Private Limited	0.00%	(0.02)	0.00%		0.00%		0.00%	
Mauda Energy Limited	0.00%	(0.02)	0.02%	(0.14)	0.00%	-	-0.01%	(0.14)
Foreign:	0.00%		0.0270	(0.14)	0.00%		-0.0170	(0.14)
Birla Resources Pty Limited	0.01%	3.31	-0.01%	0.04	0.00%	(0.02)	0.00%	0.02
Aditya Birla Minerals Limited	0.0170	0.01	0.0170	0.04	0.0070	(0.02)	0.0070	0.02
(Consolidated)	1.17%	478.14	130.66%	(916.58)	-4.15%	(106.00)	-55.12%	(1,022.58)
AV Minerals (Netherlands) N.V.	26.03%	10,668.29	0.09%	(0.63)	24.70%	631.42	34.00%	630.79
AV Metals Inc.	25.28%	10,360.03	0.00%	-	24.10%	616.03	33.21%	616.03
Novelis Inc. (Consolidated)	25.26%	10,353.58	25.73%	(180.50)	40.37%	1,032.09	45.91%	851.59
Hindalco Do Brasil Industria				(		.,		
Comercia de Alumina Ltda	-0.10%	(41.19)	16.21%	(113.69)	-0.05%	(1.24)	-6.20%	(114.93)
Hindalco Guinea SARL	0.00%	-	0.00%	-	0.00%	-	0.00%	-
Non-Controlling Interest	0.93%	381.34	64.26%	(450.76)	-2.31%	(59.06)	-27.48%	(509.82)
Associates				<i>, ,</i>				
Indian:								
Idea Cellular Limited								
(Consolidated)	-2.82%	(1,157.60)	-18.33%	128.61	65.88%	1,684.27	97.73%	1,812.88
Aditya Birla Science and								
Technology Company Private			0.0101	/	0.0101	(0.10)	0.0001	(1.00)
Limited	0.01%	4.51	0.21%	(1.48)	-0.01%	(0.18)	-0.09%	(1.66)
Joint Ventures								
Indian:	0.000/		0.000/		0.000/		0.0001	
MNH Shakti Limited - (a)	0.00%	-	0.00%	-	0.00%	-	0.00%	-
Foreign:								
Hydromine Global Minerals (GMBH) Limited (Consolidated)								
- (b)	0.00%		0.00%		0.00%		0.00%	-
	186.62%	76,492.06	145.99%	(1,024.13)	93.91%	2,400.77	74.21%	1,376.64
Consolidation Adjustments	-86.62%	(35,504.14)	-45.99%	322.63	6.09%	155.77	25.79%	478.40
	100.00%	40,987.92	100.00%	(701.50)	100.00%	2,556.54	100.00%	1,855.04
MNH Shakti Limited, jo inancial statements as						nd not in	cluded in cons	olidated

#### 63. First-time adoption of Ind-AS

For all periods up to and including the year ended March 31, 2016, the Group had prepared its consolidated financial statements in accordance with the Companies (Accounting Standards) Rules 2006 (as amended) and other provisions of the Act ("previous GAAP"). These are the first consolidated financial statements of the Group prepared in accordance with Ind-AS. The accounting policies, set out in Note 3, have been applied in preparing the consolidated financial statements for the year ended March 31, 2017, the comparative information presented in these financial statements for the year ended March 31, 2016 and the opening consolidated Ind-AS balance sheet on the date of transition i.e. April 01, 2015.

In preparing its opening Ind-AS balance sheet as at April 01, 2015, the Group has applied optional exemptions and mandatory exceptions prescribed in Ind-AS 101 First time Adoption of Indian Accounting Standards, and adjusted the amounts reported previously in consolidated financial statements prepared in accordance with previous GAAP. The principal adjustments made by the Group in restating its consolidated financial statements prepared in accordance with previous GAAP and how the transition from previous GAAP to Ind-AS has affected the Group's financial position, financial performance and cash flows is set out below.

#### A. Exemptions and Exceptions Availed

In the transition from previous GAAP to Ind-AS, the Group has applied following optional exemptions and mandatory exceptions

#### (I) Optional Exemptions Availed

Ind-AS 101 allows first-time adopters certain exemptions from the retrospective application of certain requirements under Ind-AS while an entity transiting from previous GAAP to Ind-AS. Such exemptions that the group opted to avail are given below.

#### (a) Share-based payment transactions

As per Ind AS 101, at the date of transition, an entity may elect to:

- i. Apply Ind AS 102 Share-based Payment to equity instruments that vested before date of transition to Ind-ASs.
- ii. Not apply Ind AS 102 to equity instruments that vested before date of transition to Ind-AS.

As permitted by Ind AS 101, the Group has elected the option (i) above to apply requirements of Ind AS 102 to equity instruments that vested before date of transition i.e. April 01, 2015.

#### (b) Leases

As per Ind AS 101, and entity may apply paragraphs 6-9 of Appendix C of Ind AS 17 determining whether an arrangement contains a Lease on the basis of facts and circumstances existing at the date of transition to Ind AS, except where the effect is expected to be not material.

As permitted by Ind AS 101, the Company has elected to avail the exemption as provided in paragraph D9. If an arrangement is determined to be classified as lease, the classification of lease as operating or finance has been made from inception of the arrangement.

# (c) Designation of previously recognized financial instruments

At the date of transition to Ind AS i.e., April 01, 2015, As per paragraph D19, D19A and D19B, a financial liability can be designated as at fair value through profit and loss provided it meets the criteria in paragraph 4.2.2 of Ind AS 109 and financial asset can be designated at fair value through profit and loss if requirements of paragraph 4.1.5 of Ind AS 109 are met and an equity investments can be designated as at fair value through other comprehensive income if requirements of paragraph 5.7.5 of Ind AS 109 are met.

As permitted by Ind AS 101, Company has elected to avail the option. This has resulted in assessment of classification for all categories based on facts and circumstances that exist on the date of transition. Resulting classifications have been applied retrospectively.

#### (d) Fair value measurement of financial assets or financial liabilities at initial recognition

FINANCIAL HIGHLIGHTS As per paragraph D20 of Ind AS 101, Despite the requirements of paragraphs 7 and 9 of Ind AS 101, an entity may apply the requirements in paragraph B5.1.2A (b) of Ind AS 109 prospectively to transactions entered into on or after the date of transition to Ind AS.

Paragraph B5.1.2A (b) of Ind AS 109 requires entity to recognize day one gain or loss on initial recognition of the financial instrument if the fair value at initial recognition is different from transaction price and is based on a valuation technique that only uses observable market data or current market transactions.

**MANAGEMENT** As permitted by Ind AS 101, Company has elected to avail the option and has applied the requirements prospectively to transactions entered into on or after transition date of April 01, 2015.

#### (e) Decommissioning liabilities included in the cost of Property, Plant and Equipment

As per paragraph D21 of Ind AS 101, A first-time adopter need not comply with the requirements Appendix 'A' of Ind AS 16 Changes in Existing Decommissioning, Restoration and Similar Liabilities, for changes in such liabilities that occurred before the date of transition to Ind ASs. If a first-time adopter uses this exemption, it shall:

- measure the liability as at the date of transition to Ind ASs in accordance with Ind AS 37; i.
- to the extent that the liability is within the scope of Appendix A of Ind AS 16, estimate the ii. amount that would have been included in the cost of the related asset when the liability first arose, by discounting the liability to that date using its best estimate of the historical risk adjusted discount rate(s) that would have applied for that liability over the intervening period; and
- iii. calculate the accumulated depreciation on that amount, as at the date of transition to Ind ASs, on the basis of the current estimate of the useful life of the asset, using the depreciation policy adopted by the entity in accordance with Ind ASs.

As permitted by Ind AS101, Company has elected to avail the exemption and accounted for the decommission liabilities as per paragraph (i), ii, and iii above on the date of transition.

### (f) Business Combinations

As per Ind-AS 101, at the date of transition, an entity may elect not to apply Ind-AS 103 retrospectively to past business combinations (business combinations that occurred before the date of transition to Ind-AS). However, if the entity restates any business combinations to comply Ind-AS 103, it has to restates all later business combinations and also applies Ind-AS 110, Consolidated Financial Statements, from that same date.

The Group has opted not to apply Ind-AS 103 retrospectively to past business combinations that occurred before the date of transition to Ind-AS. The same exemption has applied by the Group for its past acquisition of investments in associates, interests in joint ventures and interests in joint operations.

In accordance with Ind-AS 101, the Group has tested goodwill for impairment at the date of transition to Ind-AS. No goodwill impairment was deemed necessary at 1 April 2015 the transition date.

#### (g) Cumulative translation differences

As per Ind-AS 101, the cumulative translation differences for all foreign operations may deemed to be zero at the transition date. In such case, the gain or loss on a subsequent disposal of any foreign operation excludes translation difference that arose before the date of transition to Ind-ASs but include later translation difference. by transferring the entire amount accumulated in foreign currency translation reserve (FCTR) as per previous GAAP to retained earnings.

CONSOLIDATED The Group has opted to avail this exemption and transferred entire cumulative translation differences lying in Foreign Currency Translation Reserve under previous GAAP to retained earnings on transition date.

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#### (h) Joint ventures - transitions from proportionate consolidation to the equity method

Ind-AS 101 provides an exemption for changing from proportionate consolidation method to equity method. As per the exemption, when changing from proportionate consolidation method to equity method, an entity should recognise its investment in a joint venture at date of transition as the aggregate of the carrying amounts of the assets and liabilities that the entity had previously proportionately consolidated, including any goodwill arising from acquisition. The balance of the investment in joint venture at the date of transition to Ind-ASa, determined as above is regarded as the deemed cost of the investment at initial recognition. The Group has opted to avail this exemption for its joint ventures.

#### (i) Joint operations - transitions from the equity method to accounting for assets and liabilities

As per Ind-AS 101, when changing from the consolidation or proportionate consolidation to accounting for assets and liabilities in respect of its interests in joint operation, an entity has, at the date of transition to Ind ASs, derecognise the investment that was previously accounted for using the equity method and recognised its share of each of the assets and the liabilities in respect of its interest in the joint operation, including any goodwill that might have formed part of the carrying amount of the investment. The initial carrying amounts of the assets and liabilities has been measured by disaggregating them from the carrying amount of the investment at the date of transaction to Ind ASs on the basis of the information used by the Group in applying the equity method.

#### (II) Mandatory Exceptions

Ind-AS 101 prohibits retrospective application of some aspects of other Ind-AS. while an entity transiting from previous GAAP to Ind-AS. Such exemptions relevant to the Group are set out below.

#### (a) Estimates

As per paragraph 14 of Ind AS 101, An entity's estimates in accordance with Ind ASs at the date of transition to Ind ASs shall be consistent with estimates made for the same date in accordance with previous GAAP (after adjustments to reflect any difference in accounting policies), unless there is objective evidence that those estimates were in error.

The estimates at April 01, 2015 and at March 31, 2016 are consistent with those made for the same dates in accordance with Previous GAAP (after adjustments to reflect any differences in accounting policies) apart from the following items where application of Indian - GAAP did not require estimation:

- Fair valuation of financial instruments carried at FVTPL and/or FVTOCI
- Impairment of financial assets based on expected credit loss model
- Determination of the discounted value for financial instruments carried at amortised cost
- Discounted value of liability for decommissioning costs.

The estimates used by the Company to present these amounts in accordance with Ind AS reflect conditions at April 01, 2015, the date of transition to Ind AS and as of March 31, 2016."

#### (b) Classification and measurement of financial assets

Ind AS 101 requires an entity to assess classification of financial assets on the basis of facts and circumstances existing As at the date of transition. Further, the standard permits measurement of financial assets accounted at amortised cost based on the facts and circumstances existing at the date of transition if retrospective application is impracticable. The Company has accordingly determined the classification of financial assets based on the facts and circumstances that exist on the date of transition. Measurement of financial assets accounted at amortised cost based on the facts and circumstances that exist on the date of transition. Measurement of financial assets accounted at amortised cost has been done retrospectively.

#### (c) Non-controlling interests

Ind-AS 110 requires entities to attribute the profit or loss and each component of other comprehensive income to the owners of the parent and to the non-controlling interests. This requirement need to be followed even if this results in the non-controlling interests having a deficit balance. Ind-AS 101 requires the above requirement to be followed prospectively from the date of transition.

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However, if a first-time adaptor elects to apply Ind-AS 103 retrospectively to the past business combinations, it also has to apply Ind-AS 110 from the same date. Since the Group has opted not to apply Ind-AS 103 retrospectively, consequently, the Group has applied the above requirement prospectively.

#### B. Reconciliation between Previous GAAP and Ind-AS

Ind-AS requires an entity to reconcile equity, total comprehensive income and cash flow for prior periods. The following tables represents the reconciliations of these items from Previous GAAP to Ind-AS.

# (a) Reconciliation of Total Equity as at March 31, 2016 and April 01, 2015

				(₹ Crore)	MANAG
		Note to First-time	As	at	MA
		Adoption	31/03/2016	01/04/2015	1
	Total Equity (Shareholder's Fund) as per Previous GAAP		38,802.60	39,284.65	DIRECTORS
	Adjustments:				
	Treasury Shares	1	(34.45)	(34.45)	ss.
	Fair valuation of Investments	2	2,517.16	2,593.03	ISINE PORT
	Financial Guarantee	3	2.54	(0.13)	8 BL
	Employee Share-based Payment	4	(33.66)	(49.23)	
	Property, Plant and Equipment	5,6&7	(121.01)	(98.79)	STAINABILIT
	Amortization of transaction fees of term loan	6&7	348.27	369.33	SUST
	Other Adjustments	8	238.37	316.49	
	Deferred Tax on undistributed profits of				ORT
	associate and above Adjustments	9	(731.90)	(710.59)	ORATE NCE REPORT
	Total adjustments		2,185.32	2,385.66	RPOR.
	Total Equity as per Ind-AS		40,987.92	41,670.31	CORPOR/ GOVERNANCE
۱	Reconciliation of Net Profit/ (Loss) and Total	Comprehensive Inc	ome for the	vear ended	60

(b) Reconciliation of Net Profit/ (Loss) and Total Comprehensive Income for the year ended March 31, 2016

		(₹ Crore)	INTIO
	Note to First-time Adoption	Year ended 31/03/2016	SHAREHOLDE INFORMATIO
Net Profit/ (Loss) as per Previous GAAP		(404.19)	
Adjustments:			SOCIAL
Change in fair valuation of Investments through Profit or Loss	2	(81.88)	S H
Financial Guarantee	3	0.82	IS
Employee Share-based Payment	4	15.14	STANDALONE INANCIAL STATEMENTS
Property, Plant and Equipment	5,6&7	(21.88)	DALON
Amortization of transaction fees of term loan	6 & 7	(30.43)	STANE CIAL 3
Other Adjustments	8	(184.15)	INAN
Deferred Tax on undistributed profits of associate and above			
Adjustments	9	5.07	VIS
Total adjustments		(297.31)	LIDATED
Profit/ (Loss) as per Ind-AS		(701.50)	
Other Comprehensive Income as per Ind AS	10	2,556.54	CONSC
Total Comprehensive Income as per Ind AS		1,855.04	FINAN

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# (c) Impact of Ind-AS adoption on the Statement of Cash Flow for the year ended March 31, 2016

			(₹ Crore)
	Previous GAAP	Adjustments	Ind-AS
Net Cash Generated/ (Used) - Operating Activiti	es 10,270.98	1,416.76	11,687.74
Net Cash Generated/ (Used) - Investing Activitie	s (3,281.15)	(240.67)	(3,521.82)
Net Cash Generated/ (Used) - Financing Activitie	es (7,259.43)	(1,602.42)	(8,861.85)
Net Increase/ (Decrease) in Cash and Cash Equival	ents (269.60)	(426.33)	(695.93)
Add : Opening Cash and Cash Equivalents	4,370.52	285.25	4,655.77
Add : Cash and Cash Equivalents on Acquisitio Disposal	n/ (1.74)	-	(1.74)
Add : Effect of exchange variation on Cash and Cash Equivalents	62.17	241.33	303.50
Closing Cash and Cash Equivalents	4,161.35	100.25	4,261.60

# (d) Analysis of changes in Cash and Cash Equivalents under Ind AS

		(K Crore)
	As	at
	31/03/2016	01/04/2015
Cash and Cash Equivalents as per previous GAAP	4,161.35	4,370.52
Adjustments:		
Cash and Cash Equivalents on change in consolidation method i.e.	(10.64)	(4.94)
subsidiary/ associate to joint operation under Ind AS		
Liquid Investments classified as Cash and Cash Equivalents under Ind AS	111.09	293.43
Fair Value adjustments in Liquid Investments	(0.20)	(3.24)
	100.25	285.25
Cash and Cash Equivalents in Statement of Cash Flow as per Ind AS	4,261.60	4,655.77

(7 Croro)

# C. Notes to First-time Adoption

Notes to first-time adoption and reconciliation of previous GAAP with Ind-AS

#### 1. Treasury Shares

The Company's share held by Trident Trust has been classified as treasury shares. Trident Trust is a trust created wholly for the benefit of the Company and is being managed by trustees appointed by it.

# 2. Financial Instruments Fair Value through Profit and Loss or Other Comprehensive Income

Under Ind-AS, the Group has recognized the financial instruments under three categories e.g. Fair Value through Profit and Loss (FVTPL), Fair Value through Other Comprehensive Income (FVTOCI) and at amortized cost. On the date of transition, the fair value impact on FVTPL and FVTOCI instruments has been taken in "Retained Earning" and "OCI" respectively. As at 31 March,2016 the fair value impact on FVTPL instruments has been taken in consolidated statement of profit and loss whereas fair value on FVTOCI instruments has been routed through OCI. As at 01 April,2015 the Group has exercised one time option and classified the investments in equity instruments as FVTOCI. The gain/ (loss) on any future extinguishment of such equity investments will not be reflected in consolidated statement of profit and loss.

#### 3. Financial Guarantee

Under Ind-AS, the Group has recognised fair value of financial guarantee provided to its subsidiary companies. The fair value of such guarantee as at April 01, 2015 has been recognised as additional capital investment in its subsidiaries Group and is amortised over tenure of the loan. Subsequently in the year ended March 31, 2016, increase in the fair value of financial guarantee on account of refinancing of borrowings was recognised as additional investment in its subsidiary. The impact of amortisation of such fair value of guarantee has been recognised in the consolidated statement of profit and loss as interest income for the year ended March 31, 2016.

#### Employee Share-based Payment 4

- (a) Under the previous GAAP, the Group had recognised the cost of equity-settled employee sharebased payment using the intrinsic value method. Under Ind-AS, the cost of equity settled sharebased plan is recognised based on the fair value of the options as at the grant date. Adjustment has been done to take additional charge arising due to change from intrinsic value to fair value of ESOSs outstanding.
- (b) Adjustment to record accelerated charge for Stock Appreciation Rights (SARs) based on graded vesting method since commencement of the service period in accordance with Ind AS 102 Share based Payment.

#### 5. **Property Plant and Equipment:**

- (a) As per Ind-AS 16, Property Plant and Equipment, Group has decapitalised certain costs which were capitalised as a part of cost of fixed assets under previous GAAP. Such costs along with accumulated depreciation on such costs has been decapitalised on the date of transition.
- Under Ind-AS, the Group has recognised the asset retirement obligations on the basis of present (b) value of expected outflow at the end of useful life of the asset with debit to Property Plant and Equipment. During the year ended 31 March 2016 depreciation expense was recognised under Ind-AS for such items of Property Plant and Equipments and finance cost was recognised for unwinding of discount on provision for asset retirement obligation.
- (c) As per Ind-AS 16, Property Plant and Equipment, Group has capitalised certain costs which were not required to be capitalised as a part of cost of Property, Plant and Equipment/capital work in progress under previous GAAP. During the year ended 31 March 2016 depreciation expense on such costs were recognised in the consolidated statement of profit and loss.
- (d) As per Ind-AS 16, Property Plant and Equipment, Group has decapitalised certain items of Property Plant and Equipments over which Group did not have exclusive right to use. During the year ended 31 March 2016 depreciation expense was reversed in the consolidated statement of profit and loss.

#### 6. **Borrowing Costs**

- (a) Under previous GAAP, transaction costs in connection with borrowings or cost or fees on debt modification is expensed as incurred. Under Ind AS any such fees or costs are included in the amount of liability and charged to profit or loss using effective interest method/ amortised over the remaining life of the modified debt.
- (b) Under previous GAAP, the Group had recognised transaction costs incurred in respect of borrowings in the statement of profit and loss or capitalised as part of cost of Property, Plant and Equipment/Capital work progress in the year in which costs were incurred. Under Ind-AS 109, such transaction costs are adjusted against carrying value of borrowing and are amortised using effective interest rate method over the tenure of the loan. Accordingly loan were debited and corresponding credit was given to retained earnings or property plant and equipment on date of transition. Under Ind-AS, finance cost has been charged to statement of profit and loss for amortisation of such transaction cost during the year ended March 31, 2016. A portion of such transaction cost that would be eligible for capitalisation as borrowing cost has been capitalised using effective interest rate method.

#### 7. **Finance Lease**

The Group has classified certain arrangements as finance lease under Ind AS which was treated as operating lease under previous GAAP. This classification resulted in recognition of Property Plant and Equipment on lease with corresponding credit to finance lease obligation. During the year ended March 31, 2016 there is increase in depreciation and finance cost whereas there is decrease in rental expense.

#### 8 **Other Significant Adjustments**

CONSOLIDATED (a) Under previous GAAP, provision was created for proposed dividend considering it as an adjusting event. Under Ind-AS, provision for proposed dividend was reversed as under Ind-AS this does not qualify as an adjusting event. Dividends were adjusted with retained earnings when paid.

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- (b) Group purchased machinery spares under terms of contract where inventory of spares was delivered by supplier against payment in periodic equalised instalments. Though title of such inventory was not passed on to the Group, the Group exercise effective control on the inventory of spares. Under Ind-AS, as effective control over inventory remains with Group, same has been recognised as purchased inventory. After discounting, gross amount outstanding has been recognised as liability on OBS date. During the year ended March 31, 2016, periodic instalment payments charged to profit and loss under previous GAAP has been reversed. Under Ind-AS, actual consumption of spares had been charged to Consolidated Statement of Profit and Loss and Interest expenses recognised for unwinding of discount.
- (c) Under previous GAAP, the Group has accounted for provisions at undiscounted amount whereas under Ind AS, long-term provisions are to be recognised on discounted amount and the carrying amount of provision increases in each period by unwinding of discount to reflect the passage of time.
- (d) Under Ind AS, remeasurements i.e. Actuarial gains and losses and the return on plan assets, excluding amounts included in the net interest expenses on the net defined benefit liability are recognised in other comprehensive income instead of profit or loss. Under previous GAAP, these remeasurements were forming part of the profit or loss for the year.
- (e) The Group deemed cumulative translation differences on foreign operations lying in Foreign Currency Translation Reserve under previous GAAP, stands to be nil by transferring the same to retained earnings on April 01, 2015, the Ind AS transition date.
- (f) Under previous GAAP, Logan Aluminium Inc and Tubed Coal Mines Limited were considered as a Subsidiary whereas under Ind-AS the same has been classified as joint operations and accordingly the proportionate consolidation of their assets, liabilities and results has been recorded.

#### 9. Deferred Tax Adjustments

Under previous GAAP, deferred tax accounting was done using the income statement approach, which focused on differences between taxable profits and accounting profits for the period whereas in Ind AS balance sheet approach required to be followed, which focuses on temporary differences between carrying amount of an asset or liability in the balance sheet and its tax base. This resulted in recognition of deferred tax on new temporary differences which was not required in previous GAAP. In addition, deferred tax recognition for consolidation adjustments i.e. unrealised profits, undistributed profits etc. also required to be done.

#### 10. Other Comprehensive Income

Under Ind AS, all items of income and expense recognised in a period has to be included in profit or loss for the period, unless accounting standard requires or permits otherwise. Items of income and expense that are not recognised in the profit or loss but are shown in the Consolidated Statement of Profit and Loss as "Other Comprehensive Income". Net Profit along with Other Comprehensive Income constitute Total Comprehensive Income. The concept of Other Comprehensive Income did not exist under the previous GAAP.

**64.** Previous GAAP figures have been reclassified/regrouped to conform to the presentation requirements under Ind-AS and the requirements laid down in Division-II to the Schedule-III of the Companies Act 2013.

As per our report annexed. **For SINGHI & CO.**  *Chartered Accountants* Firm Registration No. 302049E

RAJIV SINGHI Partner Membership No. 53518

Place : Mumbai Dated : 30<sup>th</sup> May, 2017 Praveen Kumar Maheshwari CFO

> Anil Malik Company Secretary

For and on behalf of the Board of Hindalco Industries Limited

Satish Pai – Managing Director DIN-06646758

M.M. Bhagat – Director DIN-00006245 Annexure-VIII

# Form AOC-1

Pursuant to first proviso to sub-section (3) of Section 129 read with Rule 5 of Companies (Accounts) Rules, 2014 Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures **Part "A" - Subsidiaries** 

FINANCIAL	MANAGEMENT DISCUSSION AND ANALYSIS	MANAGEME AND /	DIRECTORS' Report	DIRE	SUSTAINABILITY & BUSINESS Responsibility Report	SUSTAINABIL		CORPORATE GOVERNANCE REPORT		SHAREHOLDER INFORMATION	SOCIAL Report	STANDALONE FINANCIAL STATEMENTS
-	14.4611		1777-17	746.1.			200	141.141				
100	(33.40)	0.29	(33.12)	6224.17	1 1	0 4,377.61	5,625.80 868.20	1,241.67	6.48	Francs	Switzerland	Novelis AG (Switzerland) *
-	(20.81)	1 0	(20.81)	(0.66)	1		664.37	365.73	49.10	USD	-	
- 100	(139.51)	- n - n - n	(139.51)	(4.45)		-	40.74	2,372.11	4.04 318.44	INR	Wales	Novelis Europe Holdings Limited *
- 100	12.91	3.67	16.57	148.04	1	7 130.96	282.17	100.35	27.98	INR	France	
-	(72.24)	(2.70)	(74.94)	(41.36)	1		886.05	92.92	92.10	Euro		
- 100	(531.48)	(19.90)	(55	(304.28)	1	4	6,137.4	643.65	637.93	INR	Ireland	Novelis Aluminium Holding Company *
	(0.87)	(0.39)	(1.26)	1,256.63		3 128.83	892.35	(30.47)	96.00	Euro	Italy	
-	0.03	0.02		1 050	1		6.42	3.13	3.10	Euro	ta de c	
- 100	0.22	0.11	0.33	4.28	1		44.46	21.66	21.47	۳N ۳	France	Novelis Laminés France SAS *
1	49.63	11.27	60.90	734.44	1	160	527.6	353.19	5.00	Francs		
- 100	336.94	76.50		4,986.40	1	-	3,419.14	2,288.65	32.40	INR	Switzerland	Novelis Switzerland SA *
1	(72.24)	(2.70)		1	1		886.05	182.02	3.00	Euro		5
- 100	(531.48)	(19.90)		-	1		6,137.42	1,260.80	20.78	INR	Germany	Novelis Aluminium Beteiligungs GmbH *
1	(43.46)	0.00		2.933.77	1	683.55	808.82	13.77	111.50	Euro	(	
	(319.73)	0.03	(319.70)	21,585.58	- -		5.602.4	95.36	772.33	INB	Germany	Novelis Deutschland GmbH *
	282.07	03.28		86.03 86.03		5 278	374.15	1,104.92	201.01		wales	Novells Services Limited
-	10.04	0.00	045.05	200.09	'		024.94	1 10/00	140.09		10/0100	*
- 29	87.99	29.41	117.41	3,401.33	1		2,641.2	599.52	1,187.45	UNB NB	England	
'	58.55	18.77	77.32	1,753.20	1	863.85	1,556.56	(1,16,212.29)	,16,905.00	Won 1		
- 100	0.34	0.11	0.45	10.23	1		9.04	(675.18)	679.20	RN	Korea	Novelis Korea Limited *
-	954.62	(194.64)	759.98	4,960.85	1		4,772.30	1,434.39	958.53	Reais		
	1 0/15 28	- 1306 621	- 1 5.18 66	10 100 05		- 1 031 83	- 0 807 70	0.01)	1 087 08	USU AN	Brozil	Novalis do Brasil I tda *
- 100	'	'	1	'	1	'		(0.05)	0.05	UR Col	Mexico	Novelis de Mexico SA de CV *
1	0.00	0.05	0.05	3.65	1	8 4.24	2.8	(1.36)	1	NSD		
- 100	0.01	0.34	0.35	24.46	1		18.68	(8.82)	'	INR	USA	Novelis Corporation (Texas) *
- 100	0.06	0.03	0.09	0.09	'	3 0.07	2.4	1.36	1.00	INR	India	Ltd. *
		· ·				· ·		- -		HNI OSN	AGU	
-	(1.07)	1.07	1	'	1		183.97	(2.04)	183.97		100	No. of is Co. the Associated Haldingson (11 C *
- 100	(7.15)	7.15	'	1	'		1,193.2	(13.24)	1,193.24	HNI	Canada	
-	(0.78)	0.72	(0.07)	'	1	3.01	124.09	(1.56)	122.64	USD		
- 100	(5.26)	4.79	(0.46)	1	I		804.84	(10.13)	795.46	INR	Canada	
-	97.10	127.20	224.30	9,344.29	1	-	10,162.01	(34.75)	1,580.36	USD		
- 100	651.08	852.91	1.503.99	62.657.05		55.88	65.910.81	(225.40)	10.250.19	INB	Canada	
	(0.00)	' '	(00.0)		10,141.91	0.02	10,141.91 1 563 66	(24.89)	1 567 50		Canada	
	(0.08)	0.00	(0.08)	1			1,650.05	(35.19)	1,685.24	USD		
100	(0.53)	0.00	(0.53)	•	10,701.04	' T	10,702.21	(228.24)	10,930.45	INR 201	Netherlands	A V Minerals (Netherlands) N.V. *
100	0.00	1	00.0	I		-	00.00	(0.18)	0.18	INR	India	Mauda Energy Limited
09	1.35	0.31	1.66	2.10			22.82	(22.91)	45.49	INR	India	Tubed Coal Mines Limited <sup>%</sup>
74	(00.0)		(00.0)	-		1 0.02	0.01	(0.03)	0.01	INR	India	East Coast Bauxite Mining Co.Pvt.Ltd.
100	31.29		47.70	77.78	46.80		102.63	22.71	50.00	INR	India	Dahei Harbour and Infrastructure Limited
100	1.82	0.65	2.47	2.90			18.6	7.68	9.90	INR	India	Lucknow Finance Company Limited
97.18	2.18			52.28			83.96	(11.38)	88.56	RNI	India	Hindalco-Almex Aerospace Limited
100	(114.18)			2,382.58	0.05	8 5,467.63	8,271.98	(1,167.41)	3,971.76	INR	India	Utkal Alumina International Limited
51	0.03			0.06			27.5	(0.01)	8.30	INR	India	Suvas Holdings Limited
100	6.54	0.42	6.96	6.96	108.13		111.72	106.62	4.79	INR	India	Renukeshwar Investments and Finance Limited
100	9.26		9.70	9.99			179.69	168.33	9.25	RN	India	Renuka Investments and Finance Limited
100	0.55		0.82	30.12		5 11.55	13.25	1.66	0.05	INR	India	Minerals and Minerals Limited
					Bonds & Others							
Ulvidend Share Holding	atter lax	TOR LAX	Defore lax	Revenues	ă	S Liabilities	Assets			currency		
		Provision Profit/(Loss)	Protity (LOSS)	Inriover	Investments	lotal	lotal	Reserves	Capital	Reporting	Country	Name of the Subsidiary Company

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% of	Share Holding	40		100		100		100		100		40		100		100		100		100		66		100		100		100		
Proposed	Dividend	'	1	1	'	'		1	'	'		1	-	'		'	'	'	-	-	-	'	1	1	'	'	1	1	'	
Provision Profit/(Loss)	after Tax	0.75	0.11	384.18	57.29	(121.20)	(18.08)	1	1	(20.99)	(6.65)	146.50	21.85	5.80	5.82	(104.08)	(104.38)	19.01	63,664.21	-				1	(0.05)	(0.00)	(0.00)	(126.91)	(39.89)	
Provision	for Tax	2.61	0.39	(362.24)	(54.02)	5.61	0.84	I	'	'	1	I	'	1.93	1.94	21.93	21.99	0.00	4.87	1	-	1	1	1	0.01	1	1	1	1	
Profit/(Loss)	before Tax	3.35	0.50	21.94	3.27	(115.59)	(17.24)	1	1	(20.99)	(6.65)	146.50	21.85	7.74	7.76	(82.15)	(82.39)	19.01	63,669.08	1	1			1	(0.04)	(00.0)	(00.0)	(126.91)	(39.89)	
Turnover/	Revenues	2,897.95	432.18	I	'	'	-	1	'	577.95	78.55	1,991.23	296.96	300.51	301.39	710.83	712.90	258.09	8,64,292.12	-				1	'	'	1	254.75	80.08	
nvestments	Shares, Debenture, Bonds & Others	1	•	1		'	1	1	1	'	1	1	'	1	1	'	1	'	-	1	-	1	1	1	1	1	1	1	1	
Total	Liabilities	2,558.63	394.49	3,444.07	531.00	2,635.58	406.35	I	'	1,256.58	181.41	534.65	82.43	46.35	49.15	1,100.44	1,166.81	13.84	48,541.08	40.78	6.29	1	1	1	1.80	0.01	00.00	169.26	48.52	
Total	Assets	2,268.36	349.73	16,331.75	2,518.00	2,281.46	351.75	1	1	1,395.11	201.41	804.27	124.00	147.84	156.76	1,295.58	1,373.72	63.97	2,24,393.60	40.78	6.29	00.00	00.00	13.42	2.07	0.01	0.00	262.45	75.23	
Reserves		(290.27)	(44.75)	1,884.68	290.58	(354.12)	(54.60)		•	'		263.71	40.66	80.61	85.47	(139.77)	(148.20)	44.20	1,55,032.52	-	-			1.78	0.27	(0.01)	(00.00)	(431.00)	(123.54)	
Capital		0.00	00.0	1	'	'		1	1	138.53	20.00	5.92	0.91	20.88	22.14	334.91	355.11	5.94	20,820.00	1	'	0.00	0.00	1	1	0.01	0.00	524.19	150.25	
Reporting	currency	INR	USD	INR	USD	INR	USD	INR	USD	INR	Euro	INR	USD	INR	CNY	INR	CNY	INB	Dong	INR	USD	INR	Reais	INR	USD	INR	USD	INR	Reais	
Country		NSA		USA		NSA		USA		Germany		UAE		China		China		Vietnam		USA		Brazil		NSA		South Africa		Brasil		
Name of the Subsidiary Company		Logan Aluminium Inc. (Delaware) * <sup>\$</sup>		Novelis Holdings Inc. *		8018227 Canada Inc. *		Novelis Acquisitions LLC *		Novelis Sheet Ingot GmbH (Germany) *		Novelis MEA Ltd (Dubai) *		Novelis (Shanghai) Aluminum Trading Company *		Novelis (China) Aluminum Products Co. Ltd. *		Novelis Vietnam Company Limited (Vietnam) *		Novelis Services (North America) Inc. *		Brecha Energetica Ltda *		Global Employment Organization (GEO) - Repurpose of Eurofoil and PAE Delaware *		Hindalco Guinea SARL *	<u> </u>	Hindalco Do Brazil Industria Comercia de Alumina LTDA *		
ي. ي		34	_	35	_	36		37		88		39		40	_	41		42		43	_	44		45 (		46		47 F		

Balance sheet items are translated at closing Exchange rate and Profit/(Loss) items are translated at average exchange rate.

# Subsidiary of AV Minerals (Netherlands) N.V.		
# # Subsidiary of AV Metals Inc.	AUD Average Rate	50.4663
@ Subsidiary of Utkal Alumina International Limited	AUD Closing Rate	49.5984
% Held for sale as on 31st March, 2017	USD Average Rate	67.0538
\$ Joint Operation	USD Closing Rate	64.8600
\$ Joint Operation	USD Closing Rate	64.8600

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Name of Subsidiaries which have been liquidated/amalgameted/sold of during FY 17		FC to INR	~		FC to USD	SD		Name of subsidiaries which are yet to commence operations
	Details	Avg for	Closing as of	Details		Avg for Closing as of		
		the year	31-March-17		the year	31-March-17		
Novelis Brand LLC (Delaware)**	AUD	50.4663	49.5984	BRL	0.303921	0.319765		Mauda Energy Limited
Aluminum Upstream Holdings LLC (Delaware)** - Amalgamated into SA	BRL	20.3777	20.7399	CHF	1.012620	0.999051	2	East Coast Bauxite Company Private Limited
Alcom Nikkei Specialty Coatings Sdn Berhad**	CAD	51.0893	48.8128	СNУ	0.148714	0.145408	e	Utkal Alumina Technical and General Services Ltd
Aluminum Company of Malaysia Berhad**	CHF	67.8936	64.7984	EUR	1.097407	1.067950	4	Hindalco Guinea SARL
AI Dotcom Sdn. Berhad **	CNΥ	9.9710	9.4312	GBP	1.307217	1.253200		
8018243 Canada Limited **	EUR	73.5764	69.2672	γď	0.009251	0.008984		
- Amalgamated into Novelis Inc								
Novelis Asia Holdings (Singapore) Pte. Ltd.**	GBP	87.6421	81.2826	SEK	0.115411	0.111733		
Brito Energetica Ltda**	γqſ	0.6202	0.5827	SGD	0.722832	0.715564		
Eurofoil Inc. (USA) (New York)**	NOK	8.0300	7.5621	KRW	0.000871	0.000896		
ALBRASILIS - Aluminio do Brasil Industria e Comércio Ltda**	SEK	7.7374	7.2470	QN/	0.000045	0.000044		
Aditya Birla Minerals Limited	SGD	48.4631	46.4114					
Birla Nifty Pty Limited	USD	67.0538	64.8600					
Birla Maroochydore Pty Limited	KRW	0.0584	0.0581					
Birla Resources Ptv Limited	AND	0.0030	0.0029					

Sr. No.	Name of Associates/Joint Ventures		Shares of Asso com	Shares of Associate/Joint Ventures held by the company on the year end	is held by the nd	Networth to Shareholding		Profit/	Profit/Loss for the year	ear
		Latest Audited Balance Sheet Date	ÖZ	Amount of investment (Carrying Value) in Associates/ Joint Venture (₹ in crore)	Extent of Holding% attributable	as per latest audited balance sheet (∛in crore)	Considered in consolidation (₹ in crore )	Not considered in consolidation	Description of how there is significant influence	Reason why the associate/ joint venture is not considered
Associates										
-	Aditya Birla Science and Technology Company Private Limited	31-Mar-17	9,800,000	9.80	49.00	13.56	0.18		Note A	
N	Idea Cellular Limited	31-Mar-17	228,646,311	228.65	6.34	92,141.64	(25.35)		Note A	
3	Aluminium Norf GmbH	31-Dec-16	-	271	50.00	542.85	νA	9.48		Joint Operation
4	Deutsche Aluminium Verpackung Recycling GmbH	31-Dec-16	-	0.16	30.00	0.54	ΔN	0.01		Immaterial Financial
5	France Aluminium Recyclage SA#	31-Dec-15	3,000	0.20	20.00	1.01	NA	0.07		Immaterial Financial
<b>Joint Ventures</b>										
-	Mahan Coal Limited ^‰	31-Mar-17	195,750,000	195.75	50.00	72.28	(0.13)		Note A	Joint Operation
0	Hydromine Global Minerals (GMBH)	31-Mar-17	64,650	0 .34	45.00	0.31	(0.02)		Note A	Discontinued Operation
	Limited ^									
3	MNH Shakti Limited ^	31-Mar-17	12,765,000	12.77	15.00	12.69			Note A	Discontinued Operation
* Not concident	* Not concidental in concellation									

\* Not considered in consolidation

# Details are of 2015

Excellence by Design

^Operations not started yet.

 $^{\rm \%}$  Held for sale as on 31  $^{\rm st}$  March, 2017

Note A : There is significant influence due to percentage holding of share capital

As per our report annexed. For SINGHI & CO. Chartered Accountants Firm Registration No. 302049E

RAJIV SINGHI Partner Membership No. 53518

Place : Mumbai Dated : 30<sup>th</sup> May, 2017

Praveen Kumar Maheshwari CFO

Anil Malik Company Secretary

For and on behalf of the Board of Hindalco Industries Limited

CONSOLIDATED FINANCIAL STATEMENTS

Satish Pai – Managing Director DIN-06646758

M.M. Bhagat – Director DIN-00006245

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FINANCIAL HIGHLIGHTS

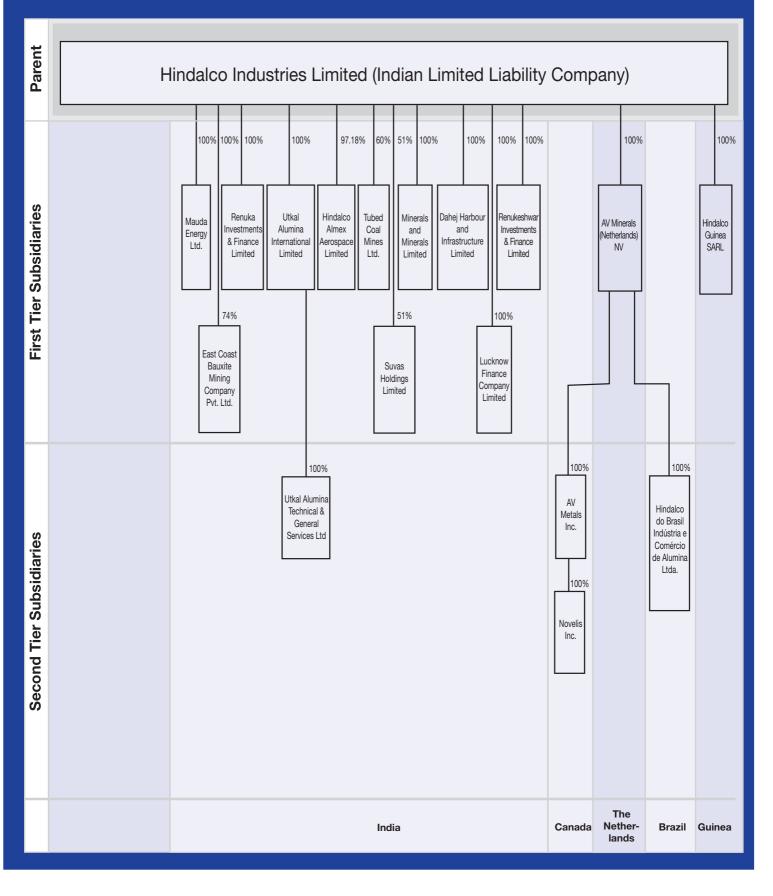
MANAGEMENT DISCUSSION AND ANALYSIS

DIRECTORS' Report

SUSTAINABILITY & BUSINESS Responsibility report
CORPORATE Governance report
SHAREHOLDER Information
SOCIAL Report
STANDALONE FINANCIAL STATEMENTS
CONSOLIDATED FINANCIAL STATEMENTS

Notes

# Hindalco Corporate Structure Diagram





#### **Hindalco Industries Limited**

Registered Office: Century Bhavan, 3rd Floor, Dr. Annie Besant Road, Worli, Mumbai - 400 030. Tel: (91-22) 6662 6666 Fax: (91-22) 2422 7586/2436 2516 E-Mail: hilinvestors@adityabirla.com Website: www.hindalco.com CIN No. L27020MH1958PLC011238