



HINDALCO INDUSTRIES LIMITED

67TH ANNUAL GENERAL MEETING NOTICE

Sr. No.	Contents	Type of Resolution	Page No(s)
I.	Resolutions and Explanatory Statements:		
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2.	Adoption of the Audited Consolidated Financial Statements for FY 26 and Report of the Auditors thereon.		2
3.	Declaration of Dividend for FY 26.	Ordinary	
4.	Re-appointment of Mr. Kumar Mangalam Birla [DIN: 00012813], Non-Executive Director.		
5.	Re-appointment of Ms. Ananyashree Birla [DIN: 06625036], Non-Executive Director.		3
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AGENDA

NOTICE is hereby given that the 67th Annual General Meeting [*“AGM”*] of the Members of Hindalco Industries Limited [*“HIL” / “Company”*] will be held on Thursday, July 23, 2026, at 3:00 p.m. (IST) through Video Conferencing [*“VC”*] to transact the following business(es):

ORDINARY BUSINESS:

1. Adoption of the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026 and Report of the Board of Directors and the Auditors thereon.

Type of Business:	Ordinary	Type of Resolution:	Ordinary
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To consider and adopt the Audited Standalone Financial Statements for the financial year ended March 31, 2026, together with Report of the Board of Directors and the Auditors thereon.

2. Adoption of the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026 and Report of the Auditors thereon.

Type of Business:	Ordinary	Type of Resolution:	Ordinary
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To consider and adopt the Audited Consolidated Financial Statements for the financial year ended March 31, 2026, together with Report of the Auditors thereon.

3. Declaration of Dividend for the financial year ended March 31, 2026.

Type of Business:	Ordinary	Type of Resolution:	Ordinary
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To declare Dividend of ₹ 5/- [*Rupees five only*] per equity share having face value ₹ 1/- [*Rupee One only*] each of the Company for the financial year ended March 31, 2026.

4. Appointment of a Director in place of Mr. Kumar Mangalam Birla [*DIN: 00012813*], Non-Executive Director, who retires by rotation and being eligible, seeks re-appointment.

Type of Business:	Ordinary	Type of Resolution:	Ordinary
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To consider and if thought fit, to pass the following resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 of the Companies Act, 2013 [*“Act”*], the Rules made thereunder and other applicable provisions of the Act [*including the rules, notifications, circulars, guidelines etc. issued thereunder*], the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 [*“SEBI Listing Regulations”*] and other applicable provisions, if any, [*including any statutory amendment(s) or modification(s) or re-enactment(s) thereof, for the time being in force*], in line with the Memorandum & Articles of Association of the Company and on the recommendation of the Board of Directors [*hereinafter referred to as the “Board”, which term shall be deemed to include any Committee constituted / empowered / to be constituted by the Board from time to time to exercise its powers conferred by this resolution*], approval of the Members be and is hereby accorded to re-appoint Mr. Kumar Mangalam Birla [*DIN: 00012813*], Non-Executive Director, who retires from office by rotation and being eligible, seeks re-appointment as a Non-Executive Director of the Company.

RESOLVED FURTHER THAT the Board and Key Managerial Personnel except for Mr. Kumar Mangalam Birla be and are hereby severally authorized to do all such acts, deeds, matters and things as may be deemed necessary, desirable, proper or expedient for the purpose of giving effect to the resolution.”

5. Appointment of a Director in place of Ms. Ananyashree Birla [DIN: 06625036], Non-Executive Director, who retires by rotation and being eligible, seeks re-appointment.

Type of Business:	Ordinary	Type of Resolution:	Ordinary
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To consider and if thought fit, to pass the following resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 of the Companies Act, 2013 [“Act”], the Rules made thereunder and other applicable provisions of the Act [including the rules, notifications, circulars, guidelines etc. issued thereunder], the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 [“SEBI Listing Regulations”] and other applicable provisions, if any, [including any statutory amendment(s) or modification(s) or re-enactment(s) thereof, for the time being in force], in line with the Memorandum & Articles of Association of the Company and on the recommendation of the Board of Directors [hereinafter referred to as the “Board”, which term shall be deemed to include any Committee constituted / empowered / to be constituted by the Board from time to time to exercise its powers conferred by this resolution], approval of the Members be and is hereby accorded to re-appoint Ms. Ananyashree Birla [DIN: 06625036], Non-Executive Director, who retires from office by rotation and being eligible, seeks re-appointment as a Non-Executive Director of the Company.

RESOLVED FURTHER THAT the Board and Key Managerial Personnel except for Ms. Ananyashree Birla be and are hereby severally authorized to do all such acts, deeds, matters and things as may be deemed necessary, desirable, proper or expedient for the purpose of giving effect to the resolution.”

EXPLANATORY STATEMENT

Sr. No.	Details on Mr. Kumar Mangalam Birla’s Re-appointment		Details on Ms. Ananyashree Birla’s Re-appointment
	Brief Profile:		
1.	Date of Birth/ Age	June 14, 1967 / 58 years	July 17, 1994 / 31 years
2.	Qualification	i. Chartered Accountant and ii. Master of Business Administration, London Business School.	Alumnae of the University of Oxford
3.	Experience and background ¹	Among other major achievements, he played a pivotal role towards: <ul style="list-style-type: none"> i. accelerating growth, building meritocracy and enhancing stakeholders value during his tenure as Chairman, ii. enhancing the Aditya Birla Group’s turnover by over 30 times, iii. effectuating over 60 acquisitions in India and abroad, among the highest by any Indian multinational and 	Ms. Ananyashree Birla is a businesswoman, artist and the fifth generation of the illustrious Birla family. She started Svatantira Microfin at the age of 17. In one of the largest deals in the industry, Svatantira acquired Chaitanya India Fin Credit. Svatantira is the second largest and best performing microfinance institutions in India. With a team strength of over 24,500 across over 2100 branches spread over 20 states and a combined AUM of about 24,000 Cr. (as on 31st March 2026), Svatantira finances entrepreneurs who power India’s growth story.

Sr. No.	Details on Mr. Kumar Mangalam Birla's Re-appointment	Details on Ms. Ananyashree Birla's Re-appointment
	<ul style="list-style-type: none"> iv. building a highly successful meritocratic conglomerate, anchored by an extraordinary force of 2,25,000 employees across 100 different nationalities. 	<p>Svatantra secured the largest PE investment deal in the microfinance sector, amounting to INR 1930 Cr. (\$230 million), with investments from Advent International and Multiples. The AA graded organization (highest rating in the sector) was awarded the best microfinance organization of the year and has been placed in the top 25 best places to work in its segment by globally recognized Great Places To Work 2020. In addition, Svatantra MHFC, her micro housing arm, is the only housing institution to focus on the EWS/LIG segment, and to have a completely branchless model. It was also named as one of the top 50 Great Places to Work in the mid-size category.</p> <p>Founded Birla Cosmetics, Birla AI Labs and Birla Studios and serves on the boards of Aditya Birla Management Corporation, Grasim, Aditya Birla Education Trust, Aditya Birla Fashion and Retail and Aditya Birla Lifestyle Brands. She is playing a pivotal role in shaping the way for key growth areas such as real estate and global commodities trading.</p>
4.	<p>Expertise in specific functional areas</p> <ul style="list-style-type: none"> i. Corporate Governance, Legal & Compliance ii. Environmental & Social Sustainability, iii. Financial Literacy, iv. General Management, v. Human Resource, vi. Industry Knowledge, vii. Innovation, Technology & Digitization, viii. Marketing, ix. Risk Management and x. Strategic Expertise. 	<ul style="list-style-type: none"> i. Corporate Governance, Legal & Compliance ii. Environmental & Social Sustainability, iii. Financial Literacy, iv. General Management, v. Human Resource, vi. Industry Knowledge, vii. Innovation, Technology & Digitization, viii. Marketing, ix. Risk Management and x. Strategic Expertise.

¹ For the detailed Director profile please visit: www.hindalco.com

Sr. No.	Details on Mr. Kumar Mangalam Birla's Re-appointment	Details on Ms. Ananyashree Birla's Re-appointment
5.	<p>External/ Honorary Engagements</p> <p><i>[Present & Prior]</i></p>	<p>Several key positions on various regulatory and professional Boards:</p> <ul style="list-style-type: none"> i. Chancellor of the Birla Institute of Technology & Science with campuses in Pilani, Goa, Hyderabad, Dubai and Mumbai, ii. Member of the Governing Body of London Business School, iii. Member of the Executive Committee of US-India Strategic Partnership Forum [<i>"USISPF"</i>], iv. Director on the Central Board of Directors of the Reserve Bank of India, v. Chairman of the Advisory Committee constituted by the Ministry of Corporate Affairs, vi. Prime Minister of India's Advisory Council on Trade and Industry, vii. Chairman of the Securities Exchange Board of India Committee on Corporate Governance, he framed the first-ever Governance Code for Corporate India, viii. Chairman of India's premier management institute - Indian Institute of Management, Ahmedabad and Indian Institute of Technology, Delhi and ix. Has constituted a £15mn scholarship programme at the London Business School in memory of his grandfather, Mr. B. K. Birla, marking the largest ever endowed scholarship gift to a European Business School; amongst others.
		<ul style="list-style-type: none"> i. Pioneering work in research and intervention designs for mental health in rural India, maternal mental health, skills development amongst others under Ananya Birla Foundation and ii. Co-Founder, Mpower, a Foundation that provides mental health awareness across the country.

Sr. No.	Details on Mr. Kumar Mangalam Birla's Re-appointment	Details on Ms. Ananyashree Birla's Re-appointment
6.	Accolades/ Awards	<ul style="list-style-type: none"> i. Named as Business Today's Most Powerful Women, ii. Conferred with the prestigious ET 40 Under 40, iii. Named as one of Fortune 40 Under 40, iv. Financial Express's Newsmaker of the Year, v. Named as Fortune's Most Powerful Women, vi. Named as Forbes Women to Watch, vii. Economic Times Most Promising Women Business Leaders of 2022, viii. Conferred by the Hon'ble Chief Minister of Maharashtra, Shri Devendra Fadnavis, for her role in empowering rural Indian women and pioneering 100% cashless disbursement since inception and ix. Felicitated by the Hon'ble Prime Minister of India, Shri Narendra Modi at Champions of Change, an event organized by the National Institution for Transforming India (NITI Aayog).
6.	<ul style="list-style-type: none"> i. Padma Bhushan [one of India's highest civilian awards] by Government of India, 2023, ii. Honorary degree by the Institute of Company Secretaries of India [first Indian Industrialist], iii. Business Leader of the Year award by The Economic Times, making him the only industrialist to receive this distinction thrice, iv. Business Leader of the Decade award by the All-India Management Association and the Entrepreneur of the decade award by CNBC-TV18, v. Doctoral degree by the University of London - an honour that was presented by HRH Princess Anne and vi. Global Leadership Award by USISPF. 	

Directorships & Shareholding:		
7.	Date of First Appointment on the Board & Engagements within the Aditya Birla Group ["Group"]	<ul style="list-style-type: none"> i. Director of the Company w.e.f. November 16, 1992 (promoter director), ii. Chairman of the Company w.e.f. October 19, 1995 and iii. Chairman of the Group and Boards of all major Group companies in India and abroad, which operate in 41 countries across 6 continents.
8.	Shareholding in the Company	9,01,635 [additionally 6,48,632 shares as a beneficial owner; total - 15,50,267] -

Sr. No.	Details on Mr. Kumar Mangalam Birla's Re-appointment	Details on Ms. Ananyashree Birla's Re-appointment
9.	Number of Meetings attended during the year	
	Attendance at	Attendance at
	BM NRCM AGM	BM AGM
	5 out of 5 2 out of 2 1 out of 1	3 out of 5 1 out of 1
10.	Directorship ² in other Companies as on date of Notice	
	Listed Company(ies):	Listed Company(ies):
	i. Aditya Birla Capital Limited	i. Aditya Birla Fashion and Retail Limited
	ii. Aditya Birla Fashion and Retail Limited	ii. Aditya Birla Lifestyle Brands Limited
	iii. Aditya Birla Real Estate Limited	iii. Grasim Industries Limited
	iv. Grasim Industries Limited	
	v. UltraTech Cement Limited	Unlisted Company(ies):
	vi. Vodafone Idea Limited	i. Aditya Birla Management Corporation Private Limited
	Unlisted Company(ies):	ii. Ananya Birla Foundation
	i. Aditya Birla Management Corporation Private Limited	iii. Antimatter Media Private Limited
	ii. Aditya Birla Sun Life Insurance Company Limited	iv. Aur Private Limited (Formerly known as Talk and Cheese Private Limited)
	iii. Birla Group Holdings Private Limited	v. Birla Cosmetics Private Limited
	iv. G. D. Birla Medical Research and Education Foundation	vi. IKAI ASAI Online Services Private Limited (Formerly known as Svatantra Online Services Private Limited)
	v. Global Holdings Private Limited	vii. Svatantra Micro Housing Finance Corporation Limited
	vi. Mananam Foundation	viii. Svatantra Microfin Limited
	vii. Saatvik India Foundation	
	viii. Svatantra Microfin Limited	
11.	Membership/ Chairpersonship of Statutory Committees ³ on various Boards as on the date of Notice	
	Chairperson of Committee(s): Nil	Chairperson of Committee(s):
	Membership of the Committee(s):	i. Svatantra Microfin Limited
	Nomination & Remuneration Committee:	• Risk Management Committee
	i. Aditya Birla Capital Limited	• Corporate Social Responsibility Committee
	ii. Aditya Birla Fashion and Retail Limited	• Stakeholders Relationship Committee
	iii. Aditya Birla Real Estate Limited	

² Total number of directorships:

- a) consist of directorships in all public/private limited companies (including deemed public company), whether listed or not;
- b) consist of directorships in all companies formed under Section 25 of the erstwhile Companies Act, 1956 and under Section 8 of the Companies Act, 2013;
- c) excludes this company and other foreign companies/entities.

³ Statutory Committees includes the Committees mandated under Companies Act, 2013, and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Sr. No.	Details on Mr. Kumar Mangalam Birla's Re-appointment	Details on Ms. Ananyashree Birla's Re-appointment
	iv. Grasim Industries Limited v. Hindalco Industries Limited vi. UltraTech Cement Limited	Membership of the Committee(s): ii. Svatantra Microfin Limited Nomination and Remuneration Committee iii. Svatantra Micro Housing Finance Corporation Limited <ul style="list-style-type: none"> • Nomination and Remuneration Committee • Audit Committee • Corporate Social Responsibility Committee
Terms & Conditions of Re-appointment and Remuneration:		
12.	Current and Proposed Term	<u>Current:</u> Was re-appointed as a Non-Executive Director, liable to retire by rotation, at the AGM held on August 22, 2024. <u>Proposed:</u> Re-appointment as a Non-Executive Director, liable to retire by rotation.
		<u>Current:</u> Was appointed as a Non-Executive Director, liable to retire by rotation, w.e.f September 1, 2024, through the Postal Ballot dated August 13, 2024. <u>Proposed:</u> Re-appointment as a Non-Executive Director, liable to retire by rotation.
13.	Remuneration: FY 25-26	Sitting Fees: ₹ 2.90 Lakhs Only <i>[Rupees Two Lakh Ninety Thousand Only]</i>
		Sitting Fees: ₹ 1.50 Lakhs Only <i>[Rupees One Lakh Fifty Thousand Only]</i> Commission paid: ₹ 24 Lakhs Only <i>[Rupees Twenty-Four Lakhs Only]</i> Commission accrued: ₹ 32 Lakhs Only <i>[Rupees Thirty-Two Lakhs Only]</i>
14.	Remuneration proposed to be paid	i. Sitting fees for attending Board or Committee Meetings of the Company or for any other purpose as may be decided by the Board, ii. Reimbursement of expenses for participating in the Board and/or Committee meetings of the Company, if any and iii. Other remuneration u/s 197 of the Act.
		i. Sitting fees for attending Board or Committee Meetings of the Company or for any other purpose as may be decided by the Board, ii. Reimbursement of expenses for participating in the Board and/or Committee meetings of the Company, if any and iii. Other remuneration u/s 197 of the Act.

Sr. No.	Details on Mr. Kumar Mangalam Birla's Re-appointment	Details on Ms. Ananyashree Birla's Re-appointment	
15.	Confirmations	<p>Mr. Kumar Mangalam Birla:</p> <ul style="list-style-type: none"> i. has consented and is eligible to be re-appointed as a Non-Executive Director, ii. is not disqualified to be appointed as a Director in terms of provisions of Section 164 of the Act and iii. is not debarred from holding the office of Director by virtue of any order of Securities and Exchange Board of India and any other competent regulatory authority. 	<p>Ms. Ananyashree Birla:</p> <ul style="list-style-type: none"> i. has consented and is eligible to be re-appointed as a Non-Executive Director, ii. is not disqualified to be appointed as a Director in terms of provisions of Section 164 of the Act and iii. is not debarred from holding the office of Director by virtue of any order of Securities and Exchange Board of India and any other competent regulatory authority.
16.	Listed Entities from which the Director has resigned in the past three years.	None	None
17.	Relationship with other Directors inter-se / Key Managerial Personnel	<p>Non-Executive Directors - Mrs. Rajashree Birla <i>[Mother of Mr. Kumar Mangalam Birla]</i>, Ms. Ananyashree Birla <i>[Daughter of Mr. Kumar Mangalam Birla]</i> and Mr. Aryaman Vikram Birla <i>[Son of Mr. Kumar Mangalam Birla]</i>.</p>	<p>Non-Executive Directors - Mrs. Rajashree Birla <i>[Grandmother of Ms. Ananyashree Birla]</i>, Mr. Kumar Mangalam Birla <i>[Chairman, and father of Ms. Ananyashree Birla]</i> and Mr. Aryaman Vikram Birla <i>[Brother of Ms. Ananyashree Birla]</i>.</p>
18.	Company's Proposal	<p>Mr. Kumar Mangalam Birla brings extensive and diverse experience in strategy, governance, and global business operations through his association with the boards of several leading companies, which continue to add significant value to the Company.</p> <p>The Board recommends the re-appointment of Mr. Kumar Mangalam Birla as a Non-Executive Director, liable to retire by rotation and strongly believes that the same shall be in the best interest of the Company.</p>	<p>Ms. Ananyashree Birla brings rich and multifaceted experience in strategy, governance, and business operations. Through her leadership of successful ventures such as Svatantira Microfin, her contributions to advancing financial inclusion, and her active association with the boards of leading Aditya Birla Group companies, she continues to offer valuable insights and perspectives that significantly contribute to the Company's growth and governance.</p> <p>The Board recommends the re-appointment of Ms. Ananyashree Birla as a Non-Executive Director, liable to retire by rotation and strongly believes that the same shall be in the best interest of the Company.</p>

SPECIAL BUSINESS:

6. Ratification of Remuneration of the Cost Auditors for the financial year ending March 31, 2027.			
Type of Business:	Special	Type of Resolution:	Ordinary

To consider and if thought fit, to pass the following resolution:

“RESOLVED THAT pursuant to the provisions of Section 148 of the Companies Act, 2013 [“Act”], the Companies (Audit and Auditors) Rules, 2014 and all other applicable provisions, if any, [including any statutory modification(s) or re-enactment(s) thereof, for the time being in force], the remuneration of ₹ 20,00,000/- [Rupees Twenty Lakh only] per annum plus taxes, as applicable and reimbursement of actual travel and out-of-pocket expenses, to the Cost Auditors viz. M/s. R. Nanabhoy & Co., Cost Accountants [Firm Registration No. 000010], appointed by the Board of Directors on recommendation of the Audit Committee to conduct the audit of the cost records of the Company for the FY 2026-27, be and is hereby ratified and confirmed.

RESOLVED FURTHER THAT the Board and Key Managerial Personnel of the Company be and are hereby authorized to:

- negotiate and/or recommend modification to the approved remuneration for any change in the scope of work or additional efforts incurred by the Cost Auditors during their tenure of the appointment.
- do all such acts, deeds and things and take all such steps as may be necessary or expedient to give effect to this resolution.”

EXPLANATORY STATEMENT

6. Ratification of Remuneration of the Cost Auditors for the financial year ending March 31, 2027.			
Type of Business:	Special	Type of Resolution:	Ordinary

Based on the recommendation of the Audit Committee, the Board of Directors of the Company at its meeting held on May 22, 2026, approved the appointment of M/s. R. Nanabhoy & Co., Cost Accountants [Firm Registration No. 000010], to conduct the audit of the cost records of the Company for the financial year ending March 31, 2027 at a remuneration of ₹ 20,00,000/- [Rupees Twenty Lakhs only] per annum plus taxes, as applicable and reimbursement of actual travel and out-of-pocket expenses.

The firm was established in 1948 by Late Shri Ruttonshaw Nanabhoy. They offer wide spectrum of services in the areas of Cost and Management Accounting. The firm is steered by a dedicated and motivated team of professionals, led by committed partners backed by sound knowledge of international best practice. Their team comprises of young and professional members of 30 professionals including 5 Partners, 8 Key Team Members and 17 Associates.

In accordance with the provisions of Section 148 of Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, [including any statutory modification(s) and/or re-enactment(s) thereof, for the time being in force] maintenance of cost records and audit thereof is applicable in respect of Inorganic Chemicals, Alumina, Hydrate, Carbon Electrode Paste, Copper and Copper Products, Sow and CG Ingot, Hot Metal, Aluminium CG Ingot, Billets, Rolling Ingot, Extrusion, Wire Rod, Alloy Wire Rod, Rolled, Foil, Coal, Vanadium, Mineral or Chemical Fertilizers, Pearls, Diamonds, Stones and Jewellery Articles, SRC Container, Eternia, Cycle and other applicable products, which contributes to around 85% of the overall operating income of the Company. As per the said Rules, the remuneration payable to the Cost Auditors is required to be ratified by the Members of the Company.

[₹ in lakhs]

Remuneration	FY 26	FY 25	FY 24
The remuneration of the Cost Auditors for the past 3 financial years is as per the agreement basis existing scope of work commensurate with the operations and capacities of the Company.	20	20	18

None of the Directors and Key Managerial Personnel of the Company and their relatives are concerned or interested, financially or otherwise, in the said resolution.

The Board of Directors of the Company recommends passing of this resolution.

NOTES FOR MEMBERS' ATTENTION

1. Notice

This Notice was approved by the Board of Directors at its meeting held on May 22, 2026 and the Company Secretary was authorised to issue the Notice.

2. Live Webcast

Members will be able to view the live webcast of AGM provided by MUFG Intime India Private Limited [formerly known as Link Intime India Private Limited] ["MI IPL / RTA"] at <https://instameet.in.mpms.mufg.com/> following the steps mentioned in the Notice.

3. Explanatory Statement

Pursuant to Section 102 of the Companies Act, 2013; Clause 1.2.5 of Secretarial Standard - 2 on General Meetings and read with Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has provided the Explanatory Statement wherever applicable.

4. Virtual Meeting

In accordance with the provisions of the Act, read with the Rules made thereunder, General Circular No. 03/2025 dated September 22, 2025, other Circulars issued by the Ministry of Corporate Affairs ["MCA"] and Securities and Exchange Board of India ["SEBI"] from time to time, [collectively referred to as "Circulars"], Companies are allowed to hold AGM through VC, without the physical presence of the Members at a common venue. Hence, in compliance with these Circulars, the 67th AGM of the Company is being held through VC. The deemed venue for this meeting will be the Registered Office of the Company. Since the AGM will be held through VC, the route map of the venue of the Meeting is not annexed hereto.

5. Electronic copy of the Integrated Annual Report and Notice of the 67th Annual General Meeting

- In compliance with the provisions and Circulars prescribed by MCA and SEBI, Notice of the AGM along with the Integrated Annual Report 2025-26 are being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company / MI IPL / Depositories.
- Members may note that the Notice along with the Integrated Annual Report 2025-26 will be available on www.hindalco.com, websites of the Stock Exchanges, i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and website of MI IPL i.e. <https://instavote.linkintime.co.in/>.

- c) Additionally, in accordance with Regulation 36(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is also sending a letter to Members whose e-mail IDs are not registered with Company/RTA/Depositories providing the weblink of Company's website from where the Integrated Annual Report and AGM Notice of the Company for FY 2025-26 along with previous years can be accessed.

6. Register to receive communications electronically

Members are encouraged to register / update their e-mail addresses or mobile numbers with their relevant Depository Participant ["DP"].

Members who have not registered / updated their e-mail address or mobile numbers with the Company but wish to receive all communication [including Integrated Annual Report] from the Company electronically, may register/ update their e-mail addresses and mobile numbers with MIIPL or the Company. We urge Members to support this Green Initiative effort of the Company and get their email addresses registered.

7. Proxy

The AGM is being held pursuant to the MCA Circulars and SEBI Circulars through VC, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM. Hence, the Proxy Form and Attendance Slip are not annexed to this Notice.

8. Document(s) open for inspection

Documents required to be kept open for inspection by the Members at the AGM in terms of the applicable laws, shall be made available on <https://instameet.in.mpms.mufig.com/>

The Register of Directors and Key Managerial Personnel and their Shareholding maintained under Section 170 of the Act, and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act, and relevant documents referred to in this Notice will be available for electronic inspection without any fee by the Members from the date of circulation of this Notice up to the date of AGM, i.e. July 23, 2026. Members seeking to inspect such documents can send an email to hilinvestors@adityabirla.com mentioning his / her / its folio number / DP ID and Client ID.

9. E-voting

Pursuant to Section 108 of the Act, Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended, Regulation 44 of SEBI Listing Regulations and the MCA Circulars, the Company is pleased to provide the facility to the Members to exercise their right to vote, on the Resolutions proposed to be passed at the AGM, by electronic means.

The Company has engaged the services of MIIPL to provide the remote e-voting facility on *InstaVOTE* and the e-voting system on the date of the AGM on *InstaMeet*.

The Company has appointed Parikh & Associates as the Scrutinizer for conducting the entire e-voting process [i.e. remote e-voting and e-voting at the AGM] in a fair and transparent manner.

Remote e-voting: Important Dates

Cut-off date : Thursday, July 16, 2026

[for determining the Members entitled to vote on the resolutions set forth in this notice]

Remote e-voting period Commences from : 9:00 a.m. IST, Monday, July 20, 2026

[During this period, members of the Company as on the cut-off date may cast their vote by remote e-voting]

Ends on : 5:00 p.m. IST, Wednesday, July 22, 2026
[The remote e-voting module shall be disabled for voting thereafter by MIPL]

URL for remote e-voting

Type of shareholder	E-voting link
Individual Shareholders holding securities in Demat mode with National Securities Depository Limited.	: https://eservices.nsdl.com/ or directly through your depository participant.
Individual Shareholders holding securities in Demat mode with Central Depository Services (India) Limited.	: https://web.cdslindia.com/myeasitoken/home/login or https://evoting.cdslindia.com/Evoting/EvotingLogin or directly through your depository participant.
Individual shareholders holding securities in physical form/ Non-Individual Shareholders holding securities in Demat mode.	: https://instavote.linkintime.co.in/

Remote e-voting: Procedure

(1) Depository: For Individual Members holding securities in demat mode

Step no.	For Members holding securities with National Securities Depository Limited ["NSDL"]	For Members holding securities with Central Depository Services (India) Limited ["CDSL"]
Registered User		
1.	The URL for users to login for NSDL IDeAS facility eservices.nsdl.com either on a personal computer or on a mobile.	The URL for users to login to Easi / Easiest are web.cdslindia.com/myeasitoken/home/login or www.cdslindia.com and click on New System Myeasi.
2.	Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password.	Login through their User ID and Password.

Step no.	For Members holding securities with National Securities Depository Limited [<i>“NSDL”</i>]	For Members holding securities with Central Depository Services (India) Limited [<i>“CDSL”</i>]
3.	After successful authentication, you will be able to see e-voting services. Click on “Access to e-voting” under e-voting services and you will be able to see e-voting page.	After successful login of Easi / Easiest the user will be also able to see the e-voting Menu. The Menu will have links of e-voting service provider i.e. NSDL, KARVY, MIPL, CDSL.
4.	Click on company name or e-voting service provider name and you will be re-directed to e-voting service provider website for casting your vote during the remote e-voting period.	Click on e-voting service provider name to cast your vote.
First time user		
5.	Option to register is available at eservices.nsdl.com . Select “Register Online for IDeAS Portal” or click at eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp	Option to register is available at https://web.cdslindia.com/myeasitoken/Home/EasiRegistration
6.	Visit the e-voting website of NSDL. Open web browser by typing the following URL: www.evoting.nsdl.com either on a personal computer or on a mobile.	The user can directly access e-voting page by providing Demat Account Number and PAN from a link in www.cdslindia.com home page.
7.	Once the home page of e-voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.	[Skip step]
8.	A new screen will open. You will have to enter your User ID [<i>i.e. your sixteen-digit demat account number held with NSDL</i>], Password/OTP and a Verification Code as shown on the screen.	[Skip step]
9.	After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-voting page.	[Skip step]
10.	Click on company name or e-voting service provider name and you will be redirected to e-voting service provider website for casting your vote during the remote e-voting period.	The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat account. After successful authentication, user will be provided links for the respective ESP where the e-voting is in progress.

Individual Shareholders [*holding securities in demat mode*] login through their depository participants

You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-voting facility. Once login, you will be able to see e-voting option. Once you click on e-voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-voting feature. Click on Company name or e-voting service provider name i.e. MIPL and you will be redirected to “InstaVOTE” for casting your vote during the remote e-voting period.

In case Shareholders/ Members holding securities in demat mode have any technical issues related to login through Depository i.e. NSDL/ CDSL, they may contact the respective helpdesk given below:

Login type	Helpdesk Details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at: 022 - 4886 7000 and 022 - 2499 7000.
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33.

(2) InstaVOTE: For Individual Members holding securities in physical mode and Institutional Members.

Step no.	For first time users of <i>InstaVOTE</i> or Members holding shares in physical mode	For Members holding shares in demat form and existing user of <i>InstaVOTE</i>
1.	Open the internet browser and launch the URL: https://instavote.linkintime.co.in/	
2.	Click on “Sign Up” under ‘SHARE HOLDER’ tab and register with your following details: -	
	A. User ID: Enter your User ID	
	(i) For members holding : 16 digits beneficiary ID, shares in demat account held with CDSL	
	(ii) For members holding : 8 Character DP ID followed shares in demat account by 8 digit client ID, held with NSDL	[Skip step]
	(iii) For members holding : Provide Event Number - shares in physical form 260303 Folio number registered with the Company	
	B. Permanent Account Number [<i>“PAN”</i>]: Enter your 10-digit PAN [<i>Members who have not updated their PAN with the DP/ Company shall use the sequence number provided to you, if applicable.</i>]	
	C. Date of Birth [<i>DOB</i>] / Date of Incorporation [<i>DOI</i>]: Enter the DOB / DOI [<i>As recorded with your DP / Company - in DD/MM/YYYY format</i>]	
	D. Bank Account Number: Enter your Bank Account Number [<i>last four digits</i>], as recorded with your DP/Company.	
	(i) For members holding : Shall provide either ‘C’ or shares in demat account ‘D’, above held with CDSL	

Step no.	For first time users of <i>InstaVOTE</i> or Members holding shares in physical mode	For Members holding shares in demat form and existing user of <i>InstaVOTE</i>
	(ii) For members holding shares in demat account held with NSDL : Shall provide 'D' above	
	(iii) For members holding shares in physical form but have not recorded 'C' and 'D' above : Shall provide their folio number in 'D' above	
3.	Set the password of your choice <i>[The password should contain minimum 8 characters, at least one special Character [!@#%&*], at least one numeral, at least one alphabet and at least one capital letter].</i>	
4.	Click on 'confirm' and your password will be generated.	<i>[Skip step] [Use your existing password]</i>
5.	Click on 'Login' under the 'SHARE HOLDER' tab.	
6.	Enter your User ID, Password and Image Verification [CAPTCHA] Code and click on 'Submit'.	
7.	After successful login, you will be able to see the notification for e-voting.	
8.	Select 'View' icon and the e-voting page will appear.	
9.	Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against'. <i>[If you wish to view the entire Resolution details, click on the 'View Resolution' file link].</i>	
10.	After selecting the desired option i.e. Favour / Against, click on 'Submit'. A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.	
11.	Once the vote on a resolution is cast by the member, such Member shall not be allowed to change it subsequently.	

Remote e-voting: Points to remember

- Institutional shareholders [i.e. other than Individuals, HUF, NRI etc.] and Custodians are required to log on the e-voting system of MIPL at <https://instavote.linkintime.co.in/> and register themselves as 'Custodian / Mutual Fund / Corporate Body'. They are also required to upload a scanned certified true copy of the board resolution / authority letter/power of attorney, etc. together with attested specimen signature of the duly authorised representative(s) in PDF format in the 'Custodian / Mutual Fund / Corporate Body' login for the Scrutinizer to verify the same.
- If you have forgotten the password:
 - Click on 'Login' under 'SHAREHOLDER' tab and further Click 'forgot password?'
 - Enter User ID, select Mode and Enter Image Verification [CAPTCHA] Code and Click on 'Submit'.

3. In case of Shareholders / Members having valid e-mail address, Password will be sent to his/ her registered e-mail address.
4. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
5. During the voting period, Shareholders / Members can login any number of time till they have voted on the resolution(s) for a particular “Event”.
6. Shareholders/ Members holding multiple folios/demat account shall choose the voting process separately for each of the folios/demat account.

In case Shareholders/ Members holding securities in physical mode/ Institutional shareholders have any queries regarding e-voting, they may refer the Frequently Asked Questions [“FAQs”] and *InstaVOTE* e-voting manual available at <https://instavote.linkintime.co.in/> under Help section or send an e-mail to enotices@in.mpms.mufg.com or contact on Tel: 022 - 4918 6000.

10. Attending the AGM through *InstaMeet*

Shareholders will be provided with a facility to attend the AGM through VC through *InstaMeet*. The meeting shall be opened 30 [Thirty] minutes before the scheduled time of the AGM and shall be kept open throughout the proceedings of the AGM.

Please note that the attendance of the Members attending the AGM through VC will be counted for the purpose of ascertaining the quorum under section 103 of the Act.

Members desiring to attend the AGM through VC are requested to refer to the detailed procedure given below.

Attend the AGM through VC: Procedure

Step no.	For all shareholders
1.	Open the internet browser and launch the URL: https://instameet.in.mpms.mufg.com/
2.	Select the “Company” and ‘Event Date’ and register with your following details: -
3.	Select Check Box - Demat Account No. / Folio No. / PAN
	A. Demat Account No. or Folio No.: Enter your 16 digit Demat Account No. or Folio No.:
	(i) For members holding shares in demat account : 16 digits beneficiary ID held with CDSL
	(ii) For members holding shares in demat account : 8 Character DP ID followed by 8 digit client ID held with NSDL
	(iii) For members holding shares in physical form : Folio number registered with the Company
	B. PAN: Enter your 10-digit PAN [Members who have not updated their PAN with the DP/Company shall use the sequence number provided to you, if applicable].

Step no.	For all shareholders
	C. Mobile No.: Mobile No. as updated with DP/company is displayed automatically. Shareholders who have not updated their Mobile No with the DP/company shall enter the mobile no.
	D. E-mail ID: Email Id as updated with DP/company is displayed automatically. Shareholders who have not updated their Email Id with the DP/company shall enter the Email Id.
4.	Click “Go to Meeting” <i>[You are now registered for InstaMeet and your attendance is marked for the meeting].</i>
5.	Shareholders will be required to allow camera and use internet with a good speed to avoid any disturbance during the meeting.

In case Shareholders/ Members have any queries regarding login, they may send an e-mail to instameet@in.mpms.mufg.com or contact on Tel: 022-49186175.

11. Authorised Representative

Institutional / Corporate Members *[i.e. other than individuals, HUF, NRI, etc.]* are required to send a scanned copy *[PDF/ JPG Format]* of its Board or governing body Resolution / Authorization etc., authorizing its representative to attend the AGM through VC on its behalf and to vote through remote e-voting.

The said Resolution / Authorization shall be sent to the Scrutinizer by e-mail through its registered e-mail address to cs@parikhassociates.com with a copy marked to the Company Secretary at hilinvestors@adityabirla.com

12. Speaker registration for the AGM

- Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least 7 *[seven]* days prior to meeting i.e. Thursday, July 16, 2026, mentioning their name, demat account number/folio number, e-mail ID, mobile number at hilinvestors@adityabirla.com.
- Only those shareholders who have registered themselves as a speaker will be allowed to express their views/ask questions during the meeting.
- Shareholders will get confirmation on first cum first basis depending upon the provision made by the Company.
- Shareholders/ Members who are registered as speakers for the event are requested to download and install the Webex application by clicking on the link www.webex.com/downloads.html *[Members may also refer a tutorial video available on https://youtu.be/sOCeUALfEIQ?si=8Bhv_SjuieLd82j].*
- Shareholders are requested to speak only when moderator of the meeting/ management will announce the name and serial number for speaking.
- Please note that the Company reserves the right to restrict the number of questions and number of speakers, depending upon availability of time as appropriate for smooth conduct of the AGM.
- Other Shareholders may ask questions to the panelist, *via* active chat-board during the meeting.

8. The Shareholders who do not wish to speak during the AGM but have queries may send their queries in advance, 7 *[seven]* days prior to meeting i.e. Thursday, July 16, 2026, mentioning their name, demat account number/ folio number, e-mail ID, mobile number at hilinvestors@adityabirla.com. These queries will be replied to by the Company suitably by e-mail.

13. E-voting during the AGM through *InstaMeet*

1. Only those Shareholders, who are present in the AGM through VC facility and have not casted their vote on the Resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through e-voting system available during the AGM.
2. If any votes are cast by the Shareholders through the e-voting available during the AGM and if the same Shareholders have not participated in the meeting through VC facility, then the votes cast by such Shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the Shareholders attending the meeting.
3. Shareholders who have voted through remote e-voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

Once the electronic voting is activated by the scrutinizer/ moderator during the meeting, Shareholders/ Members who have not exercised their vote through the remote e-voting can cast the vote as under:

E-voting during the AGM: Procedure

Step no.	For all the Shareholders
1.	On the Shareholders VC page, click on the link for e-voting “Cast your vote”.
2.	Enter your 16-digit Demat Account No. / Folio No. and OTP <i>[received on the registered mobile number/ registered e-mail ID]</i> received during registration for <i>InstaMeet</i> and click on ‘Submit’.
3.	After successful login, you will see “Resolution Description” and against the same the option “Favour/ Against” for voting.
4.	Cast your vote by selecting appropriate option i.e. “Favour/Against” as desired. Enter the number of shares <i>[which represents no. of votes]</i> as on the cut-off date under ‘Favour/Against’.
5.	After selecting the appropriate option i.e. Favour/Against, click on “Save”. Then a confirmation box will be displayed. If you wish to confirm your vote, click on “Confirm”, else to change your vote, click on “Back” and accordingly modify your vote.
6.	Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

In case Shareholders/ Members have any queries regarding login/ e-voting, they may send an e-mail to instameet@in.mpms.mufg.com or contact on Tel: 022-49186175.

14. Other information related to e-voting

- a. A person, whose name is recorded in the register of members or in the register of beneficial owners of the Company, as on the cut-off date i.e. Thursday, July 16, 2026, only shall be entitled to avail the facility of e-voting, either through remote e-voting and voting at the AGM. A person who is not a Member as on the cut-off date should treat this Notice for information purposes only.
- b. Members who have cast their vote by remote e-voting prior to the AGM will be entitled to attend the AGM and their presence shall be counted for the purpose of quorum. However, they shall not be entitled to cast their vote again. In case a Member casts his vote by more than one mode of voting including remote e-voting, then voting done through remote e-voting shall prevail and other shall be treated as invalid.
- c. Any person, who acquires shares of the Company and becomes a Member of the Company after dispatch of the Notice and holds shares as of the cut-off date may follow the procedure for remote e-voting as enumerated in detail hereinabove. They may also refer to the FAQs and e-voting manual available at <https://instavote.linkintime.co.in> [under help section] or write an e-mail to enotices@in.mpms.mufg.com or hilinvestors@adityabirla.com.
- d. Every Client ID No./Folio No. will have one vote, irrespective of number of joint holders. However, in case the joint holders wish to attend the Meeting, the joint holder whose name is higher in the order of names among the joint holders, will be entitled to vote at the AGM.
- e. The Members may also update their mobile number and e-mail ID in the user profile details of their respective Client ID No./Folio No., which may be used for sending future communication(s).

15. General Instructions

- a) Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.
- b) Shareholders/ Members are required to use Internet with a good speed [preferably 2 MBPS download stream] to avoid any disturbance during the meeting.
- c) Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.
- d) At the AGM, the Chairperson shall, at the end of discussion on the resolutions on which voting is to be held, allow e-voting at the AGM.
- e) The Scrutinizer shall submit a consolidated Scrutinizer's Report of the total votes cast in favour or against, to the Chairperson or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
- f) The results along-with the consolidated Scrutinizer's Report shall be declared by means of:
 - dissemination on the website of the Company i.e. www.hindalco.com and website of MIPL i.e. <https://instavote.linkintime.co.in/> and
 - communication to BSE Limited and National Stock Exchange of India Limited, thereby enabling them to disseminate the same on their respective websites.

16. Correspondence

Members are requested to make all correspondence in connection with shares held by them by addressing letters directly to the Company or RTA, quoting their Folio Number or DP ID - Client ID, as the case may be.

17. Payment of Dividend

The Board of Directors at its meeting held on May 22, 2026, had recommended a final dividend of ₹ 5/- [*Rupees Five only*] per equity share on the face value of ₹ 1/- [*Rupee One only*]. The Record date fixed for determining entitlement of Members to final dividend for the financial year ended March 31, 2026, if approved at the AGM, is Friday, July 10, 2026.

The final dividend, as recommended by the Board of Directors, if approved at the AGM, payment of such dividend subject to deduction of tax at source will be made on or after Tuesday, July 28, 2026 as under:

- (i) To all Beneficial Owners in respect of shares held in dematerialized form, as per the data as may be made available by the NSDL and the CDSL, as of the close of business hours on Friday, July 10, 2026, and
- (ii) To all Members in respect of shares held in physical form after giving effect to transmission or transposition requests, change of name lodged with the Company as of the close of business hours on Friday, July 10, 2026.

Equity shares that may be allotted upon the exercise of stock options granted under the Employee Stock Option Scheme before the book closure date shall rank *pari-passu* with the existing equity shares and shall be entitled to receive the dividend, if approved at the AGM.

The Company shall make the payment of dividend to those Members directly in their bank accounts, whose bank account details are available with the Company and those who have given their mandate for receiving dividends directly in their bank accounts through the National Automated Clearing House.

Members holding shares in dematerialized form are requested to intimate all changes pertaining to their bank details, mandates, nominations, power of attorney, change of address, change of name, e-mail address, contact numbers, etc., to their DP. Changes intimated to the DP will then be automatically reflected in the Company's records which will help the Company to provide efficient and better services. Members holding shares in physical form are requested to intimate such changes to the Company by e-mail to hilinvestors@adityabirla.com.

Further, in case Members have not updated their bank account details, please do so by sending a copy of a cancelled cheque leaf [*self-attested*], with name, bank account number, bank address and IFSC printed thereon. In case the cheque leaf does not contain the aforesaid details, please submit a copy of the first page of the bank account passbook showing the aforesaid details, duly attested and signed by the bank manager.

Deduction of Tax at Source on Dividend:

According to the Income Tax Act, 2025 [*"The IT Act"*], dividend income shall be taxable in the hands of Shareholders, and the Company is required to deduct tax at source from dividend paid to Shareholders at the prescribed rates. For the prescribed rates for various categories, the Shareholders are requested to refer to the IT Act along with Finance Act, 2026. The Shareholders are requested to update their PAN with the Company (in case of shares held in physical mode) and depositories (in case of shares held in demat mode).

A Resident individual Shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 121 (applicable to individual and senior citizens), provided that the eligibility conditions as prescribed under the IT Act are met. To avail the benefit of non-deduction of tax at source, the documents are to be submitted through Form 121 can be downloaded from the link URL <https://www.hindalco.com/investors/tds-on-dividend>, or website of the RTA viz <https://web.in.mpms.mufg.com/formsreg/submission-of-Form-121-41.html>. Alternatively, the Shareholders can furnish declarations digitally at <https://easydividend.nexdigm.com>. (You may access this link in browser Google chrome or Microsoft Edge by entering Folio No./DP ID & Client ID) on or before July 10, 2026, up to 05:00 p.m. (IST). Shareholders are requested to note that in case their PAN is not registered, the tax will be deducted at a higher rate of 20%.

Non-resident Shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 41, any other document which may be required to avail the tax treaty benefits by uploading the documents at aforesaid links. The aforesaid declarations and documents need to be submitted by the Shareholders on or before July 10, 2026, up to 05:00 p.m. (IST).

18. Information related to Investor Education and Protection Fund [“IEPF”]

Members are requested to note that, dividends if not encashed for a consecutive period of 7 years from the date of transfer to Unpaid Dividend Account of the Company, are liable to be transferred to the IEPF.

The shares in respect of such unclaimed dividends are also liable to be transferred to the demat account of the IEPF Authority. In view of this, Members/Claimants are requested to claim their unpaid/unclaimed dividends from the Company, within the stipulated timeline. The Members, whose unclaimed dividends/shares have been transferred to IEPF, may claim the same by making an application to the IEPF Authority, in Form No. IEPF-5 available on www.iepf.gov.in. The attention of Members is particularly drawn to the General Shareholders' Information forming part of the Integrated Report 2025-26 in respect of unclaimed dividends and transfer of dividends/ shares to the IEPF.

The detailed dividend history with due dates for transfer to IEPF and shareholder wise details of the unpaid or unclaimed amounts lying with the Company as on March 31, 2026, are available on the website of the Company at <https://www.hindalco.com/investors/shareholder-centre/dividend/equity-shares-details> and on MCA's website.

Members are requested to access the above link to check if any unpaid or unclaimed dividends are lying with the Company against their holdings. Members are then requested to contact the Investor Service Department of the Company / Company's RTA for encashing their unclaimed dividends, if any.

19. Information for Non-Resident Indian Shareholders

Non-Resident Indian Shareholders are requested to immediately inform the Company/ RTA, if shares are held in physical mode or to their DP, if the holding is in electronic mode, regarding change in the residential status on return to India for permanent settlement and/or the particulars of the NRE account with a bank in India, if not furnished earlier.

20. Instructions for Members holding shares in Physical form

The Company has sent individual letters to all the Members holding shares of the Company in physical form for furnishing their PAN, KYC details and Nomination pursuant to SEBI circulars as amended from time to time. Reminders in this regard were sent to all Shareholders holding shares in physical form *via* letters dated December 6, 2022, February 21, 2023, May 5, 2023, May 3, 2024, June 20, 2025 and May 5, 2026. The aforesaid communications were also intimated to the stock exchanges and available on the website of the Company. Members holding shares in physical form are requested to go through the said communications.

Members may please note that SEBI *vide* its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated January 25, 2022 has mandated the listed companies to issue securities in demat form only while processing service requests *viz* . Issue of Duplicate Securities Certificate, Claim from Unclaimed Suspense Account, Renewal/ Exchange of Securities Certificate, Endorsement, Sub-division/ Splitting of Securities Certificate, Consolidation of Securities Certificates/Folios, Transmission and Transposition.

Members are requested to update their email address, choice of nomination and KYC records by submitting duly filled and signed forms along with the relevant proofs/documents listed in the forms, to the RTA, MUFG Intime India Private Limited Unit: Hindalco Industries Limited, C 101, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai - 400083. Alternatively, members can also send digitally signed documents from their registered email address at investor.helpdesk@in.mpms.mufig.com. Details of the relevant forms are provided herein below:

Form	Particulars
ISR – 1	Request for registering PAN, KYC or changes/updating thereof
ISR – 2	Confirmation of signature of the securities holder by the banker
ISR – 3	Declaration form for holders of physical securities in listed companies to opt out of nomination
ISR – 4	Request for issue of Duplicate Certificate and other Service Requests
ISR – 5	Request for Transmission of Securities by Nominee or Legal Heir
SH-13	Nomination form
SH-14	Cancellation or variation of Nomination

21. Depository System

Pursuant to SEBI Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated January 25, 2022, the Company / RTA was issuing a Letter of Confirmation [*“LOC”*] in lieu of physical share certificates, which was required to be dematerialized within 120 days from the date of issuance.

Subsequently, SEBI, *vide* Circular No. HO/38/13/(3)2026 MIRSD POD/II/3763/2026 dated January 30, 2026, has dispensed with the requirement of issuance of LOC to simplify investor service requests to reduce the timelines, risk of loss and pilferage. The said circular is effective from April 2, 2026. Any LOC issued prior to this date shall remain valid and may be submitted by the investors for dematerialization within 120 days from the date of issuance.

22. Nomination

As per the provisions of Section 72 of the Act, facility for making nominations is now available to Individuals holding shares in the Company. Members holding shares in physical form may obtain the Nomination Form from the Company's Secretarial Department at its Registered Office or MIPL or can download the form from website of the Company. Members holding shares in electronic form have to approach their DPs for completing the nomination formalities.

23. MEMBERS ARE REQUESTED TO PLEASE READ THE "COMPANY'S RECOMMENDATIONS TO THE SHAREHOLDERS" PROVIDED IN THE "GENERAL SHAREHOLDER INFORMATION" SECTION OF THE INTEGRATED ANNUAL REPORT FOR 2025-26.

By Order of the Board

Sd/-

Geetika Anand

Company Secretary and Compliance Officer

Membership No.: A23228

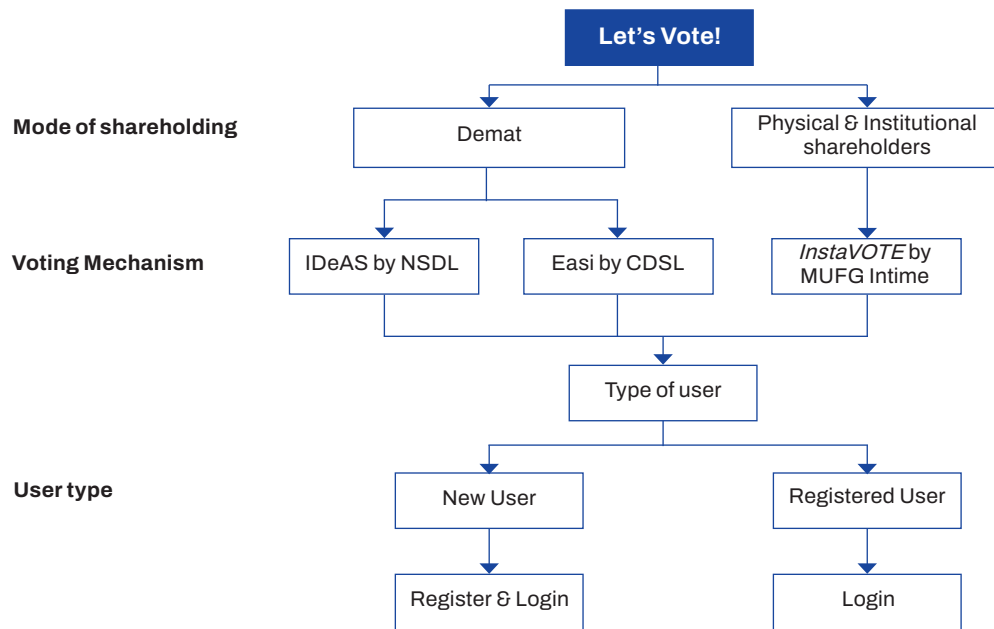
Place: Mumbai

Date: May 22, 2026.

IMPORTANT DATES



E-voting



Login in successfully

Vote in favour/against the resolutions & click on 'Submit'